



City of Caribou, Maine

AGENDA
Caribou City Council
City Council Workshop
6:00 P.M. Tuesday, November 1, 2016
Caribou City Council Chambers

Municipal Building
25 High Street
Caribou, ME 04736
Telephone (207) 493-3324
Fax (207) 498-3954
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1. Discussion on 2017 Budget

Upcoming Meeting Dates:

Regular City Council Meeting Monday, November 14, 2016 at 6pm
Regular City Council Meeting Monday, November 28, 2016 at 6pm



OFFICE OF THE CITY MANAGER
CARIBOU, MAINE

To: Mayor and Council Members
From: Austin Bleess, City Manager
Date: November 1, 2016
Re: Budget Workshop – CIP Discussion

The Council has asked staff to revise the CIP budget for the out years. So in a few departments we have added more information. The CIP worksheets are attached to this. The majority of the discussion on the CIP projects is in the original Budget and CIP Proposal dated October 14, 2016.

Some additional discussion with the Recreation Department CIP is below.

Recreation Capital Improvement

Staff would also like to start replacing window sashes on the old side of the building, the replacement sashes have been purchased now for several years. Staff and commission recommend hiring a local contractor to do the work. Staff has figured approximately 35 hours of labor at the average cost of \$30 per hour for a cost of \$1050.

Faucets in the new part of the building need replacement. Since the building was about two years old maintenance staff have been fixing the faucets with replacement kits. Staff recommends that we start replacing all faucets, as the kits are \$48 each. To replace all 15 faucets with the current style the cost is \$270 per faucet for a total purchase price of \$4,050. Staff would recommend that we install a different style faucet one that has two handles this would eliminate a lot of maintenance issues that we are experiencing currently. Staff would still use the Chicago faucet brand. The style would be the two-handle faucet at a cost of \$122 per faucet total price for 15 would be \$1830.

Both of these items are reflected in the Rec Center Improvements Reserve Line.

The 1985 Pickup Truck in the Parks Department has been replaced. The CIP sheet for that department has been updated to reflect that and the balance in the account as of 10/31/2016.

Other changes to the budget that will be made for the November Budget Public Hearing include Health Insurance and Tri- Community Landfill bill.

We received the health insurance rates. For us the plans are only going up 8.17%. The average plan increase for all cities is 11.25%. But given the past two years that we've had better usage rates we have had, our rate increase was not as bad. This will save us about \$10,000.

The Tri-Community Landfill bill is estimated to stay the same for 2017. That will save us about \$5,000.

The last Council meeting was concluded with Council saying they would provide staff direction on the 2017 budget tonight. Based upon the direction given tonight staff will adjust the budget in time to for the Public Hearing scheduled for November 14th.

Department: General Government

Account: G 1-373-01 GEN GOVT COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$7,811	\$10,000	\$2,788	\$22,141	\$15,719	\$4,000	\$11,719

2017 Anticipated Capital Request	\$ 8,000
2017 Anticipated Needs	Cost
Server Replacement	\$ 1,000
VPN Replacement/Firewall	\$ 2,600
Switch Replacement (Data Closet)	\$ 500
PC Replacements (3 total)	\$ 3,000
Trio Software Upgrades	\$ 3,000
Balance at end of year	\$ 9,619
2018 Anticipated Capital Request	\$ 9,000
2018 Anticipated Needs	Cost
VPN Replacement/Firewall Replacemetns (2)	\$ 1,250
Switch Replacements	\$ 600
PC Replacement (1 total)	\$ 700
Printers	\$ 500
Trio Software Upgrades	\$ 10,000
Balance at end of year	\$ 5,569
2019 Anticipated Capital Request	\$ 9,000
2019 Anticipated Needs	Cost
Computer Replacements (2 total)	\$ 1,500
Channel 8 Upgrades	\$ 5,000
Switch Replacements	\$ 500
Balance at end of year	\$ 7,569
2020 Anticipated Capital Request	\$ 9,000
2020 Anticipated Needs	Cost
Server Replacement	\$ 8,000
PC Replacements (2 total)	\$ 1,600
Software Upgrades	\$ 1,000
Balance at end of year	\$ 5,969
2021 Anticipated Capital Request	\$ 8,000
2021 Anticipated Needs	Cost
PC Replacements (2 total)	\$ 1,600
Software Upgrades	\$ 1,000
Switch Replacements	\$ 1,000
Balance at end of year	\$ 10,369

Department: General Government

Account: G 1-373-04 VITAL RECORDS RESTORATION

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$863	\$2,000	\$1,946	\$551	\$2,551	\$2,500	\$51

