

## CITY COUNCIL MEETING NOTICE AND AGENDA

Notice is hereby given that the City Council of Caribou will hold a City Council Meeting on **Tuesday, November 13, 2018** in the Council Chambers located at 25 High Street, 6:00 pm.



1. **Roll Call**
2. **Pledge of Allegiance**
3. **Public Input**
4. **Declaration of Potential Conflicts of Interest**
5. **Consent Agenda**
  - a. Minutes from Council Meeting Held October 9, 2018 Pgs 2-6
  - b. Minutes from the Council Public Forum Workshop held October 29, 2018 Pgs 7-9
  - c. September Financials Pgs 10-46
  - d. October Financials Pgs 47-82
  - e. Service Agreement with Central Aroostook Humane Society Pgs 83-87
  - f. Service Agreements for Fire Services to the communities of Connor, New Sweden, and Woodland. Pgs 88-91
  - g. Service Agreements for Ambulance Services to the communities of Connor, New Sweden, Perham, Stockholm, T.16. R.4., Washburn, Westmanland, and Woodland. Pgs 92-94
6. **Bid Openings, Awards, and Appointments**
  - a. Recognition of Christina Kane-Gibson, MaineBiz Next 2018 Pg 95
  - b. Recognition of Chief Mike Gahagan, Recipient of the 2018 Ethel N Kelley Memorial Award Pgs 96-97
7. **Formal Public Hearings, Discussion and Possible Action Items**
  - a. Ordinance 6, 2018 Series modifying General Assistance rates Pgs 98-100
  - b. Ordinance 7, 2018 Series rezoning Pgs 101-03
  - c. 2019 DRAFT Expense and Capital Improvement Budget Pgs 104-32
8. **New Business & Adoption of Ordinances and Resolutions**
  - a. Discussion and Possible Action Regarding Tax Lien Wavers for 2018 Pgs 133-35
  - b. Discussion and Possible Action Regarding Real Term Streetlight Conversion Proposal Pgs 136-39
  - c. Discussion and Possible Action Regarding Cable Franchise Renewal Pgs 140-49
9. **Reports and Discussion by Mayor and Council Members**
10. **Reports of Officers, Staff, Boards and Committees** Pgs 150-
11. **Executive Session** (May be called to discuss matters identified under Maine Revised Statutes, Title 1, §405.6)
  - a. §405.6.D Labor Contracts and Proposals
12. **Next Meeting:** November 20,
13. **Adjournment**

If you are planning to attend this Public Meeting and, due to a disability, need assistance in understanding or participating in the meeting, please notify the City ten or more hours in advance and we will, within reason, provide what assistance may be required.

### Certificate of Mailing/Posting

The undersigned duly appointed City official for the municipality of Caribou City hereby certifies that a copy of the foregoing Notice and Agenda was posted at City Offices and on-line in accordance with City noticing procedures.

BY: \_\_\_\_\_ Jayne R. Farrin, City Clerk

Council Agenda Item #1: Roll Call

The Caribou City Council held a regular meeting Monday, October 9, 2018 at 6:00 p.m. in Council Chambers with the following members present: Mayor David Martin, Deputy Mayor Nicole L. Cote, Philip McDonough II, Joan L. Theriault, Timothy C. Guerrette, R. Mark Goughan and Hugh A. Kirkpatrick.

Dennis L. Marker, City Manager was present.

Department Managers and Staff: Penny Thompson, Tax Assessor and David Ouellette, Director of Public Works.

Council Candidate: Christine Lister and Christopher Lydon.

Christopher Bouchard of Aroostook Republican and Spectrum covered the meeting.

Council Agenda Item #2: Pledge of Allegiance

The Mayor led the Pledge of Allegiance.

Council Agenda Item #3: Public Input

There wasn't any public input.

Council Agenda Item #4: Declaration of Potential Conflicts of Interest

None of the Councilors declared any Conflicts of Interest.

Council Agenda Item #5: Consent Agenda

- a. Minutes from City Council Meeting held September 10, 2018
- b. Notice of Election on November 6, 2018/Opening Time and Warden Appointments
- c. Liquor License for A+W Properties DBA The Warehouse at 14 Evergreen Parkway
- d. Liquor License for Henry B. Pratt Jr. American Legion at 67 Sweden Street

Motion made by P. McDonough, seconded by J. Theriault, to approve Consent Agenda A-D as presented. (7 yes) So voted.

Council Agenda Item #6: Bid Openings, Awards, and Appointments

- a. Recognition of Kalen Hill recertification as a Municipal Clerk

The Council was informed by the City Clerk that Kalen Hill was recognized at the Maine Town & City Clerks' Association's annual Networking Day held in September. Deputy Kalen Hill received her recertification as a Certified Clerk of Maine. City Clerk Farrin praised Kalen for all her hard work in completing the necessary requirements.

It was briefly noted that Chief Michael Gahagan was awarded the Ethel N. Kelley Memorial Award from Maine Municipal Association during their annual convention. Because the Chief was unable to attend this evening, this recognition will on the next Council agenda.

Council Agenda Item #7: Formal Public Hearings

- a. Renewal of a Registered Nonprofit Dispensary permit for Safe Alternatives located 1137 Presque Isle Road

6:02 p.m. Public Hearing opened.

The City Clerk commented that the Fire and Police Chiefs and Code Enforcement Officer do not have any issues with this application.

Leo Trudel – Executive Director of Safe Alternatives – stated that they appreciate doing business in Caribou and look forward to doing more in the near future. Mr. Trudel noted that he was available for any questions.

6:04 p.m. Public Hearing closed.

Motion made by P. McDonough, seconded by T. Guerrette, to approve the renewal of a Registered Nonprofit Dispensary permit for Safe Alternatives located at 1137 Presque Isle Road. (7 yes) So voted.

- b. Non-Binding Advisory Referendum Question on Property Tax Relief for Senior Residents

6:05 p.m. Public Hearing opened.

No public input.

6:06 p.m. Public Hearing closed.

- c. Revised Wage Policy for Non-Union Employees – Ordinance 04, 2018 Series

6:06 p.m. Public Hearing opened.

No public input.

6:06 p.m. Public Hearing closed.

The Mayor stated that this proposed ordinance had been discussed in executive session and that this be discussed again in executive session. Councilor Kirkpatrick noted that this was just the policy and didn't need to be in executive session. The Manager suggested that this could be discussed under Council Agenda Item 8.

- d. Declaration of 0.11 acres as Surplus Property – Ordinance 05, 2018 Series

6:07 p.m. Public Hearing opened.

No public input.

6:08 p.m. Public Hearing closed.

Council Agenda Item #8: New Business & Adoption of Ordinances and Resolutions

- a. Discussion and Possible Action Regarding River Road Report – Engineer's Findings

Engineering firm DuBois & King has issued their preliminary analysis of River Road with four road repair alternatives.

1. Mechanically stabilized earthen wall
  - Cost - \$1,400,000
  - Utility Impact – no
  - Permitting Requirements – minor
  - Impact to Property Owners - minimal
2. Realign Roadway 20' to east
  - Cost - \$1,200,000
  - Utility Impact – no

- Permitting Requirement – minor
  - Impact to Property Owners – 3 properties
3. Relocate roadway to the east utilizing abandoned rail bed
    - Cost - \$2,600,000
    - Utility Impact – yes
    - Permitting Requirement – major
    - Impact to Property Owners - minimal
  4. Relocate roadway vertically
    - Cost - \$1,350,000
    - Utility Impact – yes
    - Permitting Requirement – minor
    - Impact to Property Owners – 3 properties

The Manager reviewed each of the four options. Council discussion. Questions were directed to the Public Works Director as to what public works might be able to do as “in-kind” work. Director Ouellette stated that the department doesn’t have a lot of large equipment; such as, excavators, but there are items the department could do that might save \$100,000 to \$200,000 as long as the contractor is willing to work with them. When asked by Councilor Theriault about opening the road for the winter, Director Ouellette stated that his ‘gut’ tells him no. He did further state that if that is what the Council wants then he would do his best to do something to open it up, but that the first concern should be public safety. Discussion.

DuBois & King recommends Alternative 2.

Councilors were polled as to which alternative was their preference.

Councilor Kirkpatrick – prefers Alternative 1. The CUD could apply for grants

Councilor McDonough – not sure

Councilor Cote – wants more information on Alternatives 1 & 2

Councilor Theriault – Alternative 2

Councilor Guerrette – Alternative 2

Councilor Goughan – His concerns have to do with resolving the problems on the River Road, so it doesn’t happen again. His personal preference is Alternative 3, with it being used to encourage economic development.

Mayor – Alternative 1

Council Consensus: To eliminate Alternative 4. There wasn’t any consensus to eliminate Alternative 3.

When asked, Director Ouellette commented that he has no preference between Alternatives 1 and 2.

Council Consensus: To pursue a temporary fix of the River Road.

The Mayor asked the City Manager to do a cost analysis between Alternatives 1 and 2.

The Council wants to meet with DuBois & King.

This subject will be added to the agenda for the October 17<sup>th</sup> Council Retreat.

- b. Discussion and Possible Action Regarding Real Estate Purchase Agreement for Property located at 173 River Road

The Mayor stated that this will be discussed at the end of the evening in executive session.

- c. Discussion and Possible Action Regarding Resolution 10-01-2018 – Proclaiming October 2018 Housing America Month

The Community Development Department brought forward Resolution 10-01-2018 for adoption.

Motion made by J. Theriault, seconded by P. McDonough, to adopt Resolution 10-01-2018 – Proclaiming October 2018 Housing America Month.

- d. Discussion and Possible Action Regarding Ordinance 4, 2018 Series – Approving a Wage Policy for Non-Union Employees

The Mayor stated that discussion concerning Ordinance 04, 2018 Series – approving a Wage Policy for Non-Union Employees will be held later in executive session and whatever is decided will be made public.

- e. Discussion and Possible Action Regarding Ordinance 5, 2018 Series – Declaring 0.11 acres as Surplus Property

Motion made by J. Theriault, seconded by T. Guerrette, to adopt Ordinance No. 05, 2018 Series An Ordinance Approving the Sale of 0.11 acres near York Street and Sincock Street. (7 yes) So voted.

- f. Introduction of Ordinance 6, 2018 Series – Amending Chapter 17 General Assistance Guidelines

Mayor Martin introduced Ordinance 06, 2018 Series An Ordinance Amending Chapter 17 General Assistance Short Title: An Ordinance Amending General Assistance Guidelines.

Public Hearing will be scheduled.

- g. Discussion and Possible Action Regarding an Economic Development Agreement between Caribou City and Porvair Filtration Group, Inc., Caribou Division.

Motion made by P. McDonough, seconded by J. Theriault, to table the proposed agreement between City of Caribou and Porvair Filtration Group, Inc. Caribou Division. (6 yes, 1 no, RM Goughan) So voted.

- h. Discussion and Possible Action Regarding RSU 39 Plumbing Permit Fee Waiver

The Council took no action regarding waiving the plumbing permit fees for the RSU 39 new school project.

- i. Annual Performance Review of City Manager

This item will be held in Executive Session.

Council Agenda Item #9: Reports and Discussion by Mayor and Council Members

There weren't any additional reports or discussions by the Mayor or other Councilors.

Council Agenda Item #10: Reports of Officers, Staff, Boards and Committee

- Absentee ballots for the November 6<sup>th</sup> Election are available in the City Clerk's Office.

Council Agenda Item #11: Executive Session (May be called to discuss matters identified under Maine Revised Statutes, Title 1, §405(6))

- a. §405(6)(A) Consideration of Employment, Duties, and Compensation of an Individual(s)

7:27 p.m. time in: Motion made by P. McDonough, seconded by T. Guerrette, to enter an executive session under MRSA §405(6)(A) Consideration of Employment, Duties, and Compensation of an Individual(s). (7 yes) So voted.

8:40 p.m. time out.

- b. §405(6)(C) Acquisition of Property at 173 River Road

8:41p.m. time in: Motion made by P. McDonough, seconded by T. Guerrette, to enter an executive session under MRSA §405(6)(C) to discuss acquisition of property at 173 River Road.

8:44 p.m. time out.

Motion made by RM Goughan, seconded by N. Cote, to approve the acquisition of property at 173 River Road based on the provided contract. (7 yes) So voted.

- c. §405(6)(D) Labor Contracts and Proposals

8:45 p.m. time in: Motion made by P. McDonough, seconded by T. Guerrette, to enter an executive session under MRSA §405(6)(D) to discuss contract negotiations with the Police Union.

9:06 p.m. time out.

Motion made by P. McDonough, seconded by T. Guerrette, to continue with the Manager in his current employment contract. (7 yes) So voted.

Motion made by Mayor Martin that the Manager be given a pay increase of 3%.

Manager Marker expressed appreciation for the sentiment and requested the Council not take such an action until it is better known how other employees will be affected through the budget process. After some discussion Mayor Martin withdraw his motion.

Council Agenda Item #12: Next Meeting: October 17, October 29, November 12

Council Agenda Item #13: Adjournment

Motion made by T. Guerrette, seconded by J. Theriault to adjourn at 9:11 p.m. (7 yes) So voted.

Jayne R. Farrin, Secretary

October 29, 2018

18-20 Wksp.

A Public Forum Workshop meeting of the Caribou City Council was held 5:00 p.m. on Monday, October 29, 2018 in Council Chambers with the following members present: Mayor David Martin, Deputy Mayor Nicole Cote, Philip McDonough II, Joan L. Theriault, Timothy Guerrette, and Hugh Kirkpatrick.

Dennis L. Marker City Manager.

Department Managers: Gary Marquis, Supt. of Parks & Recreation; Michael Gahagan, Police Chief; Penny Thompson, Tax Assessor; Scott Susi, Fire Chief; David Ouellette, Public Works Director; Lisa Plourde, Housing Director; Hope Rumpca, Library Director; Carl Grant, Finance Director; and Kenneth G. Murchison, Zoning Administrator.

Christopher Bouchard of the Aroostook Republican covered the meeting.

Council Candidates: Christine Lister and Christopher Lydon.

### **PUBLIC FORUM WORKSHOP**

The Public Forum Workshops are a requirement of the 2012 City Charter. This change is to allow a better understanding of the budgets and to allow discussion between the Council, Department Managers, and the Public.

From the adopted City Charter:

**Expense Budget.** 5.06 [a](3)(ii) On or before November 1<sup>st</sup>: The City Manager will have each City Department Head present a written detailed Expense Budget Report to both the City Council and the City's citizens in a public forum where both the City Council and Caribou's citizens can ask questions and provide input to the City Manager and each Department Head.

**Capital Expense Budget.** 5.06[b](3)(ii) On or before November 1<sup>st</sup>: The City Manager will have each City Department Head present their written detailed Capital Expense Budget Report to both the City Council and Caribou's citizens in a public forum where both the City Council and Caribou's citizens can ask questions and provide input to the City manager and each Department Head.

Mayor Martin opened Public Forum Workshop by leading everyone in saying the Pledge of Allegiance.

City Manager Marker noted that the 2019 Budget as presented this evening shows an increase of 5.7% over the adopted 2018 Budget.

- In 2018, Ambulance billing was moved to General Government and for 2019 the Manager is recommending that billing returns to Fire and Ambulance.
- Historically the annual CIP funding has been approximately \$700,000. The 2019 CIP appropriation is \$1,200,000.
- The CIP plan for 2020 includes \$50,000 for a CUD consolidation study. The City's Comprehensive Plan has a goal of looking at consolidating the CUD into the City. This could allow the cost of hydrant rentals to be paid by the users rather through the taxpayers.
- Ambulance calls – discussion centered non-member town calls and mutual aid towns. Chief Susi commented that the ambulance department is staffed for Caribou. On call costs were discussed. All revenues go to the General Fund.

- Councilor Goughan asked Chief Susi if he had any concerns about “Mission Creep”. He provided his definition of this to which the Chief responded that he isn’t concerned with “Mission Creep.
- The Clerk noted that the \$7,000 in the budget for elections doesn’t include the cost of holding a Special River Road election. That an additional \$1,650 is needed above the \$7,000 if a Special election is to be held.
- Discussion about current lighting in the Wellness Center gym and that there are 15 lights that are not working. The Supt. is looking to replace the current lights with LED and is planning to work with Efficiency Maine. Councilor Goughan commented that lights are a maintenance item.
- Disc Golf – Councilor Goughan wonders if this could be provided by the private sector rather than the Rec Department. Discussion about marketing the Rec Department so that it would encourage people to move here. The Rec Department does collect a good amount of revenue through non-resident fees.
- Ice rink discussion
- Flora-Dale Park – the City hasn’t yet declared the park surplus property.
- Police Chief explained the meaning of ALICE – Alert, Lockdown, Inform, Counter, and Evacuate. There are elders in Caribou that do suffer from elder abuse.
- DMRO Program has helped reduce the Public Works’ need for CIP funding. What the Director is requesting are items that they haven’t been able to obtain through DMRO.
- Councilor Goughan asked for more communication between Council and Department Heads about CIP purchases or whether Management decides not to purchase an item that is on the CIP schedule.
- The monies to pay the City’s share of High Street project hasn’t segregated into a separate High Street account, but rather were in the Road Reconstruction Fund. The City has been using monies from the Road Reconstruction Fund to pay for River Road expenses. The 2019 CIP includes \$275,000 for High Street project. Additionally the City is looking to do something to North Main Street in the near future.
- The CIP Budget includes financing the River Road repair project at \$145,000 for the 10 years.
- Library Director Rumpca stated that the Library averages 31 new patrons per month since January. Councilor Goughan asked the Director about her marketing of the Library. Councilor McDonough stated that there has been a marked improvements to the overall operating of the library and its exposure.
- Tax Assessor Thompson would rather do valuation adjustments in-house rather than bringing in an outside company to do a complete revaluation. She feels that the process and valuation changes would be more accepting to the taxpayers to have local people do the work rather than bringing in an outside company. Council discussion about using outside company versus doing it in-house.
- Zoning Administrator Ken Murchison oversees Caribou Housing. He explained the proposed 2019 Budget. Lisa Plourde does inspections for Caribou Housing. Steve Wentworth does construction inspections. The Mayor stated that it is redundant for the City to be doing inspections at the new school being built.
- Discussion about the Biomass Boilers. The Mayor suggested scrapping boilers.
- The Clerk noted that monies for Vital Records Restoration weren’t in the proposed CIP.

