

## CITY COUNCIL MEETING NOTICE AND AGENDA

Notice is hereby given that the City Council of Caribou will hold a City Council Meeting on **Monday, September 10, 2018** in the Council Chambers located at 25 High Street, **6:00 pm**.



1. **Roll Call**
2. **Pledge of Allegiance**
3. **Public Input**
4. **Declaration of Potential Conflicts of Interest**
5. **Consent Agenda**
  - a. Minutes from City Council Meeting held August 13, 2018 Pgs 2 – 8
  - b. Minutes from City Council Special Meeting held August 20, 2018 Pgs 9 – 13
  - c. August 2018 Financials Pgs 14 – 49
  - d. Liquor Permit for Caribou Bowladrome & Sports Inn at 97 Bennett Dr. Pgs 50 – 54
6. **Bid Openings, Awards, and Appointments – None**
7. **Formal Public Hearings and Action Items - None**
8. **New Business & Adoption of Ordinances and Resolutions**
  - a. Discussion and Possible Action Regarding an Economic Development Agreement between Caribou City and Porvair Filtration Group, Inc., Caribou Division. Pgs 55-57
  - b. Introduction of Ordinance 05, 2018 Series, Authorizing the Sale of 0.11 acres of Property Located at the intersection of York Street and Sincok Street Pgs 58-62
  - c. Discussion and Possible Action Regarding Public Hearing for November Ballot Question on Senior Tax Credit Program Pg 63
  - d. Discussion and Possible Action Regarding City Manager Annual Performance Review Pgs 64-84
9. **Reports of Officers, Staff, Boards and Committees**
10. **Reports and Discussion by Mayor and Council Members**
11. **Executive Session** (May be called to discuss matters identified under Maine Revised Statutes, Title 1, §405.6)
  - a. §405.6.A Consideration of Employment, Duties, and Compensation of an Individual(s)
  - b. §405.6.C Real Estate & Economic Development
  - c. §405.6.D Labor Contracts and Proposals
12. **Next Regularly Scheduled Council Meetings – Oct 9 and 22 with a Budget retreat on October 17**
13. **Adjournment**

If you are planning to attend this Public Meeting and, due to a disability, need assistance in understanding or participating in the meeting, please notify the City ten or more hours in advance and we will, within reason, provide what assistance may be required.

### Certificate of Mailing/Posting

The undersigned duly appointed City official for the municipality of Caribou City hereby certifies that a copy of the foregoing Notice and Agenda was posted at City Offices and on-line in accordance with City noticing procedures.

BY: \_\_\_\_\_ Jayne R. Farrin, City Clerk

Council Agenda Item #1: Roll Call

The Caribou City Council held a regular meeting Monday, August 13, 2018 at 6:00 p.m. in Council Chambers with the following members present: Mayor David Martin, Philip McDonough II, Joan L. Theriault, R. Mark Goughan and Hugh A. Kirkpatrick. Deputy Mayor Nicole L. Cote and Timothy C. Guerrette were absent and excused.

Dennis L. Marker, City Manager was present.

Department Managers and Staff: Michael Gahagan, Police Chief; Scott Susi, Fire Chief; Gary Marquis, Supt. of Parks & Recreation; Anastasia S. Weigle, Library Director; and Hope Rumpca, Library Director effective August 14, 2018.

Christopher Bouchard of Aroostook Republican and Spectrum covered the meeting.

Council Agenda Item #2: Pledge of Allegiance

The Mayor led the Pledge of Allegiance.

Council Agenda Item #3: Public Input

- Timothy Doak – RSU #39 Supt. of Schools – Mr. Doak provided an update on the RSU 39 new school project. Only one bid, from Bowman Construction, for the project and that bid was slightly \$12 million over the proposed budget. Since then the RSU, architects, State of Maine, and Bowman Construction have worked together to reduce the amount of the bid. The Maine Department of Education has agreed to fund this project an additional \$4.8 million. On the 16<sup>th</sup>, the RSU will hold a public hearing concerning the additional funding, plus a referendum election will be held September 6<sup>th</sup> to accept the funding. To save money, construction will not continue through the winter.

Councilor Goughan asked several questions about bonds, change orders, and how a citizen could follow this project. Supt. Doak briefly explained how the RSU is handling their bonding needs. He further commented that this is a state project and that only about 5% is local.

- Lyndon Keck – Senior Principal at PDT Architects – explained how project's bills are reviewed and paid. At least three different organizations review pay requisitions.

Mr. Keck briefly explained the change order procedures. He noted that there is a link on the RSU's webpage that allows individuals to follow the construction process. He further offered that there are monthly building committee meetings that are open to the public.

- Mark Bouchard – RSU #39 Business Manager – Bonds will be sold in November 2018 through the State of Maine bond bank. The RSU has procured bond anticipation notes (BANS), so there would be some operating money to get started with the project. The first BAN was for \$4.2 million and was with Katahdin Trust Company. Key Bank won with the lowest interest rate for a \$16.1 million second BAN. The entire amount for the rest of the project will be paid out of the proceeds of the November 2018 bond sales.

The total cost of the school project is \$53 million.

In 2018, there are eight schools being built in Maine

Council Agenda Item #4: Declaration of Potential Conflicts of Interest

None of the Councilors declared any Conflicts of Interest.

Council Agenda Item #5: Consent Agenda

- a. Minutes from City Council Meeting held July 9, 2018
- b. June 2018 Financials
- c. July 2018 Financials
- d. Liquor License for Jade Palace at 30 Skyway Drive
- e. Liquor License for Bike Maine Event on September 8, 2018
- f. Notice and approval of RSU #39 Election on September 6, 2018

Motion made by P. McDonough, seconded by J. Theriault, to approve Consent Agenda A-F with the addition of appointing Jayne R. Farrin Warden and Kalen Hill Deputy Warden for the September 6<sup>th</sup> election and to set 8:00 a.m. as the time to open the polls for the September 6<sup>th</sup> election. (5 yes) So voted.

Council Agenda Item #6: Bid Openings, Awards, and Appointments

There weren't any bid openings, awards, and appointments.

Council Agenda Item #7: Formal Public Hearings

There weren't any Formal Public Hearings.

Council Agenda Item #8: New Business & Adoption of Ordinances and Resolutions

- a. Discussion and Possible Action Regarding Property Use Agreement with Aroostook County Genealogical Society

Library Director Anastasia S. Weigle reviewed the proposed agreement with the Aroostook County Genealogical Society (ACGS). The ACGS and the library have had a relationship since the days that Diane DuBois was the Director. In 2013 or 2014, ACGS's materials and items started to be stored at the library. ACGS and the library work collaboratively. The proposed agreement is to make official the relationship between the two organizations, plus allowing the library to become a repository for ACGS.

Motion made by P. McDonough, seconded by J. Theriault, to approve the agreement regarding Housing of Aroostook County Genealogical Society Research Materials at the Caribou Public Library as presented. (5 yes) So voted.

Ms. Weigle extended her thanks to the Council for allowing her to serve as Director of the Caribou Public Library. The new Library Director Hope Rumpca was introduced to the Council.

- b. Discussion and Possible Action Regarding Purchase of Property Located at 153 River Road

Council reviewed and discussed the proposed Purchase and Sale Agreement between Sandra Theriault and the City for the real estate identified as 153 River Road for \$25,000. The City's assessed value is \$19,600. Discussion as to why the offer is 28% over assessed value. The Theriaults are utilizing the City's offer of \$1,000 a month rental assistance. In negotiating the proposed purchase and sale agreement, the Manager considered this monthly expense and the cost of an appraisal. Councilor Goughan

questioned whether the City followed a “process” in determining an amount to offer the Theriaults.

Motion made by J. Theriault, seconded by P. McDonough, to approve the proposed Purchase and Sale Agreement between Sandra Theriault and the City for the real estate identified as 153 River Road for \$25,000. (3 yes, J. Theriault, D. Martin, P. McDonough, 2 no, RM Goughan, H. Kirkpatrick) Motion failed.

Motion made by Mayor Martin to table Council Agenda Item #8:b. Motion died for the lack of a second.

Motion made by H. Kirkpatrick, seconded by P. McDonough, to offer Sandra Theriault \$21,500 for the real estate identified as 153 River Road. H. Kirkpatrick amended his motion to \$20,600 and P. McDonough amended his second to \$20,600. (4 yes, J. Theriault, RM Goughan, H. Kirkpatrick, P. McDonough, 1 no, D. Martin) So voted.

c. Discussion and Possible Action Regarding Purchase of Property Located at 163 River Road

Motion made by J. Theriault, seconded by P. McDonough, to approve the proposed Purchase and Sale Agreement between Toni G. Fournier and the City for the real estate identified as 163 River Road for \$61,000. (5 yes) So voted.

d. Discussion and Possible Action Regarding Abatement of Taxes for Property Located at 557 Access Highway

The Board of Assessors has granted a partial abatement of 2017 taxes by reducing taxes owed from \$2,321.59 to \$1,295.13. The amount owed for 2016 is \$1,110.65. The total requested abatement is \$3,315, which includes all taxes, interest and administration costs. If the abatement is approved then the owner Crystal Fulton plans to clean up the park and remove the 20 dilapidated trailers. Discussion. Ms. Fulton is unable to obtain a demolition permit or remove the trailers unless the taxes are paid.

Motion made by P. McDonough, seconded by J. Theriault, to deny the abatement request. (4 yes, J. Theriault, RM Goughan, H. Kirkpatrick, P. McDonough, 1 no, D. Martin) So voted.

e. Discussion Regarding 2017 Financial Audit Report

A representative from Felch & Company summarized and reviewed the 2017 Financial Audit for the City.

- A clean opinion
- Assets of \$9.3 million with Total Assets of \$29.5 million. Total Liabilities of \$2.9 million. With a Net Position or Net Equity of \$26.6 million with \$7.6 million of that is currently unrestricted.
- Total Departmental Expenses of \$15.5 million, with Program Revenues \$4.3 million resulting in a Net Cost of \$11.3 million. Those Net Costs were supported by General Revenues of \$11.5 million resulting in an increase of the Net Position of just under \$200,000.
- Information on the City's General, Section 8 Housing Program and Non-Major Funds was reviewed. These total \$9.3 million.
- Decrease in the Fund Balance of \$134,000.
- The City's Fiduciary Funds total \$174,000.

- The Auditors didn't note any findings of material weaknesses or internal control or noncompliance findings

The Felch representative answered Councilor Goughan's questions about Capital Reserve Accounts and leases. Councilor Goughan has additional questions and will send them to Felch & Company.

The Mayor moved down to Council Agenda Item #8:j.

- j. Discussion and Possible Action Regarding Credit Enhancement Agreement with Caribou Senior Housing, LLC.

Manager Marker noted that the Credit Enhancement Agreement (CEA) would be the final instrument that is necessary to implement the Tax Increment Finance District associated with Hilltop School. The program still needs to be approved by the State of Maine. The draft CEA has 95% being returned to developers and 5% being retained by the City.

Councilor McDonough's employee question was answered by one of the developers in the audience. Councilor Goughan expressed his displeasure and concerns with the section that allows the developers to sell plus Section 11.11 *No Obligation to Build Project* and the original value being set at "zero". The property value of "zero" was also questioned by Councilor Kirkpatrick. Councilor Theriault clarified that if the developers don't build then the developers will have a property tax obligation for the current building's value. Councilor Kirkpatrick suggested that a timeline be added to Section 11.11. One of the developers commented that they have worked on this much needed project for four years and have determined that the only way for it to work is to use Hilltop and for there to be a TIF. It is their goal to work on the project this winter.

Councilor Theriault commented that this type of facility is needed and people are wondering when it will be ready.

Councilor Goughan spoke in opposition to the proposed Credit Enhancement Agreement. Further, Councilor Goughan commented that it was difficult to get accurate information on the Hilltop TIF and during the last eight months on Council, he hasn't received any historical information on the TIF. He supports CEAs that start off strong and gradually diminish to zero during the term of the agreement to accomplish helping investors during the first five to ten years. This CEA starts out strong and ends strong during the entire 30-year period of the agreement. He encouraged other Councilors to reject this proposal for a more sustainable agreement for Caribou's future.

Motion made by P. McDonough, seconded by J. Theriault, to approve the Credit Enhancement Agreement with Caribou Senior Housing, LLC. as presented. (3 yes, J. Theriault, D. Martin, P. McDonough, 2 no, RM Goughan, H. Kirkpatrick) Motion failed.

- f. Discussion and Possible Action Regarding Bi-weekly Payroll Implementation

Finance Director Grant provided in writing his concerns with implementing bi-weekly payroll. One major concern are the current collective bargaining agreements. The City doesn't know what the savings would be for bi-weekly payroll. Councilor McDonough expressed his frustration that the Council was never informed that bi-weekly payroll wasn't implemented back in 2015/16 and noted once the unions signed off on bi-weekly payroll that it should have been done.

Motion made by H. Kirkpatrick, seconded by P. McDonough, to implement bi-weekly payroll effective January 1, 2019. (5 yes) So voted.

g. Discussion and Possible Action Regarding Property Acquisition Policy

Motion made by J. Theriault, second P. McDonough, to accept the draft Property Acquisition Policy for the City of Caribou, July 10, 2018. (5 yes) So voted.

h. Discussion and Possible Action Regarding Property Lease with Beaupres Construction

Since 2016, Jacob Beaupre, doing business as Beaupres Construction, has been leasing space in the 60 Access Highway building. The current lease expires August 25, 2018 and Mr. Beaupre has requested a renewal of the lease.

The proposed lease would have Mr. Beaupre paying approximately \$1,200 a year. Councilor questions were answered by the Manager.

Motion made by H. Kirkpatrick, seconded by P. McDonough, to accept the lease, with Jacob Beaupre d/b/a Beaupres Construction, as written. (5 yes) So voted.

i. Discussion and Possible Action Regarding Airport Hangar Lease Terms and Rates

The City Manager explained the proposed airport hangar fees schedule and hangar lease agreement. The Airport Advisory Committee has reviewed the hangar lease agreement. Discussion about the fees and having an automatic increase every other year based on the CPI. Discussion.

Motion made by P. McDonough, seconded by J. Theriault, authorize the Airport Manager (i.e. City Manager) to enter into hangar lease agreements on behalf of the City and to establish the monthly fee for hangar leases:

Hangar	Monthly Fee	Hangar	Monthly Fee
A1	\$120	C3	\$160
A2	\$120	C4	\$160
C1	\$175	C5	\$175
C2	\$170	C6	\$170

Transient pilots needing short term hangar space.

Hangar	Fees Based on Specified Lease Terms		
	Night	Week	Month
B Summer-April through October	\$20	\$100	\$300
B Winter-November through March	\$40	\$150	\$350

(5 yes) So voted.

k. Discussion and Possible Action Regarding Initiative for Senior Tax Credit Program

Early in the year, the Mayor suggested that the City create a tax credit program for seniors. This program would increase the City's mil rate by approximately ½ a mil and would cost around \$175,000. The Mayor wants to see a question about this on the November ballot. The question would be a non-binding advisory referendum. Councilor McDonough stated that the Council is the legislative body and there isn't any need to obtain citizens' okay. Councilor Goughan would like to see a formula that would have the tax credit up to an amount; such as, up to \$500 tax credit.

Under state statutes there are only four acceptance methods to assist tax payers.

1. Tax clubs
2. Tax credit for seniors that volunteer for the municipality.
3. Senior tax deferral
4. Local homestead exemption for seniors (for both homeowners and renters)

Discussion. Councilor Kirkpatrick would like to see this as a larger project or campaign. He pointed out that Caribou has been designated as an AARP Age-Friendly Community. The City should encourage reverse snowbirds, which are individuals that want to summer in Caribou. Discussion. A decision about placing this on the November ballot needs to be made by September 7<sup>th</sup>.

The Mayor polled the Council about placing this out to vote: Theriault supports placing it out to vote, Goughan not in its current state, Mayor supports placing it out to vote, Kirkpatrick wants to know more information about the cost to implement it. No action was taken.

l. Discussion and Possible Action Regarding Change Order #3 for Airport T-Hangar Project

Change Order #3 is for \$2,900 for the installation of a 40-foot utility pole and primary lines from North Main Street to a utility pole. Zero additional day will be added to the construction schedule.

Motion made by P. McDonough, seconded by J. Theriault, to approve Change Order #3 for Airport T-Hangar Project for \$2,900. (4 yes, J. Theriault, RM Goughan, D. Martin, P. McDonough, 1 no, H. Kirkpatrick) So voted.

m. Discussion and Possible Action Regarding City Manager Annual Performance Review

Three Councilors have submitted City Manager Annual Performance Reviews. Councilors Goughan and Kirkpatrick have completed the review, but they haven't been turned in. The City Clerk offered to collect the two reviews and turn them into HR.

Motion made by P. McDonough, seconded by J. Theriault to table the City Manager Annual Performance Review to September 10<sup>th</sup> Council Meeting. (5 yes) So voted.

There was discussion as to whether this topic could be held in Executive Session.

Council Agenda Item #9: Reports of Officers, Staff, Boards and Committees

- On the ballot this fall there will be two Council, one RSU board member, and Jefferson Cary Board positions available. Nomination papers are due in the City Clerk's Office by 5:00 p.m. Friday, September 7<sup>th</sup>.

- On Wednesday morning, August 15<sup>th</sup> the Clerk's Office will not be able to produce certified copies for some vital records.
- Special RSU 39 Referendum Election will be held Thursday, September 6<sup>th</sup>. Absentee ballots are available until Friday August 31<sup>st</sup> at 4:30 p.m. Evening hours will be held Thursday, August 31<sup>st</sup> from 5 to 7 p.m. to update voter registrations and absentee ballots can be issued at the same time.

Council Agenda Item #10: Reports and Discussion by Mayor and Councilors

- The State will not be doing any work on High Street during 2018. Discussion.
- Councilor Kirkpatrick asked Manager Marker questions about the latest Cary Medical Board meeting. The Mayor suggested that his questions should be brought up to the Board directly.
- Councilor Goughan mentioned that Channel 8 scroll is stuck on one slide.
- A brief River Road update.

Council Agenda Item #11: Executive Session (May be called to discuss matters identified under Maine Revised Statutes, Title 1, §405(6))

a. §405(6)(C) Real Estate & Economic Development

7:38p.m. time in: Motion made by P. McDonough, seconded by RM Goughan, to enter executive session under 1 MSRA §405(6)(C) to discuss real estate and economic development. (5 yes) So voted.

9:01 p.m. time out.

No action taken.

c. §405(6)(E) Pending Litigation

9:01 p.m. time in: Motion made by P. McDonough, seconded by J. Theriault, to enter executive session under 1 MSRA §405(6)(E) Pending Litigation. (5 yes) So voted.

9:30 p.m. time out.

Motion made by H. Kirkpatrick, seconded by J. Theriault, to move that the City get out of the litigation pertaining to opiate manufacturers and distributors. (5 yes) So voted.

b. §405(6)(D) Labor Contracts and Proposals

9:31 p.m. time in: Motion made by P. McDonough, seconded by J. Theriault, to enter executive session under 1 MSRA §405(6)(D) Labor Contracts and Proposals. (5 yes) So voted.

10:20 p.m. time out.

No action taken.

Council Agenda Item #12: Next Regularly Scheduled Council Meetings – August 15<sup>th</sup> Workshop at the Wellness Center and September 10<sup>th</sup> in Council Chambers.

Council Agenda Item #13: Adjournment

Motion made by P. McDonough, seconded by J. Theriault, to adjourn at 10:20 p.m. (5 yes) So voted.

Jayne R. Farrin, Secretary



Council Agenda Item #1: Roll Call

The Caribou City Council held a special meeting Monday, August 20, 2018 at 6:00 p.m. in Council Chambers with the following members present: Mayor David Martin, Deputy Mayor Nicole L. Cote, Philip McDonough II, Joan L. Theriault, Timothy C. Guerrette, R. Mark Goughan, and Hugh A. Kirkpatrick.

Dennis L. Marker, City Manager was present.

Department Managers and Staff: Gary Marquis, Supt. of Parks & Recreation

Christopher Bouchard of Aroostook Republican and Spectrum covered the meeting.

Council Agenda Item #2: Pledge of Allegiance

The Mayor led the Pledge of Allegiance.

Council Agenda Item #3: Public Input

There wasn't any Public Input.

Council Agenda Item #4: Declaration of Potential Conflicts of Interest

None of the Councilors declared any Conflicts of Interest.

Council Agenda Item #5: Consent Agenda

There weren't any Consent Agenda items.

Council Agenda Item #6: Bid Openings, Awards, and Appointments

There weren't any Bid Openings, Awards, and Appointments.

Council Agenda Item #7: Formal Public Hearings

There weren't any Formal Public Hearings.

Council Agenda Item #8: New Business & Adoption of Ordinances and Resolutions

- a. Discussion and Possible Action Regarding Credit Enhancement with Caribou Senior Housing, LLC.

This item was on the last Council agenda. The Mayor asked if there was any discussion from the Council. Councilor Kirkpatrick stated that he had a list of several questions and wondered if it would be appropriate to go into executive session. The questions have to do with Caribou TIF District information manual "Process" sections. Discussion. The Mayor polled the Council as to whether they wanted to go into Executive Session to discuss Councilor Kirkpatrick's questions. No one spoke in favor of going into Executive Session. Councilor Kirkpatrick read his questions (Exhibit A). The Mayor offered that he was comfortable with the project and noted the project timeline included in the Council packet.

Motion made by P. McDonough, seconded by J. Theriault, to accept the Credit Enhancement Agreement with Caribou Senior Housing, LLC as presented. (5 yes, J. Theriault, T. Guerrette, D. Martin, N. Cote, P. McDonough, 2 no, RM Goughan, H. Kirkpatrick) So voted.

b. Discussion and Possible Action Regarding Initiative for Senior Tax Credit Program.

The Manager reviewed a draft program that he has prepared. The Mayor asked if the Council supported placing this on the ballot. Discussion.

Motion made by J. Theriault, seconded by T. Guerrette, to place a Non-Binding Advisory Referendum on the November ballot:

“Should the city of Caribou create a program to provide property tax relief to senior citizens who are longtime residents and who have low or very low incomes?”

This program would increase annual taxes by \$50 per \$100,000 in home value and be in addition to currently available abatements due to poverty or hardship.

(5 yes, J. Theriault, T. Guerrette, D. Martin, N. Cote, H. Kirkpatrick, 2 no, RM Goughan, P. McDonough) So voted.

c. Discussion and Possible Action Regarding Attendance at 2018 Fire Station Design Symposium

A fire station design symposium is being held in North Carolina. Chief Susi is planning to attend and the Manager suggested that a Councilor might consider attending also. Then two individuals could share what was learned with the citizen's committee. The Manager answered several questions. Councilors McDonough and Theriault questioned how we went from a new Police Station to a Public Safety Building and now attending new Fire Station symposium. The Councilors were polled and there wasn't a Councilor that wanted to attend the symposium. The Downtown TIF District includes \$1 million to be put towards renovation of the Fire Station.

d. Discussion and Possible Action Regarding Council Meetings in October and November

Motion made by P. McDonough, seconded by J. Theriault, to move the scheduled Monday October 8<sup>th</sup> meeting to Tuesday October 9<sup>th</sup> and the Monday November 12<sup>th</sup> meeting to Tuesday November 13<sup>th</sup>. (7 yes) So voted.

Motion made by H. Kirkpatrick, second by T. Guerrette, to hold the Council Retreat on October 17<sup>th</sup>. (7 yes) So voted.

Manager Marker will check to see if the NMDC Conference room is available for the 17<sup>th</sup>. The consensus was to start the retreat at 4:00 p.m.

Council Agenda Item #9: Reports and Discussion by Mayor and Council Members

There weren't any reports from the Mayor or other Councilors.

Council Agenda Item #10: Reports of Officers, Staff, Boards and Committees

Absentee ballots are available for the September 6<sup>th</sup> RSU Election in the Clerk's Office.

Nomination papers are available in the Clerk's Office for Council, RSU Board member, and Jefferson Cary Board.

Council Agenda Item #11: Executive Session (May be called to discuss matters identified under Maine Revised Statutes, Title 1, §405(6))

a. §405(6)(C) Real Estate & Economic Development

There weren't any Executive Sessions held.

Council Agenda Item #12: Next Regularly Scheduled Council Meeting – September 10<sup>th</sup>

Council Agenda Item #13: Adjournment

Motion made by T. Guerrette, seconded by P. McDonough, to adjourn at 6:28 p.m. (7 yes) So voted.

Jayne R. Farrin, Secretary

Exhibit A:

Questions asked by Councilor Kirkpatrick:

I am not against this project in principal.

I want to use the guidance I was given in the City of Caribou TIF District Information manual to address the financing and procedural portions of the TIF based on the following:

Caribou TIF District Information manual, "Process" sections:

Section III Level of Municipal Participation, 3. - How is this project generally consistent with goals and actions in the City's Comprehensive Plan?

QUESTION: How was this project measured against the goals?

QUESTION: Where is this evaluation and where is the City's Comprehensive Plan?

Section IV Application Requirements, For projects that include a CEA

The developer demonstrates the financial capacity to undertake the project and provides evidence in support of this capacity. Evidence will include but not limited to:

- Development budget and pro-forma
- Financial commitments of project lenders
- A project implementation plan and schedule

QUESTION: Where is the evidence in the form of the previous five deliverables?

Section V Application Process, Phase 3: City Manager will schedule a workshop to review proposal with Council. Meeting should result in determination to move forward with a TIF

There should be a discussion of policy waivers requested, if any.

Summary history of Council actions does not contain the workshop where the proposal was reviewed nor where policy waivers discussed.

QUESTION: When and where did these milestones occur?

Section V Application Process, Phase 4: Using comments from the workshop, applicant may apply for final application approval (the application is a separate document). The Manager shall proceed with the following:

Meet and obtain input from dept heads

For TIF applications with a CEA involved, negotiate with developer conditions under which a CEA agreement may be reached, including waivers and their rationale

Develop findings of fact from Council

Vet the findings of fact with Council, revise, and renegotiate with the applicant as necessary

Finalize findings of fact and forward the findings, with a recommendation, to the Council

NOTE: "Finding of fact is the determination of truth after consideration"

QUESTION: Phase 4 seems what we are doing now?

Section V Application Process, Phase 5: Present the findings of fact to the Council for their action

QUESTION: When did this happen?

Section V Application Process, Phase 6: Based on the Council direction and approval, designated staff shall prepare and submit application for TIF to the State

QUESTION: Didn't this occur back in June at the meeting on the 11th?

QUESTION: Did Phase 6 occur before Phase 4? If so why?

Appendix 3 - TIF/CEA Evaluation Checklist - Where is this document for this project?

QUESTION: If this document was not filled out, does the information reside somewhere else?