2017 Anticipated Capital Request	\$ 2,000
2017 Anticipated Needs	Cost
Preserve Town Records Volume 5, 1859-1885	\$ 2,000
Balance at end of year	\$ 51
2018 Anticipated Capital Request	\$ 2,500
2018 Anticipated Needs	Cost
Preserve Town Records Volume 6, 1885-1906	\$ 2,500
Balance at end of year	\$ 51
2019 Anticipated Capital Request	\$ 2,500
2019 Anticipated Needs	Cost
Preserve Town Records Volume 7, 1906-1920	\$ 2,500
Balance at end of year	\$ 51
2020 Anticipated Capital Request	\$ 2,500
2020 Anticipated Needs	Cost
Preserve Town Records Volume 8, 1920-1933	\$ 2,500
Balance at end of year	\$ 51
2021 Anticipated Capital Request	\$ 2,500
2021 Anticipated Needs	Cost
Preserve Town Records Volume 9, 1933-1946	\$ 2,500
Balance at end of year	\$ 51

Department: General Government
 Account: G 1-373-10 FLEET VEHICLES

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$9,625	\$5,000	\$0	\$586	\$5,586		\$5,586

2017 Anticipated Capital Request	\$ 2,500
2017 Anticipated Needs	Cost
Replace Fleet Vehicle	\$ 5,000
Balance at end of year	\$ 3,086
2018 Anticipated Capital Request	\$ 2,500
2018 Anticipated Needs	Cost
Balance at end of year	\$ 5,586
2019 Anticipated Capital Request	\$ 2,500
2019 Anticipated Needs	Cost
Replace Fleet Vehicle	\$ 5,000
Balance at end of year	\$ 3,086
2020 Anticipated Capital Request	\$ 2,500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 5,586
2021 Anticipated Capital Request	\$ 2,500
2021 Anticipated Needs	Cost
Replace Fleet Vehicle	\$ 6,000
Balance at end of year	\$ 2,086

Department: Municipal Buildings

Account: G 1-373-03 MUNICIPAL BUILDING RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$16,565	\$25,000	\$13,845	\$1,015	(\$15,091)	\$16,000	(\$31,091)

2017 Anticipated Capital Request	\$ 45,000
2017 Anticipated Needs	Cost
City Hall Old Hose Tower Siding	\$ 15,000
Police Department new floors and painting	\$ 30,000
Roof on entrance of stairwell	\$ 3,000
Tree Harvesting Revenue (add)	\$ 17,000
Balance at end of year	\$ (17,091)
2018 Anticipated Capital Request	\$ 35,000
2018 Anticipated Needs	Cost
Brick work to fix cracking	\$ 6,000
Fix upper cement/painting on top of City Hall	\$ 5,000
Balance at end of year	\$ 6,909
2019 Anticipated Capital Request	\$ 35,000
2019 Anticipated Needs	Cost
Oil Boiler Replacement	\$ 35,000
Balance at end of year	\$ 6,909
2020 Anticipated Capital Request	\$ 35,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 41,909
2021 Anticipated Capital Request	\$ 35,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 76,909

Department: Municipal Buildings

Account: G 1-415-00 Lions Community Center Reserve

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$0	\$1,784	\$1,784		\$1,784

2017 Anticipated Capital Request	\$ 31,500
2017 Anticipated Needs	Cost
Replace Roof on Lions Building	\$ 33,000
Balance at end of year	\$ 284
2018 Anticipated Capital Request	
2018 Anticipated Needs	Cost
Balance at end of year	\$ 284
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ 284
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ 284
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ 284

Department: Municipal Buildings

Account: G 1-399-00 PARKING LOT MAINTENANCE RES

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$5,000	\$5,586	\$75,817	\$90,467	\$0	\$90,467

2017 Anticipated Capital Request	\$ 5,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 95,467
2018 Anticipated Capital Request	\$ 5,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 100,467
2019 Anticipated Capital Request	\$ 5,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 105,467
2020 Anticipated Capital Request	\$ 5,000
2020 Anticipated Needs	Cost
City Hall Parking Lot	\$ 10,000
Balance at end of year	\$ 100,467
2021 Anticipated Capital Request	\$ 5,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 105,467

North Mall Parking Lot in 2022. Approx. cost \$100,000

Department: Assessing

Account: G 1-371-01 ASSESSMENT REVALUATION RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$81,802	\$20,000	\$0	\$31,501	\$50,501		\$50,501

2017 Anticipated Capital Request	\$ 20,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 70,501
2018 Anticipated Capital Request	\$ 20,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 90,501
2019 Anticipated Capital Request	\$ 20,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 110,501
2020 Anticipated Capital Request	\$ 20,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 130,501
2021 Anticipated Capital Request	\$ 20,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 150,501

Total Revaluation in 2027 at an estimated cost of \$350,000.