- Council consensus: No more than 3% increase over the 2018 adopted budget.
- It was noted by Councilor Goughan, that the City ended 2017 with a surplus of \$450,000, the City received a one-time gift from Tri-Community Landfill of \$270,000, and the City received a reduction from the RSU that has since gone up. In total the City received about \$700,000 in one-time money for 2018. The City will be receiving about \$600,000 from Aroostook Waste Solutions (Tri-Community Landfill) and Councilor Goughan wants the Council to have a discussion regarding the use of these funds. Councilor Goughan praised how the landfill is operated.
- Discussion about a temporary fix for the River Road. Councilor Goughan wants to see something done to get the road opened. He wants it filled in with material and pack it in, use jersey barriers, and open as soon as possible.  
Director Ouellette's recommendation is to wait, he would feel much more comfortable to get the project ready and when the road is froze to open it to traffic.  
Discussion about liability and signage.  
Council consensus: To get the River Road open as soon as possible.

Motion made by T. Guerrette, seconded by J. Theriault, to adjourned the Public Forum Workshop. (7 yes) So voted.

Jayne R. Farrin, Secretary

# General Ledger Summary Report

Fund(s): ALL  
September

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund</b>	4,834.64	-162,883.55	250,000.00	52,900,632.72	52,737,749.17	0.00
<b>Assets</b>	<b>9,598,920.29</b>	<b>9,544,868.22</b>	<b>-813,994.59</b>	<b>25,570,058.03</b>	<b>22,989,494.77</b>	<b>12,125,431.48</b>
101-00 CASH (BANK OF MAINE)	4,138,647.84	3,982,282.38	3,452,796.26	12,873,553.32	11,454,745.54	5,401,090.16
102-00 RECREATION ACCOUNTS	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
110-00 SECTION 125 CHECKING FSA	6,754.87	6,817.32	-1,251.15	20,628.97	14,372.04	13,074.25
110-03 2017 SECTION 125 CHECKING HRA	59,687.46	54,351.01	0.00	1,650.00	56,001.01	0.00
110-04 2018 SECTION 125 CHECKING HRA	0.00	0.00	-5,657.38	110,431.78	44,815.11	65,616.67
111-00 RETIREMENT INVESTMENT	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
117-00 RLF #10 INVESTMENT	229,857.54	230,116.83	516.51	2,300.09	0.30	232,416.62
120-00 PETTY CASH	960.00	960.00	0.00	0.00	0.00	960.00
123-00 DIESEL INVENTORY	23,812.40	14,817.33	-10,421.01	159,809.40	173,323.13	1,303.60
124-00 GAS INVENTORY	17,284.07	10,433.83	10,536.79	72,147.26	68,560.25	14,020.84
125-00 ACCOUNTS RECEIVABLE	3,409.07	143,162.37	8,200.61	309,067.01	432,276.00	19,953.38
126-00 SWEETSOFT RECEIVABLES	621,584.90	621,584.90	21,416.67	1,287,602.45	1,302,605.86	606,581.49
140-00 RESERVE FOR UNCOLLECTIBLE TAX	-1,276.29	-1,276.29	0.00	606.42	0.00	-669.87
174-00 CDC LOANS REC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
180-00 DR. CARY CEMETERY INVESTMENT	1,187.43	1,187.89	0.86	1.96	29.95	1,159.90
181-00 HAMILTON LIBRARY TR. INVEST	1,730.15	1,735.02	5.32	14.95	0.00	1,749.97
182-00 KNOX LIBRARY INVESTMENT	9,652.49	9,674.91	44.84	108.95	0.00	9,783.86
183-00 CLARA PIPER MEM INV	705.18	705.46	0.51	1.17	0.00	706.63
184-00 JACK ROTH LIBRARY INVEST	30,515.18	30,673.00	174.68	485.10	0.00	31,158.10
185-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	8.28	20.00	0.00	7,377.01
187-00 DOROTHY COOPER MEM INV	62,469.25	62,571.65	227.62	416.65	4,000.00	58,988.30
189-00 MARGARET SHAW LIBRARY INV	12,812.83	12,828.82	16.04	48.07	0.00	12,876.89
190-00 GORDON ROBERTSON MEM INV	11,417.03	11,427.56	10.99	32.10	0.00	11,459.66
191-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	9.03	18.75	0.00	6,089.25
192-00 G. HARMON MEM INV	8,000.48	8,006.12	7.88	20.34	1,000.00	7,026.46
193-00 BARBARA BREWER FUND	5,355.97	5,366.18	10.07	30.18	0.00	5,396.36
194-00 RODERICK LIVING TRUST	17,346.03	17,359.80	17.38	47.18	1,055.16	16,351.82
198-00 TAX ACQUIRED PROPERTY	124,822.12	108,823.31	0.00	0.00	40,792.21	68,031.10
198-04 TAX ACQUIRED PROPERTY 2004	0.00	0.00	0.00	0.00	89.30	-89.30
198-05 TAX ACQUIRED PROPERTY 2005	0.00	0.00	0.00	0.00	96.90	-96.90
198-15 TAX ACQUIRED PROPERTY 2015	-7,526.14	0.00	0.00	12,879.66	12,879.66	0.00
198-16 TAX ACQUIRED PROPERTY 2016	-1,905.28	0.00	0.00	14,017.09	14,017.09	0.00
198-17 TAX ACQUIRED PROPERTY 2017	-1,732.75	0.00	0.00	13,895.46	13,895.46	0.00
198-18 TAX ACQUIRED PROPERTY 2018	0.00	0.00	0.00	15,816.34	15,816.34	0.00
198-19 TAX ACQUIRED PROPERTY 2019	0.00	0.00	103.97	103.97	103.97	0.00
200-04 2004 TAX RECEIVABLE	0.00	0.00	0.00	1,259.53	1,259.53	0.00
200-05 2005 TAX RECEIVABLE	0.00	0.00	0.00	0.00	22.48	-22.48
200-06 2006 TAX RECIEVABLE	0.00	0.00	0.00	0.90	0.00	0.90
200-09 2009 TAX RECEIVABLE	96.00	96.00	0.00	6.65	0.00	102.65
200-16 2016 TAX RECEIVABLE	164.88	164.88	0.00	0.00	164.88	0.00
200-17 2017 TAX RECEIVABLE	869,513.78	869,513.78	0.00	9,544.38	879,058.16	0.00
200-18 2018 TAX RECEIVABLE	-38,375.07	-38,375.07	-4,048,078.11	8,055,044.61	6,040,873.26	1,975,796.28
200-19 2019 TAX RECEIVABLE	0.00	0.00	-3,009.01	0.00	5,376.92	-5,376.92
205-16 2016 LIENS RECEIVABLE	196,411.85	196,411.85	-16,807.36	0.00	101,583.72	94,828.13
205-17 2017 LIENS RECEIVABLE	0.00	0.00	-27,754.01	386,924.63	144,371.97	242,552.66
210-09 2009 PP TAX RECEIVABLE	95.45	95.45	0.00	0.00	95.45	0.00
210-10 2010 PP TAX RECEIVABLE	1,226.69	1,226.69	0.00	0.00	0.00	1,226.69
210-11 2011 PP TAX RECEIVABLE	1,524.33	1,524.33	0.00	0.00	0.00	1,524.33
210-12 2012 PP TAX RECEIVABLE	5,166.61	5,166.61	0.00	0.00	0.00	5,166.61
210-13 2013 PP TAX RECEIVABLE	9,712.02	9,712.02	0.00	0.00	0.00	9,712.02

# General Ledger Summary Report

Fund(s): ALL  
September

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
210-14 2014 PP TAX RECEIVABLE	15,362.47	15,362.47	0.00	0.00	0.00	15,362.47
210-15 2015 PP TAX RECEIVABLE	14,298.74	14,298.74	0.00	0.00	1,585.26	12,713.48
210-16 2016 PP TAX RECEIVABLE	14,102.94	14,102.94	-275.28	0.00	2,131.21	11,971.73
210-17 2017 PP TAX RECEIVABLE	38,764.44	38,764.44	-30.79	17.48	22,262.59	16,519.33
210-18 2018 PP TAX RECEIVABLE	-6.25	-6.25	-181,854.95	394,349.04	289,694.76	104,648.03
303-00 FEDERAL WITHHOLDING	0.00	0.00	0.00	297,268.03	297,268.03	0.00
304-00 FICA W/H	0.00	0.00	0.00	381,975.98	381,975.98	0.00
305-00 MEDICARE WITHHOLDING	0.00	0.00	0.00	89,334.42	89,334.42	0.00
306-00 STATE WITHHOLDING	0.00	0.00	0.00	120,827.77	120,827.77	0.00
307-00 M.S.R.S. W/H	0.00	0.00	0.00	105,344.69	105,344.69	0.00
307-01 MSRS EMPLOYER	0.00	0.00	0.00	71,549.22	71,549.22	0.00
308-00 AFLAC INSURANCE	-1.43	0.00	-0.14	5,489.04	5,490.26	-1.22
312-00 HEALTH INS. W/H	-25,078.34	-24,979.10	36.60	193,090.49	192,043.02	-23,931.63
314-00 UNITED WAY W/H	0.00	0.00	0.00	117.00	117.00	0.00
315-00 TEAMSTERS W/H	0.00	0.00	0.00	6,088.78	6,088.78	0.00
316-00 COUNCIL #93 W/H	0.00	0.00	0.00	3,691.89	3,691.89	0.00
317-00 PW UNION INS	0.00	0.00	0.00	1,093.18	1,093.18	0.00
318-00 MMA INCOME PROTECTION	-6,299.67	-6,282.37	179.45	28,217.15	28,244.81	-6,310.03
319-00 REAL ESTATE TAX W/H	0.00	0.00	0.00	20,267.28	20,267.28	0.00
320-00 ICMA RETIREMENT CORP	0.00	0.00	0.00	125,874.02	125,874.02	0.00
320-01 ICMA EMPLOYER MATCH	0.00	0.00	0.00	30,413.96	30,413.96	0.00
322-00 RETIRED HEALTH INS PROGRAM	0.00	0.00	0.00	5,852.26	5,852.26	0.00
323-00 MMA SUPP. LIFE INSURANCE	-959.74	-959.74	68.34	7,824.00	7,909.27	-1,045.01
324-00 MISC. WITHHOLDING	0.00	0.00	0.00	1,170.00	1,170.00	0.00
325-00 DED. FOR VALIC	0.00	0.00	0.00	30,220.70	30,220.70	0.00
325-01 VALIC EMPLOYER MATCH	0.00	0.00	0.00	9,233.63	9,233.63	0.00
329-00 SALES TAX COLLECTED	-64.82	-64.82	217.90	311.84	331.52	-84.50
330-00 VEHICLE REG FEE (ST. OF ME)	-3,046.25	0.00	-14,538.50	185,990.25	208,219.75	-22,229.50
331-00 BOAT REG FEE INLAND FISHERIES	-94.00	0.00	269.00	8,877.00	8,914.00	-37.00
332-00 SNOWMOBILE REG (F&W)	-10,800.00	0.00	0.00	13,311.00	13,311.00	0.00
333-00 ATV REGISTRATION (F&W)	0.00	0.00	1,183.00	21,255.00	21,950.00	-695.00
335-00 PLUMBING PERMITS (ST. OF ME)	-1,175.00	0.00	-192.50	0.00	626.25	-626.25
336-00 CONCEALED WEAPON PERMIT	0.00	0.00	0.00	955.00	955.00	0.00
338-00 CONNOR EXCISE TAX	0.00	0.00	0.00	40,722.11	40,722.11	0.00
339-00 CONNOR BOAT EXCISE	0.00	0.00	0.00	86.00	86.00	0.00
340-00 DOG LICENSES (ST. OF ME)	-1,454.00	0.00	57.00	2,530.00	2,530.00	0.00
341-00 FISHING LICENSES (ST. OF ME)	-564.00	0.00	88.00	5,623.00	5,646.00	-23.00
342-00 HUNTING LICENSES (ST. OF ME)	-1,944.25	0.00	-328.00	5,726.50	6,412.50	-686.00
347-00 NEPBA UNION PD	0.00	0.00	0.00	6,825.00	6,825.00	0.00
<b>Liabilities</b>	<b>7,405,540.22</b>	<b>7,400,281.63</b>	<b>-432,129.39</b>	<b>4,863,930.00</b>	<b>6,422,921.15</b>	<b>8,959,272.78</b>
350-00 INSURANCE REIMBURESEMENTS	0.00	0.00	0.00	2,574.94	3,317.74	742.80
352-00 NYLANDER MUSEUM RESERVE	12,185.99	12,185.99	0.00	0.00	0.00	12,185.99
360-00 RETIREMENT INV FUND	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
362-00 RLF #10 RESERVE	229,857.54	230,116.83	516.51	0.30	2,300.09	232,416.62
365-01 COMMUNITY POOL IMPROVEMENT	126,655.52	126,655.52	0.00	0.00	0.00	126,655.52
365-02 REC CENTER IMPROVEMENTS	29,883.05	29,883.05	0.00	7,078.31	395.00	23,199.74
365-03 LAND ACQUISITIONS/EASEMENTS	33,340.00	33,340.00	0.00	0.00	0.00	33,340.00
365-04 RAILS TO TRAILS PROGRAM	1,431.28	1,431.28	-4,530.40	10,580.18	22,012.42	12,863.52
365-05 PARK IMPROVEMENT RESERVE	34,762.19	27,461.39	-774.38	4,225.36	30,735.00	53,971.03
365-06 LET'S MOVE	-615.24	-615.24	0.00	0.00	0.00	-615.24
365-08 REC NONAPPROPRIATED SPEC PROJ	2,490.17	2,490.17	0.00	0.00	0.00	2,490.17

# General Ledger Summary Report

Fund(s): ALL  
September

Account	Beginning	Beg Bal	Curr Mnth	---- Y T D ----		Balance
	Balance	Net	Net	Debits	Credits	Net
<b>1 - Gen Fund CONT'D</b>						
365-09 RECREATION EQUIPMENT RESERVE	10,172.90	10,172.90	0.00	25,000.00	10,000.00	-4,827.10
365-10 REC LAWN MOWER RESERVE	14,398.91	14,398.91	-4,000.00	4,000.00	18,650.00	29,048.91
365-11 TRAIL MAINTENANCE RESERVE	0.00	0.00	0.00	0.00	16,356.56	16,356.56
365-12 CRX/TOS RESERVE	282.79	282.79	0.00	232.14	1,531.15	1,581.80
365-13 RECREATION - COLLINS POND	35,225.91	35,225.91	-1,220.60	31,074.00	20,000.00	24,151.91
365-14 CREATIVE PLAYGROUND RESERVE	-579.44	-579.44	0.00	0.00	0.00	-579.44
365-16 CARIBOU COMMUNITY BAND	1,551.08	1,551.08	0.00	0.00	0.00	1,551.08
365-18 REC SCHOLARSHIPS	2,051.22	2,051.22	0.00	0.00	0.00	2,051.22
365-19 CIVIC BEAUTIFICATION RESERVE	-838.86	-838.86	0.00	0.00	839.00	0.14
365-20 SKI TRAIL PROGRAM	2,710.27	2,710.27	0.00	1,980.98	297.00	1,026.29
365-21 RD TRAILS GRANT	-4,365.53	-4,365.53	0.00	0.00	4,366.00	0.47
365-22 NON APPROP SKI RENTAL PROGRAM	3,379.63	3,379.63	-3,558.52	3,609.50	4,927.50	4,697.63
365-24 CADET RESERVE	482.56	482.56	0.00	0.00	0.00	482.56
365-25 COMMUNITY BULLETIN BOARD	200.00	200.00	0.00	0.00	0.00	200.00
366-01 LIBRARY BUILDING RESERVE	42,277.14	42,277.14	0.00	6,000.00	0.00	36,277.14
366-02 LIBRARY MEMORIAL FUND	19,454.15	19,454.15	-202.29	1,383.42	4,692.70	22,763.43
366-03 LIBRARY COMPUTER RESERVE	2,508.20	2,508.20	0.00	1,300.00	0.00	1,208.20
366-11 DOROTHY LOUISE KYLER FOUND	4,000.00	4,000.00	0.00	4,000.00	0.00	0.00
366-12 KING GRANT	0.00	0.00	0.00	3,504.34	6,000.00	2,495.66
366-13 RUDMAN LIBRARY FUND	0.00	0.00	0.00	675.04	900.00	224.96
367-01 POLICE DONATED FUNDS	31,387.44	31,387.44	-166.28	1,036.49	1,029.72	31,380.67
367-02 POLICE DEPT EQUIPMENT	16,423.89	15,589.93	1,859.87	75,574.03	90,170.80	30,186.70
367-03 POLICE CAR RESERVE	26,312.54	26,312.54	-29,934.00	30,157.00	5,000.00	1,155.54
367-04 POLICE CAR VIDEO SYSTEM	3,128.75	3,128.75	0.00	0.00	0.00	3,128.75
367-05 DRINK GRANT PERSONNEL	16,185.79	13,967.88	-621.68	20,545.50	15,710.78	9,133.16
367-06 PD COMPUTER RESERVE	13,247.18	13,247.18	0.00	2,202.98	400.00	11,444.20
367-07 POLICE DIGITAL FILING	9,000.00	9,000.00	0.00	0.00	0.00	9,000.00
367-08 MAJOR SYSTEMS REPLACEMENT	23,480.00	23,480.00	0.00	0.00	40,000.00	63,480.00
368-01 FIRE EQUIPMENT RESERVE	-897.62	-897.62	0.00	209,030.67	94,898.00	-115,030.29
368-02 FIRE HOSE RESERVE	1,706.25	1,706.25	0.00	0.00	0.00	1,706.25
368-03 FIRE DEPT FOAM RESERVE	3,742.50	3,742.50	0.00	820.00	0.00	2,922.50
368-04 FIRE TRAINING BLDG RESERVE	3,226.25	3,226.25	0.00	0.00	0.00	3,226.25
368-05 FIRE DEPT FURNACE	0.14	0.14	0.00	0.00	0.00	0.14
368-06 FIRE/AMB COMPUTER RESERVE	11,128.63	11,128.63	0.00	4,713.73	0.00	6,414.90
368-07 FIRE DISPATCH REMODEL	3,100.00	3,100.00	0.00	0.00	0.00	3,100.00
368-08 FIRE SMALL EQUIPMENT	10,400.00	10,400.00	0.00	0.00	0.00	10,400.00
368-09 FEMA TRUCK GRANT	5.00	5.00	0.00	0.00	0.00	5.00
368-10 FIRE/AMB BUILDING RESERVE	17,900.00	17,900.00	0.00	0.00	0.00	17,900.00
369-01 AMBULANCE SMALL EQUIP RESERVE	37,741.50	37,741.50	-3,009.60	45,220.20	26,480.00	19,001.30
369-02 AMBULANCE STAIRCHAIRS	3,000.00	3,000.00	0.00	0.00	0.00	3,000.00
369-03 AMBULANCE RESERVE	184,240.35	184,240.35	0.00	210,645.91	25,000.00	-1,405.56
369-04 HEALTH OFFICER	0.00	500.00	0.00	500.00	0.00	0.00
370-01 GRIMES MILL RD ENGINEERING	-20,482.70	-20,482.70	0.00	0.00	5,483.00	-14,999.70
370-03 PW EQUIPMENT RESERVE	97,655.52	97,655.52	0.00	0.00	111,624.20	209,279.72
370-04 STREETS/ROADS RECONSTRUCTION	266,213.95	266,213.95	-62,406.88	62,406.88	20,000.00	223,807.07
370-05 CURBING RESERVE	5,178.30	5,178.30	0.00	0.00	0.00	5,178.30
370-06 FUEL TANK RESERVE	-105,100.00	-103,732.09	733.57	1,370.15	10,060.30	-95,041.94
370-07 PW BUILDING RESERVE	0.00	0.00	0.00	6,288.00	35,000.00	28,712.00
370-09 RIVER ROAD	0.00	0.00	-1,700.00	7,796.77	0.00	-7,796.77
371-01 ASSESSMENT REVALUATION RESERV	65,351.91	65,351.91	0.00	0.00	0.00	65,351.91
371-02 ASSESSING COMPUTER RESERVE	798.50	798.50	0.00	0.00	402.00	1,200.50
371-03 AERIAL PHOTOGRAPHY	2,700.00	2,700.00	0.00	0.00	0.00	2,700.00
371-04 ASSESSING OFFICE EQUIPMENT	730.00	730.00	0.00	0.00	0.00	730.00