# General Ledger Summary Report

Fund(s): ALL

August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund</b>	<b>4,834.64</b>	<b>87,116.45</b>	<b>0.00</b>	<b>46,051,558.55</b>	<b>46,138,675.00</b>	<b>0.00</b>
<b>Assets</b>	<b>9,598,920.29</b>	<b>9,544,868.22</b>	<b>-440,965.42</b>	<b>20,352,709.72</b>	<b>16,958,151.87</b>	<b>12,939,426.07</b>
101-00 CASH (BANK OF MAINE)	4,138,647.84	3,982,282.38	561,914.02	8,032,649.02	10,066,637.50	1,948,293.90
102-00 RECREATION ACCOUNTS	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
110-00 SECTION 125 CHECKING FSA	6,754.87	6,817.32	-1,684.67	20,444.68	12,936.60	14,325.40
110-03 2017 SECTION 125 CHECKING HRA	59,687.46	54,351.01	0.00	1,650.00	56,001.01	0.00
110-04 2018 SECTION 125 CHECKING HRA	0.00	0.00	-4,012.47	110,431.78	39,157.73	71,274.05
111-00 RETIREMENT INVESTMENT	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
117-00 RLF #10 INVESTMENT	229,857.54	230,116.83	260.94	1,783.58	0.30	231,900.11
120-00 PETTY CASH	960.00	960.00	0.00	0.00	0.00	960.00
123-00 DIESEL INVENTORY	23,812.40	14,817.33	10,858.30	159,809.40	162,902.12	11,724.61
124-00 GAS INVENTORY	17,284.07	10,433.83	-6,457.03	54,634.76	61,584.54	3,484.05
125-00 ACCOUNTS RECEIVABLE	3,409.07	143,162.37	-10,830.60	294,691.50	426,101.10	11,752.77
126-00 SWEETSOFT RECEIVABLES	621,584.90	621,584.90	15,574.08	1,137,577.01	1,173,997.09	585,164.82
140-00 RESERVE FOR UNCOLLECTIBLE TAX	-1,276.29	-1,276.29	0.00	606.42	0.00	-669.87
174-00 CDC LOANS REC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
180-00 DR. CARY CEMETERY INVESTMENT	1,187.43	1,187.89	-29.95	1.10	29.95	1,159.04
181-00 HAMILTON LIBRARY TR. INVEST	1,730.15	1,735.02	0.00	9.63	0.00	1,744.65
182-00 KNOX LIBRARY INVESTMENT	9,652.49	9,574.91	0.00	64.11	0.00	9,739.02
183-00 CLARA PIPER MEM INV	705.18	705.46	0.00	0.66	0.00	706.12
184-00 JACK ROTH LIBRARY INVEST	30,515.18	30,673.00	0.00	310.42	0.00	30,983.42
185-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	0.00	11.72	0.00	7,368.73
187-00 DOROTHY COOPER MEM INV	62,469.25	62,571.65	0.00	189.03	4,000.00	58,760.68
189-00 MARGARET SHAW LIBRARY INV	12,812.83	12,828.82	0.00	32.03	0.00	12,860.85
190-00 GORDON ROBERTSON MEM INV	11,417.03	11,427.56	0.00	21.11	0.00	11,448.67
191-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	0.00	9.72	0.00	6,080.22
192-00 G. HARMON MEM INV	8,000.48	8,006.12	0.00	12.46	1,000.00	7,018.58
193-00 BARBARA BREWER FUND	5,355.97	5,366.18	0.00	20.11	0.00	5,386.29
194-00 RODERICK LIVING TRUST	17,346.03	17,359.80	0.00	29.80	1,055.16	16,334.44
198-00 TAX ACQUIRED PROPERTY	124,822.12	108,823.31	0.00	0.00	40,792.21	68,031.10
198-04 TAX ACQUIRED PROPERTY 2004	0.00	0.00	-89.30	0.00	89.30	-89.30
198-05 TAX ACQUIRED PROPERTY 2005	0.00	0.00	-96.90	0.00	96.90	-96.90
198-15 TAX ACQUIRED PROPERTY 2015	-7,526.14	0.00	0.00	12,879.66	12,879.66	0.00
198-16 TAX ACQUIRED PROPERTY 2016	-1,905.28	0.00	0.00	14,017.09	14,017.09	0.00
198-17 TAX ACQUIRED PROPERTY 2017	-1,732.75	0.00	0.00	13,895.46	13,895.46	0.00
198-18 TAX ACQUIRED PROPERTY 2018	0.00	0.00	0.00	15,816.34	15,816.34	0.00
198-19 TAX ACQUIRED PROPERTY 2019	0.00	0.00	0.00	0.00	103.97	-103.97
200-04 2004 TAX RECEIVABLE	0.00	0.00	0.00	1,259.53	1,259.53	0.00
200-05 2005 TAX RECEIVABLE	0.00	0.00	0.00	0.00	22.48	-22.48
200-06 2006 TAX RECIEVABLE	0.00	0.00	0.00	0.90	0.00	0.90
200-09 2009 TAX RECEIVABLE	96.00	96.00	0.00	6.65	0.00	102.65
200-16 2016 TAX RECEIVABLE	164.88	164.88	0.00	0.00	164.88	0.00
200-17 2017 TAX RECEIVABLE	869,513.78	869,513.78	0.00	9,544.38	879,058.16	0.00
200-18 2018 TAX RECEIVABLE	-38,375.07	-38,375.07	-942,776.54	8,048,508.15	1,986,258.69	6,023,874.39
200-19 2019 TAX RECEIVABLE	0.00	0.00	-983.14	0.00	2,367.91	-2,367.91
205-16 2016 LIENS RECEIVABLE	196,411.85	196,411.85	-17,779.05	0.00	84,776.36	111,635.49
205-17 2017 LIENS RECEIVABLE	0.00	0.00	-27,319.37	386,924.63	116,617.96	270,306.67
210-09 2009 PP TAX RECEIVABLE	95.45	95.45	-25.50	0.00	95.45	0.00
210-10 2010 PP TAX RECEIVABLE	1,226.69	1,226.69	0.00	0.00	0.00	1,226.69
210-11 2011 PP TAX RECEIVABLE	1,524.33	1,524.33	0.00	0.00	0.00	1,524.33
210-12 2012 PP TAX RECEIVABLE	5,166.61	5,166.61	0.00	0.00	0.00	5,166.61
210-13 2013 PP TAX RECEIVABLE	9,712.02	9,712.02	0.00	0.00	0.00	9,712.02

# General Ledger Summary Report

Fund(s): ALL  
August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
210-14 2014 PP TAX RECEIVABLE	15,362.47	15,362.47	0.00	0.00	0.00	15,362.47
210-15 2015 PP TAX RECEIVABLE	14,298.74	14,298.74	-0.64	0.00	1,585.26	12,713.48
210-16 2016 PP TAX RECEIVABLE	14,102.94	14,102.94	-200.51	0.00	1,855.93	12,247.01
210-17 2017 PP TAX RECEIVABLE	38,764.44	38,764.44	-232.07	17.48	22,231.80	16,550.12
210-18 2018 PP TAX RECEIVABLE	-6.25	-6.25	-21,046.19	394,349.04	107,839.81	286,502.98
303-00 FEDERAL WITHHOLDING	0.00	0.00	0.00	268,286.58	268,286.58	0.00
304-00 FICA W/H	0.00	0.00	0.00	343,898.32	343,898.32	0.00
305-00 MEDICARE WITHHOLDING	0.00	0.00	0.00	80,429.06	80,429.06	0.00
306-00 STATE WITHHOLDING	0.00	0.00	0.00	108,870.42	108,870.42	0.00
307-00 M.S.R.S. W/H	0.00	0.00	0.00	94,055.08	94,055.08	0.00
307-01 MSRS EMPLOYER	0.00	0.00	0.00	63,689.74	63,689.74	0.00
308-00 AFLAC INSURANCE	-1.43	0.00	-26.80	4,863.52	4,864.60	-1.08
312-00 HEALTH INS. W/H	-25,078.34	-24,979.10	469.72	172,292.75	171,281.88	-23,968.23
314-00 UNITED WAY W/H	0.00	0.00	0.00	105.00	105.00	0.00
315-00 TEAMSTERS W/H	0.00	0.00	0.00	5,404.78	5,404.78	0.00
316-00 COUNCIL #93 W/H	0.00	0.00	0.00	3,343.05	3,343.05	0.00
317-00 PW UNION INS	0.00	0.00	0.00	894.42	894.42	0.00
318-00 MMA INCOME PROTECTION	-6,299.67	-6,282.37	-454.11	25,200.94	25,408.05	-6,489.48
319-00 REAL ESTATE TAX W/H	0.00	0.00	0.00	18,551.28	18,551.28	0.00
320-00 ICMA RETIREMENT CORP	0.00	0.00	0.00	112,529.27	112,529.27	0.00
320-01 ICMA EMPLOYER MATCH	0.00	0.00	0.00	27,267.66	27,267.66	0.00
322-00 RETIRED HEALTH INS PROGRAM	0.00	0.00	0.00	5,221.09	5,221.09	0.00
323-00 MMA SUPP. LIFE INSURANCE	-959.74	-959.74	-137.90	6,934.30	7,087.91	-1,113.35
324-00 MISC. WITHHOLDING	0.00	0.00	0.00	1,050.00	1,050.00	0.00
325-00 DED. FOR VALIC	0.00	0.00	0.00	27,179.40	27,179.40	0.00
325-01 VALIC EMPLOYER MATCH	0.00	0.00	0.00	8,344.85	8,344.85	0.00
329-00 SALES TAX COLLECTED	-64.82	-64.82	-124.74	93.94	331.52	-302.40
330-00 VEHICLE REG FEE (ST. OF ME)	-3,046.25	0.00	-1,180.50	167,195.75	174,886.75	-7,691.00
331-00 BOAT REG FEE INLAND FISHERIES	-94.00	0.00	748.00	8,571.00	8,877.00	-306.00
332-00 SNOWMOBILE REG (F&W)	-10,800.00	0.00	0.00	13,311.00	13,311.00	0.00
333-00 ATV REGISTRATION (F&W)	0.00	0.00	3,870.00	19,377.00	21,255.00	-1,878.00
335-00 PLUMBING PERMITS (ST. OF ME)	-1,175.00	0.00	-85.00	0.00	433.75	-433.75
336-00 CONCEALED WEAPON PERMIT	0.00	0.00	0.00	955.00	955.00	0.00
338-00 CONNOR EXCISE TAX	0.00	0.00	0.00	33,040.66	33,040.66	0.00
339-00 CONNOR BOAT EXCISE	0.00	0.00	72.00	86.00	86.00	0.00
340-00 DOG LICENSES (ST. OF ME)	-1,454.00	0.00	-10.00	2,473.00	2,530.00	-57.00
341-00 FISHING LICENSES (ST. OF ME)	-564.00	0.00	444.00	5,512.00	5,623.00	-111.00
342-00 HUNTING LICENSES (ST. OF ME)	-1,944.25	0.00	406.50	5,368.50	5,726.50	-358.00
347-00 NEPBA UNION PD	0.00	0.00	0.00	6,105.00	6,105.00	0.00
<b>Liabilities</b>	<b>7,405,540.22</b>	<b>7,400,281.63</b>	<b>-523,761.56</b>	<b>4,270,358.20</b>	<b>6,261,478.74</b>	<b>9,391,402.17</b>
350-00 INSURANCE REIMBURSEMENTS	0.00	0.00	0.00	2,574.94	3,317.74	742.80
352-00 NYLANDER MUSEUM RESERVE	12,185.99	12,185.99	0.00	0.00	0.00	12,185.99
360-00 RETIREMENT INV FUND	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
362-00 RLF #10 RESERVE	229,857.54	230,116.83	260.94	0.30	1,783.58	231,900.11
365-01 COMMUNITY POOL IMPROVEMENT	126,655.52	126,655.52	0.00	0.00	0.00	126,655.52
365-02 REC CENTER IMPROVEMENTS	29,883.05	29,883.05	-1,846.70	7,078.31	395.00	23,199.74
365-03 LAND ACQUISITIONS/EASEMENTS	33,340.00	33,340.00	0.00	0.00	0.00	33,340.00
365-04 RAILS TO TRAILS PROGRAM	1,431.28	1,431.28	-582.80	6,049.78	22,012.42	17,393.92
365-05 PARK IMPROVEMENT RESERVE	34,762.19	27,461.39	0.00	3,375.98	30,660.00	54,745.41
365-06 LET'S MOVE	-615.24	-615.24	0.00	0.00	0.00	-615.24
365-08 REC NONAPPROPRIATED SPEC PROJ	2,490.17	2,490.17	0.00	0.00	0.00	2,490.17

# General Ledger Summary Report

Fund(s): ALL

August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
1 - Gen Fund CONT'D						
365-09 RECREATION EQUIPMENT RESERVE	10,172.90	10,172.90	0.00	25,000.00	10,000.00	-4,827.10
365-10 REC LAWN MOWER RESERVE	14,398.91	14,398.91	2,650.00	0.00	18,650.00	33,048.91
365-11 TRAIL MAINTENANCE RESERVE	0.00	0.00	0.00	0.00	16,356.56	16,356.56
365-12 CRX/TOS RESERVE	282.79	282.79	0.00	232.14	1,531.15	1,581.80
365-13 RECREATION - COLLINS POND	35,225.91	35,225.91	-428.40	29,853.40	20,000.00	25,372.51
365-14 CREATIVE PLAYGROUND RESERVE	-579.44	-579.44	0.00	0.00	0.00	-579.44
365-16 CARIBOU COMMUNITY BAND	1,551.08	1,551.08	0.00	0.00	0.00	1,551.08
365-18 REC SCHOLARSHIPS	2,051.22	2,051.22	0.00	0.00	0.00	2,051.22
365-19 CIVIC BEAUTIFICATION RESERVE	-838.86	-838.86	0.00	0.00	839.00	0.14
365-20 SKI TRAIL PROGRAM	2,710.27	2,710.27	0.00	1,980.98	297.00	1,026.29
365-21 RD TRAILS GRANT	-4,365.53	-4,365.53	0.00	0.00	4,366.00	0.47
365-22 NON APPROP SKI RENTAL PROGRAM	3,379.63	3,379.63	0.00	50.98	4,927.50	8,256.15
365-24 CADET RESERVE	482.56	482.56	0.00	0.00	0.00	482.56
365-25 COMMUNITY BULLETIN BOARD	200.00	200.00	0.00	0.00	0.00	200.00
366-01 LIBRARY BUILDING RESERVE	42,277.14	42,277.14	0.00	6,000.00	0.00	36,277.14
366-02 LIBRARY MEMORIAL FUND	19,454.15	19,454.15	-64.40	1,181.13	4,692.70	22,965.72
366-03 LIBRARY COMPUTER RESERVE	2,508.20	2,508.20	0.00	1,300.00	0.00	1,208.20
366-11 DOROTHY LOUISE KYLER FOUN	4,000.00	4,000.00	0.00	4,000.00	0.00	0.00
366-12 KING GRANT	0.00	0.00	0.00	3,504.34	6,000.00	2,495.66
366-13 RUDMAN LIBRARY FUND	0.00	0.00	-171.84	675.04	900.00	224.96
367-01 POLICE DONATED FUNDS	31,387.44	31,387.44	0.00	840.49	1,000.00	31,546.95
367-02 POLICE DEPT EQUIPMENT	16,423.89	15,589.93	1,438.58	75,093.46	87,830.36	28,326.83
367-03 POLICE CAR RESERVE	26,312.54	26,312.54	-223.00	223.00	5,000.00	31,089.54
367-04 POLICE CAR VIDEO SYSTEM	3,128.75	3,128.75	0.00	0.00	0.00	3,128.75
367-05 DRINK GRANT PERSONNEL	16,185.79	13,967.88	-8,347.44	19,923.82	15,710.78	9,754.84
367-06 PD COMPUTER RESERVE	13,247.18	13,247.18	-885.00	2,202.98	400.00	11,444.20
367-07 POLICE DIGITAL FILING	9,000.00	9,000.00	0.00	0.00	0.00	9,000.00
367-08 MAJOR SYSTEMS REPLACEMENT	23,480.00	23,480.00	0.00	0.00	40,000.00	63,480.00
368-01 FIRE EQUIPMENT RESERVE	-897.62	-897.62	0.00	209,030.67	94,898.00	-115,030.29
368-02 FIRE HOSE RESERVE	1,706.25	1,706.25	0.00	0.00	0.00	1,706.25
368-03 FIRE DEPT FOAM RESERVE	3,742.50	3,742.50	0.00	820.00	0.00	2,922.50
368-04 FIRE TRAINING BLDG RESERVE	3,226.25	3,226.25	0.00	0.00	0.00	3,226.25
368-05 FIRE DEPT FURNACE	0.14	0.14	0.00	0.00	0.00	0.14
368-06 FIRE/AMB COMPUTER RESERVE	11,128.63	11,128.63	-969.98	4,713.73	0.00	6,414.90
368-07 FIRE DISPATCH REMODEL	3,100.00	3,100.00	0.00	0.00	0.00	3,100.00
368-08 FIRE SMALL EQUIPMENT	10,400.00	10,400.00	0.00	0.00	0.00	10,400.00
368-09 FEMA TRUCK GRANT	5.00	5.00	0.00	0.00	0.00	5.00
368-10 FIRE/AMB BUILDING RESERVE	17,900.00	17,900.00	0.00	0.00	0.00	17,900.00
369-01 AMBULANCE SMALL EQUIP RESERVE	37,741.50	37,741.50	-2,394.60	42,210.60	26,480.00	22,010.90
369-02 AMBULANCE STAIRCHAIRS	3,000.00	3,000.00	0.00	0.00	0.00	3,000.00
369-03 AMBULANCE RESERVE	184,240.35	184,240.35	0.00	210,645.91	25,000.00	-1,405.56
369-04 HEALTH OFFICER	0.00	500.00	0.00	500.00	0.00	0.00
370-01 GRIMES MILL RD ENGINEERING	-20,482.70	-20,482.70	0.00	0.00	5,483.00	-14,999.70
370-03 PW EQUIPMENT RESERVE	97,655.52	97,655.52	233.20	0.00	111,624.20	209,279.72
370-04 STREETS/ROADS RECONSTRUCTION	266,213.95	266,213.95	0.00	0.00	20,000.00	286,213.95
370-05 CURBING RESERVE	5,178.30	5,178.30	0.00	0.00	0.00	5,178.30
370-06 FUEL TANK RESERVE	-105,100.00	-103,732.09	152.49	1,370.15	9,326.73	-95,775.51
370-07 PW BUILDING RESERVE	0.00	0.00	0.00	6,288.00	35,000.00	28,712.00
370-09 RIVER ROAD	0.00	0.00	-1,650.00	6,096.77	0.00	-6,096.77
371-01 ASSESSMENT REVALUATION RESERV	65,351.91	65,351.91	0.00	0.00	0.00	65,351.91
371-02 ASSESSING COMPUTER RESERVE	798.50	798.50	0.00	0.00	402.00	1,200.50
371-03 AERIAL PHOTOGRAPHY	2,700.00	2,700.00	0.00	0.00	0.00	2,700.00
371-04 ASSESSING OFFICE EQUIPMENT	730.00	730.00	0.00	0.00	0.00	730.00



## General Ledger Summary Report

Fund(s): ALL

August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
1 - Gen Fund CONT'D						
371-05 ASSESSING TRAVEL & TRAINING	0.00	3,500.00	0.00	0.00	0.00	3,500.00
372-01 AIRPORT RESERVE	-9,892.75	-9,892.75	-147,634.09	379,888.21	288,712.32	-101,068.64
373-01 GEN GOVT COMPUTER RESERVE	13,246.37	13,246.37	0.00	7,147.40	0.00	6,098.97
373-02 CITY COMPREHENSIVE PLAN	27.40	27.40	0.00	0.00	0.00	27.40
373-03 MUNICIPAL BUILDING RESERVE	4,938.25	10,938.25	0.00	20,176.58	72,000.00	62,761.67
373-04 VITAL RECORDS RESTORATION	1,093.50	1,093.50	0.00	3,136.00	2,500.00	457.50
373-05 BIO-MASS BOILERS	-47,664.49	-47,664.49	0.00	50,339.00	99,041.00	1,037.51
373-07 T/A PROPERTY REMEDIATION RESEI	11,678.00	11,678.00	0.00	0.00	361.20	12,039.20
373-08 HRA CONTRIBUTION RESERVE	27,781.49	27,781.49	0.00	0.00	7,812.50	35,593.99
373-10 FLEET VEHICLES	7,586.00	7,586.00	-3,042.49	12,364.80	0.00	-4,778.80
373-11 NASIFF CLEAN UP	4,684.95	4,684.95	0.00	0.00	0.00	4,684.95
373-12 NBRC BIRDS EYE	-226.70	-226.70	-75,084.51	77,084.51	0.00	-77,311.21
373-15 2017 HRA RESERVE	59,687.46	54,351.01	0.00	54,351.01	0.00	0.00
373-16 2018 HRA RESERVE	0.00	0.00	-4,012.47	39,157.73	110,431.78	71,274.05
373-17 LADDER ENGINE TRUCK 2016	0.00	0.00	0.00	0.00	116,900.00	116,900.00
374-00 REC/PARKS COMPUTER RESERVE	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00
374-01 INDUSTRIAL PARK IMPROVEMENTS	12,440.88	12,440.88	0.00	0.00	0.00	12,440.88
374-02 60 ACCESS HIGHWAY	91,499.40	91,399.40	137.67	7,298.08	2,522.82	86,624.14
374-03 DOWNTOWN INFRASTRUSTURE	10,415.42	10,415.42	0.00	0.00	0.00	10,415.42
385-00 COMMUNITY DEVELOPMENT MATCH	31,830.52	31,830.52	0.00	0.00	0.00	31,830.52
387-00 BOUCHARD TIF	6,258.48	6,258.48	0.00	4,829.35	6,062.42	7,491.55
388-00 HILLTOP TIF	0.00	0.00	0.00	155.25	0.00	-155.25
392-00 PLANNING/ENGINEERING RESERVE	6,241.09	6,241.09	0.00	0.00	0.00	6,241.09
398-00 RECREATION ACCTS FUND BALANCE	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
399-00 PARKING LOT MAINTENANCE RES	94,466.90	94,466.90	0.00	0.00	0.00	94,466.90
402-00 CDC ECONOMIC DEVELOPMENT	240,000.00	240,000.00	0.00	0.00	0.00	240,000.00
403-00 CDC REVOLVING LOAN	344,532.13	350,339.47	0.00	0.00	0.00	350,339.47
406-00 TRAILER PARK RESERVE	37,595.46	45,277.93	0.00	0.00	0.00	45,277.93
407-00 COUNTY TAX	2.13	2.13	0.00	0.00	486,816.00	486,818.13
415-00 LIONS COMMUNITY CENTER RESERV	1,056.20	1,056.20	0.00	0.00	15,000.00	16,056.20
417-00 COMPENSATED ABSENCES	170,222.28	170,222.28	45,000.00	41,465.11	45,000.00	173,757.17
419-00 DUE FROM CDC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
421-00 DEFERRED TAX REVENUE	1,189,573.58	1,166,440.20	0.00	0.00	0.00	1,166,440.20
422-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	0.00	0.00	11.72	7,368.73
423-00 DR. CARY CEMETERY TRUST FUND	1,187.43	1,187.89	0.00	29.95	1.10	1,159.04
424-00 HAMILTON LIBRARY TRUST FUND	1,730.15	1,735.02	0.00	0.00	9.63	1,744.65
425-00 KNOX LIBRARY MEMORIAL FUND	9,652.49	9,674.91	0.00	0.00	64.11	9,739.02
426-00 CLARA PIPER MEM FUND	705.18	705.46	-38.00	38.00	0.66	668.12
427-00 JACK ROTH LIBRARY MEM FUND	30,515.18	30,673.00	-305.96	3,090.83	310.42	27,892.59
429-00 BARBARA BREWER FUND	5,355.97	5,366.18	0.00	74.43	20.11	5,311.86
430-00 D. COOPER MEM FUND	62,469.25	62,571.65	0.00	4,000.00	189.03	58,760.68
432-00 MARGARET SHAW LIBRARY MEMORI	12,812.83	12,828.82	0.00	0.00	32.03	12,860.85
433-00 GORDON ROBERTSON MEM FUND	11,417.03	11,427.56	0.00	0.00	21.11	11,448.67
434-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	0.00	0.00	9.72	6,080.22
435-00 RODERICK LIVING TRUST	17,346.03	17,359.80	0.00	1,055.16	29.80	16,334.44
436-00 AMBULANCE REIMBURSEMENT	10,856.70	10,856.70	414.06	1,594.24	2,457.87	11,720.33
437-00 DEFERRED AMBULANCE REVENUE	578,236.08	621,584.90	0.00	0.00	0.00	621,584.90
441-00 AMBULANCE FUND BALANCE	1,005.62	1,005.62	0.00	0.00	0.00	1,005.62
447-00 EMA EQUIP RESERVE	1,991.79	1,991.79	0.00	0.00	0.00	1,991.79
448-00 NYLANDER DONATIONS	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00
457-00 HOMELAND SECURITY RESERVE	2,277.92	2,277.92	0.00	0.00	0.00	2,277.92
460-00 YARD SALE	320.55	320.55	0.00	2,596.07	1,370.00	-905.52
461-00 CRAFT FAIR	12,651.21	12,651.21	-19.00	242.00	185.00	12,594.21

# General Ledger Summary Report

Fund(s): ALL  
August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
462-00 CDBG HOUSING REHABILITATION	3,879.87	3,879.87	0.00	0.00	0.00	3,879.87
463-00 MISC EVENTS	79.62	79.62	0.00	1,170.48	0.00	-1,090.86
465-00 THURSDAYS ON SWEDEN	7,406.74	7,406.74	-1,270.89	9,908.14	9,500.00	6,998.60
466-00 HERITAGE DAY	-8,000.00	-8,000.00	0.00	0.00	0.00	-8,000.00
467-00 MARATHON	-2,149.38	-2,578.43	-885.30	30,837.07	28,750.00	-4,665.50
469-00 DENTAL INSURANCE	1,686.35	1,686.35	-43.30	8,638.92	8,301.72	1,349.15
470-00 EYE INUSRANCE	589.55	589.55	-5.85	1,832.28	1,796.71	553.98
471-00 RC2 TIF	0.00	0.00	0.00	0.00	33,994.79	33,994.79
472-00 ANIMAL WELFARE	0.00	0.00	18.00	0.00	3,305.00	3,305.00
476-00 FLEET VEHICLE ACCOUNT	0.00	0.00	0.00	80.00	0.00	-80.00
477-00 LED STREET LIGHTS	15,558.00	15,558.00	0.00	0.00	20,000.00	35,558.00
478-00 G. HARMON MEM FUND	8,000.48	8,006.12	865.27	1,270.73	1,148.46	7,883.85
480-00 CITY RETIREMENT	1,079.76	1,079.76	0.00	0.00	0.00	1,079.76
483-02 DUE TO FUND 2	279,989.24	279,989.24	316.00	0.00	65,247.99	345,237.23
483-03 DUE TO FUND 3	397,120.23	397,120.23	14,422.31	0.00	56,063.95	453,184.18
483-04 DUE TO FUND 4	189,312.68	189,312.68	4,232.25	0.00	29,988.49	219,301.17
483-05 DUE TO FUND 5	1,983,121.64	1,984,642.06	0.00	0.00	366,706.46	2,351,348.52
484-02 DUE FROM FUND 2	-251,807.60	-253,849.48	-29.66	67,551.92	0.00	-321,401.40
484-03 DUE FROM FUND 3	-313,836.15	-314,098.36	-12,096.82	62,959.99	0.00	-377,058.35
484-04 DUE FROM FUND 4	-185,642.95	-185,642.95	-4,168.30	30,265.08	0.00	-215,908.03
484-05 DUE FROM FUND 5	-1,401,736.27	-1,404,234.35	-27,444.81	174,641.58	0.00	-1,578,875.93
486-00 RETIREMENT RESERVE	4,139.00	4,139.00	0.00	0.00	0.00	4,139.00
488-00 CHRISTMAS LIGHTS	1,656.53	1,656.53	0.00	1,119.22	2,500.00	3,037.31
492-00 RSU #39 50/50	0.00	0.00	0.00	71,087.50	71,087.50	0.00
493-00 RSU 39 COMMITMENT	-874,839.46	-874,839.46	-300,283.12	2,424,522.28	3,417,666.00	118,304.26
494-00 TRI COMMUNITY	0.00	0.00	0.00	0.00	260,848.00	260,848.00
496-00 BIRTH RECORDS STATE FEE	58.40	0.00	21.20	650.00	777.60	127.60
497-00 DEATH RECORDS STATE FEE	65.60	0.00	-8.40	644.80	730.80	86.00
498-00 MARRIAGE RECORDS STATE FEE	26.40	0.00	13.60	247.60	309.20	61.60
<b>Fund Balance</b>	<b>2,188,545.43</b>	<b>2,057,470.14</b>	<b>82,796.14</b>	<b>21,428,490.63</b>	<b>22,919,044.39</b>	<b>3,548,023.90</b>
500-00 EXPENDITURE CONTROL	0.00	0.00	-759,172.54	6,635,363.80	10,033,982.33	3,398,618.53
510-00 REVENUE CONTROL	0.00	0.00	841,968.68	14,718,920.83	12,635,062.06	-2,083,858.77
600-00 FUND BALANCE	2,188,545.43	2,057,470.14	0.00	74,206.00	250,000.00	2,233,264.14
<b>2 - Snowmoible Trail Maintenance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>179,938.91</b>	<b>179,938.91</b>	<b>0.00</b>
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-10,995.36</b>	<b>-9,265.86</b>	<b>29.66</b>	<b>81,142.54</b>	<b>130,820.12</b>	<b>40,411.72</b>
365-11 TRAIL MAINTENANCE RESERVE	17,186.28	16,873.90	316.00	15,894.55	63,268.20	64,247.55
483-01 DUE TO FUND 1	251,807.60	253,849.48	29.66	0.00	67,551.92	321,401.40
484-01 DUE FROM FUND 1	-279,989.24	-279,989.24	-316.00	65,247.99	0.00	-345,237.23
<b>Fund Balance</b>	<b>10,995.36</b>	<b>9,265.86</b>	<b>-29.66</b>	<b>98,796.37</b>	<b>49,118.79</b>	<b>-40,411.72</b>
500-00 Expense Control	0.00	0.00	-29.66	53,657.37	45,339.00	-8,318.37
510-00 Revenue Control	0.00	0.00	0.00	45,000.00	3,779.79	-41,220.21
600-00 Fund Balance	10,995.36	9,265.86	0.00	139.00	0.00	9,126.86
<b>3 - Housing Department</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>208,434.94</b>	<b>208,434.94</b>	<b>0.00</b>