Department: Assessing

Account: G 1-371-02 ASSESSING COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$31	\$500	\$560	\$1,699	\$1,799		\$1,799

2017 Anticipated Capital Request	\$ 500
2017 Anticipated Needs	Cost
Replace 1 computer	\$ 1,000
Balance at end of year	\$ 1,299
2018 Anticipated Capital Request	\$ 250
2018 Anticipated Needs	Cost
Balance at end of year	\$ 1,549
2019 Anticipated Capital Request	\$ 250
2019 Anticipated Needs	Cost
Balance at end of year	\$ 1,799
2020 Anticipated Capital Request	\$ 250
2020 Anticipated Needs	Cost
Balance at end of year	\$ 2,049
2021 Anticipated Capital Request	\$ 250
2021 Anticipated Needs	Cost
Replace 2 computers	\$ 2,000
Balance at end of year	\$ 299

Department: Library

Account: G 1-366-01 LIBRARY BUILDING RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$3,973	\$20,000	\$8,862	\$17,022	\$23,706		\$23,706

2017 Anticipated Capital Request	\$ 20,000
2017 Anticipated Needs	Cost
Replace Windows	\$ 30,000
Balance at end of year	\$ 13,706
2018 Anticipated Capital Request	\$ 20,000
2018 Anticipated Needs	Cost
Improve drainage around building to mitigate water entering building	\$ 10,000
Balance at end of year	\$ 23,706
2019 Anticipated Capital Request	\$ 20,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 43,706
2020 Anticipated Capital Request	\$ 20,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 63,706
2021 Anticipated Capital Request	\$ 20,000
2021 Anticipated Needs	Cost
Oil Boiler Replacement	\$ 35,000
Balance at end of year	\$ 48,706

Department: Library

Account: G 1-366-03 LIBRARY COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$1,553	\$2,000	\$3,184	(\$371)	\$1,258	\$0	\$1,258

2017 Anticipated Capital Request	\$ 2,000
2017 Anticipated Needs	Cost
Replace Circulation Computer	\$ 700
Replace Library Director Computer	\$ 1,000
Balance at end of year	\$ 1,558
2018 Anticipated Capital Request	\$ 2,500
2018 Anticipated Needs	Cost
Replace Public Access Computers (6)	\$ 3,000
Replace Staff computers (2)	\$ 1,000
Balance at end of year	\$ 58
2019 Anticipated Capital Request	\$ 1,000
2019 Anticipated Needs	Cost
Replace 1 staff computer	\$ 1,000
Balance at end of year	\$ 58
2020 Anticipated Capital Request	\$ 1,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 1,058
2021 Anticipated Capital Request	\$ 1,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 2,058

Department: Fire/Ambulance Department
 Account: G 1-368-01 FIRE EQUIPMENT RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$18,767	\$22,000	\$80,533	\$318,114	\$27,168		\$27,168

2017 Anticipated Capital Request	\$ 100,000
2017 Anticipated Needs	Cost
Tank and Pump for Rescue	\$ 10,000
Balance at end of year	\$ 117,168
2018 Anticipated Capital Request	\$ 200,000
2018 Anticipated Needs	Cost
Replacement of Engine 1 (20 years old)	\$ 450,000
Balance at end of year	\$ (132,832)
2019 Anticipated Capital Request	\$ 133,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 168
2020 Anticipated Capital Request	\$ 150,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 150,168
2021 Anticipated Capital Request	\$ 150,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 300,168

Ladder Truck to be replaced in 2027 at anticipated cost of \$1,000,000

Department: Fire/Ambulance Department
 Account: G 1-368-02 FIRE HOSE RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$617	\$0	\$0	\$1,206	\$1,206		\$1,206

2017 Anticipated Capital Request	\$ 500
2017 Anticipated Needs	Cost
Balance at end of year	\$ 1,706
2018 Anticipated Capital Request	\$ 1,000
2018 Anticipated Needs	Cost
replace 800' of 2 1/2 hose	\$ 1,600
Balance at end of year	\$ 1,106
2019 Anticipated Capital Request	\$ 1,000
2019 Anticipated Needs	Cost
replace 800' of 2 1/2 hose	\$ 1,600
Balance at end of year	\$ 506
2020 Anticipated Capital Request	\$ 1,100
2020 Anticipated Needs	Cost
replace 800' of 2 1/2 hose	\$ 1,600
Balance at end of year	\$ 6
2021 Anticipated Capital Request	\$ 800
2021 Anticipated Needs	Cost
Balance at end of year	\$ 800

Department: Fire/Ambulance Department
 Account: G 1-368-03 FIRE DEPT FOAM RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$0	\$3,743	\$3,743		\$3,743

2017 Anticipated Capital Request	\$ 500
2017 Anticipated Needs	Cost
30 Gallons of Foam	\$ 600
Balance at end of year	\$ 3,643
2018 Anticipated Capital Request	
2018 Anticipated Needs	Cost
30 Gallons of Foam	\$ 600
Balance at end of year	\$ 3,043
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
30 Gallons of Foam	\$ 600
Balance at end of year	\$ 2,443
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
30 Gallons of Foam	\$ 600
Balance at end of year	\$ 1,843
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
30 Gallons of Foam	\$ 600
Balance at end of year	\$ 1,243

Department: Fire/Ambulance Department
 Account: G 1-368-04 FIRE TRAINING BLDG RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$1,133	\$0	\$0	\$3,226	\$3,226		\$3,226

2017 Anticipated Capital Request		
2017 Anticipated Needs		Cost
New Doors		\$ 3,000
Balance at end of year		\$ 226
2018 Anticipated Capital Request		\$ 500
2018 Anticipated Needs		Cost
Balance at end of year		\$ 726
2019 Anticipated Capital Request		\$ 500
2019 Anticipated Needs		Cost
Balance at end of year		\$ 1,226
2020 Anticipated Capital Request		\$ 500
2020 Anticipated Needs		Cost
Balance at end of year		\$ 1,726
2021 Anticipated Capital Request		\$ 500
2021 Anticipated Needs		Cost
Balance at end of year		\$ 2,226