# General Ledger Summary Report

Fund(s): ALL

September

Account	Beginning	Beg Bal	Curr Mnth	---- Y T D ----		Balance
	Balance	Net	Net	Debits	Credits	Net
<b>1 - Gen Fund CONT'D</b>						
371-05 ASSESSING TRAVEL & TRAINING	0.00	3,500.00	-234.50	234.50	0.00	3,265.50
372-01 AIRPORT RESERVE	-9,892.75	-9,892.75	69,112.01	436,422.71	414,358.83	-31,956.63
372-04 AIRPORT HANGER SECURITY DEPOS	0.00	0.00	835.00	0.00	835.00	835.00
372-05 AIRPORT FAA LEASE PAYMENT HAN	0.00	0.00	3,445.00	0.00	3,445.00	3,445.00
373-01 GEN GOVT COMPUTER RESERVE	13,246.37	13,246.37	0.00	7,147.40	0.00	6,098.97
373-02 CITY COMPREHENSIVE PLAN	27.40	27.40	0.00	0.00	0.00	27.40
373-03 MUNICIPAL BUILDING RESERVE	4,938.25	10,938.25	0.00	20,176.58	72,000.00	62,761.67
373-04 VITAL RECORDS RESTORATION	1,093.50	1,093.50	0.00	3,136.00	2,500.00	457.50
373-05 BIO-MASS BOILERS	-47,664.49	-47,664.49	0.00	50,339.00	99,041.00	1,037.51
373-07 T/A PROPERTY REMEDIATION RESEI	11,678.00	11,678.00	0.00	0.00	361.20	12,039.20
373-08 HRA CONTRIBUTION RESERVE	27,781.49	27,781.49	0.00	0.00	7,812.50	35,593.99
373-10 FLEET VEHICLES	7,586.00	7,586.00	0.00	12,364.80	0.00	-4,778.80
373-11 NASIFF CLEAN UP	4,684.95	4,684.95	0.00	0.00	0.00	4,684.95
373-12 NBRC BIRDS EYE	-226.70	-226.70	-3,514.44	80,598.95	0.00	-80,825.65
373-15 2017 HRA RESERVE	59,687.46	54,351.01	0.00	54,351.01	0.00	0.00
373-16 2018 HRA RESERVE	0.00	0.00	-5,657.38	44,815.11	110,431.78	65,616.67
373-17 LADDER ENGINE TRUCK 2016	0.00	0.00	0.00	0.00	116,900.00	116,900.00
374-00 REC/PARKS COMPUTER RESERVE	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00
374-01 INDUSTRIAL PARK IMPROVEMENTS	12,440.88	12,440.88	0.00	0.00	0.00	12,440.88
374-02 60 ACCESS HIGHWAY	91,499.40	91,399.40	65.87	7,813.87	3,104.48	86,690.01
374-03 DOWNTOWN INFRASTRUSTURE	10,415.42	10,415.42	0.00	0.00	0.00	10,415.42
385-00 COMMUNITY DEVELOPMENT MATCH	31,830.52	31,830.52	0.00	0.00	0.00	31,830.52
387-00 BOUCHARD TIF	6,258.48	6,258.48	0.00	4,829.35	6,062.42	7,491.55
388-00 HILLTOP TIF	0.00	0.00	0.00	155.25	0.00	-155.25
392-00 PLANNING/ENGINEERING RESERVE	6,241.09	6,241.09	0.00	0.00	0.00	6,241.09
398-00 RECREATION ACCTS FUND BALANCE	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
399-00 PARKING LOT MAINTENANCE RES	94,466.90	94,466.90	0.00	0.00	0.00	94,466.90
402-00 CDC ECONOMIC DEVELOPMENT	240,000.00	240,000.00	0.00	0.00	0.00	240,000.00
403-00 CDC REVOLVING LOAN	344,532.13	350,339.47	0.00	0.00	0.00	350,339.47
406-00 TRAILER PARK RESERVE	37,595.46	45,277.93	0.00	0.00	0.00	45,277.93
407-00 COUNTY TAX	2.13	2.13	0.00	0.00	486,816.00	486,818.13
415-00 LIONS COMMUNITY CENTER RESERVA	1,056.20	1,056.20	0.00	0.00	15,000.00	16,056.20
417-00 COMPENSATED ABSENCES	170,222.28	170,222.28	0.00	41,465.11	45,000.00	173,757.17
419-00 DUE FROM CDC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
421-00 DEFERRED TAX REVENUE	1,189,573.58	1,166,440.20	0.00	0.00	0.00	1,166,440.20
422-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	8.28	0.00	20.00	7,377.01
423-00 DR. CARY CEMETERY TRUST FUND	1,187.43	1,187.89	0.86	29.95	1.96	1,159.90
424-00 HAMILTON LIBRARY TRUST FUND	1,730.15	1,735.02	-7.87	13.19	14.95	1,736.78
425-00 KNOX LIBRARY MEMORIAL FUND	9,652.49	9,674.91	44.84	0.00	108.95	9,783.86
426-00 CLARA PIPER MEM FUND	705.18	705.46	0.51	38.00	1.17	668.63
427-00 JACK ROTH LIBRARY MEM FUND	30,515.18	30,673.00	-64.40	3,329.91	485.10	27,828.19
429-00 BARBARA BREWER FUND	5,355.97	5,366.18	10.07	74.43	30.18	5,321.93
430-00 D. COOPER MEM FUND	62,469.25	62,571.65	227.62	4,000.00	416.65	58,988.30
432-00 MARGARET SHAW LIBRARY MEMORI	12,812.83	12,828.82	16.04	0.00	48.07	12,876.89
433-00 GORDON ROBERTSON MEM FUND	11,417.03	11,427.56	-17.27	28.26	32.10	11,431.40
434-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	9.03	0.00	18.75	6,089.25
435-00 RODERICK LIVING TRUST	17,346.03	17,359.80	17.38	1,055.16	47.18	16,351.82
436-00 AMBULANCE REIMBURSEMENT	10,856.70	10,856.70	-492.83	2,631.89	3,002.69	11,227.50
437-00 DEFERRED AMBULANCE REVENUE	578,236.08	621,584.90	0.00	0.00	0.00	621,584.90
441-00 AMBULANCE FUND BALANCE	1,005.62	1,005.62	0.00	0.00	0.00	1,005.62
447-00 EMA EQUIP RESERVE	1,991.79	1,991.79	0.00	0.00	0.00	1,991.79
448-00 NYLANDER DONATIONS	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00
457-00 HOMELAND SECURITY RESERVE	2,277.92	2,277.92	0.00	0.00	0.00	2,277.92

# General Ledger Summary Report

Fund(s): ALL  
September

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
460-00 YARD SALE	320.55	320.55	0.00	2,596.07	1,370.00	-905.52
461-00 CRAFT FAIR	12,651.21	12,651.21	142.00	558.00	643.00	12,736.21
462-00 CDBG HOUSING REHABILITATION	3,879.87	3,879.87	0.00	0.00	0.00	3,879.87
463-00 MISC EVENTS	79.62	79.62	0.00	1,170.48	0.00	-1,090.86
465-00 THURSDAYS ON SWEDEN	7,406.74	7,406.74	-5,801.26	15,709.40	9,500.00	1,197.34
466-00 HERITAGE DAY	-8,000.00	-8,000.00	0.00	0.00	0.00	-8,000.00
467-00 MARATHON	-2,149.38	-2,578.43	-17,312.85	56,197.95	36,798.03	-21,978.35
469-00 DENTAL INSURANCE	1,686.35	1,686.35	0.06	9,620.22	9,283.08	1,349.21
470-00 EYE INUSRANCE	589.55	589.55	-0.27	2,051.95	2,016.11	553.71
471-00 RC2 TIF	0.00	0.00	0.00	0.00	33,994.79	33,994.79
472-00 ANIMAL WELFARE	0.00	0.00	0.00	0.00	3,305.00	3,305.00
476-00 FLEET VEHICLE ACCOUNT	0.00	0.00	0.00	80.00	0.00	-80.00
477-00 LED STREET LIGHTS	15,558.00	15,558.00	0.00	0.00	20,000.00	35,558.00
478-00 G. HARMON MEM FUND	8,000.48	8,006.12	7.88	1,270.73	1,156.34	7,891.73
480-00 CITY RETIREMENT	1,079.76	1,079.76	0.00	0.00	0.00	1,079.76
483-02 DUE TO FUND 2	279,989.24	279,989.24	25.60	0.00	65,273.59	345,262.83
483-03 DUE TO FUND 3	397,120.23	397,120.23	11,988.04	0.00	68,051.99	465,172.22
483-04 DUE TO FUND 4	189,312.68	189,312.68	4,232.25	0.00	34,220.74	223,533.42
483-05 DUE TO FUND 5	1,983,121.64	1,984,642.06	0.00	0.00	366,706.46	2,351,348.52
484-02 DUE FROM FUND 2	-251,807.60	-253,849.48	-23,131.05	90,682.97	0.00	-344,532.45
484-03 DUE FROM FUND 3	-313,836.15	-314,098.36	-6,106.14	69,066.13	0.00	-383,164.49
484-04 DUE FROM FUND 4	-185,642.95	-185,642.95	-4,489.29	34,754.37	0.00	-220,397.32
484-05 DUE FROM FUND 5	-1,401,736.27	-1,404,234.35	-46,123.18	220,764.76	0.00	-1,624,999.11
486-00 RETIREMENT RESERVE	4,139.00	4,139.00	0.00	0.00	0.00	4,139.00
488-00 CHRISTMAS LIGHTS	1,656.53	1,656.53	0.00	1,119.22	2,500.00	3,037.31
492-00 RSU #39 50/50	0.00	0.00	0.00	71,087.50	71,087.50	0.00
493-00 RSU 39 COMMITMENT	-874,839.46	-874,839.46	-300,283.12	2,724,805.40	3,417,666.00	-181,978.86
494-00 TRI COMMUNITY	0.00	0.00	0.00	0.00	260,848.00	260,848.00
496-00 BIRTH RECORDS STATE FEE	58.40	0.00	-33.20	777.60	872.00	94.40
497-00 DEATH RECORDS STATE FEE	65.60	0.00	-10.00	730.80	806.80	76.00
498-00 MARRIAGE RECORDS STATE FEE	26.40	0.00	-24.00	309.20	346.80	37.60
<b>Fund Balance</b>	<b>2,188,545.43</b>	<b>2,307,470.14</b>	<b>-631,865.20</b>	<b>22,466,644.69</b>	<b>23,325,333.25</b>	<b>3,166,158.70</b>
500-00 EXPENDITURE CONTROL	0.00	0.00	-744,206.39	7,388,857.06	10,043,269.20	2,654,412.14
510-00 REVENUE CONTROL	0.00	0.00	362,341.19	14,753,581.63	13,032,064.05	-1,721,517.58
600-00 FUND BALANCE	2,188,545.43	2,307,470.14	-250,000.00	324,206.00	250,000.00	2,233,264.14
<b>2 - Snowmoible Trail Maintenance</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>203,095.56</b>	<b>203,095.56</b>	<b>0.00</b>
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-10,995.36</b>	<b>-9,265.86</b>	<b>935.05</b>	<b>103,364.14</b>	<b>153,976.77</b>	<b>41,346.77</b>
365-11 TRAIL MAINTENANCE RESERVE	17,186.28	16,873.90	-22,170.40	38,090.55	63,293.80	42,077.15
483-01 DUE TO FUND 1	251,807.60	253,849.48	23,131.05	0.00	90,682.97	344,532.45
484-01 DUE FROM FUND 1	-279,989.24	-279,989.24	-25.60	65,273.59	0.00	-345,262.83
<b>Fund Balance</b>	<b>10,995.36</b>	<b>9,265.86</b>	<b>-935.05</b>	<b>99,731.42</b>	<b>49,118.79</b>	<b>-41,346.77</b>
500-00 Expense Control	0.00	0.00	-935.05	54,592.42	45,339.00	-9,253.42
510-00 Revenue Control	0.00	0.00	0.00	45,000.00	3,779.79	-41,220.21
600-00 Fund Balance	10,995.36	9,265.86	0.00	139.00	0.00	9,126.86

# General Ledger Summary Report

Fund(s): ALL  
September

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ---- Debits Credits		Balance Net
<b>3 - Housing Department CONT'D</b>						
3 - Housing Department	0.00	0.00	0.00	226,529.12	226,529.12	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-37,329.26</b>	<b>-37,067.05</b>	<b>-5,881.90</b>	<b>68,777.47</b>	<b>69,791.61</b>	<b>-36,052.91</b>
409-00 HOUSING RESERVE	45,954.82	45,954.82	0.00	725.48	725.48	45,954.82
483-01 DUE TO FUND 1	313,836.15	314,098.36	6,106.14	0.00	69,066.13	383,164.49
484-01 DUE TO FUND 1	-397,120.23	-397,120.23	-11,988.04	68,051.99	0.00	-465,172.22
<b>Fund Balance</b>	<b>37,329.26</b>	<b>37,067.05</b>	<b>5,881.90</b>	<b>157,751.65</b>	<b>156,737.51</b>	<b>36,052.91</b>
500-00 Expense Control	0.00	0.00	-6,106.14	68,340.65	89,006.00	20,665.35
510-00 Revenue Control	0.00	0.00	11,988.04	89,411.00	67,326.51	-22,084.49
600-00 Fund Balance	37,329.26	37,067.05	0.00	0.00	405.00	37,472.05
<b>4 - FSS</b>						
4 - FSS	0.00	0.00	0.00	119,762.11	119,762.11	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-3,669.73</b>	<b>-3,669.73</b>	<b>257.04</b>	<b>34,220.74</b>	<b>34,754.37</b>	<b>-3,136.10</b>
483-01 DUE TO FUND 1	185,642.95	185,642.95	4,489.29	0.00	34,754.37	220,397.32
484-01 DUE FROM FUND 1	-189,312.68	-189,312.68	-4,232.25	34,220.74	0.00	-223,533.42
<b>Fund Balance</b>	<b>3,669.73</b>	<b>3,669.73</b>	<b>-257.04</b>	<b>85,541.37</b>	<b>85,007.74</b>	<b>3,136.10</b>
500-00 Expense Control	0.00	0.00	-4,489.29	34,754.37	43,962.74	9,208.37
510-00 Revenue Control	0.00	0.00	4,232.25	50,787.00	33,858.00	-16,929.00
600-00 Fund Balance	3,669.73	3,669.73	0.00	0.00	7,187.00	10,856.73
<b>5 - ECONOMIC DEV</b>						
5 - ECONOMIC DEV	0.00	0.00	0.00	991,763.76	991,763.76	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-120,126.28</b>	<b>-119,148.62</b>	<b>20,398.19</b>	<b>419,949.49</b>	<b>280,239.75</b>	<b>-258,858.36</b>
473-00 DOWNTOWN TIF	203,344.61	203,344.61	-24,474.99	29,474.99	24,474.99	198,344.61
474-00 TRAIL GROOMER RESERVE	7,914.48	7,914.48	0.00	0.00	10,000.00	17,914.48
475-00 REVOLVING LOAN RESERVE	200,000.00	200,000.00	0.00	0.00	0.00	200,000.00
476-00 FIRE STATION RESERVE	50,000.00	50,000.00	-1,250.00	23,768.04	25,000.00	51,231.96
483-01 DUE TO FUND 1	1,401,736.27	1,404,234.35	46,123.18	0.00	220,764.76	1,624,999.11
484-01 DUE FROM FUND 1	-1,983,121.64	-1,984,642.06	0.00	366,706.46	0.00	-2,351,348.52
<b>Fund Balance</b>	<b>120,126.28</b>	<b>119,148.62</b>	<b>-20,398.19</b>	<b>571,814.27</b>	<b>711,524.01</b>	<b>258,858.36</b>
500-00 Expense Control	0.00	0.00	-20,398.19	203,477.27	358,446.21	154,968.94
510-00 Revenue Control	0.00	0.00	0.00	368,337.00	341,272.80	-27,064.20
600-00 Fund Balance	120,126.28	119,148.62	0.00	0.00	11,805.00	130,953.62
<b>Final Totals</b>	<b>4,834.64</b>	<b>-162,883.55</b>	<b>250,000.00</b>	<b>54,441,783.27</b>	<b>54,278,899.72</b>	<b>0.00</b>