# General Ledger Summary Report

Fund(s): ALL

August

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
	Debits	Credits				
<b>3 - Housing Department CONT'D</b>						
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-37,329.26</b>	<b>-37,067.05</b>	<b>-2,325.49</b>	<b>56,789.43</b>	<b>63,685.47</b>	<b>-30,171.01</b>
409-00 HOUSING RESERVE	45,954.82	45,954.82	0.00	725.48	725.48	45,954.82
483-01 DUE TO FUND 1	313,836.15	314,098.36	12,096.82	0.00	62,959.99	377,058.35
484-01 DUE TO FUND 1	-397,120.23	-397,120.23	-14,422.31	56,063.95	0.00	-453,184.18
<b>Fund Balance</b>	<b>37,329.26</b>	<b>37,067.05</b>	<b>2,325.49</b>	<b>151,645.51</b>	<b>144,749.47</b>	<b>30,171.01</b>
500-00 Expense Control	0.00	0.00	-12,096.82	62,234.51	89,006.00	26,771.49
510-00 Revenue Control	0.00	0.00	14,422.31	89,411.00	55,338.47	-34,072.53
600-00 Fund Balance	37,329.26	37,067.05	0.00	0.00	405.00	37,472.05
<b>4 - FSS</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>111,040.57</b>	<b>111,040.57</b>	<b>0.00</b>
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-3,669.73</b>	<b>-3,669.73</b>	<b>-63.95</b>	<b>29,988.49</b>	<b>30,265.08</b>	<b>-3,393.14</b>
483-01 DUE TO FUND 1	185,642.95	185,642.95	4,168.30	0.00	30,265.08	215,908.03
484-01 DUE FROM FUND 1	-189,312.68	-189,312.68	-4,232.25	29,988.49	0.00	-219,301.17
<b>Fund Balance</b>	<b>3,669.73</b>	<b>3,669.73</b>	<b>63.95</b>	<b>81,052.08</b>	<b>80,775.49</b>	<b>3,393.14</b>
500-00 Expense Control	0.00	0.00	-4,168.30	30,265.08	43,962.74	13,697.66
510-00 Revenue Control	0.00	0.00	4,232.25	50,787.00	29,625.75	-21,161.25
600-00 Fund Balance	3,669.73	3,669.73	0.00	0.00	7,187.00	10,856.73
<b>5 - ECONOMIC DEV</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>945,640.58</b>	<b>945,640.58</b>	<b>0.00</b>
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-120,126.28</b>	<b>-119,148.62</b>	<b>56,489.27</b>	<b>394,224.50</b>	<b>234,116.57</b>	<b>-279,256.55</b>
473-00 DOWNTOWN TIF	203,344.61	203,344.61	-5,000.00	5,000.00	24,474.99	222,819.60
474-00 TRAIL GROOMER RESERVE	7,914.48	7,914.48	10,000.00	0.00	10,000.00	17,914.48
475-00 REVOLVING LOAN RESERVE	200,000.00	200,000.00	0.00	0.00	0.00	200,000.00
476-00 FIRE STATION RESERVE	50,000.00	50,000.00	24,044.46	22,518.04	25,000.00	52,481.96
483-01 DUE TO FUND 1	1,401,736.27	1,404,234.35	27,444.81	0.00	174,641.58	1,578,875.93
484-01 DUE FROM FUND 1	-1,983,121.64	-1,984,642.06	0.00	366,706.46	0.00	-2,351,348.52
<b>Fund Balance</b>	<b>120,126.28</b>	<b>119,148.62</b>	<b>-56,489.27</b>	<b>551,416.08</b>	<b>711,524.01</b>	<b>279,256.55</b>
500-00 Expense Control	0.00	0.00	-56,489.27	183,079.08	358,446.21	175,367.13
510-00 Revenue Control	0.00	0.00	0.00	368,337.00	341,272.80	-27,064.20
600-00 Fund Balance	120,126.28	119,148.62	0.00	0.00	11,805.00	130,953.62
<b>Final Totals</b>	<b>4,834.64</b>	<b>87,116.45</b>	<b>0.00</b>	<b>47,496,513.55</b>	<b>47,583,730.00</b>	<b>0.00</b>

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT</b>	<b>1,019,415.00</b>	<b>78,654.36</b>	<b>677,236.58</b>	<b>342,178.42</b>	<b>66.43</b>
<b>01 - Gen Govt</b>	<b>1,019,415.00</b>	<b>78,654.36</b>	<b>677,236.58</b>	<b>342,178.42</b>	<b>66.43</b>
001 - SALARIES	492,361.00	49,705.89	347,054.65	145,306.35	70.49
01 - REGULAR PAY	399,708.00	41,579.38	285,535.84	114,172.16	71.44
09 - AMBULANCE BILLING PAY	92,653.00	8,126.51	61,518.81	31,134.19	66.40
002 - COUNCIL SALARIES	12,550.00	0.00	5,251.42	7,298.58	41.84
01 - COUNCIL SALARIES	12,550.00	0.00	5,251.42	7,298.58	41.84
003 - OFFICE SUPPLIES	38,350.00	5,274.91	32,087.76	6,262.24	83.67
01 - POSTAGE	6,500.00	-146.41	3,227.06	3,272.94	49.65
02 - ADVERTISING	3,500.00	199.80	2,474.85	1,025.15	70.71
03 - COPIER RENTAL	5,000.00	427.92	3,342.50	1,657.50	66.85
05 - PRINTER INK	1,950.00	163.04	956.81	993.19	49.07
07 - PAPER	1,400.00	111.14	495.24	904.76	35.37
08 - OFFICE SUPPLIES	11,000.00	2,303.66	6,922.90	4,077.10	62.94
09 - AMB BILLING SUPPLIES	8,000.00	841.59	9,073.32	-1,073.32	113.42
10 - ANNUAL REPORT	1,000.00	760.78	1,110.78	-110.78	111.08
13 - OFFICE SUPPLIES - HOULTON	0.00	229.78	1,554.67	-1,554.67	----
14 - OFFICE SUPPLIES - CALAIS	0.00	167.51	1,309.29	-1,309.29	----
16 - OFFICE SUPPLIES - ISLAND FALLS	0.00	93.37	701.20	-701.20	----
17 - PATTEN	0.00	122.73	919.14	-919.14	----
005 - LEGAL FEES	20,000.00	400.00	5,774.20	14,225.80	28.87
04 - LEGAL FEES	20,000.00	400.00	5,774.20	14,225.80	28.87
007 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
01 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
008 - COMPUTER MAINTENANCE	49,200.00	2,890.35	22,086.75	27,113.25	44.89
01 - COMPUTER MAINTENANCE	42,500.00	2,107.00	16,856.00	25,644.00	39.66
02 - HOSTED SERVICES	6,700.00	783.35	5,230.75	1,469.25	78.07
009 - PROFESSIONAL DUES	12,000.00	20.00	10,756.59	1,243.41	89.64
04 - PROFESSIONAL DUES	12,000.00	20.00	10,756.59	1,243.41	89.64
010 - TRAVEL EXPENSES	5,700.00	876.29	3,096.75	2,603.25	54.33
01 - MILEAGE	1,200.00	28.50	1,207.90	-7.90	100.66
02 - MEALS & LODGING	3,000.00	643.67	1,644.73	1,355.27	54.82
04 - CONFERENCE FEE	1,500.00	204.12	244.12	1,255.88	16.27
011 - TRAINING & EDUCATION	1,500.00	257.50	1,572.99	-72.99	104.87
02 - TRAINING & EDUCATION	1,500.00	257.50	1,572.99	-72.99	104.87
012 - ELECTIONS	11,000.00	369.10	2,509.55	8,490.45	22.81
01 - ELECTIONS	8,000.00	369.10	2,509.55	5,490.45	31.37
02 - CONTRACTED EXPENSES	3,000.00	0.00	0.00	3,000.00	0.00
014 - NEW EQUIPMENT	1,200.00	75.00	1,374.00	-174.00	114.50
01 - NEW EQUIPMENT	1,200.00	75.00	1,374.00	-174.00	114.50
015 - TELEPHONE	7,650.00	526.06	4,341.86	3,308.14	56.76
01 - CELL PHONE	450.00	35.26	284.41	165.59	63.20
04 - TELEPHONE	7,200.00	490.80	4,057.45	3,142.55	56.35
017 - COMMUNICATIONS	1,440.00	104.95	1,019.60	420.40	70.81
03 - INTERNET	1,440.00	104.95	1,019.60	420.40	70.81
018 - HEALTH INSURANCE	182,954.00	12,003.77	114,298.07	68,655.93	62.47
01 - HEALTH INSURANCE	157,791.00	-2,243.83	100,050.47	57,740.53	63.41
02 - AMBULANCE BILLING HEALTH INS	25,163.00	14,247.60	14,247.60	10,915.40	56.62
019 - MISC. EXPENSE	1,500.00	9.68	366.88	1,133.12	24.46
01 - MISC EXPENSE	1,500.00	9.68	366.88	1,133.12	24.46
030 - BUILDING SUPPLIES	0.00	0.00	8.32	-8.32	----
01 - BUILDING SUPPLIES	0.00	0.00	8.32	-8.32	----
031 - BUILDING MAINTENANCE	0.00	-115.94	0.00	0.00	----
01 - BUILDING MAINTENANCE	0.00	-115.94	0.00	0.00	----

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT CONT'D</b>					
034 - WORKERS COMPENSATION	4,815.00	0.00	4,092.41	722.59	84.99
01 - WORKERS COMPENSATION	4,815.00	0.00	4,092.41	722.59	84.99
036 - VEHICLE INSURANCE	2,003.00	158.17	1,099.69	903.31	54.90
01 - VEHICLE INSURANCE	2,003.00	158.17	1,099.69	903.31	54.90
038 - SOCIAL SECURITY	37,666.00	3,768.52	28,271.63	9,394.37	75.06
01 - SOCIAL SECURITY	37,666.00	3,768.52	28,271.63	9,394.37	75.06
040 - CITY & STATE RETIREMENT	16,976.00	1,297.66	8,836.61	8,139.39	52.05
01 - CITY & STATE RETIREMENT	16,976.00	1,297.66	8,836.61	8,139.39	52.05
073 - VEHICLE REPAIR	750.00	59.95	2,639.45	-1,889.45	351.93
01 - VEHICLE REPAIR	750.00	59.95	2,639.45	-1,889.45	351.93
074 - TIRES	500.00	706.44	1,203.44	-703.44	240.69
01 - TIRES	500.00	706.44	1,203.44	-703.44	240.69
075 - GAS/OIL/FILTERS	1,800.00	193.56	766.60	1,033.40	42.59
01 - GAS/OIL/FILTERS	1,800.00	193.56	766.60	1,033.40	42.59
082 - BAD DEBT ALLOWANCE	101,000.00	72.50	62,477.36	38,522.64	61.86
01 - BAD DEBT ALLOWANCE	100,000.00	0.00	60,274.87	39,725.13	60.27
02 - COLLECTION FEE	1,000.00	72.50	2,202.49	-1,202.49	220.25
<b>17 - HEALTH &amp; SANITATION</b>					
01 - HEALTH & SANITATION	250,536.00	20,644.00	165,310.08	85,225.92	65.98
022 - HEALTH OFFICER	500.00	0.00	0.00	500.00	0.00
01 - HEATH OFFICER	500.00	0.00	0.00	500.00	0.00
023 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	165,310.08	84,689.92	66.12
01 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	165,310.08	84,689.92	66.12
038 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
01 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
<b>18 - MUNICIPAL BUILDING</b>					
01 - MUNICIPAL BUILDING	70,896.00	4,856.90	41,923.92	28,972.08	59.13
024 - MAINTENANCE COMMUNITY CENTER	6,862.00	260.57	1,815.43	5,046.57	26.46
02 - WATER & SEWER	1,000.00	63.19	489.42	510.58	48.94
04 - ELECTRIC	2,862.00	197.38	1,326.01	1,535.99	46.33
06 - LIONS BLDG RESERVE	3,000.00	0.00	0.00	3,000.00	0.00
025 - HEATING FUEL COMM CENTER	3,700.00	0.00	2,798.22	901.78	75.63
01 - HEATING FUEL COMM CENTER	3,700.00	0.00	2,798.22	901.78	75.63
026 - HEATING FUEL	10,000.00	553.05	9,606.03	393.97	96.06
03 - HEATING FUEL	10,000.00	553.05	9,606.03	393.97	96.06
027 - ELECTRICITY	14,310.00	977.10	7,368.36	6,941.64	51.49
11 - ELECTRICITY	14,310.00	977.10	7,368.36	6,941.64	51.49
028 - WATER	975.00	68.22	522.96	452.04	53.64
05 - WATER	975.00	68.22	522.96	452.04	53.64
029 - SEWER	600.00	41.45	316.20	283.80	52.70
01 - SEWER	600.00	41.45	316.20	283.80	52.70
030 - BUILDING SUPPLIES	4,500.00	143.78	3,701.13	798.87	82.25
01 - BUILDING SUPPLIES	4,500.00	143.78	3,701.13	798.87	82.25
031 - BUILDING MAINTENANCE	18,000.00	1,891.81	8,507.75	9,492.25	47.27
01 - BUILDING MAINTENANCE	13,000.00	1,891.81	8,507.75	4,492.25	65.44
03 - BOILER MAINTENANCE	5,000.00	0.00	0.00	5,000.00	0.00
032 - PROPERTY INSURANCE	949.00	75.92	527.84	421.16	55.62
01 - PROPERTY INSURANCE	949.00	75.92	527.84	421.16	55.62
271 - CONTRACTED SERVICES	11,000.00	845.00	6,760.00	4,240.00	61.45
01 - JANITORIAL & SUPPLIES	11,000.00	845.00	6,760.00	4,240.00	61.45

# Expense Summary Report

Fund: 1  
August

09/07/2018

Page 3

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
<b>20 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>4,188.57</b>	<b>37,195.05</b>	<b>31,166.95</b>	<b>54.41</b>
<b>01 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>4,188.57</b>	<b>37,195.05</b>	<b>31,166.95</b>	<b>54.41</b>
001 - SALARIES	19,812.00	1,792.25	13,170.01	6,641.99	66.47
01 - REGULAR PAY	19,812.00	1,792.25	13,170.01	6,641.99	66.47
003 - OFFICE SUPPLIES	160.00	8.46	58.01	101.99	36.26
01 - POSTAGE	110.00	8.46	58.01	51.99	52.74
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	250.00	0.00	199.00	51.00	79.60
04 - CONFERENCE FEE	250.00	0.00	199.00	51.00	79.60
011 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
02 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
018 - HEALTH INSURANCE	8,291.00	613.68	5,359.44	2,931.56	64.64
01 - HEALTH INSURANCE	8,291.00	613.68	5,359.44	2,931.56	64.64
019 - MISC. EXPENSE	150.00	0.00	52.50	97.50	35.00
01 - MISC EXPENSE	150.00	0.00	52.50	97.50	35.00
038 - SOCIAL SECURITY	1,516.00	127.35	920.20	595.80	60.70
01 - SOCIAL SECURITY	1,516.00	127.35	920.20	595.80	60.70
040 - CITY & STATE RETIREMENT	693.00	67.40	471.80	221.20	68.08
01 - CITY & STATE RETIREMENT	693.00	67.40	471.80	221.20	68.08
051 - EQUIPMENT MAINTENANCE	1,025.00	80.00	640.00	385.00	62.44
05 - EQUIPMENT MAINTENANCE	1,025.00	80.00	640.00	385.00	62.44
053 - GA CITY	36,250.00	1,499.43	16,294.09	19,955.91	44.95
01 - G.A. CITY	35,000.00	1,499.43	16,294.09	18,705.91	46.55
02 - GA STATE	750.00	0.00	0.00	750.00	0.00
03 - GA NON REIMBURSABLE	500.00	0.00	0.00	500.00	0.00
<b>22 - TAX ASSESSMENT</b>					
<b>22 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>15,319.32</b>	<b>119,954.71</b>	<b>136,440.29</b>	<b>46.79</b>
<b>01 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>15,319.32</b>	<b>119,954.71</b>	<b>136,440.29</b>	<b>46.79</b>
001 - SALARIES	182,953.00	11,342.90	81,341.66	101,611.34	44.46
01 - REGULAR PAY	180,453.00	11,342.90	80,250.29	100,202.71	44.47
02 - OVERTIME	1,000.00	0.00	1,091.37	-91.37	109.14
07 - SALARIES	1,500.00	0.00	0.00	1,500.00	0.00
003 - OFFICE SUPPLIES	650.00	0.00	133.13	516.87	20.48
01 - POSTAGE	0.00	0.00	7.25	-7.25	---
05 - PRINTER INK	300.00	0.00	33.99	266.01	11.33
08 - OFFICE SUPPLIES	350.00	0.00	91.89	258.11	26.25
006 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
01 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
009 - PROFESSIONAL DUES	750.00	0.00	0.00	750.00	0.00
04 - PROFESSIONAL DUES	750.00	0.00	0.00	750.00	0.00
010 - TRAVEL EXPENSES	6,500.00	275.69	3,620.79	2,879.21	55.70
01 - MILEAGE	2,500.00	275.69	2,014.87	485.13	80.59
02 - MEALS & LODGING	4,000.00	0.00	1,605.92	2,394.08	40.15
011 - TRAINING & EDUCATION	2,500.00	0.00	2,209.50	290.50	88.38
02 - TRAINING & EDUCATION	2,500.00	0.00	2,209.50	290.50	88.38
015 - TELEPHONE	1,060.00	68.42	522.58	537.42	49.30
01 - CELL PHONE	550.00	34.76	240.29	309.71	43.69
04 - TELEPHONE	510.00	33.66	282.29	227.71	55.35
018 - HEALTH INSURANCE	36,499.00	2,574.90	22,399.20	14,099.80	61.37
01 - HEALTH INSURANCE	36,499.00	2,574.90	22,399.20	14,099.80	61.37
038 - SOCIAL SECURITY	13,805.00	814.76	5,799.40	8,005.60	42.01
01 - SOCIAL SECURITY	13,805.00	814.76	5,799.40	8,005.60	42.01
040 - CITY & STATE RETIREMENT	3,428.00	242.65	1,698.55	1,729.45	49.55

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>22 - TAX ASSESSMENT CONT'D</b>					
01 - CITY & STATE RETIREMENT	3,428.00	242.65	1,698.55	1,729.45	49.55
051 - EQUIPMENT MAINTENANCE	1,850.00	0.00	1,425.00	425.00	77.03
01 - SOFTWARE	1,850.00	0.00	1,425.00	425.00	77.03
056 - CONTRACTED SERVICES	5,000.00	0.00	48.00	4,952.00	0.96
01 - REGISTRY	500.00	0.00	48.00	452.00	9.60
04 - CONTRACTED SERVICES	4,500.00	0.00	0.00	4,500.00	0.00
058 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
01 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
070 - CLOTHING ALLOWANCE	300.00	0.00	0.00	300.00	0.00
03 - CLOTHING	300.00	0.00	0.00	300.00	0.00
<b>23 - CODE ENFORCEMENT</b>					
01 - CODE ENFORCEMENT	0.00	-246.13	0.00	0.00	---
055 - BOOKS & PERIODICALS	0.00	-246.13	0.00	0.00	---
03 - BOOKS & PERIODICALS	0.00	-246.13	0.00	0.00	---
<b>25 - LIBRARY</b>					
01 - LIBRARY	223,304.00	18,443.58	143,300.91	80,003.09	64.17
001 - SALARIES	121,906.00	11,482.76	81,269.86	40,636.14	66.67
01 - REGULAR PAY	121,906.00	11,482.76	81,269.86	40,636.14	66.67
003 - OFFICE SUPPLIES	4,250.00	528.10	3,147.41	1,102.59	74.06
01 - POSTAGE	550.00	0.00	249.40	300.60	45.35
02 - ADVERTISING	250.00	207.90	207.90	42.10	83.16
03 - COPIER RENTAL	1,650.00	187.32	1,570.15	79.85	95.16
07 - PAPER	200.00	17.16	112.05	87.95	56.03
08 - OFFICE SUPPLIES	1,600.00	115.72	1,007.91	592.09	62.99
008 - COMPUTER MAINTENANCE	12,800.00	801.00	8,788.42	4,011.58	68.66
01 - COMPUTER MAINTENANCE	12,800.00	801.00	8,788.42	4,011.58	68.66
009 - PROFESSIONAL DUES	150.00	0.00	134.00	16.00	89.33
01 - SUBSCRIPTIONS	150.00	0.00	134.00	16.00	89.33
010 - TRAVEL EXPENSES	800.00	136.19	563.80	236.20	70.48
05 - TRAVEL EXPENSES	800.00	136.19	563.80	236.20	70.48
011 - TRAINING & EDUCATION	500.00	0.00	200.00	300.00	40.00
02 - TRAINING & EDUCATION	500.00	0.00	200.00	300.00	40.00
014 - NEW EQUIPMENT	2,000.00	61.96	955.62	1,044.38	47.78
01 - NEW EQUIPMENT	2,000.00	61.96	955.62	1,044.38	47.78
015 - TELEPHONE	2,000.00	141.84	1,134.72	865.28	56.74
04 - TELEPHONE	2,000.00	141.84	1,134.72	865.28	56.74
018 - HEALTH INSURANCE	10,127.00	793.95	6,951.60	3,175.40	68.64
01 - HEALTH INSURANCE	10,127.00	793.95	6,951.60	3,175.40	68.64
019 - MISC. EXPENSE	250.00	0.00	50.23	199.77	20.09
01 - MISC EXPENSE	250.00	0.00	50.23	199.77	20.09
026 - HEATING FUEL	12,000.00	0.00	7,215.39	4,784.61	60.13
03 - HEATING FUEL	12,000.00	0.00	7,215.39	4,784.61	60.13
027 - ELECTRICITY	5,342.00	316.89	2,361.43	2,980.57	44.20
11 - ELECTRICITY	5,342.00	316.89	2,361.43	2,980.57	44.20
028 - WATER	275.00	22.72	272.48	2.52	99.08
05 - WATER	275.00	22.72	272.48	2.52	99.08
029 - SEWER	250.00	17.65	185.22	64.78	74.09
01 - SEWER	250.00	17.65	185.22	64.78	74.09
031 - BUILDING MAINTENANCE	6,000.00	94.33	4,205.16	1,794.84	70.09
01 - BUILDING MAINTENANCE	6,000.00	94.33	4,205.16	1,794.84	70.09
032 - PROPERTY INSURANCE	1,757.00	140.53	977.05	779.95	55.61

# Expense Summary Report

Fund: 1

August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>25 - LIBRARY CONT'D</b>					
01 - PROPERTY INSURANCE	1,757.00	140.53	977.05	779.95	55.61
034 - WORKERS COMPENSATION	283.00	0.00	240.49	42.51	84.98
01 - WORKERS COMPENSATION	283.00	0.00	240.49	42.51	84.98
038 - SOCIAL SECURITY	8,905.00	878.46	6,085.12	2,819.88	68.33
01 - SOCIAL SECURITY	8,905.00	878.46	6,085.12	2,819.88	68.33
040 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
01 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
055 - BOOKS & PERIODICALS	18,000.00	1,882.04	9,789.66	8,210.34	54.39
03 - BOOKS & PERIODICALS	18,000.00	1,882.04	9,789.66	8,210.34	54.39
271 - CONTRACTED SERVICES	13,000.00	985.96	8,423.56	4,576.44	64.80
01 - JANITORIAL & SUPPLIES	13,000.00	985.96	8,423.56	4,576.44	64.80
406 - PROGRAMMING	700.00	159.20	349.69	350.31	49.96
01 - LIBRARY PROGRAMS	700.00	159.20	349.69	350.31	49.96
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>					
<b>01 - AMBULANCE</b>	<b>1,964,485.00</b>	<b>166,402.55</b>	<b>1,279,807.17</b>	<b>684,677.83</b>	<b>65.15</b>
001 - SALARIES	1,196,374.00	112,547.04	790,275.32	406,098.68	66.06
01 - REGULAR PAY	853,974.00	75,439.71	534,887.17	319,086.83	62.64
02 - OVERTIME	290,000.00	32,067.33	221,046.07	68,953.93	76.22
05 - STAND BY PAY	52,000.00	5,040.00	34,342.08	17,657.92	66.04
08 - SPECIAL TRANSPORTS	400.00	0.00	0.00	400.00	0.00
003 - OFFICE SUPPLIES	500.00	-474.20	192.64	307.36	38.53
01 - POSTAGE	0.00	-524.72	0.00	0.00	---
05 - PRINTER INK	0.00	0.00	64.97	-64.97	---
08 - OFFICE SUPPLIES	500.00	50.52	127.67	372.33	25.53
009 - PROFESSIONAL DUES	3,200.00	456.00	2,760.00	440.00	86.25
01 - SUBSCRIPTIONS	200.00	0.00	0.00	200.00	0.00
04 - PROFESSIONAL DUES	3,000.00	456.00	2,760.00	240.00	92.00
010 - TRAVEL EXPENSES	2,750.00	0.00	93.00	2,657.00	3.38
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
05 - TRAVEL EXPENSES	2,250.00	0.00	93.00	2,157.00	4.13
011 - TRAINING & EDUCATION	10,000.00	876.26	6,225.14	3,774.86	62.25
01 - ST SCHOOL AROOSTOOK ASSESSORS	0.00	524.72	0.00	0.00	---
02 - TRAINING & EDUCATION	10,000.00	351.54	6,225.14	3,774.86	62.25
014 - NEW EQUIPMENT	13,000.00	3,888.25	7,080.32	5,919.68	54.46
01 - NEW EQUIPMENT	13,000.00	3,888.25	7,080.32	5,919.68	54.46
015 - TELEPHONE	8,400.00	951.36	6,313.51	2,086.49	75.16
01 - CELL PHONE	3,000.00	480.30	2,631.70	368.30	87.72
04 - TELEPHONE	5,400.00	471.06	3,681.81	1,718.19	68.18
017 - COMMUNICATIONS	1,080.00	88.95	717.60	362.40	66.44
03 - INTERNET	1,080.00	88.95	717.60	362.40	66.44
018 - HEALTH INSURANCE	263,263.00	20,879.07	181,782.81	81,480.19	69.05
01 - HEALTH INSURANCE	263,263.00	20,879.07	181,782.81	81,480.19	69.05
019 - MISC. EXPENSE	1,000.00	60.00	870.37	129.63	87.04
01 - MISC EXPENSE	1,000.00	60.00	870.37	129.63	87.04
026 - HEATING FUEL	20,150.00	0.00	16,047.81	4,102.19	79.64
03 - HEATING FUEL	20,150.00	0.00	16,047.81	4,102.19	79.64
027 - ELECTRICITY	10,000.00	598.07	3,660.21	6,339.79	36.60
11 - ELECTRICITY	10,000.00	598.07	3,660.21	6,339.79	36.60
028 - WATER	675.00	65.47	534.09	140.91	79.12
05 - WATER	675.00	65.47	534.09	140.91	79.12
029 - SEWER	430.00	40.01	322.02	107.98	74.89
01 - SEWER	430.00	40.01	322.02	107.98	74.89



# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONTD</b>					
030 - BUILDING SUPPLIES	4,000.00	225.63	2,198.29	1,801.71	54.96
01 - BUILDING SUPPLIES	4,000.00	225.63	2,198.29	1,801.71	54.96
031 - BUILDING MAINTENANCE	14,000.00	405.93	8,918.58	5,081.42	63.70
01 - BUILDING MAINTENANCE	14,000.00	405.93	8,918.58	5,081.42	63.70
032 - PROPERTY INSURANCE	2,087.00	166.99	1,161.01	925.99	55.63
01 - PROPERTY INSURANCE	2,087.00	166.99	1,161.01	925.99	55.63
034 - WORKERS COMPENSATION	77,840.00	0.00	66,164.02	11,675.98	85.00
01 - WORKERS COMPENSATION	77,840.00	0.00	66,164.02	11,675.98	85.00
035 - UNEMPLOYMENT COMPENSATION	8,500.00	0.00	0.00	8,500.00	0.00
01 - UNEMPLOYMENT COMPENSATION	8,500.00	0.00	0.00	8,500.00	0.00
036 - VEHICLE INSURANCE	16,800.00	1,344.00	9,343.98	7,456.02	55.62
01 - VEHICLE INSURANCE	16,800.00	1,344.00	9,343.98	7,456.02	55.62
037 - LIABILITY INSURANCE	3,414.00	273.08	2,457.54	956.46	71.98
01 - LIABILITY INSURANCE	3,414.00	273.08	2,457.54	956.46	71.98
038 - SOCIAL SECURITY	94,475.00	8,203.03	58,442.92	36,032.08	61.86
01 - SOCIAL SECURITY	94,475.00	8,203.03	58,442.92	36,032.08	61.86
040 - CITY & STATE RETIREMENT	60,007.00	6,500.69	44,463.99	15,543.01	74.10
01 - CITY & STATE RETIREMENT	60,007.00	6,500.69	44,463.99	15,543.01	74.10
051 - EQUIPMENT MAINTENANCE	18,500.00	395.51	3,415.48	15,084.52	18.46
03 - MAINTENANCE CONTRACTS	10,000.00	113.56	1,754.69	8,245.31	17.55
05 - EQUIPMENT MAINTENANCE	8,500.00	281.95	1,660.79	6,839.21	19.54
067 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
01 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
069 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
01 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
070 - CLOTHING ALLOWANCE	11,300.00	343.98	7,345.77	3,954.23	65.01
01 - UNIFORMS	8,000.00	0.00	6,304.86	1,695.14	78.81
02 - T.O. GEAR	2,500.00	70.99	597.97	1,902.03	23.92
04 - BOOTS	800.00	272.99	442.94	357.06	55.37
071 - RADIO MAINTENANCE	9,000.00	172.88	869.10	8,130.90	9.66
01 - VEHICLE	2,000.00	0.00	28.00	1,972.00	1.40
02 - BUILDING	1,000.00	0.00	0.00	1,000.00	0.00
03 - RADIO MAINTENANCE	6,000.00	172.88	841.10	5,158.90	14.02
072 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
01 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
073 - VEHICLE REPAIR	12,000.00	3,120.05	12,806.66	-806.66	106.72
01 - VEHICLE REPAIR	12,000.00	3,120.05	12,806.66	-806.66	106.72
074 - TIRES	7,000.00	437.30	1,122.30	5,877.70	16.03
01 - TIRES	7,000.00	437.30	1,122.30	5,877.70	16.03
075 - GAS/OIL/FILTERS	4,500.00	101.67	1,318.92	3,181.08	29.31
01 - GAS/OIL/FILTERS	4,500.00	101.67	1,318.92	3,181.08	29.31
076 - DIESEL	25,000.00	2,266.61	23,465.29	1,534.71	93.86
01 - DIESEL	25,000.00	2,266.61	23,465.29	1,534.71	93.86
077 - BATTERIES	1,640.00	0.00	95.84	1,544.16	5.84
01 - VEHICLE	1,000.00	0.00	0.00	1,000.00	0.00
02 - EQUIPMENT	400.00	0.00	95.84	304.16	23.96
03 - BATTERIES	240.00	0.00	0.00	240.00	0.00
078 - FIELD EXPENSES	1,200.00	27.00	609.06	590.94	50.76
01 - FIELD EXPENSES	1,200.00	27.00	609.06	590.94	50.76
079 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
01 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
080 - PAID CALL VOLUNTEERS	3,000.00	0.00	1,364.75	1,635.25	45.49
01 - PAID CALL VOLUNTEERS	3,000.00	0.00	1,364.75	1,635.25	45.49

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONT'D</b>					
082 - BAD DEBT ALLOWANCE	0.00	0.00	2.15	-2.15	---
02 - COLLECTION FEE	0.00	0.00	2.15	-2.15	---
085 - TRANSPORT MEALS	8,500.00	468.57	5,531.29	2,968.71	65.07
01 - TRANSPORT MEALS	8,500.00	468.57	5,531.29	2,968.71	65.07
087 - MEDICAL SUPPLIES	18,000.00	1,973.35	9,141.94	8,858.06	50.79
01 - AMBULANCE SUPPLIES	7,000.00	275.38	3,573.01	3,426.99	51.04
02 - OXYGEN	4,000.00	328.07	2,509.22	1,490.78	62.73
03 - MEDICAL SUPPLIES	7,000.00	1,369.90	3,059.71	3,940.29	43.71
292 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59
01 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59
<b>35 - POLICE DEPARTMENT</b>					
<b>01 - POLICE DEPARTMENT</b>	<b>1,509,892.00</b>	<b>139,781.37</b>	<b>1,022,051.02</b>	<b>487,840.98</b>	<b>67.69</b>
001 - SALARIES	935,426.00	94,968.64	647,573.80	287,852.20	69.23
01 - REGULAR PAY	843,426.00	82,008.56	598,345.79	245,080.21	70.94
02 - OVERTIME	70,000.00	9,334.08	37,182.01	32,817.99	53.12
06 - POLICE RESERVES SALARY	22,000.00	3,626.00	12,046.00	9,954.00	54.75
003 - OFFICE SUPPLIES	4,650.00	256.59	2,708.77	1,941.23	58.25
01 - POSTAGE	450.00	32.78	354.71	95.29	78.82
02 - ADVERTISING	200.00	0.00	0.00	200.00	0.00
03 - COPIER RENTAL	1,800.00	150.00	900.00	900.00	50.00
05 - PRINTER INK	500.00	0.00	604.95	-104.95	120.99
07 - PAPER	300.00	0.00	181.94	118.06	60.65
08 - OFFICE SUPPLIES	1,400.00	73.81	667.17	732.83	47.66
009 - PROFESSIONAL DUES	1,000.00	0.00	499.20	500.80	49.92
01 - SUBSCRIPTIONS	600.00	0.00	369.20	230.80	61.53
04 - PROFESSIONAL DUES	400.00	0.00	130.00	270.00	32.50
010 - TRAVEL EXPENSES	3,550.00	199.00	245.27	3,304.73	6.91
01 - MILEAGE	600.00	0.00	0.00	600.00	0.00
02 - MEALS & LODGING	2,200.00	199.00	245.27	1,954.73	11.15
05 - TRAVEL EXPENSES	750.00	0.00	0.00	750.00	0.00
011 - TRAINING & EDUCATION	20,000.00	930.61	5,363.58	14,636.42	26.82
02 - TRAINING & EDUCATION	20,000.00	930.61	5,363.58	14,636.42	26.82
013 - CAR ALLOWANCE	3,200.00	0.00	1,966.44	1,233.56	61.45
01 - CAR ALLOWANCE	3,200.00	0.00	1,966.44	1,233.56	61.45
014 - NEW EQUIPMENT	2,500.00	739.42	1,881.46	618.54	75.26
01 - NEW EQUIPMENT	2,500.00	739.42	1,881.46	618.54	75.26
015 - TELEPHONE	6,400.00	536.11	4,145.17	2,254.83	64.77
01 - CELL PHONE	2,200.00	178.81	1,354.00	846.00	61.55
04 - TELEPHONE	4,200.00	357.30	2,791.17	1,408.83	66.46
017 - COMMUNICATIONS	2,900.00	147.52	1,277.13	1,622.87	44.04
03 - INTERNET	2,900.00	147.52	1,277.13	1,622.87	44.04
018 - HEALTH INSURANCE	267,098.00	22,514.42	189,526.50	77,571.50	70.96
01 - HEALTH INSURANCE	267,098.00	22,514.42	189,526.50	77,571.50	70.96
019 - MISC. EXPENSE	1,500.00	132.93	366.92	1,133.08	24.46
01 - MISC EXPENSE	1,500.00	132.93	366.92	1,133.08	24.46
027 - ELECTRICITY	212.00	10.25	97.71	114.29	46.09
13 - RADIO TOWER	212.00	10.25	97.71	114.29	46.09
028 - WATER	500.00	54.00	378.00	122.00	75.60
05 - WATER	500.00	54.00	378.00	122.00	75.60
030 - BUILDING SUPPLIES	1,600.00	87.26	751.05	848.95	46.94
01 - BUILDING SUPPLIES	1,600.00	87.26	751.05	848.95	46.94
031 - BUILDING MAINTENANCE	3,000.00	139.25	1,975.22	1,024.78	65.84

26

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>35 - POLICE DEPARTMENT CONT'D</b>					
01 - BUILDING MAINTENANCE	3,000.00	139.25	1,975.22	1,024.78	65.84
032 - PROPERTY INSURANCE	570.00	45.58	316.90	253.10	55.60
01 - PROPERTY INSURANCE	570.00	45.58	316.90	253.10	55.60
034 - WORKERS COMPENSATION	21,310.00	0.00	18,113.72	3,196.28	85.00
01 - WORKERS COMPENSATION	21,310.00	0.00	18,113.72	3,196.28	85.00
036 - VEHICLE INSURANCE	7,019.00	561.54	3,904.02	3,114.98	55.62
01 - VEHICLE INSURANCE	7,019.00	561.54	3,904.02	3,114.98	55.62
037 - LIABILITY INSURANCE	11,428.00	914.26	6,356.26	5,071.74	55.62
01 - LIABILITY INSURANCE	11,428.00	914.26	6,356.26	5,071.74	55.62
038 - SOCIAL SECURITY	72,077.00	6,914.83	46,720.27	25,356.73	64.82
01 - SOCIAL SECURITY	72,077.00	6,914.83	46,720.27	25,356.73	64.82
040 - CITY & STATE RETIREMENT	47,552.00	3,983.42	27,328.27	20,223.73	57.47
01 - CITY & STATE RETIREMENT	47,552.00	3,983.42	27,328.27	20,223.73	57.47
051 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
05 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
068 - JANITORIAL SERVICES	11,440.00	3,501.00	10,007.17	1,432.83	87.48
01 - JANITORIAL SERVICES	11,440.00	3,501.00	10,007.17	1,432.83	87.48
070 - CLOTHING ALLOWANCE	5,600.00	40.00	2,123.52	3,476.48	37.92
01 - UNIFORMS	5,600.00	40.00	2,123.52	3,476.48	37.92
071 - RADIO MAINTENANCE	1,750.00	146.20	889.20	860.80	50.81
01 - VEHICLE	250.00	0.00	0.00	250.00	0.00
03 - RADIO MAINTENANCE	1,500.00	146.20	889.20	610.80	59.28
073 - VEHICLE REPAIR	6,000.00	122.95	5,962.78	37.22	99.38
01 - VEHICLE REPAIR	6,000.00	122.95	5,962.78	37.22	99.38
074 - TIRES	3,680.00	0.00	1,159.64	2,520.36	31.51
01 - TIRES	3,680.00	0.00	1,159.64	2,520.36	31.51
075 - GAS/OIL/FILTERS	26,000.00	2,590.87	19,909.79	6,090.21	76.58
01 - GAS/OIL/FILTERS	26,000.00	2,590.87	19,909.79	6,090.21	76.58
077 - BATTERIES	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE	200.00	0.00	0.00	200.00	0.00
079 - EMPLOYEE PHYSICALS	2,000.00	0.00	0.00	2,000.00	0.00
01 - EMPLOYEE PHYSICALS	500.00	0.00	0.00	500.00	0.00
02 - PSYCHOLOGICAL EVALUATIONS	1,000.00	0.00	0.00	1,000.00	0.00
03 - POLY GRAPH TESTING	500.00	0.00	0.00	500.00	0.00
089 - EQUIPMENT RESERVES	4,500.00	0.00	0.00	4,500.00	0.00
01 - EQUIPMENT RESERVES	4,500.00	0.00	0.00	4,500.00	0.00
090 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
01 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
093 - MEALS FOR PRISONERS	4,500.00	0.00	2,364.76	2,135.24	52.55
01 - MEALS FOR PRISONERS	4,500.00	0.00	2,364.76	2,135.24	52.55
094 - VIDEO EQUIPMENT	400.00	0.00	585.00	-185.00	146.25
01 - VIDEO EQUIPMENT	400.00	0.00	585.00	-185.00	146.25
097 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
01 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
098 - MEDICAL TESTS/SUPPLIES	2,830.00	44.72	648.50	2,181.50	22.92
01 - MEDICAL TESTS/SUPPLIES	1,830.00	0.00	161.78	1,668.22	8.84
02 - LAUNDRY	1,000.00	44.72	486.72	513.28	48.67
102 - COMPUTER TECH SUPPORT	4,500.00	200.00	2,114.80	2,385.20	47.00
01 - COMPUTER TECH SUPPORT	2,500.00	200.00	2,114.80	385.20	84.59
02 - RECORDER MAINTENANCE	2,000.00	0.00	0.00	2,000.00	0.00
179 - ANIMAL SHELTER SERVICES	14,740.00	0.00	14,740.20	-0.20	100.00
01 - CEN AROOSTOOK HUMANE SOCIETY	14,740.00	0.00	14,740.20	-0.20	100.00

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>38 - PROTECTION CONT'D</b>					
<b>38 - PROTECTION</b>	456,476.00	36,379.55	288,000.62	168,475.38	63.09
<b>01 - PROTECTION</b>	<b>456,476.00</b>	<b>36,379.55</b>	<b>288,000.62</b>	<b>168,475.38</b>	<b>63.09</b>
105 - STREET LIGHTS	123,868.00	9,593.47	73,711.98	50,156.02	59.51
01 - STREET LIGHTS	123,868.00	9,593.47	73,711.98	50,156.02	59.51
106 - HYDRANT RENTAL	332,608.00	26,786.08	214,288.64	118,319.36	64.43
01 - HYDRANT RENTAL	332,608.00	26,786.08	214,288.64	118,319.36	64.43
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>177.40</b>	<b>5,306.05</b>	<b>9,930.95</b>	<b>34.82</b>
<b>01 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>177.40</b>	<b>5,306.05</b>	<b>9,930.95</b>	<b>34.82</b>
001 - SALARIES	6,858.00	0.00	3,429.00	3,429.00	50.00
07 - SALARIES	6,858.00	0.00	3,429.00	3,429.00	50.00
003 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
05 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
011 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
02 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
014 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
01 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
015 - TELEPHONE	730.00	60.09	473.25	256.75	64.83
04 - TELEPHONE	730.00	60.09	473.25	256.75	64.83
017 - COMMUNICATIONS	564.00	0.00	0.00	564.00	0.00
03 - INTERNET	564.00	0.00	0.00	564.00	0.00
019 - MISC. EXPENSE	200.00	0.00	67.60	132.40	33.80
01 - MISC EXPENSE	200.00	0.00	67.60	132.40	33.80
027 - ELECTRICITY	250.00	15.71	81.60	168.40	32.64
11 - ELECTRICITY	250.00	15.71	81.60	168.40	32.64
030 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
01 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
031 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
01 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
032 - PROPERTY INSURANCE	383.00	30.62	212.90	170.10	55.59
01 - PROPERTY INSURANCE	383.00	30.62	212.90	170.10	55.59
036 - VEHICLE INSURANCE	887.00	70.98	493.50	393.50	55.64
01 - VEHICLE INSURANCE	887.00	70.98	493.50	393.50	55.64
038 - SOCIAL SECURITY	525.00	0.00	248.20	276.80	47.28
01 - SOCIAL SECURITY	525.00	0.00	248.20	276.80	47.28
040 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
01 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
051 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
05 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
068 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
01 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
073 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
075 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
01 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
078 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
01 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
<b>40 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>156,006.21</b>	<b>1,165,212.69</b>	<b>1,091,672.31</b>	<b>51.63</b>
<b>01 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>156,006.21</b>	<b>1,165,212.69</b>	<b>1,091,672.31</b>	<b>51.63</b>

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
001 - SALARIES	741,724.00	58,174.39	491,039.79	250,684.21	66.20
01 - REGULAR PAY	636,724.00	57,874.67	416,107.91	220,616.09	65.35
02 - OVERTIME	105,000.00	299.72	74,931.88	30,068.12	71.36
003 - OFFICE SUPPLIES	2,190.00	72.97	844.47	1,345.53	38.56
01 - POSTAGE	40.00	0.00	1.82	38.18	4.55
02 - ADVERTISING	500.00	0.00	171.00	329.00	34.20
05 - PRINTER INK	50.00	0.00	0.00	50.00	0.00
07 - PAPER	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	300.00	0.00	174.26	125.74	58.09
11 - EQUIPMENT RENTAL	850.00	72.97	497.39	352.61	58.52
12 - SOFTWARE	400.00	0.00	0.00	400.00	0.00
010 - TRAVEL EXPENSES	450.00	0.00	176.52	273.48	39.23
02 - MEALS & LODGING	250.00	0.00	68.95	181.05	27.58
05 - TRAVEL EXPENSES	200.00	0.00	107.57	92.43	53.79
011 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
02 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
014 - NEW EQUIPMENT	4,000.00	0.00	0.00	4,000.00	0.00
01 - NEW EQUIPMENT	4,000.00	0.00	0.00	4,000.00	0.00
015 - TELEPHONE	2,220.00	92.94	737.11	1,482.89	33.20
01 - CELL PHONE	720.00	0.00	0.00	720.00	0.00
04 - TELEPHONE	1,500.00	92.94	737.11	762.89	49.14
017 - COMMUNICATIONS	540.00	44.95	359.60	180.40	66.59
03 - INTERNET	540.00	44.95	359.60	180.40	66.59
018 - HEALTH INSURANCE	283,424.00	20,105.80	188,636.70	94,787.30	66.56
01 - HEALTH INSURANCE	283,424.00	20,105.80	188,636.70	94,787.30	66.56
019 - MISC. EXPENSE	1,500.00	40.49	692.54	807.46	46.17
01 - MISC EXPENSE	1,500.00	40.49	692.54	807.46	46.17
026 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
03 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
027 - ELECTRICITY	13,784.00	713.36	7,313.63	6,470.37	53.06
01 - P.W. MAIN GARAGE	12,010.00	582.75	6,225.52	5,784.48	51.84
02 - P.W. COLD STORAGE	519.00	37.75	320.28	198.72	61.71
03 - P.W. SAND DOME	218.00	15.72	122.78	95.22	56.32
04 - P.W. OUTSIDE LIGHTS	218.00	17.54	134.74	83.26	61.81
11 - ELECTRICITY	382.00	26.34	250.06	131.94	65.46
12 - PW PUMP HOUSE	437.00	33.26	260.25	176.75	59.55
028 - WATER	1,500.00	124.04	992.28	507.72	66.15
05 - WATER	1,500.00	124.04	992.28	507.72	66.15
029 - SEWER	400.00	26.67	275.34	124.66	68.84
01 - SEWER	400.00	26.67	275.34	124.66	68.84
030 - BUILDING SUPPLIES	1,200.00	0.00	168.65	1,031.35	14.05
01 - BUILDING SUPPLIES	1,200.00	0.00	168.65	1,031.35	14.05
031 - BUILDING MAINTENANCE	5,000.00	0.00	1,929.26	3,070.74	38.59
01 - BUILDING MAINTENANCE	5,000.00	0.00	1,929.26	3,070.74	38.59
032 - PROPERTY INSURANCE	2,945.00	235.62	1,638.12	1,306.88	55.62
01 - PROPERTY INSURANCE	2,945.00	235.62	1,638.12	1,306.88	55.62
034 - WORKERS COMPENSATION	39,358.00	0.00	33,454.07	5,903.93	85.00
01 - WORKERS COMPENSATION	39,358.00	0.00	33,454.07	5,903.93	85.00
036 - VEHICLE INSURANCE	28,218.00	2,257.41	15,694.41	12,523.59	55.62
01 - VEHICLE INSURANCE	28,218.00	2,257.41	15,694.41	12,523.59	55.62
038 - SOCIAL SECURITY	56,742.00	4,167.71	34,953.11	21,788.89	61.60
01 - SOCIAL SECURITY	56,742.00	4,167.71	34,953.11	21,788.89	61.60
040 - CITY & STATE RETIREMENT	25,095.00	1,127.91	9,272.25	15,822.75	36.95

# Expense Summary Report

Fund: 1

August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
01 - CITY & STATE RETIREMENT	25,095.00	1,127.91	9,272.25	15,822.75	36.95
051 - EQUIPMENT MAINTENANCE	145,500.00	13,711.43	90,392.11	55,107.89	62.13
01 - SOFTWARE	0.00	0.00	-40.00	40.00	----
05 - EQUIPMENT MAINTENANCE	135,000.00	13,711.43	79,531.11	55,468.89	58.91
08 - SNOW PLOW REPAIRS	10,500.00	0.00	10,901.00	-401.00	103.82
070 - CLOTHING ALLOWANCE	7,600.00	0.00	1,068.54	6,531.46	14.06
03 - CLOTHING	5,600.00	0.00	503.57	5,096.43	8.99
04 - BOOTS	2,000.00	0.00	564.97	1,435.03	28.25
071 - RADIO MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
01 - VEHICLE	700.00	0.00	0.00	700.00	0.00
03 - RADIO MAINTENANCE	300.00	0.00	0.00	300.00	0.00
074 - TIRES	13,500.00	0.00	2,358.86	11,141.14	17.47
01 - TIRES	1,500.00	0.00	0.00	1,500.00	0.00
03 - HEAVY EQUIPMENT	5,000.00	0.00	232.01	4,767.99	4.64
04 - TRUCKS	7,000.00	0.00	2,126.85	4,873.15	30.38
075 - GAS/OIL/FILTERS	6,500.00	636.58	5,406.48	1,093.52	83.18
01 - GAS/OIL/FILTERS	6,500.00	636.58	5,406.48	1,093.52	83.18
076 - DIESEL	95,000.00	4,465.83	75,425.15	19,574.85	79.39
01 - DIESEL	95,000.00	4,465.83	75,425.15	19,574.85	79.39
109 - SAFETY MATERIAL	2,500.00	291.81	415.80	2,084.20	16.63
01 - SAFETY MATERIAL	2,500.00	291.81	415.80	2,084.20	16.63
111 - TOOLS - SHOP	1,750.00	83.40	461.19	1,288.81	26.35
01 - TOOLS - SHOP	1,750.00	83.40	461.19	1,288.81	26.35
112 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
01 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
113 - PROPANE	75.00	0.00	0.00	75.00	0.00
01 - PROPANE	75.00	0.00	0.00	75.00	0.00
114 - INDUSTRIAL GAS/SOLVENT	1,700.00	139.00	1,341.72	358.28	78.92
01 - INSUSTRIAL GAS/SOLVENT	1,700.00	139.00	1,341.72	358.28	78.92
115 - LUBRICANTS	11,000.00	0.00	1,600.35	9,399.65	14.55
01 - LUBRICANTS	11,000.00	0.00	1,600.35	9,399.65	14.55
116 - SALT & CALCIUM	175,800.00	0.00	108,251.67	67,548.33	61.58
01 - ROCK SALT	145,800.00	0.00	95,118.97	50,681.03	65.24
02 - LIQUID DEICER	30,000.00	0.00	13,132.70	16,867.30	43.78
117 - GRAVEL	4,000.00	0.00	-186.00	4,186.00	-4.65
01 - GRAVEL	4,000.00	0.00	-186.00	4,186.00	-4.65
118 - CRUSHED STONE	30,000.00	0.00	0.00	30,000.00	0.00
01 - CRUSHED STONE	30,000.00	0.00	0.00	30,000.00	0.00
119 - LIQUID ASPHALT	163,020.00	0.00	0.00	163,020.00	0.00
01 - LIQUID ASPHALT	163,020.00	0.00	0.00	163,020.00	0.00
120 - SHIM & PATCH	66,000.00	44,499.27	58,772.22	7,227.78	89.05
01 - SHIM & PATCH	50,000.00	42,012.35	42,012.35	7,987.65	84.02
02 - PATCH	16,000.00	2,486.92	16,759.87	-759.87	104.75
121 - ASPHALT	224,000.00	0.00	0.00	224,000.00	0.00
01 - ASPHALT	224,000.00	0.00	0.00	224,000.00	0.00
122 - CULVERTS & GAURD RAILS	9,000.00	-1,755.97	6,369.63	2,630.37	70.77
01 - CULVERTS & GAURD RAILS	9,000.00	-1,755.97	6,369.63	2,630.37	70.77
123 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
01 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
124 - SIDEWALKS	2,000.00	0.00	0.00	2,000.00	0.00
01 - SIDEWALKS	2,000.00	0.00	0.00	2,000.00	0.00
126 - TRAFFIC PAINT	11,000.00	0.00	6,631.46	4,368.54	60.29
01 - TRAFFIC PAINT	11,000.00	0.00	6,631.46	4,368.54	60.29

# Expense Summary Report

August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
127 - VEHICLE PAINT	3,500.00	0.00	1,049.68	2,450.32	29.99
01 - VEHICLE PAINT	3,500.00	0.00	1,049.68	2,450.32	29.99
130 - CONSTRUCTION MATERIAL	4,500.00	358.80	377.78	4,122.22	8.40
01 - CONSTRUCTION MATERIAL	4,500.00	358.80	377.78	4,122.22	8.40
131 - SAND ACCOUNT	42,000.00	0.00	0.00	42,000.00	0.00
01 - SAND ACCOUNT	42,000.00	0.00	0.00	42,000.00	0.00
132 - MUNICIPAL MAINTENANCE	8,000.00	6,391.80	6,981.88	1,018.12	87.27
01 - MUNICIPAL MAINTENANCE	8,000.00	6,391.80	6,981.88	1,018.12	87.27
134 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60
01 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60
<b>50 - RECREATION DEPARTMENT</b>					
<b>01 - RECREATION DEPARTMENT</b>	<b>491,316.00</b>	<b>37,916.64</b>	<b>320,858.65</b>	<b>170,457.35</b>	<b>65.31</b>
001 - SALARIES	294,437.00	26,111.57	191,880.45	102,556.55	65.17
01 - REGULAR PAY	192,569.00	18,958.96	132,539.91	60,029.09	68.83
07 - SALARIES	101,868.00	7,152.61	59,340.54	42,527.46	58.25
003 - OFFICE SUPPLIES	5,000.00	230.00	2,223.88	2,776.12	44.48
01 - POSTAGE	250.00	100.00	198.00	52.00	79.20
02 - ADVERTISING	1,300.00	0.00	424.15	875.85	32.63
03 - COPIER RENTAL	1,800.00	130.00	910.00	890.00	50.56
04 - EQUIPMENT REPAIR	250.00	0.00	0.00	250.00	0.00
05 - PRINTER INK	50.00	0.00	0.00	50.00	0.00
07 - PAPER	350.00	0.00	304.52	45.48	87.01
08 - OFFICE SUPPLIES	1,000.00	0.00	387.21	612.79	38.72
008 - COMPUTER MAINTENANCE	250.00	0.00	0.00	250.00	0.00
01 - COMPUTER MAINTENANCE	250.00	0.00	0.00	250.00	0.00
009 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
04 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
010 - TRAVEL EXPENSES	1,700.00	0.00	0.00	1,700.00	0.00
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
02 - MEALS & LODGING	500.00	0.00	0.00	500.00	0.00
04 - CONFERENCE FEE	200.00	0.00	0.00	200.00	0.00
05 - TRAVEL EXPENSES	500.00	0.00	0.00	500.00	0.00
011 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
02 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
013 - CAR ALLOWANCE	0.00	307.70	2,153.90	-2,153.90	----
01 - CAR ALLOWANCE	0.00	307.70	2,153.90	-2,153.90	----
015 - TELEPHONE	3,300.00	216.08	1,966.73	1,333.27	59.60
01 - CELL PHONE	100.00	0.00	100.00	0.00	100.00
02 - REC CENTER	2,800.00	158.64	1,370.51	1,429.49	48.95
04 - TELEPHONE	400.00	57.44	496.22	-96.22	124.06
017 - COMMUNICATIONS	970.00	79.99	559.93	410.07	57.72
03 - INTERNET	970.00	79.99	559.93	410.07	57.72
018 - HEALTH INSURANCE	58,972.00	4,664.30	40,914.40	18,057.60	69.38
01 - HEALTH INSURANCE	58,972.00	4,664.30	40,914.40	18,057.60	69.38
026 - HEATING FUEL	15,500.00	0.00	10,450.81	5,049.19	67.42
01 - RECREATION CENTER	15,000.00	0.00	9,864.18	5,135.82	65.76
02 - TEAGUE PARK	500.00	0.00	586.63	-86.63	117.33
027 - ELECTRICITY	28,100.00	1,534.25	12,558.58	15,541.42	44.69
05 - RECREATION CENTER	26,000.00	1,393.44	11,390.34	14,609.66	43.81
06 - TEAGUE PARK	600.00	0.00	889.08	-289.08	148.18
07 - SOUCIE SPORTS COMPLEX	1,500.00	140.81	279.16	1,220.84	18.61
028 - WATER	1,400.00	140.00	798.09	601.91	57.01