Department: Fire/Ambulance Department
 Account: G 1-368-05 FIRE DEPT FURNACE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$2,829	\$0	\$3,811	(\$3,811)	(\$3,811)		(\$3,811)

2017 Anticipated Capital Request		\$ 3,811
2017 Anticipated Needs		Cost
Zero out the account		
Balance at end of year		\$ 0
2018 Anticipated Capital Request		
2018 Anticipated Needs		Cost
Balance at end of year		\$ -
2019 Anticipated Capital Request		
2019 Anticipated Needs		Cost
Balance at end of year		\$ -
2020 Anticipated Capital Request		
2020 Anticipated Needs		Cost
Balance at end of year		\$ -
2021 Anticipated Capital Request		
2021 Anticipated Needs		Cost
Balance at end of year		\$ -

Department: Fire/Ambulance Department

Account: G 1-368-06 FIRE/AMB COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$4,700	\$550	\$9,819	\$10,629		\$10,629

2017 Anticipated Capital Request	\$ 3,000
2017 Anticipated Needs	Cost
Replace 4 computers	\$ 3,000
Tablets	\$ 5,000
Balance at end of year	\$ 5,629
2018 Anticipated Capital Request	\$ 3,000
2018 Anticipated Needs	Cost
Replace 2 computers	\$ 1,700
Replace Firewall	\$ 625
Software Upgrades	\$ 1,000
Replace Laptops in Engines	\$ 3,500
Balance at end of year	\$ 1,804
2019 Anticipated Capital Request	\$ 3,200
2019 Anticipated Needs	Cost
Ambulance Billing Server Replacement	\$ 1,000
Balance at end of year	\$ 4,004
2020 Anticipated Capital Request	\$ 1,000
2020 Anticipated Needs	Cost
Computer Replacement	\$ 800
Balance at end of year	\$ 4,204
2021 Anticipated Capital Request	\$ 1,000
2021 Anticipated Needs	Cost
Computer Replacement (2)	\$ 1,700
Balance at end of year	\$ 3,504

Department: Fire/Ambulance Department
 Account: G 1-368-07 FIRE DISPATCH REMODEL

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$0	\$700	\$700		\$700

2017 Anticipated Capital Request	\$ 2,400
2017 Anticipated Needs	Cost
Balance at end of year	\$ 3,100
2018 Anticipated Capital Request	\$ 2,400
2018 Anticipated Needs	Cost
dispatch work (monitors, speakers, GIS maping)	\$ 5,500
Balance at end of year	\$ -
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ -
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ -
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ -

Department: Fire/Ambulance Department
 Account: G 1-368-08 FIRE SMALL EQUIPMENT

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$0	\$1,400	\$1,400		\$1,400

2017 Anticipated Capital Request	\$ 10,000
2017 Anticipated Needs	Cost
Replace one structural saw	\$ 750
Balance at end of year	\$ 10,650
2018 Anticipated Capital Request	\$ 10,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 20,650
2019 Anticipated Capital Request	\$ 15,000
2019 Anticipated Needs	Cost
Rescue Struts	\$ 8,000
Air Bags	\$ 5,000
Balance at end of year	\$ 22,650
2020 Anticipated Capital Request	\$ 10,000
2020 Anticipated Needs	Cost
Replace Structure Saw	\$ 750
Balance at end of year	\$ 31,900
2021 Anticipated Capital Request	\$ 10,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 41,900

Department: Fire/Ambulance Department
 Account: G 1-368-10 FIRE/AMB BUILDING RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$10,000	\$0	\$10,000	\$40,000		\$40,000

2017 Anticipated Capital Request	\$ 10,000
2017 Anticipated Needs	Cost
bathroom work (counter and sink work, shower work)	\$ 5,000
Balance at end of year	\$ 45,000
2018 Anticipated Capital Request	\$ 10,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 55,000
2019 Anticipated Capital Request	\$ 10,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 65,000
2020 Anticipated Capital Request	\$ 10,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 75,000
2021 Anticipated Capital Request	\$ 10,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 85,000

If a new Fire/Ambulance Station is built in the next 5-10 years this fund would be used for that as well.

Department: Fire/Ambulance Department
 Account: G 1-369-01 AMBULANCE SMALL EQUIP RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$9,297	\$50,000	\$100,000	\$22,141	\$73,541		\$73,541

2017 Anticipated Capital Request	\$ 20,000
2017 Anticipated Needs	Cost
Replace 4 Stretchers	\$ 59,162
Replace Suction Units	\$ 6,000
Balance at end of year	\$ 28,379
2018 Anticipated Capital Request	\$ 20,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 48,379
2019 Anticipated Capital Request	\$ 20,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 68,379
2020 Anticipated Capital Request	\$ 20,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 88,379
2021 Anticipated Capital Request	\$ 30,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 118,379

Will need to replace cardiac monitors in 2025 at \$180,000.