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT</b>	<b>1,019,415.00</b>	<b>63,180.68</b>	<b>740,417.26</b>	<b>278,997.74</b>	<b>72.63</b>
<b>01 - Gen Govt</b>	<b>1,019,415.00</b>	<b>63,180.68</b>	<b>740,417.26</b>	<b>278,997.74</b>	<b>72.63</b>
001 - SALARIES	492,361.00	40,048.68	387,103.33	105,257.67	78.62
01 - REGULAR PAY	399,708.00	32,848.12	318,383.96	81,324.04	79.65
09 - AMBULANCE BILLING PAY	92,653.00	7,200.56	68,719.37	23,933.63	74.17
002 - COUNCIL SALARIES	12,550.00	0.00	5,251.42	7,298.58	41.84
01 - COUNCIL SALARIES	12,550.00	0.00	5,251.42	7,298.58	41.84
003 - OFFICE SUPPLIES	38,350.00	-1,069.51	31,018.25	7,331.75	80.88
01 - POSTAGE	6,500.00	827.40	4,054.46	2,445.54	62.38
02 - ADVERTISING	3,500.00	0.00	2,474.85	1,025.15	70.71
03 - COPIER RENTAL	5,000.00	386.51	3,729.01	1,270.99	74.58
05 - PRINTER INK	1,950.00	134.32	1,091.13	858.87	55.96
07 - PAPER	1,400.00	32.47	527.71	872.29	37.69
08 - OFFICE SUPPLIES	11,000.00	-433.24	6,489.66	4,510.34	59.00
09 - AMB BILLING SUPPLIES	8,000.00	-2,583.93	6,489.39	1,510.61	81.12
10 - ANNUAL REPORT	1,000.00	0.00	1,110.78	-110.78	111.08
13 - OFFICE SUPPLIES - HOULTON	0.00	198.24	1,752.91	-1,752.91	----
14 - OFFICE SUPPLIES - CALAIS	0.00	153.58	1,462.87	-1,462.87	----
16 - OFFICE SUPPLIES - ISLAND FALLS	0.00	89.14	790.34	-790.34	----
17 - PATTEN	0.00	126.00	1,045.14	-1,045.14	----
005 - LEGAL FEES	20,000.00	0.00	5,774.20	14,225.80	28.87
04 - LEGAL FEES	20,000.00	0.00	5,774.20	14,225.80	28.87
007 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
01 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
008 - COMPUTER MAINTENANCE	49,200.00	2,883.00	24,969.75	24,230.25	50.75
01 - COMPUTER MAINTENANCE	42,500.00	2,107.00	18,963.00	23,537.00	44.62
02 - HOSTED SERVICES	6,700.00	776.00	6,006.75	693.25	89.65
009 - PROFESSIONAL DUES	12,000.00	0.00	10,756.59	1,243.41	89.64
04 - PROFESSIONAL DUES	12,000.00	0.00	10,756.59	1,243.41	89.64
010 - TRAVEL EXPENSES	5,700.00	752.36	3,849.11	1,850.89	67.53
01 - MILEAGE	1,200.00	25.50	1,233.40	-33.40	102.78
02 - MEALS & LODGING	3,000.00	328.86	1,973.59	1,026.41	65.79
04 - CONFERENCE FEE	1,500.00	398.00	642.12	857.88	42.81
011 - TRAINING & EDUCATION	1,500.00	0.00	1,572.99	-72.99	104.87
02 - TRAINING & EDUCATION	1,500.00	0.00	1,572.99	-72.99	104.87
012 - ELECTIONS	11,000.00	1,752.05	4,261.60	6,738.40	38.74
01 - ELECTIONS	8,000.00	1,752.05	4,261.60	3,738.40	53.27
02 - CONTRACTED EXPENSES	3,000.00	0.00	0.00	3,000.00	0.00
014 - NEW EQUIPMENT	1,200.00	0.00	1,374.00	-174.00	114.50
01 - NEW EQUIPMENT	1,200.00	0.00	1,374.00	-174.00	114.50
015 - TELEPHONE	7,650.00	566.15	4,908.01	2,741.99	64.16
01 - CELL PHONE	450.00	36.85	321.26	128.74	71.39
04 - TELEPHONE	7,200.00	529.30	4,586.75	2,613.25	63.70
017 - COMMUNICATIONS	1,440.00	104.95	1,124.55	315.45	78.09
03 - INTERNET	1,440.00	104.95	1,124.55	315.45	78.09
018 - HEALTH INSURANCE	182,954.00	11,860.42	126,158.49	56,795.51	68.96
01 - HEALTH INSURANCE	157,791.00	10,079.47	110,129.94	47,661.06	69.79
02 - AMBULANCE BILLING HEALTH INS	25,163.00	1,780.95	16,028.55	9,134.45	63.70
019 - MISC. EXPENSE	1,500.00	0.00	366.88	1,133.12	24.46
01 - MISC EXPENSE	1,500.00	0.00	366.88	1,133.12	24.46
030 - BUILDING SUPPLIES	0.00	-8.32	0.00	0.00	----
01 - BUILDING SUPPLIES	0.00	-8.32	0.00	0.00	----
034 - WORKERS COMPENSATION	4,815.00	0.00	4,092.41	722.59	84.99
01 - WORKERS COMPENSATION	4,815.00	0.00	4,092.41	722.59	84.99

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT CONT'D</b>					
036 - VEHICLE INSURANCE	2,003.00	137.00	1,236.69	766.31	61.74
01 - VEHICLE INSURANCE	2,003.00	137.00	1,236.69	766.31	61.74
038 - SOCIAL SECURITY	37,666.00	2,935.37	31,207.00	6,459.00	82.85
01 - SOCIAL SECURITY	37,666.00	2,935.37	31,207.00	6,459.00	82.85
040 - CITY & STATE RETIREMENT	16,976.00	1,038.12	9,874.73	7,101.27	58.17
01 - CITY & STATE RETIREMENT	16,976.00	1,038.12	9,874.73	7,101.27	58.17
073 - VEHICLE REPAIR	750.00	94.49	2,733.94	-1,983.94	364.53
01 - VEHICLE REPAIR	750.00	94.49	2,733.94	-1,983.94	364.53
074 - TIRES	500.00	0.00	1,203.44	-703.44	240.69
01 - TIRES	500.00	0.00	1,203.44	-703.44	240.69
075 - GAS/OIL/FILTERS	1,800.00	35.78	802.38	997.62	44.58
01 - GAS/OIL/FILTERS	1,800.00	35.78	802.38	997.62	44.58
082 - BAD DEBT ALLOWANCE	101,000.00	2,050.14	64,527.50	36,472.50	63.89
01 - BAD DEBT ALLOWANCE	100,000.00	1,058.28	61,333.15	38,666.85	61.33
02 - COLLECTION FEE	1,000.00	991.86	3,194.35	-2,194.35	319.44
<b>17 - HEALTH &amp; SANITATION</b>	<b>250,536.00</b>	<b>20,644.00</b>	<b>185,954.08</b>	<b>64,581.92</b>	<b>74.22</b>
<b>01 - HEALTH &amp; SANITATION</b>	<b>250,536.00</b>	<b>20,644.00</b>	<b>185,954.08</b>	<b>64,581.92</b>	<b>74.22</b>
022 - HEALTH OFFICER	500.00	0.00	0.00	500.00	0.00
01 - HEATH OFFICER	500.00	0.00	0.00	500.00	0.00
023 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	185,954.08	64,045.92	74.38
01 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	185,954.08	64,045.92	74.38
038 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
01 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
<b>18 - MUNICIPAL BUILDING</b>	<b>70,896.00</b>	<b>3,765.78</b>	<b>45,689.70</b>	<b>25,206.30</b>	<b>64.45</b>
<b>01 - MUNICIPAL BUILDING</b>	<b>70,896.00</b>	<b>3,765.78</b>	<b>45,689.70</b>	<b>25,206.30</b>	<b>64.45</b>
024 - MAINTENANCE COMMUNITY CENTER	6,862.00	254.34	2,069.77	4,792.23	30.16
02 - WATER & SEWER	1,000.00	0.00	489.42	510.58	48.94
04 - ELECTRIC	2,862.00	254.34	1,580.35	1,281.65	55.22
06 - LIONS BLDG RESERVE	3,000.00	0.00	0.00	3,000.00	0.00
025 - HEATING FUEL COMM CENTER	3,700.00	0.00	2,798.22	901.78	75.63
01 - HEATING FUEL COMM CENTER	3,700.00	0.00	2,798.22	901.78	75.63
026 - HEATING FUEL	10,000.00	693.18	10,299.21	-299.21	102.99
03 - HEATING FUEL	10,000.00	693.18	10,299.21	-299.21	102.99
027 - ELECTRICITY	14,310.00	1,214.19	8,582.55	5,727.45	59.98
11 - ELECTRICITY	14,310.00	1,214.19	8,582.55	5,727.45	59.98
028 - WATER	975.00	67.46	590.42	384.58	60.56
05 - WATER	975.00	67.46	590.42	384.58	60.56
029 - SEWER	600.00	41.05	357.25	242.75	59.54
01 - SEWER	600.00	41.05	357.25	242.75	59.54
030 - BUILDING SUPPLIES	4,500.00	347.08	4,048.21	451.79	89.96
01 - BUILDING SUPPLIES	4,500.00	347.08	4,048.21	451.79	89.96
031 - BUILDING MAINTENANCE	18,000.00	227.60	8,735.35	9,264.65	48.53
01 - BUILDING MAINTENANCE	13,000.00	227.60	8,735.35	4,264.65	67.20
03 - BOILER MAINTENANCE	5,000.00	0.00	0.00	5,000.00	0.00
032 - PROPERTY INSURANCE	949.00	75.88	603.72	345.28	63.62
01 - PROPERTY INSURANCE	949.00	75.88	603.72	345.28	63.62
271 - CONTRACTED SERVICES	11,000.00	845.00	7,605.00	3,395.00	69.14
01 - JANITORIAL & SUPPLIES	11,000.00	845.00	7,605.00	3,395.00	69.14
<b>20 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>4,052.59</b>	<b>41,247.64</b>	<b>27,114.36</b>	<b>60.34</b>

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
<b>01 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>4,052.59</b>	<b>41,247.64</b>	<b>27,114.36</b>	<b>60.34</b>
001 - SALARIES	19,812.00	1,516.61	14,686.62	5,125.38	74.13
01 - REGULAR PAY	19,812.00	1,516.61	14,686.62	5,125.38	74.13
003 - OFFICE SUPPLIES	160.00	10.08	68.09	91.91	42.56
01 - POSTAGE	110.00	10.08	68.09	41.91	61.90
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	250.00	0.00	199.00	51.00	79.60
04 - CONFERENCE FEE	250.00	0.00	199.00	51.00	79.60
011 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
02 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
018 - HEALTH INSURANCE	8,291.00	613.68	5,973.12	2,317.88	72.04
01 - HEALTH INSURANCE	8,291.00	613.68	5,973.12	2,317.88	72.04
019 - MISC. EXPENSE	150.00	0.00	52.50	97.50	35.00
01 - MISC EXPENSE	150.00	0.00	52.50	97.50	35.00
038 - SOCIAL SECURITY	1,516.00	104.30	1,024.50	491.50	67.58
01 - SOCIAL SECURITY	1,516.00	104.30	1,024.50	491.50	67.58
040 - CITY & STATE RETIREMENT	693.00	53.92	525.72	167.28	75.86
01 - CITY & STATE RETIREMENT	693.00	53.92	525.72	167.28	75.86
051 - EQUIPMENT MAINTENANCE	1,025.00	80.00	720.00	305.00	70.24
05 - EQUIPMENT MAINTENANCE	1,025.00	80.00	720.00	305.00	70.24
053 - GA CITY	36,250.00	1,674.00	17,968.09	18,281.91	49.57
01 - G.A. CITY	35,000.00	1,674.00	17,968.09	17,031.91	51.34
02 - GA STATE	750.00	0.00	0.00	750.00	0.00
03 - GA NON REIMBURSABLE	500.00	0.00	0.00	500.00	0.00
<b>22 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>17,079.45</b>	<b>137,034.16</b>	<b>119,360.84</b>	<b>53.45</b>
<b>01 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>17,079.45</b>	<b>137,034.16</b>	<b>119,360.84</b>	<b>53.45</b>
001 - SALARIES	182,953.00	11,549.32	92,890.98	90,062.02	50.77
01 - REGULAR PAY	180,453.00	10,049.32	90,299.61	90,153.39	50.04
02 - OVERTIME	1,000.00	0.00	1,091.37	-91.37	109.14
07 - SALARIES	1,500.00	1,500.00	1,500.00	0.00	100.00
003 - OFFICE SUPPLIES	650.00	0.00	133.13	516.87	20.48
01 - POSTAGE	0.00	-7.25	0.00	0.00	----
05 - PRINTER INK	300.00	0.00	33.99	266.01	11.33
08 - OFFICE SUPPLIES	350.00	7.25	99.14	250.86	28.33
006 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
01 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
009 - PROFESSIONAL DUES	750.00	0.00	0.00	750.00	0.00
04 - PROFESSIONAL DUES	750.00	0.00	0.00	750.00	0.00
010 - TRAVEL EXPENSES	6,500.00	1,684.86	5,305.65	1,194.35	81.63
01 - MILEAGE	2,500.00	67.31	2,082.18	417.82	83.29
02 - MEALS & LODGING	4,000.00	1,617.55	3,223.47	776.53	80.59
011 - TRAINING & EDUCATION	2,500.00	290.50	2,500.00	0.00	100.00
02 - TRAINING & EDUCATION	2,500.00	290.50	2,500.00	0.00	100.00
015 - TELEPHONE	1,060.00	69.84	592.42	467.58	55.89
01 - CELL PHONE	550.00	32.83	273.12	276.88	49.66
04 - TELEPHONE	510.00	37.01	319.30	190.70	62.61
018 - HEALTH INSURANCE	36,499.00	2,574.90	24,974.10	11,524.90	68.42
01 - HEALTH INSURANCE	36,499.00	2,574.90	24,974.10	11,524.90	68.42
038 - SOCIAL SECURITY	13,805.00	715.91	6,515.31	7,289.69	47.20
01 - SOCIAL SECURITY	13,805.00	715.91	6,515.31	7,289.69	47.20
040 - CITY & STATE RETIREMENT	3,428.00	194.12	1,892.67	1,535.33	55.21
01 - CITY & STATE RETIREMENT	3,428.00	194.12	1,892.67	1,535.33	55.21

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>22 - TAX ASSESSMENT CONT'D</b>					
051 - EQUIPMENT MAINTENANCE	1,850.00	0.00	1,425.00	425.00	77.03
01 - SOFTWARE	1,850.00	0.00	1,425.00	425.00	77.03
056 - CONTRACTED SERVICES	5,000.00	0.00	48.00	4,952.00	0.96
01 - REGISTRY	500.00	0.00	48.00	452.00	9.60
04 - CONTRACTED SERVICES	4,500.00	0.00	0.00	4,500.00	0.00
058 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
01 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
070 - CLOTHING ALLOWANCE	300.00	0.00	0.00	300.00	0.00
03 - CLOTHING	300.00	0.00	0.00	300.00	0.00
<b>25 - LIBRARY</b>	<b>223,304.00</b>	<b>14,366.35</b>	<b>157,667.26</b>	<b>65,636.74</b>	<b>70.61</b>
<b>01 - LIBRARY</b>	<b>223,304.00</b>	<b>14,366.35</b>	<b>157,667.26</b>	<b>65,636.74</b>	<b>70.61</b>
001 - SALARIES	121,906.00	8,857.10	90,126.96	31,779.04	73.93
01 - REGULAR PAY	121,906.00	8,857.10	90,126.96	31,779.04	73.93
003 - OFFICE SUPPLIES	4,250.00	526.57	3,673.98	576.02	86.45
01 - POSTAGE	550.00	0.00	249.40	300.60	45.35
02 - ADVERTISING	250.00	23.25	231.15	18.85	92.46
03 - COPIER RENTAL	1,650.00	183.25	1,753.40	-103.40	106.27
07 - PAPER	200.00	77.81	189.86	10.14	94.93
08 - OFFICE SUPPLIES	1,600.00	242.26	1,250.17	349.83	78.14
008 - COMPUTER MAINTENANCE	12,800.00	836.00	9,624.42	3,175.58	75.19
01 - COMPUTER MAINTENANCE	12,800.00	836.00	9,624.42	3,175.58	75.19
009 - PROFESSIONAL DUES	150.00	0.00	134.00	16.00	89.33
01 - SUBSCRIPTIONS	150.00	0.00	134.00	16.00	89.33
010 - TRAVEL EXPENSES	800.00	0.00	563.80	236.20	70.48
05 - TRAVEL EXPENSES	800.00	0.00	563.80	236.20	70.48
011 - TRAINING & EDUCATION	500.00	0.00	200.00	300.00	40.00
02 - TRAINING & EDUCATION	500.00	0.00	200.00	300.00	40.00
014 - NEW EQUIPMENT	2,000.00	200.62	1,156.24	843.76	57.81
01 - NEW EQUIPMENT	2,000.00	200.62	1,156.24	843.76	57.81
015 - TELEPHONE	2,000.00	146.21	1,280.93	719.07	64.05
04 - TELEPHONE	2,000.00	146.21	1,280.93	719.07	64.05
018 - HEALTH INSURANCE	10,127.00	0.00	6,951.60	3,175.40	68.64
01 - HEALTH INSURANCE	10,127.00	0.00	6,951.60	3,175.40	68.64
019 - MISC. EXPENSE	250.00	0.00	50.23	199.77	20.09
01 - MISC EXPENSE	250.00	0.00	50.23	199.77	20.09
026 - HEATING FUEL	12,000.00	790.64	8,006.03	3,993.97	66.72
03 - HEATING FUEL	12,000.00	790.64	8,006.03	3,993.97	66.72
027 - ELECTRICITY	5,342.00	0.00	2,361.43	2,980.57	44.20
01 - P.W. MAIN GARAGE	0.00	385.24	385.24	-385.24	----
11 - ELECTRICITY	5,342.00	-385.24	1,976.19	3,365.81	36.99
028 - WATER	275.00	25.59	298.07	-23.07	108.39
05 - WATER	275.00	25.59	298.07	-23.07	108.39
029 - SEWER	250.00	19.15	204.37	45.63	81.75
01 - SEWER	250.00	19.15	204.37	45.63	81.75
031 - BUILDING MAINTENANCE	6,000.00	0.00	4,205.16	1,794.84	70.09
01 - BUILDING MAINTENANCE	6,000.00	0.00	4,205.16	1,794.84	70.09
032 - PROPERTY INSURANCE	1,757.00	139.17	1,116.22	640.78	63.53
01 - PROPERTY INSURANCE	1,757.00	139.17	1,116.22	640.78	63.53
034 - WORKERS COMPENSATION	283.00	0.00	240.49	42.51	84.98
01 - WORKERS COMPENSATION	283.00	0.00	240.49	42.51	84.98
038 - SOCIAL SECURITY	8,905.00	677.57	6,762.69	2,142.31	75.94
01 - SOCIAL SECURITY	8,905.00	677.57	6,762.69	2,142.31	75.94