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>50 - RECREATION DEPARTMENT CONT'D</b>					
01 - RECREATION CENTER	1,000.00	78.21	611.18	388.82	61.12
02 - TEAGUE PARK	100.00	0.00	125.12	-25.12	125.12
04 - SOUCIE SPORTS COMPLEX	300.00	61.79	61.79	238.21	20.60
029 - SEWER	600.00	71.12	373.19	226.81	62.20
01 - SEWER	600.00	71.12	373.19	226.81	62.20
030 - BUILDING SUPPLIES	3,200.00	0.00	1,770.05	1,429.95	55.31
01 - BUILDING SUPPLIES	3,200.00	0.00	1,770.05	1,429.95	55.31
031 - BUILDING MAINTENANCE	24,000.00	484.25	19,308.96	4,691.04	80.45
01 - BUILDING MAINTENANCE	24,000.00	467.27	19,291.98	4,708.02	80.38
03 - BOILER MAINTENANCE	0.00	16.98	16.98	-16.98	----
032 - PROPERTY INSURANCE	6,567.00	525.34	3,652.36	2,914.64	55.62
01 - PROPERTY INSURANCE	6,567.00	525.34	3,652.36	2,914.64	55.62
034 - WORKERS COMPENSATION	9,606.00	0.00	8,165.49	1,440.51	85.00
01 - WORKERS COMPENSATION	9,606.00	0.00	8,165.49	1,440.51	85.00
038 - SOCIAL SECURITY	22,524.00	1,980.15	14,556.26	7,967.74	64.63
01 - SOCIAL SECURITY	22,524.00	1,980.15	14,556.26	7,967.74	64.63
040 - CITY & STATE RETIREMENT	6,740.00	667.55	4,672.85	2,067.15	69.33
01 - CITY & STATE RETIREMENT	6,740.00	667.55	4,672.85	2,067.15	69.33
136 - YOUTH CENTER EQUIPMENT	800.00	41.96	211.38	588.62	26.42
01 - YOUTH CENTER EQUIPMENT	800.00	41.96	211.38	588.62	26.42
138 - PROGRAM EQUIPMENT	3,750.00	108.90	2,256.52	1,493.48	60.17
01 - BASEBALL/SOFTBALL	800.00	108.90	657.04	142.96	82.13
02 - TENNIS	100.00	0.00	0.00	100.00	0.00
03 - SOCCER	600.00	0.00	241.50	358.50	40.25
04 - BASKETBALL	450.00	0.00	0.00	450.00	0.00
06 - PROGRAM EQUIPMENT	1,800.00	0.00	1,357.98	442.02	75.44
141 - TROPHIES & AWARDS	500.00	308.00	490.00	10.00	98.00
01 - TROPHIES & AWARDS	500.00	308.00	490.00	10.00	98.00
145 - SPECIAL EVENTS	2,400.00	445.48	1,669.82	730.18	69.58
01 - SPECIAL EVENTS	2,400.00	445.48	1,669.82	730.18	69.58
<b>51 - PARKS</b>					
<b>01 - PARKS</b>	<b>155,360.00</b>	<b>16,488.41</b>	<b>102,490.47</b>	<b>52,869.53</b>	<b>65.97</b>
001 - SALARIES	88,596.00	10,653.70	56,183.93	32,412.07	63.42
01 - REGULAR PAY	48,432.00	4,234.80	27,659.06	20,772.94	57.11
02 - OVERTIME	2,605.00	539.94	2,211.70	393.30	84.90
07 - SALARIES	37,559.00	5,878.96	26,313.17	11,245.83	70.06
014 - NEW EQUIPMENT	1,200.00	10.00	837.95	362.05	69.83
01 - NEW EQUIPMENT	1,200.00	10.00	837.95	362.05	69.83
015 - TELEPHONE	1,000.00	57.44	496.22	503.78	49.62
04 - TELEPHONE	1,000.00	57.44	496.22	503.78	49.62
018 - HEALTH INSURANCE	10,127.00	793.95	5,813.70	4,313.30	57.41
01 - HEALTH INSURANCE	10,127.00	793.95	5,813.70	4,313.30	57.41
026 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
03 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
027 - ELECTRICITY	3,074.00	39.37	1,546.35	1,527.65	50.30
09 - PARKS SHOP	1,908.00	0.00	1,024.52	883.48	53.70
10 - PARK SECURITY LIGHTING	954.00	20.88	410.52	543.48	43.03
11 - ELECTRICITY	212.00	18.49	111.31	100.69	52.50
029 - SEWER	250.00	0.00	100.00	150.00	40.00
01 - SEWER	250.00	0.00	100.00	150.00	40.00
030 - BUILDING SUPPLIES	1,300.00	0.00	1,545.22	-245.22	118.86
01 - BUILDING SUPPLIES	1,300.00	0.00	1,545.22	-245.22	118.86



# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>51 - PARKS CONT'D</b>					
031 - BUILDING MAINTENANCE	1,200.00	0.00	2,590.17	-1,390.17	215.85
01 - BUILDING MAINTENANCE	1,200.00	0.00	2,590.17	-1,390.17	215.85
036 - VEHICLE INSURANCE	5,719.00	457.54	3,181.00	2,538.00	55.62
01 - VEHICLE INSURANCE	5,719.00	457.54	3,181.00	2,538.00	55.62
038 - SOCIAL SECURITY	6,778.00	796.07	4,197.45	2,580.55	61.93
01 - SOCIAL SECURITY	6,778.00	796.07	4,197.45	2,580.55	61.93
040 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
01 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
051 - EQUIPMENT MAINTENANCE	4,900.00	593.20	3,411.91	1,488.09	69.63
04 - REPAIRS	900.00	0.00	422.41	477.59	46.93
05 - EQUIPMENT MAINTENANCE	4,000.00	593.20	2,989.50	1,010.50	74.74
070 - CLOTHING ALLOWANCE	400.00	64.50	473.06	-73.06	118.27
03 - CLOTHING	400.00	64.50	473.06	-73.06	118.27
073 - VEHICLE REPAIR	3,000.00	1,453.95	5,773.60	-2,773.60	192.45
01 - VEHICLE REPAIR	3,000.00	1,453.95	5,773.60	-2,773.60	192.45
074 - TIRES	1,200.00	329.50	1,149.19	50.81	95.77
01 - TIRES	1,200.00	329.50	1,149.19	50.81	95.77
075 - GAS/OIL/FILTERS	8,000.00	188.50	4,167.77	3,832.23	52.10
01 - GAS/OIL/FILTERS	8,000.00	188.50	4,167.77	3,832.23	52.10
076 - DIESEL	900.00	60.03	866.20	33.80	96.24
01 - DIESEL	900.00	60.03	866.20	33.80	96.24
111 - TOOLS - SHOP	800.00	0.00	1,030.03	-230.03	128.75
01 - TOOLS - SHOP	800.00	0.00	1,030.03	-230.03	128.75
147 - PARK MAINTENANCE	8,000.00	897.27	4,039.29	3,960.71	50.49
01 - PARK MAINTENANCE	8,000.00	897.27	4,039.29	3,960.71	50.49
237 - CIVIC BEAUTIFICATION	2,000.00	93.39	488.04	1,511.96	24.40
01 - CIVIC BEAUTIFICATION	2,000.00	93.39	488.04	1,511.96	24.40
<b>60 - AIRPORT</b>					
<b>01 - AIRPORT</b>	<b>37,463.00</b>	<b>9,514.36</b>	<b>71,453.90</b>	<b>-33,990.90</b>	<b>190.73</b>
008 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
01 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
015 - TELEPHONE	300.00	22.03	175.82	124.18	58.61
04 - TELEPHONE	300.00	22.03	175.82	124.18	58.61
017 - COMMUNICATIONS	0.00	64.98	423.90	-423.90	----
03 - INTERNET	0.00	64.98	423.90	-423.90	----
019 - MISC. EXPENSE	450.00	142.29	262.69	187.31	58.38
01 - MISC EXPENSE	450.00	142.29	262.69	187.31	58.38
026 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
03 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
027 - ELECTRICITY	1,889.00	89.24	908.52	980.48	48.10
11 - ELECTRICITY	1,889.00	38.50	575.25	1,313.75	30.45
14 - AIRPORT HANGER	0.00	50.74	333.27	-333.27	----
028 - WATER	900.00	43.81	350.50	549.50	38.94
05 - WATER	900.00	43.81	350.50	549.50	38.94
029 - SEWER	500.00	16.67	133.62	366.38	26.72
01 - SEWER	500.00	16.67	133.62	366.38	26.72
031 - BUILDING MAINTENANCE	4,000.00	154.80	1,234.35	2,765.65	30.86
01 - BUILDING MAINTENANCE	4,000.00	154.80	1,234.35	2,765.65	30.86
032 - PROPERTY INSURANCE	1,236.00	98.87	687.35	548.65	55.61
01 - PROPERTY INSURANCE	1,236.00	98.87	687.35	548.65	55.61
037 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42
01 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>60 - AIRPORT CONT'D</b>					
038 - SOCIAL SECURITY	459.00	63.47	734.17	-275.17	159.95
01 - SOCIAL SECURITY	459.00	63.47	734.17	-275.17	159.95
042 - MANDATED IMMUNIZATIONS	0.00	7,312.89	7,312.89	-7,312.89	----
01 - MANDATED IMMUNIZATIONS	0.00	7,312.89	7,312.89	-7,312.89	----
051 - EQUIPMENT MAINTENANCE	0.00	0.00	1,923.71	-1,923.71	----
05 - EQUIPMENT MAINTENANCE	0.00	0.00	1,923.71	-1,923.71	----
076 - DIESEL	3,500.00	0.00	3,672.77	-172.77	104.94
01 - DIESEL	3,500.00	0.00	3,672.77	-172.77	104.94
153 - AIR CONSULTANT CONTRACT	14,500.00	875.00	7,375.00	7,125.00	50.86
01 - AIR CONSULTANT CONTRACT	14,500.00	875.00	7,375.00	7,125.00	50.86
155 - SNOW PLOWING	6,000.00	0.00	5,969.76	30.24	99.50
01 - SNOW PLOWING	6,000.00	0.00	5,969.76	30.24	99.50
156 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
01 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
157 - RUNWAY MAINTENANCE	1,000.00	630.31	1,315.40	-315.40	131.54
01 - RUNWAY MAINTENANCE	1,000.00	630.31	1,315.40	-315.40	131.54
420 - AVGAS	0.00	0.00	33,631.98	-33,631.98	----
01 - AVGAS	0.00	0.00	33,631.98	-33,631.98	----
<b>61 - CARIBOU TRAILER PARK</b>					
<b>01 - CARIBOU TRAILER PARK</b>	<b>15,387.00</b>	<b>717.80</b>	<b>6,524.85</b>	<b>8,862.15</b>	<b>42.40</b>
027 - ELECTRICITY	1,600.00	87.62	812.40	787.60	50.78
11 - ELECTRICITY	1,600.00	87.62	812.40	787.60	50.78
028 - WATER	5,000.00	355.41	2,104.31	2,895.69	42.09
05 - WATER	5,000.00	355.41	2,104.31	2,895.69	42.09
029 - SEWER	3,000.00	0.00	1,300.00	1,700.00	43.33
01 - SEWER	3,000.00	0.00	1,300.00	1,700.00	43.33
032 - PROPERTY INSURANCE	44.00	3.53	24.53	19.47	55.75
01 - PROPERTY INSURANCE	44.00	3.53	24.53	19.47	55.75
105 - STREET LIGHTS	1,908.00	136.24	1,044.31	863.69	54.73
01 - STREET LIGHTS	1,908.00	136.24	1,044.31	863.69	54.73
147 - PARK MAINTENANCE	200.00	0.00	0.00	200.00	0.00
01 - PARK MAINTENCE	200.00	0.00	0.00	200.00	0.00
158 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
01 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
160 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
01 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
161 - GARBAGE COLLECTION	1,620.00	135.00	945.00	675.00	58.33
01 - GARBAGE COLLECTION	1,620.00	135.00	945.00	675.00	58.33
<b>65 - CEMETERIES</b>					
<b>01 - CEMETERIES</b>	<b>6,850.00</b>	<b>0.00</b>	<b>4,871.55</b>	<b>1,978.45</b>	<b>71.12</b>
165 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
01 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
166 - GRIMES CEMETERY	2,000.00	0.00	621.55	1,378.45	31.08
01 - GRIMES CEMETERY	2,000.00	0.00	621.55	1,378.45	31.08
167 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
168 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
169 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
01 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
170 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>65 - CEMETERIES CONT'D</b>					
01 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00
171 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
01 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
172 - MEMORIAL DAY FLAGS	600.00	0.00	0.00	600.00	0.00
01 - MEMORIAL DAY FLAGS	600.00	0.00	0.00	600.00	0.00
<b>70 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>52,886.13</b>	<b>87,290.00</b>	<b>22,469.00</b>	<b>79.53</b>
<b>01 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>52,886.13</b>	<b>87,290.00</b>	<b>22,469.00</b>	<b>79.53</b>
007 - AUDIT	3,200.00	0.00	0.00	3,200.00	0.00
02 - GASB 45	3,200.00	0.00	0.00	3,200.00	0.00
034 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	---
01 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	---
035 - UNEMPLOYMENT COMPENSATION	19,659.00	5,048.68	15,146.04	4,512.96	77.04
01 - UNEMPLOYMENT COMPENSATION	19,659.00	5,048.68	15,146.04	4,512.96	77.04
037 - LIABILITY INSURANCE	29,400.00	2,350.45	16,341.67	13,058.33	55.58
01 - LIABILITY INSURANCE	29,400.00	2,350.45	16,341.67	13,058.33	55.58
041 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
01 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
043 - COMPENSATED ABSENCES	45,000.00	45,000.00	45,000.00	0.00	100.00
01 - COMPENSATED ABSENCES	45,000.00	45,000.00	45,000.00	0.00	100.00
046 - RECOGNITIONS & AWARDS	2,500.00	45.00	452.50	2,047.50	18.10
01 - RECOGNITIONS & AWARDS	2,500.00	45.00	452.50	2,047.50	18.10
311 - SECTION 125 EXPENSE	7,000.00	442.00	5,167.79	1,832.21	73.83
01 - SECTION 125 EXPENSE	7,000.00	442.00	5,167.79	1,832.21	73.83
<b>80 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>1,041.52</b>	<b>20,861.25</b>	<b>29,388.75</b>	<b>41.51</b>
<b>01 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>1,041.52</b>	<b>20,861.25</b>	<b>29,388.75</b>	<b>41.51</b>
045 - REFUNDS/REIMBURSEMENTS	250.00	0.00	0.00	250.00	0.00
01 - REFUNDS/REIMBURSEMENTS	250.00	0.00	0.00	250.00	0.00
200 - TAX LIEN COSTS	20,000.00	399.00	14,764.66	5,235.34	73.82
01 - TAX LIEN COSTS	20,000.00	399.00	14,764.66	5,235.34	73.82
201 - ABATEMENTS	30,000.00	642.52	6,096.59	23,903.41	20.32
01 - ABATEMENTS	30,000.00	642.52	6,096.59	23,903.41	20.32
<b>85 - CAPITAL IMPROVEMENTS</b>	<b>741,569.00</b>	<b>0.00</b>	<b>741,569.00</b>	<b>0.00</b>	<b>100.00</b>
<b>10 - GENERAL GOVERNMENT</b>	<b>2,500.00</b>	<b>0.00</b>	<b>2,500.00</b>	<b>0.00</b>	<b>100.00</b>
020 - COMPUTERS	2,500.00	0.00	2,500.00	0.00	100.00
02 - VITAL RECORDS RESTORATION	2,500.00	0.00	2,500.00	0.00	100.00
<b>18 - MUNICIPAL BUILDING</b>	<b>87,000.00</b>	<b>0.00</b>	<b>87,000.00</b>	<b>0.00</b>	<b>100.00</b>
283 - LIONS BUILDING RESERVES	15,000.00	0.00	15,000.00	0.00	100.00
01 - LIONS BLDG RESERVE	15,000.00	0.00	15,000.00	0.00	100.00
395 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
01 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
<b>22 - TAX ASSESSMENT</b>	<b>402.00</b>	<b>0.00</b>	<b>402.00</b>	<b>0.00</b>	<b>100.00</b>
220 - ASSESSMENT RESERVE	402.00	0.00	402.00	0.00	100.00
04 - COMPUTER REPLACEMENT	402.00	0.00	402.00	0.00	100.00
<b>31 - AMBULANCE</b>	<b>119,898.00</b>	<b>0.00</b>	<b>119,898.00</b>	<b>0.00</b>	<b>100.00</b>
222 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
01 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
226 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
01 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
<b>35 - POLICE</b>	<b>51,640.00</b>	<b>0.00</b>	<b>51,640.00</b>	<b>0.00</b>	<b>100.00</b>

# Expense Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>85 - CAPITAL IMPROVEMENTS CONT'D</b>					
229 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
01 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
230 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00
01 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00
295 - SYSTEM REPLACEMENTS	40,000.00	0.00	40,000.00	0.00	100.00
02 - RADIO REPLACEMENT	20,000.00	0.00	20,000.00	0.00	100.00
03 - CAD SYSTEM	20,000.00	0.00	20,000.00	0.00	100.00
<b>38 - PROTECTION</b>	<b>22,500.00</b>	<b>0.00</b>	<b>22,500.00</b>	<b>0.00</b>	<b>100.00</b>
309 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00
01 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00
349 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
01 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
<b>40 - PUBLIC WORKS</b>	<b>170,483.00</b>	<b>0.00</b>	<b>170,483.00</b>	<b>0.00</b>	<b>100.00</b>
089 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
01 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
232 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
01 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
407 - BUILDING MAINTENANCE	35,000.00	0.00	35,000.00	0.00	100.00
02 - PW MAIN BUILDING	35,000.00	0.00	35,000.00	0.00	100.00
414 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
01 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
<b>51 - PARKS</b>	<b>71,205.00</b>	<b>0.00</b>	<b>71,205.00</b>	<b>0.00</b>	<b>100.00</b>
234 - PARKS IMPORVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
01 - PARKS IMPROVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
236 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
01 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
237 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
01 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
415 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
01 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
418 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
01 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
<b>70 - DEBT</b>	<b>215,941.00</b>	<b>0.00</b>	<b>215,941.00</b>	<b>0.00</b>	<b>100.00</b>
404 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
01 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
419 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
01 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
<b>Final Totals</b>	<b>9,699,837.00</b>	<b>759,172.54</b>	<b>6,301,218.47</b>	<b>3,398,618.53</b>	<b>64.96</b>

# Expense Summary Report

Fund: 2  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
52 - SNOWMOBILE TRAIL MAINTENANCE	45,139.00	29.66	53,457.37	-8,318.37	118.43
01 - SNOWMOBILE TRAIL MAINTENANCE	45,139.00	29.66	53,457.37	-8,318.37	118.43
001 - SALARIES	13,320.00	0.00	15,059.66	-1,739.66	113.06
01 - REGULAR PAY	13,320.00	0.00	15,059.66	-1,739.66	113.06
015 - TELEPHONE	200.00	29.66	523.92	-323.92	261.96
01 - CELL PHONE	200.00	29.66	523.92	-323.92	261.96
019 - MISC. EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
01 - MISC EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
034 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
01 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
035 - UNEMPLOYMENT COMPENSATION	350.00	0.00	0.00	350.00	0.00
01 - UNEMPLOYMENT COMPENSATION	350.00	0.00	0.00	350.00	0.00
038 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
01 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
051 - EQUIPMENT MAINTENANCE	7,500.00	0.00	10,067.56	-2,567.56	134.23
05 - EQUIPMENT MAINTENANCE	7,500.00	0.00	10,067.56	-2,567.56	134.23
075 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
01 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
076 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
01 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
148 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
01 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
286 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
01 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
<b>Final Totals</b>	<b>45,139.00</b>	<b>29.66</b>	<b>53,457.37</b>	<b>-8,318.37</b>	<b>118.43</b>

# Expense Summary Report

Fund: 3  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>24 - HOUSING</b>	<b>89,006.00</b>	<b>12,096.82</b>	<b>62,234.51</b>	<b>26,771.49</b>	<b>69.92</b>
<b>01 - HOUSING</b>	<b>89,006.00</b>	<b>12,096.82</b>	<b>62,234.51</b>	<b>26,771.49</b>	<b>69.92</b>
001 - SALARIES	52,476.00	5,045.75	35,320.30	17,155.70	67.31
01 - REGULAR PAY	52,476.00	5,045.75	35,320.30	17,155.70	67.31
003 - OFFICE SUPPLIES	19,150.00	251.71	12,514.98	6,635.02	65.35
01 - POSTAGE	1,000.00	118.07	728.09	271.91	72.81
02 - ADVERTISING	300.00	0.00	159.00	141.00	53.00
03 - COPIER RENTAL	1,900.00	133.64	1,114.04	785.96	58.63
05 - PRINTER INK	100.00	0.00	121.89	-21.89	121.89
07 - PAPER	100.00	0.00	263.94	-163.94	263.94
08 - OFFICE SUPPLIES	750.00	0.00	619.02	130.98	82.54
12 - SOFTWARE	15,000.00	0.00	9,509.00	5,491.00	63.39
009 - PROFESSIONAL DUES	975.00	500.00	994.00	-19.00	101.95
01 - SUBSCRIPTIONS	225.00	0.00	494.00	-269.00	219.56
04 - PROFESSIONAL DUES	750.00	500.00	500.00	250.00	66.67
010 - TRAVEL EXPENSES	1,000.00	207.50	520.18	479.82	52.02
02 - MEALS & LODGING	500.00	0.00	153.08	346.92	30.62
05 - TRAVEL EXPENSES	500.00	207.50	367.10	132.90	73.42
011 - TRAINING & EDUCATION	1,500.00	0.00	1,261.13	238.87	84.08
02 - TRAINING & EDUCATION	1,500.00	0.00	1,261.13	238.87	84.08
015 - TELEPHONE	500.00	43.81	342.92	157.08	68.58
04 - TELEPHONE	500.00	43.81	342.92	157.08	68.58
018 - HEALTH INSURANCE	2,591.00	265.05	1,870.95	720.05	72.21
01 - HEALTH INSURANCE	2,591.00	265.05	1,870.95	720.05	72.21
034 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
01 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	0.00	0.00	296.00	0.00
01 - UNEMPLOYMENT COMPENSATION	296.00	0.00	0.00	296.00	0.00
038 - SOCIAL SECURITY	4,014.00	419.20	2,934.45	1,079.55	73.11
01 - SOCIAL SECURITY	4,014.00	419.20	2,934.45	1,079.55	73.11
040 - CITY & STATE RETIREMENT	1,837.00	185.30	1,297.10	539.90	70.61
01 - CITY & STATE RETIREMENT	1,837.00	185.30	1,297.10	539.90	70.61
412 - FEE ACCOUNTANT	4,500.00	5,178.50	5,178.50	-678.50	115.08
01 - FEE ACCOUNTANT	4,500.00	5,178.50	5,178.50	-678.50	115.08
<b>Final Totals</b>	<b>89,006.00</b>	<b>12,096.82</b>	<b>62,234.51</b>	<b>26,771.49</b>	<b>69.92</b>

# Expense Summary Report

Fund: 4  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
96 - SECTION 8 - FSS PROGAM	43,600.00	4,168.30	29,902.34	13,697.66	68.58
01 - SECTION 8 - FSS PROGRAM	43,600.00	4,168.30	29,902.34	13,697.66	68.58
001 - SALARIES	36,216.00	3,482.00	24,374.02	11,841.98	67.30
01 - REGULAR PAY	36,216.00	3,482.00	24,374.02	11,841.98	67.30
003 - OFFICE SUPPLIES	525.00	0.00	153.32	371.68	29.20
01 - POSTAGE	400.00	0.00	41.36	358.64	10.34
05 - PRINTER INK	50.00	0.00	111.96	-61.96	223.92
08 - OFFICE SUPPLIES	75.00	0.00	0.00	75.00	0.00
010 - TRAVEL EXPENSES	0.00	0.00	265.40	-265.40	---
01 - MILEAGE	0.00	0.00	265.40	-265.40	---
011 - TRAINING & EDUCATION	0.00	0.00	295.00	-295.00	---
02 - TRAINING & EDUCATION	0.00	0.00	295.00	-295.00	---
018 - HEALTH INSURANCE	2,591.00	260.25	1,832.25	758.75	70.72
01 - HEALTH INSURANCE	2,591.00	260.25	1,832.25	758.75	70.72
034 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
01 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	0.00	0.00	296.00	0.00
01 - UNEMPLOYMENT COMPENSATION	296.00	0.00	0.00	296.00	0.00
038 - SOCIAL SECURITY	2,591.00	295.45	2,068.15	522.85	79.82
01 - SOCIAL SECURITY	2,591.00	295.45	2,068.15	522.85	79.82
040 - CITY & STATE RETIREMENT	1,268.00	130.60	914.20	353.80	72.10
01 - CITY & STATE RETIREMENT	1,268.00	130.60	914.20	353.80	72.10
Final Totals	43,600.00	4,168.30	29,902.34	13,697.66	68.58