Department: Fire/Ambulance Department
 Account: G 1-369-02 AMBULANCE STAIRCHAIRS

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$0	\$2,250	\$2,250		\$2,250

2017 Anticipated Capital Request	\$ 750
2017 Anticipated Needs	Cost
Stair Chair	\$ 3,000
Balance at end of year	\$ -
2018 Anticipated Capital Request	\$ 750
2018 Anticipated Needs	Cost
Balance at end of year	\$ 750
2019 Anticipated Capital Request	\$ 750
2019 Anticipated Needs	Cost
Balance at end of year	\$ 1,500
2020 Anticipated Capital Request	\$ 750
2020 Anticipated Needs	Cost
Balance at end of year	\$ 2,250
2021 Anticipated Capital Request	\$ 750
2021 Anticipated Needs	Cost
Balance at end of year	\$ 3,000

Department: Fire/Ambulance Department
 Account: G 1-369-03 AMBULANCE RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$590	\$100,000	\$174,507	\$32,996	\$132,996		\$132,996

2017 Anticipated Capital Request	\$ 122,000
2017 Anticipated Needs	Cost
Replace Ambulance (approved in 2016)	\$ 254,708
Balance at end of year	\$ 288
2018 Anticipated Capital Request	\$ 112,500
2018 Anticipated Needs	Cost
Balance at end of year	\$ 112,788
2019 Anticipated Capital Request	\$ 112,500
2019 Anticipated Needs	Cost
Replace Ambulance #25	\$ 225,000
Balance at end of year	\$ 288
2020 Anticipated Capital Request	\$ 63,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 63,288
2021 Anticipated Capital Request	\$ 63,000
2021 Anticipated Needs	Cost
Remount Ambulance #23	\$ 125,000
Balance at end of year	\$ 1,288

Department: Police Department
 Account: G 1-367-02 POLICE DEPT EQUIPMENT

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$10,501	\$5,660	\$15,447	\$66,876	\$70,707		\$70,707

2017 Anticipated Capital Request	\$ 4,000
2017 Anticipated Needs	Cost
Purchase Bullet Proof Vests	\$ 3,000
Balance at end of year	\$ 71,707
2018 Anticipated Capital Request	\$ 4,000
2018 Anticipated Needs	Cost
Purchase Bullet Proof Vests	\$ 3,000
Balance at end of year	\$ 72,707
2019 Anticipated Capital Request	\$ 4,000
2019 Anticipated Needs	Cost
Purchase Bullet Proof Vests	\$ 3,000
Balance at end of year	\$ 73,707
2020 Anticipated Capital Request	\$ 4,000
2020 Anticipated Needs	Cost
Purchase Bullet Proof Vests	\$ 3,000
Balance at end of year	\$ 74,707
2021 Anticipated Capital Request	\$ 4,000
2021 Anticipated Needs	Cost
Purchase Bullet Proof Vests	\$ 3,000
Replace Guns	\$ 8,000
Balance at end of year	\$ 67,707

Department: Police Department
 Account: G 1-367-03 POLICE CAR RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$20,628	\$31,500	\$13,974	\$38,805	\$70,660	\$32,000	\$38,660

2017 Anticipated Capital Request	\$ 32,000
2017 Anticipated Needs	Cost
Buy Squad Car	\$ 32,000
Balance at end of year	\$ 38,660
2018 Anticipated Capital Request	\$ 32,000
2018 Anticipated Needs	Cost
Buy Squad Car	\$ 32,000
Balance at end of year	\$ 38,660
2019 Anticipated Capital Request	\$ 33,000
2019 Anticipated Needs	Cost
Buy Squad Car	\$ 33,000
Balance at end of year	\$ 38,660
2020 Anticipated Capital Request	\$ 33,000
2020 Anticipated Needs	Cost
Buy Squad Car	\$ 33,000
Balance at end of year	\$ 38,660
2021 Anticipated Capital Request	\$ 33,000
2021 Anticipated Needs	Cost
Buy Squad Car	\$ 33,000
Balance at end of year	\$ 38,660

Department: Police Department
 Account: G 1-367-06 PD COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$649	\$4,320	\$425	\$7,566	\$11,406		\$11,406

2017 Anticipated Capital Request	\$ 4,320
2017 Anticipated Needs	Cost
Replace Dispatch Computer	\$ 1,000
Balance at end of year	\$ 14,726
2018 Anticipated Capital Request	\$ 4,320
2018 Anticipated Needs	Cost
Replace Office Computers	\$ 2,000
Replace Squad laptops	\$ 4,000
Balance at end of year	\$ 13,046
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ 13,046
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ 13,046
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ 13,046