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>25 - LIBRARY CONT'D</b>					
040 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
01 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
055 - BOOKS & PERIODICALS	18,000.00	1,228.37	11,018.03	6,981.97	61.21
03 - BOOKS & PERIODICALS	18,000.00	1,228.37	11,018.03	6,981.97	61.21
271 - CONTRACTED SERVICES	13,000.00	919.36	9,342.92	3,657.08	71.87
01 - JANITORIAL & SUPPLIES	13,000.00	919.36	9,342.92	3,657.08	71.87
406 - PROGRAMMING	700.00	0.00	349.69	350.31	49.96
01 - LIBRARY PROGRAMS	700.00	0.00	349.69	350.31	49.96
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>	<b>1,964,485.00</b>	<b>150,969.71</b>	<b>1,430,776.88</b>	<b>533,708.12</b>	<b>72.83</b>
<b>01 - AMBULANCE</b>	<b>1,964,485.00</b>	<b>150,969.71</b>	<b>1,430,776.88</b>	<b>533,708.12</b>	<b>72.83</b>
001 - SALARIES	1,196,374.00	94,774.01	885,049.33	311,324.67	73.98
01 - REGULAR PAY	853,974.00	62,788.80	597,675.97	256,298.03	69.99
02 - OVERTIME	290,000.00	27,900.21	248,946.28	41,053.72	85.84
05 - STAND BY PAY	52,000.00	4,008.00	38,350.08	13,649.92	73.75
08 - SPECIAL TRANSPORTS	400.00	77.00	77.00	323.00	19.25
003 - OFFICE SUPPLIES	500.00	0.00	192.64	307.36	38.53
05 - PRINTER INK	0.00	0.00	64.97	-64.97	----
08 - OFFICE SUPPLIES	500.00	0.00	127.67	372.33	25.53
009 - PROFESSIONAL DUES	3,200.00	0.00	2,760.00	440.00	86.25
01 - SUBSCRIPTIONS	200.00	0.00	0.00	200.00	0.00
04 - PROFESSIONAL DUES	3,000.00	0.00	2,760.00	240.00	92.00
010 - TRAVEL EXPENSES	2,750.00	0.00	93.00	2,657.00	3.38
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
05 - TRAVEL EXPENSES	2,250.00	0.00	93.00	2,157.00	4.13
011 - TRAINING & EDUCATION	10,000.00	414.12	6,639.26	3,360.74	66.39
02 - TRAINING & EDUCATION	10,000.00	414.12	6,639.26	3,360.74	66.39
014 - NEW EQUIPMENT	13,000.00	0.00	7,080.32	5,919.68	54.46
01 - NEW EQUIPMENT	13,000.00	0.00	7,080.32	5,919.68	54.46
015 - TELEPHONE	8,400.00	820.95	7,134.46	1,265.54	84.93
01 - CELL PHONE	3,000.00	349.89	2,981.59	18.41	99.39
04 - TELEPHONE	5,400.00	471.06	4,152.87	1,247.13	76.91
017 - COMMUNICATIONS	1,080.00	88.95	806.55	273.45	74.68
03 - INTERNET	1,080.00	88.95	806.55	273.45	74.68
018 - HEALTH INSURANCE	263,263.00	20,829.24	202,612.05	60,650.95	76.96
01 - HEALTH INSURANCE	263,263.00	20,829.24	202,612.05	60,650.95	76.96
019 - MISC. EXPENSE	1,000.00	0.00	870.37	129.63	87.04
01 - MISC EXPENSE	1,000.00	0.00	870.37	129.63	87.04
026 - HEATING FUEL	20,150.00	1,002.92	17,050.73	3,099.27	84.62
01 - RECREATION CENTER	0.00	1,002.92	1,002.92	-1,002.92	----
03 - HEATING FUEL	20,150.00	0.00	16,047.81	4,102.19	79.64
027 - ELECTRICITY	10,000.00	742.11	4,402.32	5,597.68	44.02
11 - ELECTRICITY	10,000.00	742.11	4,402.32	5,597.68	44.02
028 - WATER	675.00	72.15	606.24	68.76	89.81
05 - WATER	675.00	72.15	606.24	68.76	89.81
029 - SEWER	430.00	43.51	365.53	64.47	85.01
01 - SEWER	430.00	43.51	365.53	64.47	85.01
030 - BUILDING SUPPLIES	4,000.00	460.51	2,658.80	1,341.20	66.47
01 - BUILDING SUPPLIES	4,000.00	460.51	2,658.80	1,341.20	66.47
031 - BUILDING MAINTENANCE	14,000.00	110.35	9,028.93	4,971.07	64.49
01 - BUILDING MAINTENANCE	14,000.00	110.35	9,028.93	4,971.07	64.49
032 - PROPERTY INSURANCE	2,087.00	166.42	1,327.43	759.57	63.60
01 - PROPERTY INSURANCE	2,087.00	166.42	1,327.43	759.57	63.60

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONT'D</b>					
034 - WORKERS COMPENSATION	77,840.00	0.00	66,164.02	11,675.98	85.00
01 - WORKERS COMPENSATION	77,840.00	0.00	66,164.02	11,675.98	85.00
035 - UNEMPLOYMENT COMPENSATION	8,500.00	4,530.61	4,530.61	3,969.39	53.30
01 - UNEMPLOYMENT COMPENSATION	8,500.00	4,530.61	4,530.61	3,969.39	53.30
036 - VEHICLE INSURANCE	16,800.00	265.75	9,609.73	7,190.27	57.20
01 - VEHICLE INSURANCE	16,800.00	265.75	9,609.73	7,190.27	57.20
037 - LIABILITY INSURANCE	3,414.00	270.90	2,728.44	685.56	79.92
01 - LIABILITY INSURANCE	3,414.00	270.90	2,728.44	685.56	79.92
038 - SOCIAL SECURITY	94,475.00	6,880.64	65,323.56	29,151.44	69.14
01 - SOCIAL SECURITY	94,475.00	6,880.64	65,323.56	29,151.44	69.14
040 - CITY & STATE RETIREMENT	60,007.00	5,466.15	49,930.14	10,076.86	83.21
01 - CITY & STATE RETIREMENT	60,007.00	5,466.15	49,930.14	10,076.86	83.21
051 - EQUIPMENT MAINTENANCE	18,500.00	4,168.43	7,583.91	10,916.09	40.99
03 - MAINTENANCE CONTRACTS	10,000.00	3,734.61	5,489.30	4,510.70	54.89
05 - EQUIPMENT MAINTENANCE	8,500.00	433.82	2,094.61	6,405.39	24.64
067 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
01 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
069 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
01 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
070 - CLOTHING ALLOWANCE	11,300.00	70.99	7,416.76	3,883.24	65.64
01 - UNIFORMS	8,000.00	70.99	6,375.85	1,624.15	79.70
02 - T.O. GEAR	2,500.00	0.00	597.97	1,902.03	23.92
04 - BOOTS	800.00	0.00	442.94	357.06	55.37
071 - RADIO MAINTENANCE	9,000.00	0.00	869.10	8,130.90	9.66
01 - VEHICLE	2,000.00	0.00	28.00	1,972.00	1.40
02 - BUILDING	1,000.00	0.00	0.00	1,000.00	0.00
03 - RADIO MAINTENANCE	6,000.00	0.00	841.10	5,158.90	14.02
072 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
01 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
073 - VEHICLE REPAIR	12,000.00	4,031.10	16,837.76	-4,837.76	140.31
01 - VEHICLE REPAIR	12,000.00	4,031.10	16,837.76	-4,837.76	140.31
074 - TIRES	7,000.00	38.00	1,160.30	5,839.70	16.58
01 - TIRES	7,000.00	38.00	1,160.30	5,839.70	16.58
075 - GAS/OIL/FILTERS	4,500.00	373.76	1,692.68	2,807.32	37.62
01 - GAS/OIL/FILTERS	4,500.00	373.76	1,692.68	2,807.32	37.62
076 - DIESEL	25,000.00	3,118.40	26,583.69	-1,583.69	106.33
01 - DIESEL	25,000.00	3,118.40	26,583.69	-1,583.69	106.33
077 - BATTERIES	1,640.00	153.96	249.80	1,390.20	15.23
01 - VEHICLE	1,000.00	0.00	0.00	1,000.00	0.00
02 - EQUIPMENT	400.00	76.98	172.82	227.18	43.21
03 - BATTERIES	240.00	76.98	76.98	163.02	32.08
078 - FIELD EXPENSES	1,200.00	0.00	609.06	590.94	50.76
01 - FIELD EXPENSES	1,200.00	0.00	609.06	590.94	50.76
079 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
01 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
080 - PAID CALL VOLUNTEERS	3,000.00	373.00	1,737.75	1,262.25	57.93
01 - PAID CALL VOLUNTEERS	3,000.00	373.00	1,737.75	1,262.25	57.93
082 - BAD DEBT ALLOWANCE	0.00	0.00	2.15	-2.15	----
02 - COLLECTION FEE	0.00	0.00	2.15	-2.15	----
085 - TRANSPORT MEALS	8,500.00	830.04	6,361.33	2,138.67	74.84
01 - TRANSPORT MEALS	8,500.00	830.04	6,361.33	2,138.67	74.84
087 - MEDICAL SUPPLIES	18,000.00	872.74	10,014.68	7,985.32	55.64
01 - AMBULANCE SUPPLIES	7,000.00	500.00	4,073.01	2,926.99	58.19

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONT'D</b>					
02 - OXYGEN	4,000.00	219.88	2,729.10	1,270.90	68.23
03 - MEDICAL SUPPLIES	7,000.00	152.86	3,212.57	3,787.43	45.89
292 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59
01 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59
<b>35 - POLICE DEPARTMENT</b>	<b>1,509,892.00</b>	<b>121,494.20</b>	<b>1,143,545.22</b>	<b>366,346.78</b>	<b>75.74</b>
<b>01 - POLICE DEPARTMENT</b>	<b>1,509,892.00</b>	<b>121,494.20</b>	<b>1,143,545.22</b>	<b>366,346.78</b>	<b>75.74</b>
001 - SALARIES	935,426.00	80,894.81	728,468.61	206,957.39	77.88
01 - REGULAR PAY	843,426.00	70,974.53	669,320.32	174,105.68	79.36
02 - OVERTIME	70,000.00	6,728.28	43,910.29	26,089.71	62.73
06 - POLICE RESERVES SALARY	22,000.00	3,192.00	15,238.00	6,762.00	69.26
003 - OFFICE SUPPLIES	4,650.00	801.18	3,509.95	1,140.05	75.48
01 - POSTAGE	450.00	40.93	395.64	54.36	87.92
02 - ADVERTISING	200.00	449.10	449.10	-249.10	224.55
03 - COPIER RENTAL	1,800.00	150.00	1,050.00	750.00	58.33
05 - PRINTER INK	500.00	0.00	604.95	-104.95	120.99
07 - PAPER	300.00	157.50	339.44	-39.44	113.15
08 - OFFICE SUPPLIES	1,400.00	3.65	670.82	729.18	47.92
009 - PROFESSIONAL DUES	1,000.00	0.00	499.20	500.80	49.92
01 - SUBSCRIPTIONS	600.00	0.00	369.20	230.80	61.53
04 - PROFESSIONAL DUES	400.00	0.00	130.00	270.00	32.50
010 - TRAVEL EXPENSES	3,550.00	86.00	331.27	3,218.73	9.33
01 - MILEAGE	600.00	0.00	0.00	600.00	0.00
02 - MEALS & LODGING	2,200.00	86.00	331.27	1,868.73	15.06
05 - TRAVEL EXPENSES	750.00	0.00	0.00	750.00	0.00
011 - TRAINING & EDUCATION	20,000.00	1,263.39	6,626.97	13,373.03	33.13
02 - TRAINING & EDUCATION	20,000.00	1,263.39	6,626.97	13,373.03	33.13
013 - CAR ALLOWANCE	3,200.00	0.00	1,966.44	1,233.56	61.45
01 - CAR ALLOWANCE	3,200.00	0.00	1,966.44	1,233.56	61.45
014 - NEW EQUIPMENT	2,500.00	0.00	1,881.46	618.54	75.26
01 - NEW EQUIPMENT	2,500.00	0.00	1,881.46	618.54	75.26
015 - TELEPHONE	6,400.00	544.06	4,689.23	1,710.77	73.27
01 - CELL PHONE	2,200.00	186.76	1,540.76	659.24	70.03
04 - TELEPHONE	4,200.00	357.30	3,148.47	1,051.53	74.96
017 - COMMUNICATIONS	2,900.00	147.52	1,424.65	1,475.35	49.13
03 - INTERNET	2,900.00	147.52	1,424.65	1,475.35	49.13
018 - HEALTH INSURANCE	267,098.00	22,514.42	212,040.92	55,057.08	79.39
01 - HEALTH INSURANCE	267,098.00	22,514.42	212,040.92	55,057.08	79.39
019 - MISC. EXPENSE	1,500.00	0.00	366.92	1,133.08	24.46
01 - MISC EXPENSE	1,500.00	0.00	366.92	1,133.08	24.46
027 - ELECTRICITY	212.00	11.11	108.82	103.18	51.33
13 - RADIO TOWER	212.00	11.11	108.82	103.18	51.33
028 - WATER	500.00	54.00	432.00	68.00	86.40
05 - WATER	500.00	54.00	432.00	68.00	86.40
030 - BUILDING SUPPLIES	1,600.00	135.46	886.51	713.49	55.41
01 - BUILDING SUPPLIES	1,600.00	135.46	886.51	713.49	55.41
031 - BUILDING MAINTENANCE	3,000.00	14.76	1,989.98	1,010.02	66.33
01 - BUILDING MAINTENANCE	3,000.00	14.76	1,989.98	1,010.02	66.33
032 - PROPERTY INSURANCE	570.00	45.96	362.86	207.14	63.66
01 - PROPERTY INSURANCE	570.00	45.96	362.86	207.14	63.66
034 - WORKERS COMPENSATION	21,310.00	0.00	18,113.72	3,196.28	85.00
01 - WORKERS COMPENSATION	21,310.00	0.00	18,113.72	3,196.28	85.00
036 - VEHICLE INSURANCE	7,019.00	611.33	4,515.35	2,503.65	64.33

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>35 - POLICE DEPARTMENT CONT'D</b>					
01 - VEHICLE INSURANCE	7,019.00	611.33	4,515.35	2,503.65	64.33
037 - LIABILITY INSURANCE	11,428.00	879.42	7,235.68	4,192.32	63.32
01 - LIABILITY INSURANCE	11,428.00	879.42	7,235.68	4,192.32	63.32
038 - SOCIAL SECURITY	72,077.00	5,839.44	52,559.71	19,517.29	72.92
01 - SOCIAL SECURITY	72,077.00	5,839.44	52,559.71	19,517.29	72.92
040 - CITY & STATE RETIREMENT	47,552.00	3,437.36	30,765.63	16,786.37	64.70
01 - CITY & STATE RETIREMENT	47,552.00	3,437.36	30,765.63	16,786.37	64.70
051 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
05 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
068 - JANITORIAL SERVICES	11,440.00	400.80	10,407.97	1,032.03	90.98
01 - JANITORIAL SERVICES	11,440.00	400.80	10,407.97	1,032.03	90.98
070 - CLOTHING ALLOWANCE	5,600.00	90.00	2,213.52	3,386.48	39.53
01 - UNIFORMS	5,600.00	90.00	2,213.52	3,386.48	39.53
071 - RADIO MAINTENANCE	1,750.00	0.00	889.20	860.80	50.81
01 - VEHICLE	250.00	0.00	0.00	250.00	0.00
03 - RADIO MAINTENANCE	1,500.00	0.00	889.20	610.80	59.28
073 - VEHICLE REPAIR	6,000.00	412.89	6,375.67	-375.67	106.26
01 - VEHICLE REPAIR	6,000.00	412.89	6,375.67	-375.67	106.26
074 - TIRES	3,680.00	477.32	1,636.96	2,043.04	44.48
01 - TIRES	3,680.00	477.32	1,636.96	2,043.04	44.48
075 - GAS/OIL/FILTERS	26,000.00	2,345.27	22,255.06	3,744.94	85.60
01 - GAS/OIL/FILTERS	26,000.00	2,345.27	22,255.06	3,744.94	85.60
077 - BATTERIES	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE	200.00	0.00	0.00	200.00	0.00
079 - EMPLOYEE PHYSICALS	2,000.00	0.00	0.00	2,000.00	0.00
01 - EMPLOYEE PHYSICALS	500.00	0.00	0.00	500.00	0.00
02 - PSYCHOLOGICAL EVALUATIONS	1,000.00	0.00	0.00	1,000.00	0.00
03 - POLY GRAPH TESTING	500.00	0.00	0.00	500.00	0.00
089 - EQUIPMENT RESERVES	4,500.00	173.88	173.88	4,326.12	3.86
01 - EQUIPMENT RESERVES	4,500.00	173.88	173.88	4,326.12	3.86
090 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
01 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
093 - MEALS FOR PRISONERS	4,500.00	0.00	2,364.76	2,135.24	52.55
01 - MEALS FOR PRISONERS	4,500.00	0.00	2,364.76	2,135.24	52.55
094 - VIDEO EQUIPMENT	400.00	0.00	585.00	-185.00	146.25
01 - VIDEO EQUIPMENT	400.00	0.00	585.00	-185.00	146.25
097 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
01 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
098 - MEDICAL TESTS/SUPPLIES	2,830.00	113.82	762.32	2,067.68	26.94
01 - MEDICAL TESTS/SUPPLIES	1,830.00	66.50	228.28	1,601.72	12.47
02 - LAUNDRY	1,000.00	47.32	534.04	465.96	53.40
102 - COMPUTER TECH SUPPORT	4,500.00	200.00	2,314.80	2,185.20	51.44
01 - COMPUTER TECH SUPPORT	2,500.00	200.00	2,314.80	185.20	92.59
02 - RECORDER MAINTENANCE	2,000.00	0.00	0.00	2,000.00	0.00
179 - ANIMAL SHELTER SERVICES	14,740.00	0.00	14,740.20	-0.20	100.00
01 - CEN AROOSTOOK HUMANE SOCIETY	14,740.00	0.00	14,740.20	-0.20	100.00
<b>38 - PROTECTION</b>	<b>456,476.00</b>	<b>36,431.37</b>	<b>324,431.99</b>	<b>132,044.01</b>	<b>71.07</b>
<b>01 - PROTECTION</b>	<b>456,476.00</b>	<b>36,431.37</b>	<b>324,431.99</b>	<b>132,044.01</b>	<b>71.07</b>
105 - STREET LIGHTS	123,868.00	9,645.29	83,357.27	40,510.73	67.30
01 - STREET LIGHTS	123,868.00	9,645.29	83,357.27	40,510.73	67.30
106 - HYDRANT RENTAL	332,608.00	26,786.08	241,074.72	91,533.28	72.48