# Expense Summary Report

Fund: 5

August

09/07/2018

Page 1

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>11 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>55,901.63</b>	<b>175,842.30</b>	<b>169,020.70</b>	<b>50.99</b>
<b>01 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>55,901.63</b>	<b>175,842.30</b>	<b>169,020.70</b>	<b>50.99</b>
001 - SALARIES	99,984.00	9,675.50	67,643.72	32,340.28	67.65
01 - REGULAR PAY	99,984.00	9,675.50	67,643.72	32,340.28	67.65
003 - OFFICE SUPPLIES	9,100.00	900.00	8,469.80	630.20	93.07
02 - ADVERTISING	9,000.00	900.00	8,144.02	855.98	90.49
08 - OFFICE SUPPLIES	100.00	0.00	325.78	-225.78	325.78
005 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
04 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
008 - COMPUTER MAINTENANCE	1,000.00	0.00	575.89	424.11	57.59
03 - GIS	1,000.00	0.00	575.89	424.11	57.59
009 - PROFESSIONAL DUES	4,500.00	0.00	1,604.88	2,895.12	35.66
01 - SUBSCRIPTIONS	4,500.00	0.00	1,604.88	2,895.12	35.66
010 - TRAVEL EXPENSES	3,900.00	212.00	952.94	2,947.06	24.43
01 - MILEAGE	1,200.00	0.00	301.37	898.63	25.11
02 - MEALS & LODGING	1,200.00	27.00	293.70	906.30	24.48
04 - CONFERENCE FEE	1,500.00	185.00	357.87	1,142.13	23.86
018 - HEALTH INSURANCE	33,857.00	1,154.33	12,352.42	21,504.58	36.48
01 - HEALTH INSURANCE	33,857.00	1,154.33	12,352.42	21,504.58	36.48
019 - MISC. EXPENSE	1,000.00	0.00	0.00	1,000.00	0.00
01 - MISC EXPENSE	1,000.00	0.00	0.00	1,000.00	0.00
038 - SOCIAL SECURITY	7,649.00	735.51	5,080.26	2,568.74	66.42
01 - SOCIAL SECURITY	7,649.00	735.51	5,080.26	2,568.74	66.42
040 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
01 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
238 - TRAIL GROOMER RESERVE	10,000.00	10,000.00	10,000.00	0.00	100.00
01 - TRAIL GROOMER RESERVE	10,000.00	10,000.00	10,000.00	0.00	100.00
281 - CONTRACTED SERVICES	23,730.00	0.00	21,639.80	2,090.20	91.19
03 - NMDC	13,730.00	0.00	21,639.80	-7,909.80	157.61
04 - BROADBAND STUDY	10,000.00	0.00	0.00	10,000.00	0.00
385 - DOWNTOWN INFRASTRUCTRE	5,000.00	0.00	0.00	5,000.00	0.00
01 - DOWNTOWN INFRASTRUCTURE	5,000.00	0.00	0.00	5,000.00	0.00
392 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
01 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
394 - COMMUNITY PROJECTS	26,000.00	8,242.33	21,061.17	4,938.83	81.00
01 - PROJECT EXP	0.00	0.00	424.00	-424.00	----
08 - WINTER CARNIVAL	3,000.00	0.00	3,871.83	-871.83	129.06
14 - THURSDAYS ON SWEDEN	8,000.00	4,891.16	12,831.25	-4,831.25	160.39
15 - HERITAGE DAYS	1,500.00	1,129.00	1,129.00	371.00	75.27
16 - CARIBOU DAYS	9,000.00	2,222.17	2,663.97	6,336.03	29.60
20 - MISCELLANEOUS	2,000.00	0.00	141.12	1,858.88	7.06
21 - NEW EVENTS	2,500.00	0.00	0.00	2,500.00	0.00
405 - SLUM/BLIGHT REMOVAL	75,000.00	0.00	200.40	74,799.60	0.27
01 - SLUM/BLIGHT REMOVAL	75,000.00	0.00	200.40	74,799.60	0.27
411 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
01 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
413 - NEW FIRE STATION	25,000.00	24,981.96	25,000.00	0.00	100.00
01 - NEW FIRE STATION	25,000.00	24,981.96	25,000.00	0.00	100.00
<b>12 - CHAMBER</b>	<b>11,669.00</b>	<b>587.64</b>	<b>5,322.57</b>	<b>6,346.43</b>	<b>45.61</b>
<b>01 - CHAMBER</b>	<b>11,669.00</b>	<b>587.64</b>	<b>5,322.57</b>	<b>6,346.43</b>	<b>45.61</b>
003 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
08 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
015 - TELEPHONE	640.00	48.61	390.04	249.96	60.94



# Expense Summary Report

Fund: 5  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
12 - CHAMBER CONT'D					
04 - TELEPHONE	640.00	48.61	390.04	249.96	60.94
017 - COMMUNICATIONS	720.00	79.99	639.92	80.08	88.88
03 - INTERNET	720.00	79.99	639.92	80.08	88.88
026 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
03 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
027 - ELECTRICITY	954.00	73.90	505.14	448.86	52.95
11 - ELECTRICITY	954.00	73.90	505.14	448.86	52.95
028 - WATER	1,200.00	251.37	845.85	354.15	70.49
05 - WATER	1,200.00	251.37	845.85	354.15	70.49
029 - SEWER	200.00	16.67	123.34	76.66	61.67
01 - SEWER	200.00	16.67	123.34	76.66	61.67
030 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	---
01 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	---
031 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
01 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
032 - PROPERTY INSURANCE	1,464.00	117.10	814.12	649.88	55.61
01 - PROPERTY INSURANCE	1,464.00	117.10	814.12	649.88	55.61
038 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
01 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
Final Totals	356,532.00	56,489.27	181,164.87	175,367.13	50.81

# Revenue Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>10 - GENERAL GOVERNMENT</b>	<b>6,808,067.37</b>	<b>224,072.35</b>	<b>6,110,319.74</b>	<b>697,747.63</b>	<b>89.75</b>
<b>01 - Gen Govt</b>	<b>6,808,067.37</b>	<b>224,072.35</b>	<b>6,110,319.74</b>	<b>697,747.63</b>	<b>89.75</b>
01 - Tax Lien Costs Collected	20,000.00	2,063.46	12,870.74	7,129.26	64.35
02 - DELINQ. TAX INTEREST	61,000.00	4,027.86	40,877.28	20,122.72	67.01
03 - SUPPLEMENTAL TAX	2,500.00	0.00	0.00	2,500.00	0.00
04 - PYMTS IN LIEU OF TAX	57,000.00	6,834.26	113,850.23	-56,850.23	199.74
05 - CITY OWNED PROPERTY	35,000.00	1,000.00	8,300.85	26,699.15	23.72
06 - EXCISE TAX	1,445,000.00	156,852.66	1,065,721.71	379,278.29	73.75
07 - BOAT EXCISE TAX	4,300.00	133.40	4,134.00	166.00	96.14
08 - BOAT REG FEE (LOCAL)	350.00	16.00	417.00	-67.00	119.14
09 - SNOWMOBILE REGISTRATION LOCAL	600.00	0.00	327.00	273.00	54.50
10 - ATV REGISTRATION LOCAL FEE	875.00	82.00	771.00	104.00	88.11
11 - AIRCRAFT EXCISE	1,471.00	0.00	328.04	1,142.96	22.30
12 - TRAVEL REIMBURSEMENT	0.00	0.00	50.00	-50.00	---
15 - MISC. LICENSES	2,000.00	90.00	1,588.50	411.50	79.43
16 - VEHICLE REGISTRATION LOCAL FEE	15,500.00	1,659.00	11,216.00	4,284.00	72.36
17 - 60 ACCESS HWY RENTAL	2,400.00	0.00	0.00	2,400.00	0.00
18 - STATE REVENUE SHARING	561,504.00	42,654.66	387,891.05	173,612.95	69.08
19 - CONNOR EXCISE FEE	2,000.00	180.00	1,148.00	852.00	57.40
21 - BIRTH RECORDS	7,000.00	895.40	5,384.40	1,615.60	76.92
22 - DEATH RECORDS	6,000.00	369.00	3,621.20	2,378.80	60.35
23 - MARRIAGE RECORDS	3,500.00	512.40	2,495.80	1,004.20	71.31
25 - DOG LICENSES	6,500.00	14.00	809.00	5,691.00	12.45
26 - FISHING LICENSES	500.00	10.00	450.00	50.00	90.00
28 - CABLE TV FRANCHISE	88,000.00	0.00	100,349.17	-12,349.17	114.03
29 - MISC. INTEREST	18,000.00	1,599.63	26,132.39	-8,132.39	145.18
30 - MISC INCOME	4,000.00	1,747.80	3,560.46	439.54	89.01
32 - PROPERTY TAXES	4,054,884.21	0.00	4,054,884.21	0.00	100.00
34 - PROPERTY TAX OVERLAY	77,008.16	0.00	77,008.16	0.00	100.00
35 - AMBULANCE BILLING HOULTON	39,406.00	0.00	24,931.51	14,474.49	63.27
36 - AMBULANCE BILLING CALAIS	28,400.00	2,581.05	16,901.92	11,498.08	59.51
38 - AMBULANCE BILLING ISLAND FALLS	2,100.00	116.07	1,306.99	793.01	62.24
39 - AMBULANCE BILLING PATTEN	8,000.00	607.70	9,064.17	-1,064.17	113.30
40 - HOUSING P/Y RECONCILIATION	10,589.00	0.00	10,589.00	0.00	100.00
42 - CDC LOAN INTEREST PAYMENT	1,445.00	0.00	0.00	1,445.00	0.00
43 - DISPOSAL OF SURPLUS	5,000.00	0.00	5,000.00	0.00	100.00
44 - RSU PAYMENT	142,175.00	0.00	71,087.50	71,087.50	50.00
47 - HUNTING LICENSES	700.00	26.00	317.25	382.75	45.32
51 - CONTRACTED FEES	2,360.00	0.00	1,450.76	909.24	61.47
52 - INVESTMENT INTEREST	91,000.00	0.00	45,484.45	45,515.55	49.98
<b>17 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
<b>01 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
01 - TRI COMMUNITY DIVIDENDS	260,848.00	0.00	0.00	260,848.00	0.00
<b>18 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>2,666.64</b>	<b>1,333.36</b>	<b>66.67</b>
<b>01 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>2,666.64</b>	<b>1,333.36</b>	<b>66.67</b>
01 - EOC RENTALS	4,000.00	333.33	2,666.64	1,333.36	66.67
<b>20 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>0.00</b>	<b>13,229.68</b>	<b>12,470.32</b>	<b>51.48</b>
<b>01 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>0.00</b>	<b>13,229.68</b>	<b>12,470.32</b>	<b>51.48</b>
01 - CONNOR ADMIN FEE	4,800.00	0.00	2,800.00	2,000.00	58.33

# Revenue Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
02 - GA REIMBURSEMENT	20,900.00	0.00	10,429.68	10,470.32	49.90
<b>22 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>476,057.00</b>	<b>476,235.75</b>	<b>252,501.03</b>	<b>65.35</b>
<b>01 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>476,057.00</b>	<b>476,235.75</b>	<b>252,501.03</b>	<b>65.35</b>
01 - TREE GROWTH REIMBURSEMENT	3,200.00	0.00	0.00	3,200.00	0.00
02 - VETERANS EXEMPTION REIMB	11,000.00	14,040.00	14,040.00	-3,040.00	127.64
04 - HOMESTEAD EXEMPTION REIMB	612,221.36	462,017.00	462,017.00	150,204.36	75.47
05 - BETE REIMBURSEMENT	101,315.42	0.00	136.00	101,179.42	0.13
06 - PRINTING FEES	1,000.00	0.00	42.75	957.25	4.28
<b>23 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>905.00</b>	<b>3,596.25</b>	<b>2,953.75</b>	<b>54.90</b>
<b>01 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>905.00</b>	<b>3,596.25</b>	<b>2,953.75</b>	<b>54.90</b>
02 - BUILDING PERMITS LOCAL FEE	2,300.00	550.00	1,500.00	800.00	65.22
03 - PLUMBING PERMITS LOCAL FEE	3,000.00	255.00	1,316.25	1,683.75	43.88
07 - SITE DESIGN REVIEW APP FEES	800.00	0.00	630.00	170.00	78.75
11 - SIGN PERMITS	300.00	100.00	150.00	150.00	50.00
12 - SUBDIVISION REVIEW	150.00	0.00	0.00	150.00	0.00
<b>25 - LIBRARY</b>	<b>6,000.00</b>	<b>676.97</b>	<b>4,940.59</b>	<b>1,059.41</b>	<b>82.34</b>
<b>01 - LIBRARY</b>	<b>6,000.00</b>	<b>676.97</b>	<b>4,940.59</b>	<b>1,059.41</b>	<b>82.34</b>
01 - MISC INCOME	4,500.00	511.97	3,165.57	1,334.43	70.35
02 - NON RESIDENT FEES	1,500.00	165.00	1,775.02	-275.02	118.33
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>	<b>1,643,407.40</b>	<b>121,424.17</b>	<b>979,004.44</b>	<b>664,402.96</b>	<b>59.57</b>
<b>01 - AMBULANCE</b>	<b>1,643,407.40</b>	<b>121,424.17</b>	<b>979,004.44</b>	<b>664,402.96</b>	<b>59.57</b>
01 - MAINE CARE	408,405.00	13,764.40	232,505.20	175,899.80	56.93
03 - MAINE CARE CONT ALLOWANCE	-101,824.98	-14,917.03	-129,027.81	27,202.83	126.72
04 - MEDICARE	746,151.00	62,378.40	416,084.20	330,066.80	55.76
06 - MEDICARE CONTRACTUAL ALLOWAN	-153,077.37	-18,902.48	-172,737.93	19,660.56	112.84
07 - PRIVATE INSURANCE	425,184.00	54,576.40	307,123.46	118,060.54	72.23
09 - CONTRACUAL ALLOWANCE PRIVATE	-7,198.25	-1,328.88	-9,075.79	1,877.54	126.08
10 - SELF PAY	160,212.00	25,909.40	176,527.40	-16,315.40	110.18
12 - DIS CONTRACT SELF PAY	-2,000.00	0.00	-592.19	-1,407.81	29.61
15 - CONTRACTUAL ALLOW VA	-3,500.00	-304.63	-742.73	-2,757.27	21.22
16 - CONTRACTUAL ALLOW OTHER	-1,200.00	0.00	0.00	-1,200.00	0.00
21 - WOODLAND PER CAPITA FEE	13,950.00	0.00	10,462.50	3,487.50	75.00
22 - NEW SWEDEN PER CAPITA FEE	6,923.00	0.00	5,192.25	1,730.75	75.00
23 - WESTMANLAND PER CAPITA FEE	713.00	0.00	534.75	178.25	75.00
24 - STOCKHOLM PER CAPITA FEE	2,909.00	0.00	2,181.75	727.25	75.00
25 - CONNOR PER CAPITA FEE	5,244.00	0.00	3,933.00	1,311.00	75.00
26 - PERHAM PER CAPITA FEE	4,439.00	0.00	3,329.25	1,109.75	75.00
27 - MADAWASKA LAKE PER CAPITA FEE	1,265.00	0.00	948.75	316.25	75.00
35 - MIS INTEREST	100.00	0.59	32.23	67.77	32.23
36 - RECOVERY OF BAD DEBT	5,000.00	0.00	1,291.00	3,709.00	25.82
37 - AMBULANCE INSURANCE REPORTS	200.00	0.00	54.15	145.85	27.08
50 - FIRE PROTECTION CONNOR	28,508.00	0.00	28,508.00	0.00	100.00
51 - FIRE PROTECTION NEW SWEDEN	34,764.00	0.00	34,764.00	0.00	100.00
53 - FIRE PROTECTION WOODLAND	63,041.00	0.00	63,041.00	0.00	100.00
60 - FIRE INSURANCE REPORTS	0.00	8.00	106.00	-106.00	---
62 - FIRE PERMITS	5,200.00	240.00	4,562.00	638.00	87.73
<b>35 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>5,354.55</b>	<b>31,523.64</b>	<b>14,851.36</b>	<b>67.98</b>

# Revenue Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>35 - POLICE DEPARTMENT CONT'D</b>					
<b>01 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>5,354.55</b>	<b>31,523.64</b>	<b>14,851.36</b>	<b>67.98</b>
01 - MISC. FEES INSURANCE REPORTS	1,500.00	242.00	770.00	730.00	51.33
02 - POLICE DISPATCHING	1,000.00	0.00	2,000.00	-1,000.00	200.00
03 - FINGERPRINTING FEES	50.00	3.00	39.00	11.00	78.00
04 - CONCEALED WEAPON PERMITS	375.00	85.00	340.00	35.00	90.67
05 - COPS GRANT REIMBURSEMENT	0.00	0.00	474.76	-474.76	----
06 - PRISONER BOARDING REIMB	10,500.00	0.00	5,940.00	4,560.00	56.57
07 - DOG VIOLATION	500.00	66.00	396.00	104.00	79.20
08 - PRISONER MEALS	4,750.00	0.00	2,368.00	2,382.00	49.85
09 - COURT REIMBUREMENT	2,000.00	250.00	1,377.80	622.20	68.89
10 - LAMINATION FEES	200.00	40.00	185.00	15.00	92.50
11 - MISCELLANEOUS FEES	500.00	235.00	330.00	170.00	66.00
14 - SALARY REIMBURSEMENT	22,000.00	4,433.55	17,303.08	4,696.92	78.65
15 - CONTRACT INCOME	3,000.00	0.00	0.00	3,000.00	0.00
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>2,600.00</b>	<b>0.00</b>	<b>800.00</b>	<b>1,800.00</b>	<b>30.77</b>
<b>01 - CARIBOU EMERGENCY MANAGEME</b>	<b>2,600.00</b>	<b>0.00</b>	<b>800.00</b>	<b>1,800.00</b>	<b>30.77</b>
01 - FEES WOODLAND	200.00	0.00	200.00	0.00	100.00
02 - FEES NEW SWEDEN	200.00	0.00	200.00	0.00	100.00
03 - FEES WESTMANLAND	200.00	0.00	200.00	0.00	100.00
04 - FEES PERHAM	200.00	0.00	200.00	0.00	100.00
06 - TOWER RENT	1,800.00	0.00	0.00	1,800.00	0.00
<b>40 - PUBLIC WORKS</b>	<b>201,230.00</b>	<b>537.28</b>	<b>40,283.94</b>	<b>160,946.06</b>	<b>20.02</b>
<b>01 - PUBLIC WORKS</b>	<b>201,230.00</b>	<b>537.28</b>	<b>40,283.94</b>	<b>160,946.06</b>	<b>20.02</b>
01 - DOT ROAD FUNDS ST. OF ME	142,000.00	0.00	0.00	142,000.00	0.00
03 - SALARY REIMBURSEMENT	0.00	349.28	521.28	-521.28	----
04 - EQUIPMENT RENTAL	0.00	188.00	276.00	-276.00	----
07 - CONNOR CONTRACT	59,230.00	0.00	39,486.66	19,743.34	66.67
<b>50 - RECREATION DEPARTMENT</b>	<b>23,000.00</b>	<b>1,957.50</b>	<b>16,455.00</b>	<b>6,545.00</b>	<b>71.54</b>
<b>01 - RECREATION DEPARTMENT</b>	<b>23,000.00</b>	<b>1,957.50</b>	<b>16,455.00</b>	<b>6,545.00</b>	<b>71.54</b>
01 - RENTAL INCOME	12,500.00	833.50	9,343.00	3,157.00	74.74
02 - PROGRAM FEES	9,000.00	1,124.00	7,112.00	1,888.00	79.02
03 - SPECIAL EVENTS	1,500.00	0.00	0.00	1,500.00	0.00
<b>51 - PARKS</b>	<b>3,000.00</b>	<b>231.50</b>	<b>555.50</b>	<b>2,444.50</b>	<b>18.52</b>
<b>01 - PARKS</b>	<b>3,000.00</b>	<b>231.50</b>	<b>555.50</b>	<b>2,444.50</b>	<b>18.52</b>
01 - MISCELLANEOUS INCOME	1,000.00	231.50	555.50	444.50	55.55
02 - RENTAL INCOME	2,000.00	0.00	0.00	2,000.00	0.00
<b>60 - AIRPORT</b>	<b>12,000.00</b>	<b>2,262.03</b>	<b>6,702.61</b>	<b>5,297.39</b>	<b>55.86</b>
<b>01 - AIRPORT</b>	<b>12,000.00</b>	<b>2,262.03</b>	<b>6,702.61</b>	<b>5,297.39</b>	<b>55.86</b>
02 - AIRPORT RENT	9,000.00	100.00	938.24	8,061.76	10.42
03 - FUEL SALES	3,000.00	2,162.03	5,764.37	-2,764.37	192.15
<b>61 - CARIBOU TRAILER PARK</b>	<b>17,000.00</b>	<b>2,030.00</b>	<b>12,215.00</b>	<b>4,785.00</b>	<b>71.85</b>
<b>01 - CARIBOU TRAILER PARK</b>	<b>17,000.00</b>	<b>2,030.00</b>	<b>12,215.00</b>	<b>4,785.00</b>	<b>71.85</b>
01 - LOT RENT RECEIPTS	17,000.00	2,030.00	12,215.00	4,785.00	71.85
<b>70 - INS &amp; RETIREMENT</b>	<b>0.00</b>	<b>6,127.00</b>	<b>6,127.00</b>	<b>-6,127.00</b>	<b>----</b>
<b>01 - INS &amp; RETIREMENT</b>	<b>0.00</b>	<b>6,127.00</b>	<b>6,127.00</b>	<b>-6,127.00</b>	<b>----</b>

# Revenue Summary Report

Fund: 1  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
70 - INS & RETIREMENT CONT'D					
05 - MMA PROPERTY & CASUALTY REFUND	0.00	6,127.00	6,127.00	-6,127.00	---
Final Totals	9,788,514.55	841,968.68	7,704,655.78	2,083,858.77	78.71

# Revenue Summary Report

Fund: 2  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
52 - SNOWMOBILE TRAIL MAINTENANCE	45,000.00	0.00	3,779.79	41,220.21	8.40
<b>01 - SNOWMOBILE TRAIL MAINTENANC</b>	<b>45,000.00</b>	<b>0.00</b>	<b>3,779.79</b>	<b>41,220.21</b>	<b>8.40</b>
01 - MISCELLANEOUS INCOME	4,500.00	0.00	3,750.00	750.00	83.33
02 - STATE GRANT REVENUE	39,000.00	0.00	0.00	39,000.00	0.00
03 - SNOW SLED REG (STATE)	1,500.00	0.00	29.79	1,470.21	1.99
<b>Final Totals</b>	<b>45,000.00</b>	<b>0.00</b>	<b>3,779.79</b>	<b>41,220.21</b>	<b>8.40</b>

# Revenue Summary Report

Fund: 3  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
24 - HOUSING	89,411.00	14,422.31	55,338.47	34,072.53	61.89
01 - HOUSING	89,411.00	14,422.31	55,338.47	34,072.53	61.89
01 - SECTION 8 ADMINISTRATION	70,000.00	5,833.33	41,295.32	28,704.68	58.99
02 - EXPENSE REIMB	19,411.00	8,588.98	14,043.15	5,367.85	72.35
Final Totals	89,411.00	14,422.31	55,338.47	34,072.53	61.89

# Revenue Summary Report

Fund: 4  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
96 - SECTION 8 - FSS PROGAM	50,787.00	4,232.25	29,625.75	21,161.25	58.33
01 - SECTION 8 - FSS PROGRAM	50,787.00	4,232.25	29,625.75	21,161.25	58.33
01 - GRANT	50,787.00	4,232.25	29,625.75	21,161.25	58.33
Final Totals	50,787.00	4,232.25	29,625.75	21,161.25	58.33



# Revenue Summary Report

Fund: 5  
August

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
11 - ECONOMIC DEVELOPMENT	368,337.00	0.00	341,272.80	27,064.20	92.65
01 - ECONOMIC DEVELOPMENT	368,337.00	0.00	341,272.80	27,064.20	92.65
01 - DOWNTOWN TIF FUNDS	368,337.00	0.00	341,272.80	27,064.20	92.65
Final Totals	368,337.00	0.00	341,272.80	27,064.20	92.65

**BUREAU OF ALCOHOL BEVERAGES AND LOTTERY OPERATIONS**  
**DIVISION OF LIQUOR LICENSING AND ENFORCEMENT**  
**8 STATE HOUSE STATION, AUGUSTA, ME 04333-0008**  
**10 WATER STREET, HALLOWELL, ME 04347**  
**TEL: (207) 624-7220 FAX: (207) 287-3434**  
**EMAIL INQUIRIES: MAINELIQUOR@MAINE.GOV**

DIVISION USE ONLY	
License No:	
Class:	By:
Deposit Date:	
Amt. Deposited:	
Cash Ck Mo:	

NEW application: ☐ Yes ☒ No

PRESENT LICENSE EXPIRES 9-31-2018

INDICATE TYPE OF PRIVILEGE: ☒ MALT ☒ VINOUS ☒ SPIRITUOUS

**INDICATE TYPE OF LICENSE:**

- |  |   |  |
|--|---|--|
| <input checked="" type="checkbox"/> RESTAURANT (Class I,II,III,IV) | <input type="checkbox"/> RESTAURANT/LOUNGE (Class XI)     | <input type="checkbox"/> CLASS A LOUNGE (Class X)        |
| <input type="checkbox"/> HOTEL (Class I,II,III,IV)                 | <input type="checkbox"/> HOTEL, FOOD OPTIONAL (Class I-A) | <input type="checkbox"/> BED & BREAKFAST (Class V)       |
| <input type="checkbox"/> CLUB w/o Catering (Class V)               | <input type="checkbox"/> CLUB with CATERING (Class I)     | <input type="checkbox"/> GOLF COURSE (Class I,II,III,IV) |
| <input type="checkbox"/> TAVERN (Class IV)                         | <input type="checkbox"/> QUALIFIED CATERING               | <input type="checkbox"/> OTHER: _____                    |

**REFER TO PAGE 3 FOR FEE SCHEDULE**

**ALL QUESTIONS MUST BE ANSWERED IN FULL**

Corporation Name:			Business Name (D/B/A)		
APPLICANT(S) --(Sole Proprietor)			Physical Location:		
Tammie Crouch			97 Bennett Drive		
Chris Fournier			City/Town	State	Zip Code
Address			Mailing Address		
P.O. Box 949			P.O. Box 949		
City/Town	State	Zip Code	City/Town	State	Zip Code
Caribou	Me	04736	Caribou	Me	04736
Telephone Number	Fax Number		Business Telephone Number	Fax Number	
207-498-3660	207-496-3299		207-498-3386	207-496-3299	
Federal I.D. #			Seller Certificate or Sales Tax #:		
01-0513054					
Email Address:			Website:		
Please Print +tcrouch@maine.rr.com					

If business is NEW or under new ownership, indicate starting date: \_\_\_\_\_

Requested inspection date: \_\_\_\_\_ Business hours: \_\_\_\_\_

1. If premise is a Hotel or Bed & Breakfast, indicate number of rooms available for transient guests: \_\_\_\_\_

2. State amount of gross income from period of last license: ROOMS \$ 0 FOOD            LIQUOR \$           

3. Is applicant a corporation, limited liability company or limited partnership? YES ☐ NO ☒  
 If Yes, please complete the Corporate Information required for Business Entities who are licensees.

4. Do you own or have any interest in any another Maine Liquor License? ☐ Yes ☒ No  
 If yes, please list License Number, Name, and physical location of any other Maine Liquor Licenses.

\_\_\_\_\_  
 License # Name of Business (Use an additional sheet(s) if necessary.)  
 \_\_\_\_\_  
 Physical Location City / Town

5. Do you permit dancing or entertainment on the licensed premises? YES ☐ NO ☒

6. If manager is to be employed, give name: \_\_\_\_\_

7. Business records are located at: 9 Goodwin Rd Woodland, Me 04736

8. Is/are applicant(s) citizens of the United States? YES ☒ NO ☐

9. Is/are applicant(s) residents of the State of Maine? YES ☒ NO ☐

10. List name, date of birth, and place of birth for all applicants, managers, and bar managers. Give maiden name, if married:  
Use a separate sheet of paper if necessary.

Name in Full (Print Clearly)	DOB	Place of Birth
Tammie Crouch		Caribou, Me
Chris Fournier		Caribou, Me
Residence address on all of the above for previous 5 years (Limit answer to city & state)		
9 Goodwin Rd Woodland, Me 04736		
9 Goodwin Rd Woodland, Me 04736		

11. Has/have applicant(s) or manager ever been convicted of any violation of the law, other than minor traffic violations, of any State of the United States? YES ☐ NO ☒

Name: \_\_\_\_\_ Date of Conviction: \_\_\_\_\_

Offense: \_\_\_\_\_ Location: \_\_\_\_\_

Disposition: \_\_\_\_\_ (use additional sheet(s) if necessary)

12. Will any law enforcement official benefit financially either directly or indirectly in your license, if issued?  
Yes ☐ No ☒ If Yes, give name: \_\_\_\_\_

13. Has/have applicant(s) formerly held a Maine liquor license? YES ☒ NO ☐

14. Does/do applicant(s) own the premises? Yes ☒ No ☐ If No give name and address of owner: \_\_\_\_\_

15. Describe in detail the premises to be licensed: (On Premise Diagram Required) all areas of restaurant and Bowling Alley

16. Does/do applicant(s) have all the necessary permits required by the State Department of Human Services?  
YES ☒ NO ☐ Applied for: \_\_\_\_\_

17. What is the distance from the premises to the NEAREST school, school dormitory, church, chapel or parish house, measured from the main entrance of the premises to the main entrance of the school, school dormitory, church, chapel or parish house by the ordinary course of travel? 750' +

Which of the above is nearest? Church

18. Have you received any assistance financially or otherwise (including any mortgages) from any source other than yourself in the establishment of your business? YES ☐ NO ☒

If YES, give details: \_\_\_\_\_

The Division of Liquor Licensing & Enforcement is hereby authorized to obtain and examine all books, records and tax returns pertaining to the business, for which this liquor license is requested, and also such books, records and returns during the year in which any liquor license is in effect.