Department: Police Department

Account: G 1-367-07 File Digitization

Account Balance as of 8/31/16 \$ -

Estimated 2016 expenditures 9/1 - 12/31

Estimated Balance 12/31/2016 \$ -

New request in 2017

2017 Anticipated Capital Request	\$ 10,000
2017 Anticipated Needs	Cost
Digitize paper records in PD and City Hall	\$ 10,000
Balance at end of year	\$ -
2018 Anticipated Capital Request	\$ 2,500
2018 Anticipated Needs	Cost
Balance at end of year	\$ 2,500
2019 Anticipated Capital Request	\$ 2,500
2019 Anticipated Needs	Cost
Balance at end of year	\$ 5,000
2020 Anticipated Capital Request	\$ 2,500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 7,500
2021 Anticipated Capital Request	\$ 2,500
2021 Anticipated Needs	Cost
Balance at end of year	\$ 10,000

Department: Protection
 Account: G 1-477-00 LED STREET LIGHTS

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$2,000	\$0	\$10,558	\$15,558		\$15,558

2017 Anticipated Capital Request	\$ 50,000
2017 Anticipated Needs	Cost
Replace Street Lights with LED Lights	\$ 300,000
Balance at end of year	\$ (234,442)
2018 Anticipated Capital Request	\$ 75,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ (159,442)
2019 Anticipated Capital Request	\$ 75,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ (84,442)
2020 Anticipated Capital Request	\$ 75,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ (9,442)
2021 Anticipated Capital Request	\$ 50,000
2021 Anticipated Needs	Cost
Replace lights/sensors as needed	
Balance at end of year	\$ 40,558

Department: Public Works

Account: G 1-370-01 GRIMES MILL RD ENGINEERING

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$27,051	\$0	\$0	(\$38,965)	(\$38,965)		(\$38,965)

2017 Anticipated Capital Request	\$ 19,482
2017 Anticipated Needs	Cost
Clear out negative balance	
Balance at end of year	\$ (19,483)
2018 Anticipated Capital Request	\$ 19,483
2018 Anticipated Needs	Cost
Clear out negative balance	
Balance at end of year	\$ 0
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ -
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ -
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ -

Department: Public Works

Account: G 1-370-03 PW EQUIPMENT RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$29,275	\$65,000	\$207,175	\$57,705	\$51,121		\$51,121

2017 Anticipated Capital Request	\$ 75,000
2017 Anticipated Needs	Cost
	\$ 33,000
New Sweeper and Wings - replace 2 sweeper and 3 wings aprox. 25 years old metal has worn to thin for repairs	\$ 18,000
Balance at end of year	\$ 75,121
2018 Anticipated Capital Request	\$ 75,000
2018 Anticipated Needs	Cost
Purchase (Trackless Sidewalk Machine)	\$ 130,000
Trade: 1994 Trackless Value	\$ (4,500)
Balance at end of year	\$ 24,621
2019 Anticipated Capital Request	\$ 75,000
2019 Anticipated Needs	Cost
Purchase small equipment. chapsaw, bandsaw, plate compactors, 300amp welder, pressure washer all 15 to 25 years old	\$ 35,000
Balance at end of year	\$ 64,621
2020 Anticipated Capital Request	\$ 75,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 139,621
2021 Anticipated Capital Request	\$ 75,000
2021 Anticipated Needs	Cost
3.5 yd. Loader - 21 yr. old aprox 22,000 hours. same size as we have now	\$ 210,000
Trade: 2000 IT38 Loader	\$ (12,000)
Balance at end of year	\$ 16,621

Department: Public Works

Account: G 1-370-04 STREETS/ROADS RECONSTRUCTION

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$90,359	\$25,000	\$90,354	\$492,963	\$256,639		\$256,639

2017 Anticipated Capital Request	\$ 25,000
2017 Anticipated Needs	Cost
Belanger Rd. brook culverts (2) 72"x 60'	\$ 26,000
Balance at end of year	\$ 255,639
2018 Anticipated Capital Request	\$ 25,000
2018 Anticipated Needs	Cost
Madawaska Rd. Brook culvert (1) 72"x60' (deep)	\$ 18,000
Balance at end of year	\$ 262,639
2019 Anticipated Capital Request	\$ 25,000
2019 Anticipated Needs	Cost
Possible cost share for High Street project	\$ 100,000
Balance at end of year	\$ 187,639
2020 Anticipated Capital Request	\$ 25,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 212,639
2021 Anticipated Capital Request	\$ 25,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 237,639

Department: Parks and Recreation

Account: G 1-365-07 REC/PARKS COMPUTER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$200	\$600	\$0	\$0	(\$900)		(\$900)

2017 Anticipated Capital Request	\$ 900
2017 Anticipated Needs	Cost
Balance at end of year	\$ -
2018 Anticipated Capital Request	\$ 1,000
2018 Anticipated Needs	Cost
Replace 2 computers	\$ 1,000
Balance at end of year	\$ -
2019 Anticipated Capital Request	\$ 250
2019 Anticipated Needs	Cost
Balance at end of year	\$ 250
2020 Anticipated Capital Request	\$ 250
2020 Anticipated Needs	Cost
Balance at end of year	\$ 500
2021 Anticipated Capital Request	\$ 500
2021 Anticipated Needs	Cost
Replace 2 computers	\$ 1,000
Balance at end of year	\$ -