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>38 - PROTECTION CONT'D</b>					
01 - HYDRANT RENTAL	332,608.00	26,786.08	241,074.72	91,533.28	72.48
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>2,143.64</b>	<b>7,449.69</b>	<b>7,787.31</b>	<b>48.89</b>
<b>01 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>2,143.64</b>	<b>7,449.69</b>	<b>7,787.31</b>	<b>48.89</b>
001 - SALARIES	6,858.00	1,714.50	5,143.50	1,714.50	75.00
07 - SALARIES	6,858.00	1,714.50	5,143.50	1,714.50	75.00
003 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
05 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
011 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
02 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
014 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
01 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
015 - TELEPHONE	730.00	60.09	533.34	196.66	73.06
04 - TELEPHONE	730.00	60.09	533.34	196.66	73.06
017 - COMMUNICATIONS	564.00	0.00	0.00	564.00	0.00
03 - INTERNET	564.00	0.00	0.00	564.00	0.00
019 - MISC. EXPENSE	200.00	0.00	67.60	132.40	33.80
01 - MISC EXPENSE	200.00	0.00	67.60	132.40	33.80
027 - ELECTRICITY	250.00	15.70	97.30	152.70	38.92
11 - ELECTRICITY	250.00	15.70	97.30	152.70	38.92
030 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
01 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
031 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
01 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
032 - PROPERTY INSURANCE	383.00	32.92	245.82	137.18	64.18
01 - PROPERTY INSURANCE	383.00	32.92	245.82	137.18	64.18
036 - VEHICLE INSURANCE	887.00	196.33	689.83	197.17	77.77
01 - VEHICLE INSURANCE	887.00	196.33	689.83	197.17	77.77
038 - SOCIAL SECURITY	525.00	124.10	372.30	152.70	70.91
01 - SOCIAL SECURITY	525.00	124.10	372.30	152.70	70.91
040 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
01 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
051 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
05 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
068 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
01 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
073 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
075 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
01 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
078 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
01 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
<b>40 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>266,759.02</b>	<b>1,431,971.71</b>	<b>824,913.29</b>	<b>63.45</b>
<b>01 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>266,759.02</b>	<b>1,431,971.71</b>	<b>824,913.29</b>	<b>63.45</b>
001 - SALARIES	741,724.00	43,193.56	534,233.35	207,490.65	72.03
01 - REGULAR PAY	636,724.00	42,043.07	458,150.98	178,573.02	71.95
02 - OVERTIME	105,000.00	1,150.49	76,082.37	28,917.63	72.46
003 - OFFICE SUPPLIES	2,190.00	72.62	917.09	1,272.91	41.88
01 - POSTAGE	40.00	0.00	1.82	38.18	4.55
02 - ADVERTISING	500.00	0.00	171.00	329.00	34.20

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
05 - PRINTER INK	50.00	0.00	0.00	50.00	0.00
07 - PAPER	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	300.00	0.00	174.26	125.74	58.09
11 - EQUIPMENT RENTAL	850.00	72.62	570.01	279.99	67.06
12 - SOFTWARE	400.00	0.00	0.00	400.00	0.00
010 - TRAVEL EXPENSES	450.00	0.00	176.52	273.48	39.23
02 - MEALS & LODGING	250.00	0.00	68.95	181.05	27.58
05 - TRAVEL EXPENSES	200.00	0.00	107.57	92.43	53.79
011 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
02 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
014 - NEW EQUIPMENT	4,000.00	0.00	0.00	4,000.00	0.00
01 - NEW EQUIPMENT	4,000.00	0.00	0.00	4,000.00	0.00
015 - TELEPHONE	2,220.00	91.33	828.44	1,391.56	37.32
01 - CELL PHONE	720.00	0.00	0.00	720.00	0.00
04 - TELEPHONE	1,500.00	91.33	828.44	671.56	55.23
017 - COMMUNICATIONS	540.00	44.95	404.55	135.45	74.92
03 - INTERNET	540.00	44.95	404.55	135.45	74.92
018 - HEALTH INSURANCE	283,424.00	19,311.85	207,948.55	75,475.45	73.37
01 - HEALTH INSURANCE	283,424.00	19,311.85	207,948.55	75,475.45	73.37
019 - MISC. EXPENSE	1,500.00	54.24	746.78	753.22	49.79
01 - MISC EXPENSE	1,500.00	54.24	746.78	753.22	49.79
026 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
03 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
027 - ELECTRICITY	13,784.00	721.53	8,035.16	5,748.84	58.29
01 - P.W. MAIN GARAGE	12,010.00	597.44	6,822.96	5,187.04	56.81
02 - P.W. COLD STORAGE	519.00	35.54	355.82	163.18	68.56
03 - P.W. SAND DOME	218.00	27.60	150.38	67.62	68.98
04 - P.W. OUTSIDE LIGHTS	218.00	0.00	134.74	83.26	61.81
11 - ELECTRICITY	382.00	27.69	277.75	104.25	72.71
12 - PW PUMP HOUSE	437.00	33.26	293.51	143.49	67.16
028 - WATER	1,500.00	0.00	992.28	507.72	66.15
05 - WATER	1,500.00	0.00	992.28	507.72	66.15
029 - SEWER	400.00	0.00	275.34	124.66	68.84
01 - SEWER	400.00	0.00	275.34	124.66	68.84
030 - BUILDING SUPPLIES	1,200.00	188.43	357.08	842.92	29.76
01 - BUILDING SUPPLIES	1,200.00	188.43	357.08	842.92	29.76
031 - BUILDING MAINTENANCE	5,000.00	0.00	1,929.26	3,070.74	38.59
01 - BUILDING MAINTENANCE	5,000.00	0.00	1,929.26	3,070.74	38.59
032 - PROPERTY INSURANCE	2,945.00	244.75	1,882.87	1,062.13	63.93
01 - PROPERTY INSURANCE	2,945.00	244.75	1,882.87	1,062.13	63.93
034 - WORKERS COMPENSATION	39,358.00	0.00	33,454.07	5,903.93	85.00
01 - WORKERS COMPENSATION	39,358.00	0.00	33,454.07	5,903.93	85.00
036 - VEHICLE INSURANCE	28,218.00	2,158.75	17,853.16	10,364.84	63.27
01 - VEHICLE INSURANCE	28,218.00	2,158.75	17,853.16	10,364.84	63.27
038 - SOCIAL SECURITY	56,742.00	2,994.23	37,947.34	18,794.66	66.88
01 - SOCIAL SECURITY	56,742.00	2,994.23	37,947.34	18,794.66	66.88
040 - CITY & STATE RETIREMENT	25,095.00	918.13	10,190.38	14,904.62	40.61
01 - CITY & STATE RETIREMENT	25,095.00	918.13	10,190.38	14,904.62	40.61
051 - EQUIPMENT MAINTENANCE	145,500.00	10,751.87	101,143.98	44,356.02	69.51
01 - SOFTWARE	0.00	40.00	0.00	0.00	----
05 - EQUIPMENT MAINTENANCE	135,000.00	10,711.87	90,242.98	44,757.02	66.85
08 - SNOW PLOW REPAIRS	10,500.00	0.00	10,901.00	-401.00	103.82
070 - CLOTHING ALLOWANCE	7,600.00	94.89	1,163.43	6,436.57	15.31

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
03 - CLOTHING	5,600.00	64.90	568.47	5,031.53	10.15
04 - BOOTS	2,000.00	29.99	594.96	1,405.04	29.75
071 - RADIO MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
01 - VEHICLE	700.00	0.00	0.00	700.00	0.00
03 - RADIO MAINTENANCE	300.00	0.00	0.00	300.00	0.00
074 - TIRES	13,500.00	1,649.67	4,008.53	9,491.47	29.69
01 - TIRES	1,500.00	300.00	300.00	1,200.00	20.00
03 - HEAVY EQUIPMENT	5,000.00	1,349.67	1,581.68	3,418.32	31.63
04 - TRUCKS	7,000.00	0.00	2,126.85	4,873.15	30.38
075 - GAS/OIL/FILTERS	6,500.00	463.11	5,869.59	630.41	90.30
01 - GAS/OIL/FILTERS	6,500.00	463.11	5,869.59	630.41	90.30
076 - DIESEL	95,000.00	2,099.00	77,524.15	17,475.85	81.60
01 - DIESEL	95,000.00	2,099.00	77,524.15	17,475.85	81.60
109 - SAFETY MATERIAL	2,500.00	365.32	781.12	1,718.88	31.24
01 - SAFETY MATERIAL	2,500.00	365.32	781.12	1,718.88	31.24
111 - TOOLS - SHOP	1,750.00	98.87	560.06	1,189.94	32.00
01 - TOOLS - SHOP	1,750.00	98.87	560.06	1,189.94	32.00
112 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
01 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
113 - PROPANE	75.00	0.00	0.00	75.00	0.00
01 - PROPANE	75.00	0.00	0.00	75.00	0.00
114 - INDUSTRIAL GAS/SOLVENT	1,700.00	59.06	1,400.78	299.22	82.40
01 - INSUSTRIAL GAS/SOLVENT	1,700.00	59.06	1,400.78	299.22	82.40
115 - LUBRICANTS	11,000.00	867.22	2,467.57	8,532.43	22.43
01 - LUBRICANTS	11,000.00	867.22	2,467.57	8,532.43	22.43
116 - SALT & CALCIUM	175,800.00	0.00	108,251.67	67,548.33	61.58
01 - ROCK SALT	145,800.00	0.00	95,118.97	50,681.03	65.24
02 - LIQUID DEICER	30,000.00	0.00	13,132.70	16,867.30	43.78
117 - GRAVEL	4,000.00	186.00	0.00	4,000.00	0.00
01 - GRAVEL	4,000.00	186.00	0.00	4,000.00	0.00
118 - CRUSHED STONE	30,000.00	27,810.59	27,810.59	2,189.41	92.70
01 - CRUSHED STONE	30,000.00	27,810.59	27,810.59	2,189.41	92.70
119 - LIQUID ASPHALT	163,020.00	150,520.78	150,520.78	12,499.22	92.33
01 - LIQUID ASPHALT	163,020.00	150,520.78	150,520.78	12,499.22	92.33
120 - SHIM & PATCH	66,000.00	1,519.04	60,291.26	5,708.74	91.35
01 - SHIM & PATCH	50,000.00	1,519.04	43,531.39	6,468.61	87.06
02 - PATCH	16,000.00	0.00	16,759.87	-759.87	104.75
121 - ASPHALT	224,000.00	0.00	0.00	224,000.00	0.00
01 - ASPHALT	224,000.00	0.00	0.00	224,000.00	0.00
122 - CULVERTS & GAURD RAILS	9,000.00	0.00	6,369.63	2,630.37	70.77
01 - CULVERTS & GAURD RAILS	9,000.00	0.00	6,369.63	2,630.37	70.77
123 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
01 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
124 - SIDEWALKS	2,000.00	0.00	0.00	2,000.00	0.00
01 - SIDEWALKS	2,000.00	0.00	0.00	2,000.00	0.00
126 - TRAFFIC PAINT	11,000.00	279.23	6,910.69	4,089.31	62.82
01 - TRAFFIC PAINT	11,000.00	279.23	6,910.69	4,089.31	62.82
127 - VEHICLE PAINT	3,500.00	0.00	1,049.68	2,450.32	29.99
01 - VEHICLE PAINT	3,500.00	0.00	1,049.68	2,450.32	29.99
130 - CONSTRUCTION MATERIAL	4,500.00	0.00	377.78	4,122.22	8.40
01 - CONSTRUCTION MATERIAL	4,500.00	0.00	377.78	4,122.22	8.40
131 - SAND ACCOUNT	42,000.00	0.00	0.00	42,000.00	0.00
01 - SAND ACCOUNT	42,000.00	0.00	0.00	42,000.00	0.00

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
132 - MUNICIPAL MAINTENANCE	8,000.00	0.00	6,981.88	1,018.12	87.27
01 - MUNICIPAL MAINTENANCE	8,000.00	0.00	6,981.88	1,018.12	87.27
134 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60
01 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60
<b>50 - RECREATION DEPARTMENT</b>	<b>491,316.00</b>	<b>30,644.36</b>	<b>351,503.01</b>	<b>139,812.99</b>	<b>71.54</b>
<b>01 - RECREATION DEPARTMENT</b>	<b>491,316.00</b>	<b>30,644.36</b>	<b>351,503.01</b>	<b>139,812.99</b>	<b>71.54</b>
001 - SALARIES	294,437.00	19,085.33	210,965.78	83,471.22	71.65
01 - REGULAR PAY	192,569.00	14,775.63	147,315.54	45,253.46	76.50
07 - SALARIES	101,868.00	4,309.70	63,650.24	38,217.76	62.48
003 - OFFICE SUPPLIES	5,000.00	696.76	2,920.64	2,079.36	58.41
01 - POSTAGE	250.00	0.00	198.00	52.00	79.20
02 - ADVERTISING	1,300.00	456.00	880.15	419.85	67.70
03 - COPIER RENTAL	1,800.00	130.00	1,040.00	760.00	57.78
04 - EQUIPMENT REPAIR	250.00	0.00	0.00	250.00	0.00
05 - PRINTER INK	50.00	79.98	79.98	-29.98	159.96
07 - PAPER	350.00	12.39	316.91	33.09	90.55
08 - OFFICE SUPPLIES	1,000.00	18.39	405.60	594.40	40.56
008 - COMPUTER MAINTENANCE	250.00	45.00	45.00	205.00	18.00
01 - COMPUTER MAINTENANCE	250.00	45.00	45.00	205.00	18.00
009 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
04 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
010 - TRAVEL EXPENSES	1,700.00	0.00	0.00	1,700.00	0.00
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
02 - MEALS & LODGING	500.00	0.00	0.00	500.00	0.00
04 - CONFERENCE FEE	200.00	0.00	0.00	200.00	0.00
05 - TRAVEL EXPENSES	500.00	0.00	0.00	500.00	0.00
011 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
02 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
013 - CAR ALLOWANCE	0.00	246.16	2,400.06	-2,400.06	----
01 - CAR ALLOWANCE	0.00	246.16	2,400.06	-2,400.06	----
015 - TELEPHONE	3,300.00	226.79	2,193.52	1,106.48	66.47
01 - CELL PHONE	100.00	0.00	100.00	0.00	100.00
02 - REC CENTER	2,800.00	166.50	1,537.01	1,262.99	54.89
04 - TELEPHONE	400.00	60.29	556.51	-156.51	139.13
017 - COMMUNICATIONS	970.00	79.99	639.92	330.08	65.97
03 - INTERNET	970.00	79.99	639.92	330.08	65.97
018 - HEALTH INSURANCE	58,972.00	4,664.30	45,578.70	13,393.30	77.29
01 - HEALTH INSURANCE	58,972.00	4,664.30	45,578.70	13,393.30	77.29
026 - HEATING FUEL	15,500.00	0.00	10,450.81	5,049.19	67.42
01 - RECREATION CENTER	15,000.00	0.00	9,864.18	5,135.82	65.76
02 - TEAGUE PARK	500.00	0.00	586.63	-86.63	117.33
027 - ELECTRICITY	28,100.00	1,467.70	14,026.28	14,073.72	49.92
05 - RECREATION CENTER	26,000.00	1,358.16	12,748.50	13,251.50	49.03
06 - TEAGUE PARK	600.00	0.00	889.08	-289.08	148.18
07 - SOUCIE SPORTS COMPLEX	1,500.00	109.54	388.70	1,111.30	25.91
028 - WATER	1,400.00	99.06	897.15	502.85	64.08
01 - RECREATION CENTER	1,000.00	78.21	689.39	310.61	68.94
02 - TEAGUE PARK	100.00	0.00	125.12	-25.12	125.12
04 - SOUCIE SPORTS COMPLEX	300.00	20.85	82.64	217.36	27.55
029 - SEWER	600.00	37.34	410.53	189.47	68.42
01 - SEWER	600.00	37.34	410.53	189.47	68.42
030 - BUILDING SUPPLIES	3,200.00	0.00	1,770.05	1,429.95	55.31

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>50 - RECREATION DEPARTMENT CONT'D</b>					
01 - BUILDING SUPPLIES	3,200.00	0.00	1,770.05	1,429.95	55.31
031 - BUILDING MAINTENANCE	24,000.00	717.39	20,026.35	3,973.65	83.44
01 - BUILDING MAINTENANCE	24,000.00	717.39	20,009.37	3,990.63	83.37
03 - BOILER MAINTENANCE	0.00	0.00	16.98	-16.98	----
032 - PROPERTY INSURANCE	6,567.00	536.75	4,189.11	2,377.89	63.79
01 - PROPERTY INSURANCE	6,567.00	536.75	4,189.11	2,377.89	63.79
034 - WORKERS COMPENSATION	9,606.00	0.00	8,165.49	1,440.51	85.00
01 - WORKERS COMPENSATION	9,606.00	0.00	8,165.49	1,440.51	85.00
038 - SOCIAL SECURITY	22,524.00	1,428.40	15,984.66	6,539.34	70.97
01 - SOCIAL SECURITY	22,524.00	1,428.40	15,984.66	6,539.34	70.97
040 - CITY & STATE RETIREMENT	6,740.00	534.04	5,206.89	1,533.11	77.25
01 - CITY & STATE RETIREMENT	6,740.00	534.04	5,206.89	1,533.11	77.25
136 - YOUTH CENTER EQUIPMENT	800.00	0.00	211.38	588.62	26.42
01 - YOUTH CENTER EQUIPMENT	800.00	0.00	211.38	588.62	26.42
138 - PROGRAM EQUIPMENT	3,750.00	569.43	2,825.95	924.05	75.36
01 - BASEBALL/SOFTBALL	800.00	0.00	657.04	142.96	82.13
02 - TENNIS	100.00	88.32	88.32	11.68	88.32
03 - SOCCER	600.00	344.19	585.69	14.31	97.62
04 - BASKETBALL	450.00	136.92	136.92	313.08	30.43
06 - PROGRAM EQUIPMENT	1,800.00	0.00	1,357.98	442.02	75.44
141 - TROPHIES & AWARDS	500.00	0.00	490.00	10.00	98.00
01 - TROPHIES & AWARDS	500.00	0.00	490.00	10.00	98.00
145 - SPECIAL EVENTS	2,400.00	209.92	1,879.74	520.26	78.32
01 - SPECIAL EVENTS	2,400.00	209.92	1,879.74	520.26	78.32
<b>51 - PARKS</b>	<b>155,360.00</b>	<b>15,872.37</b>	<b>118,362.84</b>	<b>36,997.16</b>	<b>76.19</b>
<b>01 - PARKS</b>	<b>155,360.00</b>	<b>15,872.37</b>	<b>118,362.84</b>	<b>36,997.16</b>	<b>76.19</b>
001 - SALARIES	88,596.00	7,427.86	63,611.79	24,984.21	71.80
01 - REGULAR PAY	48,432.00	3,387.84	31,046.90	17,385.10	64.10
02 - OVERTIME	2,605.00	1,397.49	3,609.19	-1,004.19	138.55
07 - SALARIES	37,559.00	2,642.53	28,955.70	8,603.30	77.09
014 - NEW EQUIPMENT	1,200.00	4.64	842.59	357.41	70.22
01 - NEW EQUIPMENT	1,200.00	4.64	842.59	357.41	70.22
015 - TELEPHONE	1,000.00	60.29	556.51	443.49	55.65
04 - TELEPHONE	1,000.00	60.29	556.51	443.49	55.65
018 - HEALTH INSURANCE	10,127.00	793.95	6,607.65	3,519.35	65.25
01 - HEALTH INSURANCE	10,127.00	793.95	6,607.65	3,519.35	65.25
026 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
03 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
027 - ELECTRICITY	3,074.00	305.98	1,852.33	1,221.67	60.26
09 - PARKS SHOP	1,908.00	228.14	1,252.66	655.34	65.65
10 - PARK SECURITY LIGHTING	954.00	53.62	464.14	489.86	48.65
11 - ELECTRICITY	212.00	24.22	135.53	76.47	63.93
029 - SEWER	250.00	50.00	150.00	100.00	60.00
01 - SEWER	250.00	50.00	150.00	100.00	60.00
030 - BUILDING SUPPLIES	1,300.00	0.00	1,545.22	-245.22	118.86
01 - BUILDING SUPPLIES	1,300.00	0.00	1,545.22	-245.22	118.86
031 - BUILDING MAINTENANCE	1,200.00	920.35	3,510.52	-2,310.52	292.54
01 - BUILDING MAINTENANCE	1,200.00	920.35	3,510.52	-2,310.52	292.54
036 - VEHICLE INSURANCE	5,719.00	413.00	3,594.00	2,125.00	62.84
01 - VEHICLE INSURANCE	5,719.00	413.00	3,594.00	2,125.00	62.84
038 - SOCIAL SECURITY	6,778.00	549.29	4,746.74	2,031.26	70.03
01 - SOCIAL SECURITY	6,778.00	549.29	4,746.74	2,031.26	70.03