**NOTE:** "I understand that false statements made on this form are punishable by law. Knowingly supplying false information on this form is a Class D offense under the Criminal Code, punishable by confinement of up to one year or by monetary fine of up to \$2,000 or both."

Dated at: Caribou Me on August 1, 20 18  
Town/City, State Date

Dianne Ames  
Signature of Applicant or Corporate Officer(s)  
Tammie Crouch  
Print Name

Please sign in blue ink

Chris Fournier  
Signature of Applicant or Corporate Officer(s)  
Chris Fournier  
Print Name

#### FEE SCHEDULE

**FILING FEE:** (must be included on all applications)..... \$ 10.00

**Class I** Spirituous, Vinous and Malt ..... \$ 900.00

**CLASS I:** Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Vessels; Qualified Caterers; OTB.

**Class I-A** Spirituous, Vinous and Malt, Optional Food (Hotels Only) ..... \$1,100.00

**CLASS I-A:** Hotels only that do not serve three meals a day.

**Class II** Spirituous Only ..... \$ 550.00

**CLASS II:** Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; and Vessels.

**Class III** Vinous Only ..... \$ 220.00

**CLASS III:** Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Restaurants; Vessels; Pool Halls; and Bed and Breakfasts.

**Class IV** Malt Liquor Only ..... \$ 220.00

**CLASS IV:** Airlines; Civic Auditoriums; Class A Restaurants; Clubs with catering privileges; Dining Cars; Golf Clubs; Hotels; Indoor Ice Skating Clubs; Indoor Tennis Clubs; Restaurants; Taverns; Pool Halls; and Bed and Breakfasts.

**Class V** Spirituous, Vinous and Malt (Clubs without Catering, Bed & Breakfasts) ..... \$ 495.00

**CLASS V:** Clubs without catering privileges.

**Class X** Spirituous, Vinous and Malt – Class A Lounge ..... \$2,200.00

**CLASS X:** Class A Lounge

**Class XI** Spirituous, Vinous and Malt – Restaurant Lounge ..... \$1,500.00

**CLASS XI:** Restaurant/Lounge; and OTB.

**UNORGANIZED TERRITORIES** \$10.00 filing fee shall be paid directly to County Treasurer. All applicants in unorganized territories shall submit along with their application evidence of payment to the County Treasurer.

**All applications for NEW or RENEWAL liquor licenses must contact their Municipal Officials or the County Commissioners in unincorporated places for approval and signatures for liquor licenses prior to submitting them to the bureau.**

All fees must accompany application, make check payable to the **Treasurer, State of Maine.**

This application must be completed and signed by the Town or City and mailed to:

Bureau of Alcoholic Beverages and Lottery Operations

Division of Liquor Licensing and Enforcement

8 State House Station, Augusta, ME 04333-0008.

Payments by check subject to penalty provided by Title 28A, MRS, Section 3-B.

**TO STATE OF MAINE MUNICIPAL OFFICERS & COUNTY COMMISSIONERS:**

Hereby certify that we have complied with Section 653 of Title 28-A Maine Revised Statutes and hereby approve said application.

Dated at: \_\_\_\_\_, Maine \_\_\_\_\_  
City/Town (County)

On: \_\_\_\_\_  
Date

The undersigned being: ☐ Municipal Officers ☐ County Commissioners of the  
☐ City ☐ Town ☐ Plantation ☐ Unincorporated Place of: \_\_\_\_\_, Maine

Hereby certify that we have given public notice on this application and held public hearing thereon as required by Section 653 Title 28A, Maine Revised Statutes and hereby approve said application.

\_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

**THIS APPROVAL EXPIRES IN 60 DAYS**

**NOTICE – SPECIAL ATTENTION**

**§653. Hearings; bureau review; appeal**

**1. Hearings.** The municipal officers or, in the case of unincorporated places, the county commissioners of the county in which the unincorporated place is located, may hold a public hearing for the consideration of applications for new on-premises licenses and applications for transfer of location of existing on-premises licenses. The municipal officers or county commissioners may hold a public hearing for the consideration of requests for renewal of licenses, except that when an applicant has held a license for the prior 5 years and a complaint has not been filed against the applicant within that time, the applicant may request a waiver of the hearing.

A. The bureau shall prepare and supply application forms. [1993, c. 730, §27 (AMD).]

B. The municipal officers or the county commissioners, as the case may be, shall provide public notice of any hearing held under this section by causing a notice, at the applicant's prepaid expense, stating the name and place of hearing, to appear on at least 3 consecutive days before the date of hearing in a daily newspaper having general circulation in the municipality where the premises are located or one week before the date of the hearing in a weekly newspaper having general circulation in the municipality where the premises are located. [1995, c. 140, §4 (AMD).]

C. If the municipal officers or the county commissioners, as the case may be, fail to take final action on an application for a new on-premises license or transfer of the location of an existing on-premises license within 60 days of the filing of an application, the application is deemed approved and ready for action by the bureau. For purposes of this paragraph, the date of filing of the application is the date the application is received by the municipal officers or county commissioners. This paragraph applies to all applications pending before municipal officers or county commissioners as of the effective date of this paragraph as well as all applications filed on or after the effective date of this paragraph. This paragraph applies to an existing on-premises license that has been extended pending renewal. The municipal officers or the county commissioners shall take final action on an on-premises li-

cense that has been extended pending renewal within 120 days of the filing of the application. [2003, c. 213, §1 (AMD).]

D. If an application is approved by the municipal officers or the county commissioners but the bureau finds, after inspection of the premises and the records of the applicant, that the applicant does not qualify for the class of license applied for, the bureau shall notify the applicant of that fact in writing. The bureau shall give the applicant 30 days to file an amended application for the appropriate class of license, accompanied by any additional license fee, with the municipal officers or county commissioners, as the case may be. If the applicant fails to file an amended application within 30 days, the original application must be denied by the bureau. The bureau shall notify the applicant in writing of its decision to deny the application including the reasons for the denial and the rights of appeal of the applicant. [1995, c. 140, §5 (NEW).][ 2003, c. 213, §1 (AMD).]

**2. Findings.** In granting or denying an application, the municipal officers or the county commissioners shall indicate the reasons for their decision and provide a copy to the applicant. A license may be denied on one or more of the following grounds:

A. Conviction of the applicant of any Class A, Class B or Class C crime; [1987, c. 45, Pt. A, §4 (NEW).]

B. Noncompliance of the licensed premises or its use with any local zoning ordinance or other land use ordinance not directly related to liquor control; [1987, c. 45, Pt. A, §4 (NEW).]

C. Conditions of record such as waste disposal violations, health or safety violations or repeated parking or traffic violations on or in the vicinity of the licensed premises and caused by persons patronizing or employed by the licensed premises or other such conditions caused by persons patronizing or employed by the licensed premises that unreasonably disturb, interfere with or affect the ability of persons or businesses residing or located in the vicinity of the licensed premises to use their property in a reasonable manner; [1993, c. 730, §27 (AMD).]

D. Repeated incidents of record of breaches of the peace, disorderly conduct, vandalism or other violations of law on or in the vicinity of the licensed premises and caused by persons patronizing or employed by the licensed premises; [1989, c. 592, §3 (AMD).]

E. A violation of any provision of this Title; [2009, c. 81, §1 (AMD).]

F. A determination by the municipal officers or county commissioners that the purpose of the application is to circumvent the provisions of section 601; and [2009, c. 81, §2 (AMD).]

G. After September 1, 2010, server training, in a program certified by the bureau and required by local ordinance, has not been completed by individuals who serve alcoholic beverages. [2009, c. 81, §3 (NEW).]

[ 2009, c. 81, §§1-3 (AMD).]

**3. Appeal to bureau.** Any applicant aggrieved by the decision of the municipal officers or county commissioners under this section may appeal to the bureau within 15 days of the receipt of the written decision of the municipal officers or county commissioners. The bureau shall hold a public hearing in the city, town or unincorporated place where the premises are situated. In acting on such an appeal, the bureau may consider all licensure requirements and findings referred to in subsection 2.

A. [1993, c. 730, §27 (RP).]

B. If the decision appealed from is an application denial, the bureau may issue the license only if it finds by clear and convincing evidence that the decision was without justifiable cause. [1993, c. 730, §27 (AMD).]

[1995, c. 140, §6 (AMD).]

**4. No license to person who moved to obtain a license.** [ 1987, c. 342, §32 (RP).]

**5. Appeal to District Court.** Any person or governmental entity aggrieved by a bureau decision under this section may appeal the decision to the District Court within 30 days of receipt of the written decision of the bureau.

An applicant who files an appeal or who has an appeal pending shall pay the annual license fee the applicant would otherwise pay. Upon resolution of the appeal, if an applicant's license renewal is denied, the bureau shall refund the applicant the prorated amount of the unused license fee.

[ 1995, c. 140, §7 (AMD); 1999, c. 547, Pt. B, §78 (AMD); 1999, c. 547, Pt. B, §80 (AFF).]

### **Please be sure to include the following with your application:**

**Completed the application and sign the form.**

**Signed check with correct license fee and filing fee.**

**Your local City or Towns signature(s) are on the forms.**

**Be sure to include your ROOM, FOOD and LIQUOR gross income for the year (if applicable).**

**Enclose diagram for all businesses, auxiliary locations, extended decks and storage areas.**

**Complete the Corporate Information sheet for all ownerships except sole proprietorships.**

**If you have any questions regarding your application, please contact us at (207) 624-7220.**



CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736



**MEMO**

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** Porvair Filtration Agreement  
**DATE:** September 7, 2018

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**DISCUSSION AND POSSIBLE ACTION ITEM**

**Background**

Porvair Filtration Group, Inc, Caribou Division (Porvair) owns and operates a filter manufacturing business at 15 Armco Avenue in Caribou. They have around 40 employees working as engineers, technicians, mechanics and laborers. They are forecasting increases to business operations and number of jobs if they can resolve issues with their power supply. To address this issue, they need a backup power supply and have asked what the city might be able to do to help defray some of the associated costs.

It has been proposed that the city sell a surplus power generator to Porvair for \$1 and reimburse the installation costs to Porvair over a four-year period. Reimbursement funds would come from the city's Tax Increment Finance District revolving loan funds. The reimbursement would be granted only if Porvair demonstrates the projected growth in jobs.

The following agreement has been drafted by the city's attorney for the Council's consideration. It was sent to Porvair representatives for review, but they have not provided feedback at the time of Council packet preparation.

## AGREEMENT

Agreement made this \_\_\_\_ day of September, 2018 by and between the **City of Caribou** a body corporate and politic with an address of 25 High Street, Caribou, ME 04736 (herein the "City") and **Porvair Filtration Group, Inc., Caribou Division**, a corporation duly organized and existing under law with an address of 15 Armco Avenue, Caribou, ME 04736 (herein "Porvair")

Whereas, the City is the owner of a certain Onan 350 Gen Set generator, 6 cylinder, 560 horsepower, serial number F860828041 (the "Generator"); and

Whereas, Porvair is in need of a back up generator to supply electrical power to its facility at Armco Avenue in Caribou, Maine in the event of a power outage; and

Whereas, Porvair has inspected the Generator and determined that it is suitable for it's needs; and

Whereas, Porvair has obtained estimates to install the Generator at its Armco Avenue facility totaling \$58,779; and

Whereas, City is willing to sell the Generator to Porvair for \$1.00 and to utilize tax increment financing ("TIF") funds to reimburse Porvair for the installation costs to facilitate and strengthen economic development and employment in the City on the terms set forth herein;

Now, therefore, the parties agree as follows:

1. Upon the execution of this Agreement by both parties, the City will execute and deliver a bill of sale to Porvair conveying the Generator to Porvair for \$1.00. It is understood and agreed that the sale of the Generator is in 'as is' condition without warranties.

Porvair may take possession of the Generator when the Bill of Sale is delivered. Porvair shall be responsible for delivery costs.

2. Porvair agrees that the Generator will be installed and maintained at it's Caribou facility on Armco Avenue for the four (4) year term of this Agreement. Porvair will provide documentation of the installation costs to the City within 30 days after installation of the Generator is complete.
3. The City agrees to reimburse Porvair for the installation costs up to, but not exceeding, \$58,779 in four equal annual installments in the amount of \$14,694.75 commencing October, 2019 and in October of the years 2020, 2021 and 2022.



4. The annual reimbursement payments from the City to Porvair are conditioned on Porvair increasing the number of it's full time employees at the Porvair Caribou facility by three (3) employees each year above the baseline with annual salaries at or above the Aroostook County median income of \$38,000 per year. Employee gains are cumulative- 3 additional employees by the end of year one, 6 additional employees by the end of year two, etc.
5. The baseline for determining future gains in employment shall be the number of full-time employees employed by Porvair at the Caribou facility as of September 1, 2018. Porvair shall supply the City with a list of all of it's employees working at the Caribou facility together with their date of hire and wage rate which list shall be supported by it's most recent Form 941 or payroll data to the reasonable satisfaction of the City.
6. On or about September 1, 2019 and annually thereafter during the four year reimbursement term, Porvair will provide an updated list of employees with date of hire and wage rates which updated lists will also be supported by documentation to the reasonable satisfaction of the City.
7. Upon confirmation that Porvair has met the employment goals set forth herein, the City at it's first meeting in October shall reimburse Porvair an amount equal to one-fourth of the total installation costs not to exceed \$14,694.75 per year for four years. The period of September 1 to September 1 shall be used to determine employment gains. The reimbursement amount shall NOT be prorated if the minimum employment gain of three new employees per year is not met.
8. Prior to the first reimbursement, Porvair agrees to provide evidence that Porvair is authorized to conduct business in the State of Maine.

City of Caribou

By \_\_\_\_\_  
Dennis Marker, City Manager

\_\_\_\_\_  
Witness

Porvair Filtration Group, Inc.

By \_\_\_\_\_

\_\_\_\_\_  
Witness

CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736



**MEMO**

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** Ordinance 5 – York Street Property for Sale  
**DATE:** September 7, 2018

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**INTRODUCTION AND DISCUSSION OF ORDINANCE  
NO FINAL ACTION**

**Background**

Ordinance 5, 2018 series would surplus 0.11 acres near York Street and Sincok Street.

Mr. Larry Newell, who owns property on York Street, approached the city in 2017 about selling approximately 0.14 acres of street right-of-way to him. The Council discussed this potential during their October 10, 2017 meeting and determined that additional information was needed before action could be taken. The property, shown in Exhibit A of Ordinance 5, has since been surveyed. It was found that the city has storm drain facilities along the eastern edge of the subject property and thus only 0.11 acres should be considered surplus.

The property was acquired by eminent domain which generally means the previous owners would have a first-right-of-refusal on the property, however, under M.R.S., Title 1, Chapter 21 Section 815, there is no first right of refusal in this case due to the city having used the property for intended purposes. The surplus portion is also exempt from any first-right-of-refusal provisions due to not meeting minimum lot size and frontage requirements in the city's zoning laws. Thus, the only requirements for selling the property are found in City Charter, sections 2.11 and 2.12, which basically state it must be done by properly adopted ordinance.

Ordinance Introduced by Councilor \_\_\_\_\_  
on \_\_\_\_\_, 2018

**Ordinance No. 05, 2018 Series**  
**City of Caribou**  
**County of Aroostook**  
**State of Maine**

**An Ordinance Approving the Sale of 0.11 acres near York Street and Sincock Street.**

**WHEREAS**, the City of Caribou is a Local Unit of Government under the State of Maine and is granted home rule authority under Maine Revised Statutes, Title 30-A, §3001; and

**WHEREAS**, the City of Caribou is recognized as a body corporate with all rights and powers granted under the law, which includes engaging in real estate transactions; and

**WHEREAS**, the City owns and controls approximately 0.11 acres of property, which is described in Exhibit A of this ordinance; and

**WHEREAS**, the city's divesting of such property would serve a greater public purpose to positively resolve conflicts with ownership, occupancy and access onto adjacent lands, and to increase the taxable amount of lands in the community.

**NOW THEREFORE**, the City Council of the City of Caribou, County of Aroostook, State of Maine, pursuant to the requirements of the City of Caribou Charter, Section 2.11, does ordain the following:

**Section I. Surplus Lands**

That property (hereafter "Property") which is described in Exhibit A, which is attached hereto, is deemed surplus and may be appropriately disposed of by the City Manager.

**Section II. Sale of the Property**

Due to the lack of development potential of the Property and the ability to maintain the peace of the community through resolving encroachments and future conflicts between property owners adjacent to the Property, the City Manager shall first offer the Property to the owner of property identified as Map 29 Lot 011.

**Section II. Severability**

If any part of this ordinance or the application thereof to any person or circumstances shall, for any reason, be adjudged by a court of competent jurisdiction to be unconstitutional or invalid, such judgment shall not affect, impair or invalidate the remainder of this ordinance or the application thereof to other persons and circumstances, but shall be confined to its operation to the section, subdivision, sentence or part of the section and the persons and circumstances directly involved in the controversy in which such judgment shall have been rendered. It is hereby declared to be the intent of the City Council that this section would have been adopted if such invalid section, provisions, subdivision, sentence or part of a section or application had not been included.

**Section III. Posting and Effective Date**

This ordinance shall become effective 30 days after adoption by the Council and after publishing of this ordinance in accordance with the City of Caribou charter, Section 2.12(c), (d) and (e).

This Ordinance was duly passed and approved by a majority of the City Council of the City of Caribou this \_\_\_\_\_ day of \_\_\_\_\_, 2018.

\_\_\_\_\_  
David Martin, Mayor

\_\_\_\_\_  
Nicole Cote, Deputy Mayor

\_\_\_\_\_  
Timothy Guerrette, Councilor

\_\_\_\_\_  
Mark Goughan, Councilor

\_\_\_\_\_  
Philip J. McDonough II, Councilor

\_\_\_\_\_  
Hugh Kirkpatrick, Councilor

\_\_\_\_\_  
Joan Theriault, Councilor

Attest:

\_\_\_\_\_  
Jayne R. Farrin, City Clerk

## **Exhibit A: Legal Description of the Property**

Being a certain lot or parcel of land situated on the westerly side of York Street and the southerly side of Sincock Street being a part of Lot 13, Township "H", Range 2 now Caribou, Aroostook County, Maine and being further bounded and described as follows, to wit:

1. Beginning at plan point (E) on the northwesterly line of York Street being the northeasterly corner of land of Lawrence W. Newell as recorded in the Southern District of the Aroostook Registry of Deeds in Book 2147, page 225;
2. Thence on a Maine State Grid North bearing of North 87°23' West along the land of Newell 77.1 feet;
3. Thence North 30°36' East along the land of The Military Bureau of the Department of Defense, Veterans and Emergency Management of the State of Maine as recorded in Book 3401, page 103, Second Parcel (Parcel One) and Parcel Three, 83.3 feet to an iron pipe set;
4. Thence South 70°40' East 67.7 feet to an iron pipe set on the northwesterly line of York Street;
5. Thence South 29°00' West along the northwesterly line of York Street 60.4 feet to the point of beginning.

Containing 0.11 acres

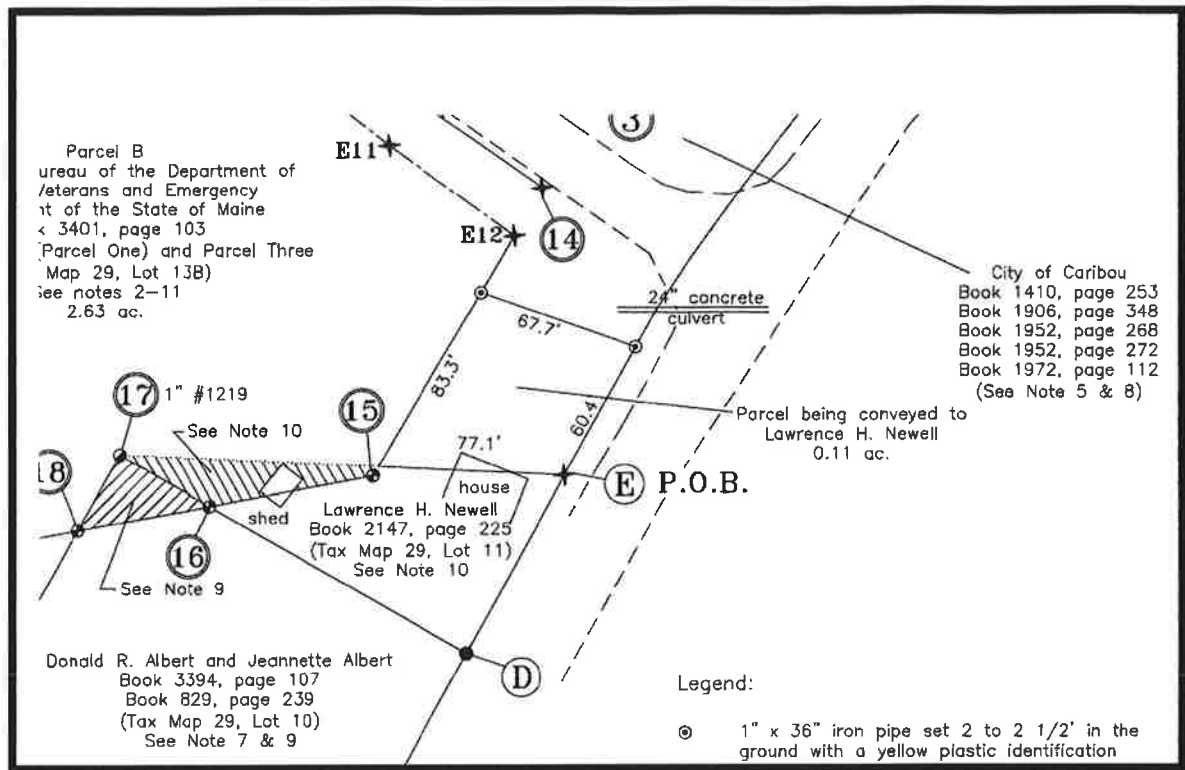
The iron pipes set are a 1 inch by 36 inch black iron pipe set 2 - 2 1/2 feet into the ground with a yellow plastic identification cap #1219 affixed to the top.

Bearings and distances are calculated from a plan of survey entitled, "Boundary Retracement Survey, Property of The Military Bureau of the Department of Defense, Veterans and Emergency Management of the State of Maine being A Part of Lot 13, Township "H", Range 2, Caribou, Aroostook County, Maine" as surveyed by Blackstone Land Surveying, P.A., 7 Hatch Drive, Suite 260, Caribou, Maine 04736, January 12 – March 24, 2016, said plan is not recorded but is maintained in the files of Blackstone Land Surveying, P.A. as job #7834.

\*\*\*\*\*

Surveyor's Note: This is part of the land conveyed to the City of Caribou in Book 1906, page 348.

## Exhibit A: Legal Description of the Property



Depiction of the Property

607

CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736



**MEMO**

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** Public Hearing Date Discussion  
**DATE:** September 7, 2018

---

**DISCUSSION AND POSSIBLE ACTION**

**Background**

During the previous City Council meeting, Council approved placing a non-binding question on the November ballot. State law requires municipalities to conduct a public hearing at least 10 days in advance of the election. The question before the council on this item is:

**When would you like to conduct a public hearing on the non-binding question regarding senior tax relief programs?**

Any hearing must be preceded by a 7-day notice to the public, which means we can easily have this on the October 9 meeting or earlier if the Council desires.

## Monthly Permit Report August 2018

	Current Month	Year To Date	Prior Year Month	Prior Year YTD
Building Permits	12	30	5	39
Permit Value	\$ 930,696	\$ 1,742,446	\$ 734,371	\$ 3,815,871
Homes	2	4	0	2
Mobile Homes	0	0	0	0
Multi Family	0	0	0	1
Commercial	4	5	2	13
Exempt	1	2	1	3
Plumbing Permits				
Internal	3	9	3	12
External	3	7	0	7
Demolition Permits	0	3	0	11
Sign Permits	2	3	1	6

Note: The number of permits includes the RSU#39 permit for the school. However, I did not include the \$53,008,257 estimated improvement value in the permit value column.

YTD is January 2018 to August 2018



**CFAD MONTHLY REPORT****August 2018**

Total Fire/ Rescue Calls 19  
 -Alarms for Fires (33) 3  
 -Alarms for Rescues (66) 1  
 -Silent Alarms 15  
   -Haz-Mat  
   -Grass Fires  
   -Chimney Fires  
   -False Alarms  
   -10-55's 4  
   -Aid to Police  
   -Public Service 1

Total Hours Pumped 2 hrs.  
 Gallons of Water Used 7,500  
 Amt. of Hose used: 500'  
 Ladders Used (in Feet): 10'  
 (75' Ariel)  
 Thermal Imaging Camera Used: 6  
 CO2 Meter Used: 2  
 Rescue Sled & Snowmobile:  
 Rescue Boat:  
 Jaws Used: 1

**MUTUAL AID TO:**

P.I.F.D.  
 F.F.F.D.  
 L.F.D.  
 W.F.D.  
 Stockholm F.D.  
 North Lakes FD  
 Crown Amb 1  
 Van Buren Amb.  
 Life Flight 8  
 Mapleton FD 1

**OUT OF CITY FIRES/RESCUES**

LOCATION	# OF CALLS	MAN HRS.
Woodland	1	1.25 mhrs.
New Sweden	2	26 mhrs.
Connor	1	34 mhrs.

Total Amb Calls 196  
 - ALS Calls 119  
 - BLS Calls 77  
 - Amb Calls cancelled: 1  
 - No Transport 29  
 - Long Distance Transfers 25  
 - Calls Turned Over: 3 = \$7,344  
 Total out of Town Amb. Calls 22

Total Out of Town Fire/Rescue Calls 4  
 Est. Fire Loss, Caribou \$5,000  
 Est. Fire Loss, out of City \$40,000  
 Total Est. Fire Loss \$45,000  
 Total Maint. Hours 12 mhrs.  
 Total Training Hours 4 mhrs.  
 Miles Traveled by all Units 11,898  
 Fire Permits Issued 42

\*Color Guard Training

**Total Fire & Amb. Calls 215****MUTUAL AID FROM:**

P.I.F.D. 1  
 F.F.F.D. 1  
 L.F.D. 1  
 W.F.D.  
 Stockholm F.D.  
 North Lakes FD  
 Crown Amb

---

Scott Susi, Chief  
 Caribou Fire and Ambulance

**BREAKDOWN OF FIRES**  
**For August 2018**

Situation Found	# Of Incidents	Fire Casualties	Est. Property Damage
1. Private Dwellings inc. Mobile Homes			
2. Apartments (3 or more)	2		
3. Hotels & Motels			
4. Dormitories & Boarding Homes			
5. Public Assembly (Church, Restaurant)			
6. Schools			
7. Institutions (Hospitals, Jails, Nursing Homes)			
8. Stores, Offices			
9. Industry, Utility, Defense			
10. Storage	1		\$40,000
11. Vacant Buildings or being Built			
12. Fires outside structure w/value (crops, timber, etc.)			
13. Fires Highway Vehicles			
14. Other Vehicles (planes, trains, etc.)	1		\$5,000
15. Fires in brush, grass w/no value			

**Other Incidents**

16. Haz-Mat	
17. False Calls	
18. Mutual Aid Calls	1 -- Mapleton FD
19. Aid to Ambulance (10-55's)	4
20. Aid to Police	
21. Investigation (Smoke, CO <sub>2</sub> or Alarm)	9 (1-CO; 2-Smoke; 6-Alarm)
22. Service Calls	1 -- Thursdays on Sweden

**Total Calls for the Month:**     19

**CFAD MONTHLY REPORT****August 2018**

Total Fire/ Rescue Calls 19  
 -Alarms for Fires (33) 3  
 -Alarms for Rescues (66) 1  
 -Silent Alarms 15  
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 (75' Ariel)  
 Thermal Imaging Camera Used: 6  
 CO<sub>2</sub> Meter Used: 2  
 Rescue Sled & Snowmobile:  
 Rescue Boat:  
 Jaws Used: 1

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 F.F.F.D.  
 L.F.D.  
 W.F.D.  
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 Stockholm F.D.  
 North Lakes FD  
 Crown Amb

---

Scott Susi, Chief  
 Caribou Fire and Ambulance

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**For August 2018**

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7. Institutions (Hospitals, Jails, Nursing Homes)			
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**Total Calls for the Month:** \_\_\_\_19\_\_\_\_



# Caribou Public Library

## LIBRARY DIRECTOR'S REPORT

*To: Mayor and City Councilors  
Dennis Marker, City Manager*

*From: A. Hope Rumpca, Library Director*

*Date: September 4, 2018*

*Re: Library Director's Report*

Dear Honorable Mayor and City Councilors,

My first few weeks as Library Director have passed in a flurry of activity and excitement. The month of August finds us wrapping up Summer Reading Programs for children, teens and adults. What a WONDERFUL summer it has been! The response to our Summer Reading Programs has been AMAZING!!! 79 children attended our onsite programs in the month of August and those numbers came in the first 2 weeks of August as children's summer reading ended on the 15th! 134 children signed up and took home reading logs and an incredible 70 actively participated in the reading program! 13 of our teens read through 125 books and our adults turned in over 50 BINGO cards. Those are just the people we can track! There was a LOT of reading going on in and around Caribou this summer!