Department: Parks and Recreation

Account: G 1-365-02 REC CENTER IMPROVEMENTS

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated 2016 expenditur es 9/1 -	Estimated Balance 12/31/2016
\$6,365	\$4,000	\$23,815	\$23,898	\$34,196		\$ 34,196

2017 Anticipated Capital Request		\$ 5,000
2017 Anticipated Needs		Cost
New Entrance Door on old side of building		\$ 10,000
Window Sashes to be installed		\$ 1,100
Replace 7 faucets		\$ 854
Balance at end of year		\$ 27,242
2018 Anticipated Capital Request		\$ 5,000
2018 Anticipated Needs		Cost
Replace 8 faucets in bathrooms		\$ 976
Balance at end of year		\$ 31,266
2019 Anticipated Capital Request		\$ 5,000
2019 Anticipated Needs		Cost
Balance at end of year		\$ 36,266
2020 Anticipated Capital Request		\$ 5,000
2020 Anticipated Needs		Cost
Balance at end of year		\$ 41,266
2021 Anticipated Capital Request		\$ 5,000
2021 Anticipated Needs		Cost
Balance at end of year		\$ 46,266

Department: Parks and Recreation
 Account: G 1-365-17 RECREATION VAN RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/20 16
\$104	\$0	\$0	\$15,586	\$15,745		\$15,745

2017 Anticipated Capital Request	\$ 7,000
2017 Anticipated Needs	Cost
Donation from Rotary Club	\$ 8,000
Purchase of new 15 Passenger Van	\$ (30,000)
Balance at end of year	\$ 745
2018 Anticipated Capital Request	\$ 1,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 1,745
2019 Anticipated Capital Request	\$ 1,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 2,745
2020 Anticipated Capital Request	\$ 1,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 3,745
2021 Anticipated Capital Request	\$ 1,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 4,745

Department: Parks and Recreation

Account: G 1-365-01 COMMUNITY POOL IMPROVEMENT

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$29,000	\$0	\$69,656	\$98,656		\$98,656

2017 Anticipated Capital Request	\$ 29,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 127,656
2018 Anticipated Capital Request	\$ 22,344
2018 Anticipated Needs	Cost
Construction of Splash Pad	\$ 150,000
Balance at end of year	\$ -
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ -
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ -
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ -

Department: Parks and Recreation

Account: G 1-365-05 PARK IMPROVEMENT RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$12,670	\$11,000	\$23,815	\$23,898	\$51,740		\$51,740

2017 Anticipated Capital Request	\$ 11,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 62,740
2018 Anticipated Capital Request	\$ 6,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 68,740
2019 Anticipated Capital Request	\$ 6,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 74,740
2020 Anticipated Capital Request	\$ 6,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 80,740
2021 Anticipated Capital Request	\$ 6,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 86,740

Department: Parks and Recreation
 Account: G 1-365-09 RECREATION EQUIPMENT RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$6,667	\$6,000	\$27,001	\$4,925	\$13,264		\$13,264

2017 Anticipated Capital Request	\$ 5,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 18,264
2018 Anticipated Capital Request	
2018 Anticipated Needs	Cost
Balance at end of year	\$ 18,264
2019 Anticipated Capital Request	\$ 5,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 23,264
2020 Anticipated Capital Request	\$ 5,000
2020 Anticipated Needs	Cost
Possible replacement of 2008 F250 frontline vehicle	\$ 20,000
Balance at end of year	\$ 8,264
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ 8,264

Department: Parks and Recreation

Account: G 1-365-10 REC LAWN MOWER RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$1,500	\$8,774	\$13,888	\$21,398		\$21,398

2017 Anticipated Capital Request	\$ 1,500
2017 Anticipated Needs	Cost
Replace 2007 Toro Zero Turn Mower	\$ 8,500
Balance at end of year	\$ 14,398
2018 Anticipated Capital Request	\$ 1,500
2018 Anticipated Needs	Cost
Replace the last of the 2007 toro zero turn mowers	\$ 9,000
replace frontline string trimmer	\$ 450
Balance at end of year	\$ 6,448
2019 Anticipated Capital Request	\$ 1,500
2019 Anticipated Needs	Cost
Balance at end of year	\$ 7,948
2020 Anticipated Capital Request	\$ 1,500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 9,448
2021 Anticipated Capital Request	\$ 1,500
2021 Anticipated Needs	Cost
Balance at end of year	\$ 10,948

Department: Parks and Recreation
 Account: G 1-365-19 CIVIC BEAUTIFICATION RESERVE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$2,528	\$3,000	\$1,581	\$2,930	\$2,805		\$2,805

2017 Anticipated Capital Request	\$ 1,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 3,805
2018 Anticipated Capital Request	\$ 1,000
2018 Anticipated Needs	Cost
Balance at end of year	\$ 4,805
2019 Anticipated Capital Request	\$ 1,000
2019 Anticipated Needs	Cost
Balance at end of year	\$ 5,805
2020 Anticipated Capital Request	\$ 1,000
2020 Anticipated Needs	Cost
Balance at end of year	\$ 6,805
2021 Anticipated Capital Request	\$ 1,000
2021 Anticipated Needs	Cost
Balance at end of year	\$ 7,805