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>51 - PARKS CONT'D</b>					
040 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
01 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
051 - EQUIPMENT MAINTENANCE	4,900.00	1,835.86	5,247.77	-347.77	107.10
04 - REPAIRS	900.00	0.00	422.41	477.59	46.93
05 - EQUIPMENT MAINTENANCE	4,000.00	1,835.86	4,825.36	-825.36	120.63
070 - CLOTHING ALLOWANCE	400.00	0.00	473.06	-73.06	118.27
03 - CLOTHING	400.00	0.00	473.06	-73.06	118.27
073 - VEHICLE REPAIR	3,000.00	121.87	5,895.47	-2,895.47	196.52
01 - VEHICLE REPAIR	3,000.00	121.87	5,895.47	-2,895.47	196.52
074 - TIRES	1,200.00	0.00	1,149.19	50.81	95.77
01 - TIRES	1,200.00	0.00	1,149.19	50.81	95.77
075 - GAS/OIL/FILTERS	8,000.00	874.61	5,042.38	2,957.62	63.03
01 - GAS/OIL/FILTERS	8,000.00	874.61	5,042.38	2,957.62	63.03
076 - DIESEL	900.00	188.74	1,054.94	-154.94	117.22
01 - DIESEL	900.00	188.74	1,054.94	-154.94	117.22
111 - TOOLS - SHOP	800.00	0.00	1,030.03	-230.03	128.75
01 - TOOLS - SHOP	800.00	0.00	1,030.03	-230.03	128.75
147 - PARK MAINTENANCE	8,000.00	1,926.00	5,965.29	2,034.71	74.57
01 - PARK MAINTENCE	8,000.00	1,926.00	5,965.29	2,034.71	74.57
237 - CIVIC BEAUTIFICATION	2,000.00	399.93	887.97	1,112.03	44.40
01 - CIVIC BEAUTIFICATION	2,000.00	399.93	887.97	1,112.03	44.40
<b>60 - AIRPORT</b>	<b>37,463.00</b>	<b>2,061.90</b>	<b>73,515.80</b>	<b>-36,052.80</b>	<b>196.24</b>
<b>01 - AIRPORT</b>	<b>37,463.00</b>	<b>2,061.90</b>	<b>73,515.80</b>	<b>-36,052.80</b>	<b>196.24</b>
008 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
01 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
015 - TELEPHONE	300.00	22.03	197.85	102.15	65.95
04 - TELEPHONE	300.00	22.03	197.85	102.15	65.95
017 - COMMUNICATIONS	0.00	64.98	488.88	-488.88	----
03 - INTERNET	0.00	64.98	488.88	-488.88	----
019 - MISC. EXPENSE	450.00	0.00	262.69	187.31	58.38
01 - MISC EXPENSE	450.00	0.00	262.69	187.31	58.38
026 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
03 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
027 - ELECTRICITY	1,889.00	163.11	1,071.63	817.37	56.73
11 - ELECTRICITY	1,889.00	94.99	670.24	1,218.76	35.48
14 - AIRPORT HANGER	0.00	68.12	401.39	-401.39	----
028 - WATER	900.00	0.00	350.50	549.50	38.94
05 - WATER	900.00	0.00	350.50	549.50	38.94
029 - SEWER	500.00	0.00	133.62	366.38	26.72
01 - SEWER	500.00	0.00	133.62	366.38	26.72
031 - BUILDING MAINTENANCE	4,000.00	217.72	1,452.07	2,547.93	36.30
01 - BUILDING MAINTENANCE	4,000.00	217.72	1,452.07	2,547.93	36.30
032 - PROPERTY INSURANCE	1,236.00	101.33	788.68	447.32	63.81
01 - PROPERTY INSURANCE	1,236.00	101.33	788.68	447.32	63.81
037 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42
01 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42
038 - SOCIAL SECURITY	459.00	87.75	821.92	-362.92	179.07
01 - SOCIAL SECURITY	459.00	87.75	821.92	-362.92	179.07
042 - MANDATED IMMUNIZATIONS	0.00	-7,312.89	0.00	0.00	----
01 - MANDATED IMMUNIZATIONS	0.00	-7,312.89	0.00	0.00	----
051 - EQUIPMENT MAINTENANCE	0.00	212.50	2,136.21	-2,136.21	----
05 - EQUIPMENT MAINTENANCE	0.00	212.50	2,136.21	-2,136.21	----

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>60 - AIRPORT CONT'D</b>					
076 - DIESEL	3,500.00	0.00	3,672.77	-172.77	104.94
01 - DIESEL	3,500.00	0.00	3,672.77	-172.77	104.94
153 - AIR CONSULTANT CONTRACT	14,500.00	700.00	8,075.00	6,425.00	55.69
01 - AIR CONSULTANT CONTRACT	14,500.00	700.00	8,075.00	6,425.00	55.69
155 - SNOW PLOWING	6,000.00	492.48	6,462.24	-462.24	107.70
01 - SNOW PLOWING	6,000.00	492.48	6,462.24	-462.24	107.70
156 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
01 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
157 - RUNWAY MAINTENANCE	1,000.00	0.00	1,315.40	-315.40	131.54
01 - RUNWAY MAINTENANCE	1,000.00	0.00	1,315.40	-315.40	131.54
420 - AVGAS	0.00	7,312.89	40,944.87	-40,944.87	----
01 - AVGAS	0.00	7,312.89	40,944.87	-40,944.87	----
<b>61 - CARIBOU TRAILER PARK</b>	<b>15,387.00</b>	<b>1,474.50</b>	<b>7,999.35</b>	<b>7,387.65</b>	<b>51.99</b>
<b>01 - CARIBOU TRAILER PARK</b>	<b>15,387.00</b>	<b>1,474.50</b>	<b>7,999.35</b>	<b>7,387.65</b>	<b>51.99</b>
027 - ELECTRICITY	1,600.00	101.33	913.73	686.27	57.11
11 - ELECTRICITY	1,600.00	101.33	913.73	686.27	57.11
028 - WATER	5,000.00	497.58	2,601.89	2,398.11	52.04
05 - WATER	5,000.00	497.58	2,601.89	2,398.11	52.04
029 - SEWER	3,000.00	600.00	1,900.00	1,100.00	63.33
01 - SEWER	3,000.00	600.00	1,900.00	1,100.00	63.33
032 - PROPERTY INSURANCE	44.00	4.17	28.70	15.30	65.23
01 - PROPERTY INSURANCE	44.00	4.17	28.70	15.30	65.23
105 - STREET LIGHTS	1,908.00	136.42	1,180.73	727.27	61.88
01 - STREET LIGHTS	1,908.00	136.42	1,180.73	727.27	61.88
147 - PARK MAINTENANCE	200.00	0.00	0.00	200.00	0.00
01 - PARK MAINTENANCE	200.00	0.00	0.00	200.00	0.00
158 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
01 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
160 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
01 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
161 - GARBAGE COLLECTION	1,620.00	135.00	1,080.00	540.00	66.67
01 - GARBAGE COLLECTION	1,620.00	135.00	1,080.00	540.00	66.67
<b>65 - CEMETERIES</b>	<b>6,850.00</b>	<b>550.00</b>	<b>5,421.55</b>	<b>1,428.45</b>	<b>79.15</b>
<b>01 - CEMETERIES</b>	<b>6,850.00</b>	<b>550.00</b>	<b>5,421.55</b>	<b>1,428.45</b>	<b>79.15</b>
165 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
01 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
166 - GRIMES CEMETERY	2,000.00	550.00	1,171.55	828.45	58.58
01 - GRIMES CEMETERY	2,000.00	550.00	1,171.55	828.45	58.58
167 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
168 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
169 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
01 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
170 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00
01 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00
171 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
01 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
172 - MEMORIAL DAY FLAGS	600.00	0.00	0.00	600.00	0.00
01 - MEMORIAL DAY FLAGS	600.00	0.00	0.00	600.00	0.00

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>70 - INS &amp; RETIREMENT CONT'D</b>					
<b>70 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>-2,052.41</b>	<b>85,237.59</b>	<b>24,521.41</b>	<b>77.66</b>
<b>01 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>-2,052.41</b>	<b>85,237.59</b>	<b>24,521.41</b>	<b>77.66</b>
007 - AUDIT	3,200.00	0.00	0.00	3,200.00	0.00
02 - GASB 45	3,200.00	0.00	0.00	3,200.00	0.00
018 - HEALTH INSURANCE	0.00	500.00	500.00	-500.00	----
01 - HEALTH INSURANCE	0.00	500.00	500.00	-500.00	----
034 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	----
01 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	----
035 - UNEMPLOYMENT COMPENSATION	19,659.00	-5,301.01	9,845.03	9,813.97	50.08
01 - UNEMPLOYMENT COMPENSATION	19,659.00	-5,301.01	9,845.03	9,813.97	50.08
037 - LIABILITY INSURANCE	29,400.00	2,302.88	18,644.55	10,755.45	63.42
01 - LIABILITY INSURANCE	29,400.00	2,302.88	18,644.55	10,755.45	63.42
041 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
01 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
043 - COMPENSATED ABSENCES	45,000.00	0.00	45,000.00	0.00	100.00
01 - COMPENSATED ABSENCES	45,000.00	0.00	45,000.00	0.00	100.00
046 - RECOGNITIONS & AWARDS	2,500.00	9.72	462.22	2,037.78	18.49
01 - RECOGNITIONS & AWARDS	2,500.00	9.72	462.22	2,037.78	18.49
311 - SECTION 125 EXPENSE	7,000.00	436.00	5,603.79	1,396.21	80.05
01 - SECTION 125 EXPENSE	7,000.00	436.00	5,603.79	1,396.21	80.05
<b>80 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>-5,231.12</b>	<b>15,630.13</b>	<b>34,619.87</b>	<b>31.10</b>
<b>01 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>-5,231.12</b>	<b>15,630.13</b>	<b>34,619.87</b>	<b>31.10</b>
045 - REFUNDS/REIMBURSEMENTS	250.00	-5,924.08	-5,924.08	6,174.08	-999.99
01 - REFUNDS/REIMBURSEMENTS	250.00	-5,924.08	-5,924.08	6,174.08	-999.99
200 - TAX LIEN COSTS	20,000.00	437.00	15,201.66	4,798.34	76.01
01 - TAX LIEN COSTS	20,000.00	437.00	15,201.66	4,798.34	76.01
201 - ABATEMENTS	30,000.00	255.96	6,352.55	23,647.45	21.18
01 - ABATEMENTS	30,000.00	255.96	6,352.55	23,647.45	21.18
<b>85 - CAPITAL IMPROVEMENTS</b>	<b>741,569.00</b>	<b>0.00</b>	<b>741,569.00</b>	<b>0.00</b>	<b>100.00</b>
<b>10 - GENERAL GOVERNMENT</b>	<b>2,500.00</b>	<b>0.00</b>	<b>2,500.00</b>	<b>0.00</b>	<b>100.00</b>
020 - COMPUTERS	2,500.00	0.00	2,500.00	0.00	100.00
02 - VITAL RECORDS RESTORATION	2,500.00	0.00	2,500.00	0.00	100.00
<b>18 - MUNICIPAL BUILDING</b>	<b>87,000.00</b>	<b>0.00</b>	<b>87,000.00</b>	<b>0.00</b>	<b>100.00</b>
283 - LIONS BUILDING RESERVES	15,000.00	0.00	15,000.00	0.00	100.00
01 - LIONS BLDG RESERVE	15,000.00	0.00	15,000.00	0.00	100.00
395 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
01 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
<b>22 - TAX ASSESSMENT</b>	<b>402.00</b>	<b>0.00</b>	<b>402.00</b>	<b>0.00</b>	<b>100.00</b>
220 - ASSESSMENT RESERVE	402.00	0.00	402.00	0.00	100.00
04 - COMPUTER REPLACEMENT	402.00	0.00	402.00	0.00	100.00
<b>31 - AMBULANCE</b>	<b>119,898.00</b>	<b>0.00</b>	<b>119,898.00</b>	<b>0.00</b>	<b>100.00</b>
222 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
01 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
226 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
01 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
<b>35 - POLICE</b>	<b>51,640.00</b>	<b>0.00</b>	<b>51,640.00</b>	<b>0.00</b>	<b>100.00</b>
229 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
01 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
230 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00
01 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00

# Expense Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>85 - CAPITAL IMPROVEMENTS CONT'D</b>					
295 - SYSTEM REPLACEMENTS	40,000.00	0.00	40,000.00	0.00	100.00
02 - RADIO REPLACEMENT	20,000.00	0.00	20,000.00	0.00	100.00
03 - CAD SYSTEM	20,000.00	0.00	20,000.00	0.00	100.00
<b>38 - PROTECTION</b>	<b>22,500.00</b>	<b>0.00</b>	<b>22,500.00</b>	<b>0.00</b>	<b>100.00</b>
309 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00
01 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00
349 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
01 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
<b>40 - PUBLIC WORKS</b>	<b>170,483.00</b>	<b>0.00</b>	<b>170,483.00</b>	<b>0.00</b>	<b>100.00</b>
089 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
01 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
232 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
01 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
407 - BUILDING MAINTENANCE	35,000.00	0.00	35,000.00	0.00	100.00
02 - PW MAIN BUILDING	35,000.00	0.00	35,000.00	0.00	100.00
414 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
01 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
<b>51 - PARKS</b>	<b>71,205.00</b>	<b>0.00</b>	<b>71,205.00</b>	<b>0.00</b>	<b>100.00</b>
234 - PARKS IMPORVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
01 - PARKS IMPROVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
236 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
01 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
237 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
01 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
415 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
01 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
418 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
01 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
<b>70 - DEBT</b>	<b>215,941.00</b>	<b>0.00</b>	<b>215,941.00</b>	<b>0.00</b>	<b>100.00</b>
404 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
01 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
419 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
01 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
<b>Final Totals</b>	<b>9,699,837.00</b>	<b>744,206.39</b>	<b>7,045,424.86</b>	<b>2,654,412.14</b>	<b>72.63</b>

# Expense Summary Report

Fund: 2  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
52 - SNOWMOIBLE TRAIL MAINTENANCE	45,139.00	935.05	54,392.42	-9,253.42	120.50
<b>01 - SNOWMOIBLE TRAIL MAINTENANCE</b>	<b>45,139.00</b>	<b>935.05</b>	<b>54,392.42</b>	<b>-9,253.42</b>	<b>120.50</b>
001 - SALARIES	13,320.00	0.00	15,059.66	-1,739.66	113.06
01 - REGULAR PAY	13,320.00	0.00	15,059.66	-1,739.66	113.06
015 - TELEPHONE	200.00	30.23	554.15	-354.15	277.08
01 - CELL PHONE	200.00	30.23	554.15	-354.15	277.08
019 - MISC. EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
01 - MISC EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
034 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
01 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
035 - UNEMPLOYMENT COMPENSATION	350.00	261.60	261.60	88.40	74.74
01 - UNEMPLOYMENT COMPENSATION	350.00	261.60	261.60	88.40	74.74
038 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
01 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
051 - EQUIPMENT MAINTENANCE	7,500.00	643.22	10,710.78	-3,210.78	142.81
05 - EQUIPMENT MAINTENANCE	7,500.00	643.22	10,710.78	-3,210.78	142.81
075 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
01 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
076 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
01 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
148 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
01 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
286 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
01 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
<b>Final Totals</b>	<b>45,139.00</b>	<b>935.05</b>	<b>54,392.42</b>	<b>-9,253.42</b>	<b>120.50</b>