We took a short break from programing to allow parents to focus on the back-to-school ritual and establish new school year routines. We are jumping into September with a myriad of programs and celebrations for our patrons and our community! We kick off the month with a Kittens & Kids program in collaboration with Norma Milton and The Halfway Home Pet Rescue. The children will enjoy story time, a take home activity and a chance to play with fluffy kittens! The following week our regular early literacy programs begin again with Story Time for all ages, Mother Goose Story Time for 0-2s and our Preschool Story Time for 2-5 year olds.

We are celebrating Pirate Week and Banned Books Week this month. We have a new Dungeons & Dragon group that has formed, hoping to draw in teens every other week for some gaming fun. The 25th is National Voter Registration Day and the entire month of September has the theme of "One World, Many Stories, Many Flavors". Our new employee, Pat Karpen, has spearheaded this event to help our patrons celebrate their cultural heritage through books and FOOD! We are excited to experience the stories and recipes our patrons share with us as they utilize the library to learn about their heritage. A "Patrons of the Caribou Public Library Heritage Cookbook" is planned!

We have so many more things planned and I am excitedly anticipating sharing some of them with you in next month's report. Until then, happy reading! ~Hope Rumpca

## August 2018 Statistics and comparisons

MONTHLY STATISTICAL COMPARISON FOR CIRCULATION								
MATERIAL TYPE	JAN 2018	FEB 2018	MAR 2018	APR 2018	MAY 2018	JUN 2018	JUL 2018	AUG 2018
Adult books	627	657	798	827	483	703	1,151	1,194
Juvenile books	430	445	731	1,213	856	1,071	725	1,146
Teen/YA books	69	50	70	130	97	106	98	89
DVDs	394	404	508	390	492	372	460	430
eBooks/Audiobooks	147	90	159	94	161	141	88	162
Magazines	83	55	77	62	55	56	57	68
Interlibrary loans	39	50	53	42	48	52	50	77
<b>TOTAL NUMBERS</b>	<b>1,789</b>	<b>1,755</b>	<b>2,396</b>	<b>2,758</b>	<b>2,192</b>	<b>2,501</b>	<b>2,629</b>	<b>3,166</b>

OVERALL MONTHLY STATISTICAL COMPARISON								
TYPE	JAN 2018	FEB 2018	MAR 2018	APR 2018	MAY 2018	JUN 2018	JUL 2018	AUG 2018
Circulation	1789	1755	2,396	2,758	2,192	2,501	2,629	3,166
Library Visit	4,670	5,141	5,851	6,479	6,721	6,756	7,055	7,049
Wi-Fi access	3,447	3,943	4,783	5,581	7,000	5,491	6,152	8,264
Books added	135	144	200	162	224	226	115	193
Books withdrawn	210	398	141	114	35	1,654	616	69
Caribou Room Use	124	123	196	258	228	286	254	184
New registered patrons	24	16	45	30	22	42	26	33
Archives (# of users)	23	50	102	42	34	38	39	64

YEAR-TO-DATE MONTHLY CIRCULATION COMPARISON									
Year	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	TOTAL
2017	1,429	1,647	2,165	1,671	1,782	2,053	2,086	2,225	15,058
2018	1,789	1,755	2,396	2,758	2,192	2,501	2,629	3,166	19,186

## Winners of the Teen Summer Reading Challenge and the Adult Summer BINGO Challenge



**Mailing Address:**  
P.O. Box 605  
Caribou, Maine 04736-0605  
**Physical Address:**  
303 Murphy Road  
Fort Fairfield, Maine 04742



[www.tricomunityrecycling.com](http://www.tricomunityrecycling.com)

**Phone: 207-473-7840**

**FAX: 207-472-1619**

OWNED BY THE MUNICIPALITIES OF CARIBOU, FORT FAIRFIELD & LESTONE

**TRI COMMUNITY RECYCLING & SANITARY LANDFILL**  
**Board of Directors Meeting**  
**July 27, 2018**

**MINUTES**

**CALL TO ORDER:** The meeting was called to order by the Chairman at 7:30 am.

**MEMBERS PRESENT:** Stev Rogeski, Ken Murchison, Mark Goughan, Dennis Marker, Fred Pelletier

**MEMBERS ABSENT:** Jim Risner, Walt Elliott

**OTHERS PRESENT:** Mike Chasse, Martin Puckett, Dana Fowler, Emily Smith, Sharon Raymond, Mark Draper

In the absence of Walt Elliott, Fred Pelletier represented the Town of Limestone as an Alternate Director.

1. Review and approve the minutes of the June 22, 2018 meeting.

**A motion was made by Ken Murchison; and was seconded by Stev Rogeski; to approve the minutes as presented. The motion carried unanimously.**

2. Review and approve the financial statement for the period ending June 30, 2018.

Mark reviewed the financial notes provided in the Board packet. **A motion was made by Stev Rogeski; and was seconded by Ken Murchison; to approve the financial statements as presented. The motion carried unanimously.**

3. Review and approve the warrant for checks numbered 22260 through 22330.

**A motion was made by Ken Murchison; and was seconded by Stev Rogeski; to approve the warrant as presented. The motion carried unanimously.**

4. Re-allocate \$25,000 for the purchase of a new forklift to repairs of the JD 750 bulldozer

Mark reported at the previous meeting that substantial repairs are needed for the JD 750 bulldozer, which is TCL's most-used piece of equipment. The estimated cost of the repairs is about \$25,000. That amount has been carried in the Capital Investment Plan and reserve for

***We are an equal opportunity employer and provider.***

PRINTED ON RECYCLED PAPER



the purchase of a new forklift, but because TCL will be obtaining a 2016 forklift in the merger with Presque Isle, Mark requested that the Board instead re-allocate those funds for the bulldozer repair expense. Following a brief discussion, **a motion was made by Stev Rogeski; and was seconded by Ken Murchison; to re-allocate \$25,000 from the capital investment reserve to cover the expense of repairing the John Deere 750 bulldozer. The motion carried unanimously.**

#### 5. Solid Waste Director's report

Mark reported on the following:

- a. DEP landfill inspection: the annual DEP inspection of the landfill is scheduled for August 8<sup>th</sup>. Mark will report on any findings at the next meeting.
- b. Aroostook Beverage: Mark updated the Board on the revised agreement for services to Aroostook Beverage Company. They are now delivering the aluminum cans to TCL for processing, and Mark sold them one of TCL's trailers to do so. TCL is no longer processing glass for ABC (or anybody else) due to a number of reasons, primary of which is the failure of TCL's glass processing equipment. TCL is charging ABC a fee of \$0.18/lb for processing the aluminum.
- c. Tempo Employee – Mike Mulherin: Mark has hired Mike Mulherin, who is a retiree from TCL, through Tempo to assist with trucking intermediate cover (soil) at the landfill. Mike has worked about 7 days and will probably be needed for another 7 or so to complete the work. Mark noted that it is significantly less expensive to hire temporary employees to complete these major, short-term projects, then to hire another full-time employee.

#### 6. Discuss tipping fee abatement for Mr. Kevin Ricker

Mark referenced a memo in the Board packet, along with supporting documentation, regarding a request from Mr. Kevin Ricker for a rebate of tipping fees for the disposal of demolition debris. Mark suggested that this may be an opportunity to not only decide on a rebate for Mr. Ricker, but also to consider if the Board wants to make any changes to the policy, which has been in effect since December 1, 2014. Following discussion, **a motion was made by Ken Murchison; and was seconded by Mark Goughan; to rebate Mr. Kevin Ricker \$87.62, and to assess the Town of Fort Fairfield for disposal of the demolition debris. The motion carried unanimously.** The Board made no changes to the policy.

#### 7. Discuss timing of the company name change

Mark asked the Board for clarification with regard to changing the company name, and if there was any objection to changing it sooner than January 1<sup>st</sup>. He noted that there are some advantages with regard to the merger process if the name was changed earlier. No Board members expressed any objections.

#### 8. Presque Isle merger

a. Review and consider engagement letter with Eaton Peabody for bond counsel services

Mark explained that with debt transactions as part of the merger process, there may be a need for TCL to have bond counsel services. Brian Flewelling of Key Bank recommended Dan Pittman of Eaton Peabody, who has experience dealing specifically with municipal debt. Due to the cost, Mark assured the Board that he would use the legal service as little as possible, but that he wants the transaction to be completed correctly and wants to have bond counsel available should it be necessary. **A motion was made by Stev Rogeski; and seconded by Ken Murchison, to authorize the Solid Waste Director to sign the engagement letter with Eaton Peabody. The motion carried unanimously.**

b. DEP license transfers

Mark reported that, since the name will be changed, the licenses for TCL's operations will also have to be transferred to the new company, along with the licenses for the PILF. The transfers must be approved by DEP prior to the transfer of property, so Mark is working on the application now.

c. Universal Waste collection at Presque Isle

Mark explained that Universal Wastes (TV's, computer monitors, fluorescent lights, etc.) are currently collected, packaged, and sent from the recycling center in Presque Isle. In order to provide Presque Isle residents with reasonable service, and also to limit the increased traffic at TCL, Mark and Dana have been working on options to provide this service. The most likely option currently being considered would be to place a used shipping container at the PILF for residents to place these items in, and Electronics End (universal waste consolidator) would pack and transport the items from there.

d. Proposed PILF rules and fees

Mark presented the Board with a 3<sup>rd</sup> draft of a rates and rules schedule for the PILF. He referenced the highlighted items as still unresolved; including the cost of a residential permit at PILF, among others. After an extended discussion, **a motion was made by Ken Murchison; and was seconded by Stev Rogeski; to approve the Proposed PILF Rules and Fee Schedule as amended. The motion carried unanimously.**

e. Recycling Center modifications/CES engineering services agreement

Mark reported that the committee that will be awarding the municipal collaboration grants was supposed to meet this week. In preparation for notification regarding the grant award (one way or another) he wants to be ready to move into the first phase of modifications to the recycling center buildings, which is to insulate the warehouse and install a new central heating system. He requested a proposal from CES to provide engineering and design services for this portion of the project, and the proposal from CES was included in the Board packet. **A motion was made**

by Stev Rogeski; and was seconded by Ken Murchison; to approve the proposal for engineering services from CES. The motion carried unanimously.

f. Cash management and accounting

Mark reported that he; along with Marj, Sharon, Dana, and Lisa Foster have been meeting individually to establish cash management and accounting procedures for the PILF following the merger. Mark feels that the process is well-outlined, and that the next step is to get everybody together to work out the details. He noted that once that is completed, he will work with Dana and Martin to create a contract/agreement to reimburse the City of Presque Isle for a portion of Lisa Foster's time in the process. Mark will then bring the agreement to the Board for approval.

9. Schedule next meeting

The next meeting was scheduled for **August 24, 2018.**

10. Other business

Dennis Marker informed the Board of a project being developed by Caribou Utilities District to remove sludge from their lagoons. This will be a considerable amount of material.

Mark Goughan submitted a written statement that he presented to the Caribou City Council and asked that it be included with the minutes of this TCL Board meeting.

With no further business to discuss, the meeting was adjourned at 9:25 am.

Respectfully submitted,

Jim Risner, Secretary

I would like to take a moment and give an update on the Tri-Community Landfill and the Status of the upcoming merger. Tri-Community Landfill is a non-profit corporation owned by the citizens of Fort Fairfield, Limestone and Caribou. On January 1<sup>st</sup>, 2019, Presque Isle citizens will become the fourth owner of this non-profit corporation. Voting members to this new corporation are Fort Fairfield with 1 representative, Limestone with 1 representative, Caribou with 2 representatives and Presque Isle with 2 representatives. No community member dominates the board and no community member is minor in voice. As of January 1<sup>st</sup> 2019 this new corporation will have the name of Aroostook Waste Solutions.

Trash is big business. Trash is a very heavily regulated business. Trash has the potential to be a big problem for a community and its citizens if not properly managed. I find Tri-Community Landfill to be both an extremely well run operation and an example of communities co-operating together successfully for the benefit of all their citizens. The operation of today's landfill not only serves the owner communities but also allows surrounding non-owner communities an inexpensive solution to a potential problem, that of trash removal. The operation of today's landfill is an example of communities coming together, combining their efforts to deliver a better service for less cost to the taxpayers of our region verses if the communities were to do it individually.

The operation of today's current Landfill did not happen overnight. As with most sustainable good results, it required time and effort on many peoples part. As with all good sustainable results it required a great employee workforce to deliver these services in a friendly, professional and efficient manner to the patrons it served. And as with most good results sometimes it requires people to take the time to back up and review current and future decisions. Special acknowledgement has to go to the two executive directors that have served T.C.L. Former

executive director Ken Hestler and current director Mark Draper. These individuals, in my opinion, have the talent to know the value of good service to the people, knowledge of proper investment, understanding of risk vs. rewards, the difference between needs and wants and the value of maintaining the proper balance in workforce employment. Currently, as in the past, T.C.L. has operated in a transparent and professional manner.

On January 1<sup>st</sup>, 2019 Presque Isle citizens will join and receive the benefit of this non-profit organization that was years in the making with two voting members on the soon to be formed, Aroostook Waste Solution board. Because trash is big business it requires volume to meet today's regulations to properly handle and dispose of waste. On January 1<sup>st</sup> 2019, the current T.C.L. will receive the benefit of the volume of trash that Presque Isle generates resulting in a sustainable future for all its current patrons. Dana Fowler and the Presque Isle Landfill staff will also be a bonus to the new, but basically unchanged system. From what I have observed as Caribou's representative on the T.C.L. board, on January 1<sup>st</sup>, 2019 Aroostook Waste Solutions will continue with the efficiency and professionalism, with all regional communities, delivering a very valued benefit. This merger is a good deal for all to enjoy.

Over the last 6 months I have listened in on the merger talks and would like to report to the Caribou citizens that I have been impressed with the professional manner, understanding of community members and most important the method of problem solving that has gone into this merger process. The Caribou citizens can be thankful to their past representatives on the T.C.L. board over the many years of negotiations to make this merger possible. In my opinion, Caribou citizens are on the receiving end of a good deal. Limestone, Fort Fairfield, Presque Isle and surrounding non-member communities are on the receiving end of a good deal. This merger is a great example of the benefits that tax

payers can receive when communities co-operate together. I have been honored to be a member of this board and observing the results of many years of hard work come to a conclusion.

R. Mendel Goff  
7/27/2018



Board of Directors  
August 6, 2018  
5:30 p.m.

DRAFT

Present: Doug Plourde, Chairman; Rob Kieffer, Carl Soderberg, Kevin Barnes, Dennis Marker, Mike Quinlan, Sue White, Chris Bell, Matt Hunter, Dr. Carl Flynn, Dr. Shawn Laferriere, Kris Doody, RN, CEO, Dr. Irene Djuanda, COS; Shawn Anderson, COO, Paula Parent, RN, CNO; Will Grant, Interim CFO and Peg McAfee

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
<b>REGULAR MEETING</b>			
1. Call to Order	Doug Plourde, Chairman, called the Regular Meeting of the Board of Directors to order at approximately 5:45 p.m.		
2. Approval of Minutes	Upon motion duly made and seconded, it was so VOTED to approve the minutes of the July 2, 2018 Board of Directors meeting.	Informational.	
3. Report of Chief of Staff	There was no Medical Staff Executive Committee Meeting in July.		
4. Quality Management Committee	Shawn Anderson provided the following updates from the July 18 <sup>th</sup> QM Committee Meeting:  <b>Old Business</b> – To address weekend coverage for physical therapy for inpatients the Physical Therapy On-Call schedule was added to the daily call lists for reference by all departments.  <b>Utilization/Case Management</b> – Reports reviewed by the committee included readmission rates improving and trending downward; delays in stay – internal and external; CDI compliance; observation cases with UR review; and the Case Management Dashboard. It was noted that the overall length of stay dropped significantly from 6.6 days to 3.9 days, this includes one patient that had a significantly long length of stay.  <b>Risk Management</b> – Risk Management updates were provided to the committee noting no new claims in the last month.  <b>QM Quality Indicators</b> – The following quality indicators were reviewed at the QM Meeting: Rehab, Pharmacy, Education, Pulmonary & Cardiac Rehab, Radiology and EOC.  <b>Patient Safety Committee</b> – The Patient Safety Committee did not meet in July.  <b>Dashboard</b> – Shawn Anderson provided the following updates: <ul style="list-style-type: none"><li>Inpatient core measure – Sepsis is at 50% compliance for May.</li><li>The Medical Staff Quality Indicators for June have improved.</li><li>The Departmental Quality Indicators for the 2<sup>nd</sup> quarter are mostly complete.</li></ul>	Upon motion duly made and seconded, it was so VOTED to approve the Quality Management Committee report as presented.	

DRAFT

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<ul style="list-style-type: none"> <li>Cary Medical Center has made the transition to Press Ganey for patient satisfaction surveys. The scores will continue to be reported in a similar manner on the dashboard.</li> <li>Patient Satisfaction scores have improved. We are in the 90<sup>th</sup> percentile rank for 7 out of 10 categories.</li> <li>There were eight patient complaints for the 2<sup>nd</sup> quarter.</li> </ul>		
<b>5. Report of Chairman, Board of Directors – Doug Plourde – Chairman</b>  <b>a. Report from Board Members - PHS</b>  <b>b. Key Bank Certificate of Authority/ Resolution</b>	<p><b>Doug Plourde provided the following updates:</b></p> <p><b>Pines Health Services</b> – Kevin Barnes reported Pines financials continue to improve and 340b contracts have been signed with Hebert’s Pharmacy, City Drug, Presque Isle Pharmacy and Mars Hill Pharmacy. The Board approved an up to 3% increase with market adjustments in some categories for non-contract employees to better align the salaries with the market.</p> <p><b>Key Bank Certificate of Authority/Resolution</b> – Kris Doody reported with Galen Dickinson’s transition that she and Shawn Anderson visited the banks that are associated with Cary Medical Center. Key Bank responded with the need for a corporate resolution from Cary Medical Center’s Board of Directors. A similar resolution is also being completed for the Caribou Hospital District. The information was included in BoardEffect and the paper Board packets. The resolution is to have Kris Doody’s name as primary and Shawn Anderson’s name as secondary for the Key Bank signature cards.</p>	<p>Informational.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve changing the Key Bank signature cards to include Kris Doody for primary signature and Shawn Anderson for secondary signature.</p>	
<b>6. Report of CEO – Kris Doody</b>  <b>a. Physician Recruitment</b>	<p>Kris Doody reported the following, noting more information is available in the CEO and Provider Activity Reports:</p> <p><b>Physician Recruitment –</b></p> <p><u>Arrivals:</u></p> <ul style="list-style-type: none"> <li>Family Practice – Dr. Caleb Swanberg, began on July 9, 2018, practicing in Caribou &amp; PI</li> <li>Hematology/Oncology – Dr. Dimas Yusuf began last week.</li> <li>Family Practice – Dr. Maranda Record begins in September 2018</li> </ul>	Informational.	



AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<p><b>Site Visits:</b></p> <ul style="list-style-type: none"> <li><b>General Surgery</b> - A site visit is being rescheduled for this week, August 8-10 with General Surgeon. The flights were cancelled last week and Dr. was unable to leave the Baltimore, Maryland area.</li> <li><b>OB/GYN</b> - More information is available in the CEO Report regarding Dr. Sidney Whiting's sister and brother. Both are interested in the Cary and Pines OB/GYN opportunities. A site visit is being scheduled for August 16<sup>th</sup> through 22<sup>nd</sup>.</li> <li><b>Orthopedics</b> - We had a brief site visit last week with Orthopedic Surgeon.</li> <li><b>Emergency Medicine</b> - We had a brief visit on August 2<sup>nd</sup>. Additional information will be obtained before moving forward.</li> </ul> <p><b>Pediatrics</b> - Dr. locum Pediatrician, voiced interest in Pines full-time pediatric position. An offer has been extended to Dr.</p> <p><b>Hospitalist</b> - Dr. Sadia Munawar has decided not to renew her contract. She will be relocating to Toronto, closer to her husband. She will be departing in September 2018.</p> <p><b>Anesthesia</b> - Two new CRNA's have signed agreements, Andrew Gunter starts October 1<sup>st</sup> and Paula Levine starts December 17<sup>th</sup>. At the end of the year, we will no longer have vacancies or locums in Anesthesia due to Shawn Anderson's diligence on these successful recruitment efforts. Appreciation was expressed.</p>		
b. CFO Search	<p><b>CFO Search</b> - Kris Doody and Chip Holmes have talked and are gathering resumes for the CFO position. Currently there are thirty-two applications, many do not meet qualifications, they have accounting experience but not within a hospital or healthcare setting.</p>		
c. ARCH Dashboard 2nd Quarter 2018	<p><b>ARCH Dashboard 2<sup>nd</sup> Quarter 2018</b> - Kris Doody reported the ARCH QM Dashboard, 2nd quarter 2018 was included in the packet for review. Cary is no longer required to report this information to the Department of Veterans Affairs, however, information is maintained for future reference, if needed.</p>		
7. Report of Finance & Personnel Committee	<p>Will Grant provided the following updates:</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the report of the Finance &amp; Personnel Committee as</p>	
a. June Financials	<p><b>CMC Financials</b> - An overview was provided of the June financials for Cary Medical Center, including review of: gross patient revenue, net revenue, outpatient ancillary, and the positive bottom line.</p>		



Board of Directors  
August 6, 2018  
5:30 p.m.

DRAFT

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<p><b>PHS</b> – Kris Doody provided an overview of cash flow, expenses and the positive bottom line for FQHC and non-FQHC.</p> <p>Will Grant reported that he is enjoying working with Emily Jose, Barb Martin and the staff in Fiscal Services. Their knowledge and experience will make a smooth transition for the permanent CFO. Kris Doody reported Will has experience with the revenue cycle and is reestablishing the process with a team throughout the organization. Will is also working on the Anthem contract and settlements.</p> <p><b>Salary Adjustment Recommendation</b> – Upon recommendation from the Administrative Team, the Finance &amp; Personnel Committee voted to recommend to the Board of Directors that an up to 3% increase and market adjustments be approved. The cost is \$300,000 through year-end 2018 and \$1 million annualized. This will take effect for the last full payroll in August and be reflected in the September 6<sup>th</sup> payroll.</p>	<p>reported.</p> <p>Upon motion duly made and seconded, it was unanimously VOTED to approve the Finance and Personnel Committee's salary adjustment recommendation as presented.</p>	
8. Pines Health Services Quarterly Report	Kris Doody noted that Pines information was reported on earlier in the meeting and is also available in the Admin Report. She reported the bottom line is \$200,000 better than budgeted.	Informational.	
9. Safety Committee Quarterly Report	<p>Shawn Anderson provided a summary on the following reports included in the Board packet:</p> <ul style="list-style-type: none"><li>• Safety Committee Summary – 2<sup>nd</sup> quarter 2018.</li><li>• Safety Committee EOC 2018 Goals Sheet – all items are on target for the year.</li><li>• Safety Committee Dashboard – all items are on target.</li><li>• MEMIC Executive Summary – There have been twenty-three claims to date, with only one claim for injury.</li><li>• 1<sup>st</sup> Annual Safety Fair-Mission Possible – Shawn reported that Colleen Sutherland and Doris St. Hilaire were responsible for making this day a success. He shared his gratitude for their hard work in creating a very successful safety fair for Cary Medical Center and Pines Health Services. This safety fair will become an annual event.</li><li>• Spring Fling Equipment Clean-up Day – equipment throughout the hospital is cleaned with the high-pressure steamer each year. This year's event was held June 1<sup>st</sup>.</li><li>• Fire Drills – two fire drills were completed at Cary and two fire drills were completed at L'Acadie. All four fire drills were completed with favorable results.</li></ul>		



Board of Directors  
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DRAFT

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
10. Quorum Health Resources Updates	<p>Due to attendance at the Leadership Conference in Nashville, TN, no report was provided.</p> <p>The following reports were included in the packet: Consulting and Deployment Plan, Quorum Board Minutes and QHR Compliance Newsletter.</p>	Informational.	
11. Adjournment, Other & Next Meeting	<p><b>Executive Session</b> - Upon motion duly made and seconded, it was so VOTED to go into Executive Session at approximately 6:30 p.m.</p> <p>The Board of Directors came out of Executive Session at approximately 7:30 p.m.</p> <p>The Board of Directors discussed the hiring of the CEO and CFO directly. Discussion ensued.</p> <p><b>Adjournment</b> - Upon motion duly made and seconded, it was so VOTED to adjourn the meeting at approximately 7:31 p.m.</p> <p><b>Next Meeting</b> - The next meeting of the Board of Directors is scheduled for September 10, 2018.</p>	<p>Informational.</p> <p>Upon motion duly made and seconded, it was unanimously VOTED to approve the hiring of the CEO and CFO directly, contingent on reaching mutually acceptable terms.</p>	

Prepared by: Marguerite E. (Peg) McAfee, Executive Assistant to the CEO and COO

Respectfully submitted,

Kris Doody, RN, MSB  
Chief Executive Officer

CARIBOU AIRPORT  
10 AIRPORT ROAD  
CARIBOU, ME. 04736



## MEMO

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** August Monthly Report  
**DATE:** September 7, 2018

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**The new T-hangars** received their final inspections and are being leased. We currently only have one t-hangar available. All but one of the tenants is making monthly payments, the other tenant has paid a year in advance. All these funds are currently being placed in a liability account for future disbursement pending project closeout. Closeout is expected the end of October. Until then, all rent proceeds must be turned over to the FAA.

**The citizens advisory committee** has met three times. Their next meeting is scheduled for September 20 at 6pm at the main airport hangar. They've started making an inventory of items that need repair or replacement at the airport and their input will be provided for capital improvement requests next year.

Key boxes have been installed on the exterior of the main hangar so that transient pilots and facility users who know how to communicate with the airport can gain access to the building when city staff are not available. This was one of the recommended projects from the advisory committee.

We are working with the Caribou Utilities District to coordinate **replacement of the sewer line** from the main hangar building to the trailer park. Utility District records indicate the buried line is receiving significant ground water which is affecting down system flows and treatment. Replacement of the line will be more fitting of a new, smaller line inside the older 4" crushed pipe. CUD **repaired the airport water service** line earlier in the month.

**FYI.** A general inquiry was made by the Council airport committee about the cost of closing down the airport. Based on the number of projects we've had over the past 20 years, their cost, and the value of land which would need to be compensated to the FAA, **we would need roughly \$5 Million to close the airport.** If you'd like more details, I can provide the information.