Department: Parks and Recreation

Account: G 1-365-13 RECREATION - COLLINS POND

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$0	\$0	\$1,778	\$17,463	(\$12,064)	\$27,900	\$15,836

2017 Anticipated Capital Request	\$ 4,000
2017 Anticipated Needs	Cost
Boardwalk Repairs	\$ 1,500
Picnic tables	\$ 500
Balance at end of year	\$ 17,836
2018 Anticipated Capital Request	
2018 Anticipated Needs	Cost
Balance at end of year	\$ 17,836
2019 Anticipated Capital Request	
2019 Anticipated Needs	Cost
Balance at end of year	\$ 17,836
2020 Anticipated Capital Request	
2020 Anticipated Needs	Cost
Balance at end of year	\$ 17,836
2021 Anticipated Capital Request	
2021 Anticipated Needs	Cost
Balance at end of year	\$ 17,836

Department: Parks and Recreation
 Account: G 1-365-20 SKI TRAIL PROGRAM

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$13	\$0	\$1,122	\$3,293	\$3,357		\$3,357

2017 Anticipated Capital Request	\$ 3,000
2017 Anticipated Needs	Cost
Balance at end of year	\$ 6,357
2018 Anticipated Capital Request	
2018 Anticipated Needs	Cost
Replacement of the 2007 Skidoo Skandic	\$ 6,000
Balance at end of year	\$ 357
2019 Anticipated Capital Request	\$ 500
2019 Anticipated Needs	Cost
Balance at end of year	\$ 857
2020 Anticipated Capital Request	\$ 500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 1,357
2021 Anticipated Capital Request	\$ 500
2021 Anticipated Needs	Cost
Balance at end of year	\$ 1,857

Department: Airport

Account: G 1-372-01 AIRPORT RESERVE

Avg. Spent 12-14	2015 Received	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$1,225,548	\$89,032	\$27,952	\$107,125	\$84,914	\$16,000	\$68,914

2017 Anticipated Capital Request	\$ 7,500
2017 Anticipated Needs	Cost
Hangar development	\$ 30,000
Balance at end of year	\$ 46,414
2018 Anticipated Capital Request	\$ 7,500
2018 Anticipated Needs	Cost
Balance at end of year	\$ 53,914
2019 Anticipated Capital Request	\$ 7,500
2019 Anticipated Needs	Cost
Balance at end of year	\$ 61,414
2020 Anticipated Capital Request	\$ 7,500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 68,914
2021 Anticipated Capital Request	\$ 7,500
2021 Anticipated Needs	Cost
Fuel Terminal Upgrade	\$ 12,500
Balance at end of year	\$ 63,914

Department: General

Account: G 1-374-03 DOWNTOWN INFRASTRUCTURE

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$198	\$0	\$0	\$5,915	\$5,915		\$5,915

2017 Anticipated Capital Request	\$ 1,500
2017 Anticipated Needs	Cost
Balance at end of year	\$ 7,415
2018 Anticipated Capital Request	\$ 1,500
2018 Anticipated Needs	Cost
Balance at end of year	\$ 8,915
2019 Anticipated Capital Request	\$ 1,500
2019 Anticipated Needs	Cost
Balance at end of year	\$ 10,415
2020 Anticipated Capital Request	\$ 1,500
2020 Anticipated Needs	Cost
Balance at end of year	\$ 11,915
2021 Anticipated Capital Request	\$ 1,500
2021 Anticipated Needs	Cost
Balance at end of year	\$ 13,415

Department: Debt Reduction

Account: G 1-373-05 BIO-MASS BOILERS

Avg. Spent 12-14	2015 Budgeted	2015 Spent	2015 Y/E Balance	Account Balance as of 8/31/16	Estimated expenditures 9/1 - 12/31	Estimated Balance 12/31/2016
\$67,502	\$91,214	\$91,214	(\$43,869)	\$1,738		\$1,738

2017 Anticipated Capital Request	\$ 95,827
2017 Anticipated Needs	Cost
January 1 Payment	\$ 47,125
July 1 Payment	\$ 48,702
Balance at end of year	\$ 1,738
2018 Anticipated Capital Request	\$ 99,041
2018 Anticipated Needs	Cost
January 1 Payment	\$ 48,702
July 1 Payment	\$ 50,339
Balance at end of year	\$ 1,738
2019 Anticipated Capital Request	\$ 102,378
2019 Anticipated Needs	Cost
January 1 Payment	\$ 50,339
July 1 Payment	\$ 52,039
Balance at end of year	\$ 1,738
2020 Anticipated Capital Request	\$ 105,843
2020 Anticipated Needs	Cost
January 1 Payment	\$ 52,039
July 1 Payment	\$ 53,804
Balance at end of year	\$ 1,738
2021 Anticipated Capital Request	\$ 109,440
2021 Anticipated Needs	Cost
January 1 Payment	\$ 53,804
July 1 Payment	\$ 55,636
Balance at end of year	\$ 1,738