## Expense Summary Report

Fund: 3

September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>24 - HOUSING</b>	<b>89,006.00</b>	<b>6,106.14</b>	<b>68,340.65</b>	<b>20,665.35</b>	<b>76.78</b>
<b>01 - HOUSING</b>	<b>89,006.00</b>	<b>6,106.14</b>	<b>68,340.65</b>	<b>20,665.35</b>	<b>76.78</b>
001 - SALARIES	52,476.00	4,036.61	39,356.91	13,119.09	75.00
01 - REGULAR PAY	52,476.00	4,036.61	39,356.91	13,119.09	75.00
003 - OFFICE SUPPLIES	19,150.00	290.78	12,805.76	6,344.24	66.87
01 - POSTAGE	1,000.00	98.56	826.65	173.35	82.67
02 - ADVERTISING	300.00	0.00	159.00	141.00	53.00
03 - COPIER RENTAL	1,900.00	165.87	1,279.91	620.09	67.36
05 - PRINTER INK	100.00	0.00	121.89	-21.89	121.89
07 - PAPER	100.00	0.00	263.94	-163.94	263.94
08 - OFFICE SUPPLIES	750.00	26.35	645.37	104.63	86.05
12 - SOFTWARE	15,000.00	0.00	9,509.00	5,491.00	63.39
009 - PROFESSIONAL DUES	975.00	0.00	994.00	-19.00	101.95
01 - SUBSCRIPTIONS	225.00	0.00	494.00	-269.00	219.56
04 - PROFESSIONAL DUES	750.00	0.00	500.00	250.00	66.67
010 - TRAVEL EXPENSES	1,000.00	271.71	791.89	208.11	79.19
02 - MEALS & LODGING	500.00	271.71	424.79	75.21	84.96
05 - TRAVEL EXPENSES	500.00	0.00	367.10	132.90	73.42
011 - TRAINING & EDUCATION	1,500.00	510.00	1,771.13	-271.13	118.08
02 - TRAINING & EDUCATION	1,500.00	510.00	1,771.13	-271.13	118.08
015 - TELEPHONE	500.00	43.81	386.73	113.27	77.35
04 - TELEPHONE	500.00	43.81	386.73	113.27	77.35
018 - HEALTH INSURANCE	2,591.00	215.22	2,086.17	504.83	80.52
01 - HEALTH INSURANCE	2,591.00	215.22	2,086.17	504.83	80.52
034 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
01 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	254.40	254.40	41.60	85.95
01 - UNEMPLOYMENT COMPENSATION	296.00	254.40	254.40	41.60	85.95
038 - SOCIAL SECURITY	4,014.00	335.37	3,269.82	744.18	81.46
01 - SOCIAL SECURITY	4,014.00	335.37	3,269.82	744.18	81.46
040 - CITY & STATE RETIREMENT	1,837.00	148.24	1,445.34	391.66	78.68
01 - CITY & STATE RETIREMENT	1,837.00	148.24	1,445.34	391.66	78.68
412 - FEE ACCOUNTANT	4,500.00	0.00	5,178.50	-678.50	115.08
01 - FEE ACCOUNTANT	4,500.00	0.00	5,178.50	-678.50	115.08
<b>Final Totals</b>	<b>89,006.00</b>	<b>6,106.14</b>	<b>68,340.65</b>	<b>20,665.35</b>	<b>76.78</b>

# Expense Summary Report

Fund: 4  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
96 - SECTION 8 - FSS PROGAM	43,600.00	4,489.29	34,391.63	9,208.37	78.88
<b>01 - SECTION 8 - FSS PROGRAM</b>	<b>43,600.00</b>	<b>4,489.29</b>	<b>34,391.63</b>	<b>9,208.37</b>	<b>78.88</b>
001 - SALARIES	36,216.00	2,785.60	27,159.62	9,056.38	74.99
01 - REGULAR PAY	36,216.00	2,785.60	27,159.62	9,056.38	74.99
003 - OFFICE SUPPLIES	525.00	23.03	176.35	348.65	33.59
01 - POSTAGE	400.00	23.03	64.39	335.61	16.10
05 - PRINTER INK	50.00	0.00	111.96	-61.96	223.92
08 - OFFICE SUPPLIES	75.00	0.00	0.00	75.00	0.00
010 - TRAVEL EXPENSES	0.00	0.00	265.40	-265.40	----
01 - MILEAGE	0.00	0.00	265.40	-265.40	----
011 - TRAINING & EDUCATION	0.00	875.00	1,170.00	-1,170.00	----
02 - TRAINING & EDUCATION	0.00	875.00	1,170.00	-1,170.00	----
018 - HEALTH INSURANCE	2,591.00	210.42	2,042.67	548.33	78.84
01 - HEALTH INSURANCE	2,591.00	210.42	2,042.67	548.33	78.84
034 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
01 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	254.40	254.40	41.60	85.95
01 - UNEMPLOYMENT COMPENSATION	296.00	254.40	254.40	41.60	85.95
038 - SOCIAL SECURITY	2,591.00	236.36	2,304.51	286.49	88.94
01 - SOCIAL SECURITY	2,591.00	236.36	2,304.51	286.49	88.94
040 - CITY & STATE RETIREMENT	1,268.00	104.48	1,018.68	249.32	80.34
01 - CITY & STATE RETIREMENT	1,268.00	104.48	1,018.68	249.32	80.34
<b>Final Totals</b>	<b>43,600.00</b>	<b>4,489.29</b>	<b>34,391.63</b>	<b>9,208.37</b>	<b>78.88</b>

# Expense Summary Report

Fund: 5  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>11 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>19,957.43</b>	<b>195,799.73</b>	<b>149,063.27</b>	<b>56.78</b>
<b>01 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>19,957.43</b>	<b>195,799.73</b>	<b>149,063.27</b>	<b>56.78</b>
001 - SALARIES	99,984.00	7,727.94	75,371.66	24,612.34	75.38
01 - REGULAR PAY	99,984.00	7,727.94	75,371.66	24,612.34	75.38
003 - OFFICE SUPPLIES	9,100.00	0.00	8,469.80	630.20	93.07
02 - ADVERTISING	9,000.00	0.00	8,144.02	855.98	90.49
08 - OFFICE SUPPLIES	100.00	0.00	325.78	-225.78	325.78
005 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
04 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
008 - COMPUTER MAINTENANCE	1,000.00	0.00	575.89	424.11	57.59
03 - GIS	1,000.00	0.00	575.89	424.11	57.59
009 - PROFESSIONAL DUES	4,500.00	3,750.00	5,354.88	-854.88	119.00
01 - SUBSCRIPTIONS	4,500.00	3,750.00	5,354.88	-854.88	119.00
010 - TRAVEL EXPENSES	3,900.00	70.84	1,023.78	2,876.22	26.25
01 - MILEAGE	1,200.00	70.84	372.21	827.79	31.02
02 - MEALS & LODGING	1,200.00	0.00	293.70	906.30	24.48
04 - CONFERENCE FEE	1,500.00	0.00	357.87	1,142.13	23.86
018 - HEALTH INSURANCE	33,857.00	1,104.50	13,456.92	20,400.08	39.75
01 - HEALTH INSURANCE	33,857.00	1,104.50	13,456.92	20,400.08	39.75
019 - MISC. EXPENSE	1,000.00	0.00	0.00	1,000.00	0.00
01 - MISC EXPENSE	1,000.00	0.00	0.00	1,000.00	0.00
038 - SOCIAL SECURITY	7,649.00	582.78	5,663.04	1,985.96	74.04
01 - SOCIAL SECURITY	7,649.00	582.78	5,663.04	1,985.96	74.04
040 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
01 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
238 - TRAIL GROOMER RESERVE	10,000.00	0.00	10,000.00	0.00	100.00
01 - TRAIL GROOMER RESERVE	10,000.00	0.00	10,000.00	0.00	100.00
281 - CONTRACTED SERVICES	23,730.00	4,000.00	25,639.80	-1,909.80	108.05
03 - NMDC	13,730.00	0.00	21,639.80	-7,909.80	157.61
04 - BROADBAND STUDY	10,000.00	4,000.00	4,000.00	6,000.00	40.00
385 - DOWNTOWN INFRASTRUCTRE	5,000.00	24.99	24.99	4,975.01	0.50
01 - DOWNTOWN INFRASTRUCTURE	5,000.00	24.99	24.99	4,975.01	0.50
392 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
01 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
394 - COMMUNITY PROJECTS	26,000.00	2,696.38	23,757.55	2,242.45	91.38
01 - PROJECT EXP	0.00	0.00	424.00	-424.00	----
08 - WINTER CARNIVAL	3,000.00	0.00	3,871.83	-871.83	129.06
14 - THURSDAYS ON SWEDEN	8,000.00	0.00	12,831.25	-4,831.25	160.39
15 - HERITAGE DAYS	1,500.00	75.00	1,204.00	296.00	80.27
16 - CARIBOU DAYS	9,000.00	1,747.07	4,411.04	4,588.96	49.01
20 - MISCELLANEOUS	2,000.00	874.31	1,015.43	984.57	50.77
21 - NEW EVENTS	2,500.00	0.00	0.00	2,500.00	0.00
405 - SLUM/BLIGHT REMOVAL	75,000.00	0.00	200.40	74,799.60	0.27
01 - SLUM/BLIGHT REMOVAL	75,000.00	0.00	200.40	74,799.60	0.27
411 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
01 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
413 - NEW FIRE STATION	25,000.00	0.00	25,000.00	0.00	100.00
01 - NEW FIRE STATION	25,000.00	0.00	25,000.00	0.00	100.00
<b>12 - CHAMBER</b>	<b>11,669.00</b>	<b>440.76</b>	<b>5,763.33</b>	<b>5,905.67</b>	<b>49.39</b>
<b>01 - CHAMBER</b>	<b>11,669.00</b>	<b>440.76</b>	<b>5,763.33</b>	<b>5,905.67</b>	<b>49.39</b>
003 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
08 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
015 - TELEPHONE	640.00	48.61	438.65	201.35	68.54

# Expense Summary Report

Fund: 5  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>12 - CHAMBER CONT'D</b>					
04 - TELEPHONE	640.00	48.61	438.65	201.35	68.54
017 - COMMUNICATIONS	720.00	79.99	719.91	0.09	99.99
03 - INTERNET	720.00	79.99	719.91	0.09	99.99
026 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
03 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
027 - ELECTRICITY	954.00	70.24	575.38	378.62	60.31
11 - ELECTRICITY	954.00	70.24	575.38	378.62	60.31
028 - WATER	1,200.00	0.00	845.85	354.15	70.49
05 - WATER	1,200.00	0.00	845.85	354.15	70.49
029 - SEWER	200.00	0.00	123.34	76.66	61.67
01 - SEWER	200.00	0.00	123.34	76.66	61.67
030 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	----
01 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	----
031 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
01 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
032 - PROPERTY INSURANCE	1,464.00	241.92	1,056.04	407.96	72.13
01 - PROPERTY INSURANCE	1,464.00	241.92	1,056.04	407.96	72.13
038 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
01 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
<b>Final Totals</b>	<b>356,532.00</b>	<b>20,398.19</b>	<b>201,563.06</b>	<b>154,968.94</b>	<b>56.53</b>

# Revenue Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>10 - GENERAL GOVERNMENT</b>	<b>6,808,067.37</b>	<b>227,026.16</b>	<b>6,337,345.90</b>	<b>470,721.47</b>	<b>93.09</b>
<b>01 - Gen Govt</b>	<b>6,808,067.37</b>	<b>227,026.16</b>	<b>6,337,345.90</b>	<b>470,721.47</b>	<b>93.09</b>
01 - Tax Lien Costs Collected	20,000.00	1,293.81	14,164.55	5,835.45	70.82
02 - DELINQ. TAX INTEREST	61,000.00	3,488.32	44,365.60	16,634.40	72.73
03 - SUPPLEMENTAL TAX	2,500.00	0.00	0.00	2,500.00	0.00
04 - PYMTS IN LIEU OF TAX	57,000.00	3,480.03	117,330.26	-60,330.26	205.84
05 - CITY OWNED PROPERTY	35,000.00	0.00	8,300.85	26,699.15	23.72
06 - EXCISE TAX	1,445,000.00	135,818.28	1,201,539.99	243,460.01	83.15
07 - BOAT EXCISE TAX	4,300.00	13.80	4,147.80	152.20	96.46
08 - BOAT REG FEE (LOCAL)	350.00	3.00	420.00	-70.00	120.00
09 - SNOWMOBILE REGISTRATION LOCAL	600.00	0.00	327.00	273.00	54.50
10 - ATV REGISTRATION LOCAL FEE	875.00	33.00	804.00	71.00	91.89
11 - AIRCRAFT EXCISE	1,471.00	42.44	370.48	1,100.52	25.19
12 - TRAVEL REIMBURSEMENT	0.00	264.87	314.87	-314.87	----
15 - MISC. LICENSES	2,000.00	590.00	2,178.50	-178.50	108.93
16 - VEHICLE REGISTRATION LOCAL FEE	15,500.00	1,199.00	12,415.00	3,085.00	80.10
17 - 60 ACCESS HWY RENTAL	2,400.00	0.00	0.00	2,400.00	0.00
18 - STATE REVENUE SHARING	561,504.00	47,897.04	435,788.09	125,715.91	77.61
19 - CONNOR EXCISE FEE	2,000.00	198.00	1,346.00	654.00	67.30
21 - BIRTH RECORDS	7,000.00	665.60	6,050.00	950.00	86.43
22 - DEATH RECORDS	6,000.00	354.00	3,975.20	2,024.80	66.25
23 - MARRIAGE RECORDS	3,500.00	316.40	2,812.20	687.80	80.35
25 - DOG LICENSES	6,500.00	0.00	809.00	5,691.00	12.45
26 - FISHING LICENSES	500.00	2.00	452.00	48.00	90.40
28 - CABLE TV FRANCHISE	88,000.00	0.00	100,349.17	-12,349.17	114.03
29 - MISC. INTEREST	18,000.00	184.29	26,316.68	-8,316.68	146.20
30 - MISC INCOME	4,000.00	152.01	3,712.47	287.53	92.81
32 - PROPERTY TAXES	4,054,884.21	0.00	4,054,884.21	0.00	100.00
34 - PROPERTY TAX OVERLAY	77,008.16	0.00	77,008.16	0.00	100.00
35 - AMBULANCE BILLING HOULTON	39,406.00	3,126.92	28,058.43	11,347.57	71.20
36 - AMBULANCE BILLING CALAIS	28,400.00	1,842.05	18,743.97	9,656.03	66.00
38 - AMBULANCE BILLING ISLAND FALLS	2,100.00	293.91	1,600.90	499.10	76.23
39 - AMBULANCE BILLING PATTEN	8,000.00	829.27	9,893.44	-1,893.44	123.67
40 - HOUSING P/Y RECONCILIATION	10,589.00	0.00	10,589.00	0.00	100.00
42 - CDC LOAN INTEREST PAYMENT	1,445.00	0.00	0.00	1,445.00	0.00
43 - DISPOSAL OF SURPLUS	5,000.00	0.00	5,000.00	0.00	100.00
44 - RSU PAYMENT	142,175.00	0.00	71,087.50	71,087.50	50.00
47 - HUNTING LICENSES	700.00	55.00	372.25	327.75	53.18
51 - CONTRACTED FEES	2,360.00	2,537.46	3,988.22	-1,628.22	168.99
52 - INVESTMENT INTEREST	91,000.00	22,345.66	67,830.11	23,169.89	74.54
<b>17 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
<b>01 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
01 - TRI COMMUNITY DIVIDENDS	260,848.00	0.00	0.00	260,848.00	0.00
<b>18 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>2,999.97</b>	<b>1,000.03</b>	<b>75.00</b>
<b>01 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>2,999.97</b>	<b>1,000.03</b>	<b>75.00</b>
01 - EOC RENTALS	4,000.00	333.33	2,999.97	1,000.03	75.00
<b>20 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>1,449.61</b>	<b>14,679.29</b>	<b>11,020.71</b>	<b>57.12</b>
<b>01 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>1,449.61</b>	<b>14,679.29</b>	<b>11,020.71</b>	<b>57.12</b>
01 - CONNOR ADMIN FEE	4,800.00	400.00	3,200.00	1,600.00	66.67

# Revenue Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
02 - GA REIMBURSEMENT	20,900.00	1,049.61	11,479.29	9,420.71	54.92
<b>22 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>0.00</b>	<b>476,235.75</b>	<b>252,501.03</b>	<b>65.35</b>
<b>01 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>0.00</b>	<b>476,235.75</b>	<b>252,501.03</b>	<b>65.35</b>
01 - TREE GROWTH REIMBURSEMENT	3,200.00	0.00	0.00	3,200.00	0.00
02 - VETERANS EXEMPTION REIMB	11,000.00	0.00	14,040.00	-3,040.00	127.64
04 - HOMESTEAD EXEMPTION REIMB	612,221.36	0.00	462,017.00	150,204.36	75.47
05 - BETE REIMBURSEMENT	101,315.42	0.00	136.00	101,179.42	0.13
06 - PRINTING FEES	1,000.00	0.00	42.75	957.25	4.28
<b>23 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>1,177.50</b>	<b>4,773.75</b>	<b>1,776.25</b>	<b>72.88</b>
<b>01 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>1,177.50</b>	<b>4,773.75</b>	<b>1,776.25</b>	<b>72.88</b>
02 - BUILDING PERMITS LOCAL FEE	2,300.00	250.00	1,750.00	550.00	76.09
03 - PLUMBING PERMITS LOCAL FEE	3,000.00	577.50	1,893.75	1,106.25	63.13
07 - SITE DESIGN REVIEW APP FEES	800.00	0.00	630.00	170.00	78.75
11 - SIGN PERMITS	300.00	350.00	500.00	-200.00	166.67
12 - SUBDIVISION REVIEW	150.00	0.00	0.00	150.00	0.00
<b>25 - LIBRARY</b>	<b>6,000.00</b>	<b>589.05</b>	<b>5,529.64</b>	<b>470.36</b>	<b>92.16</b>
<b>01 - LIBRARY</b>	<b>6,000.00</b>	<b>589.05</b>	<b>5,529.64</b>	<b>470.36</b>	<b>92.16</b>
01 - MISC INCOME	4,500.00	399.05	3,564.62	935.38	79.21
02 - NON RESIDENT FEES	1,500.00	190.00	1,965.02	-465.02	131.00
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>	<b>1,643,407.40</b>	<b>120,939.40</b>	<b>1,099,943.84</b>	<b>543,463.56</b>	<b>66.93</b>
<b>01 - AMBULANCE</b>	<b>1,643,407.40</b>	<b>120,939.40</b>	<b>1,099,943.84</b>	<b>543,463.56</b>	<b>66.93</b>
01 - MAINECARE	408,405.00	30,709.00	263,214.20	145,190.80	64.45
03 - MAINE CARE CONT ALLOWANCE	-101,824.98	-7,889.10	-136,916.91	35,091.93	134.46
04 - MEDICARE	746,151.00	43,186.80	459,271.00	286,880.00	61.55
06 - MEDICARE CONTRACTUAL ALLOWAN	-153,077.37	-15,684.18	-188,422.11	35,344.74	123.09
07 - PRIVATE INSURANCE	425,184.00	37,494.30	344,617.76	80,566.24	81.05
09 - CONTRACUAL ALLOWANCE PRIVATE	-7,198.25	-2,962.42	-12,038.21	4,839.96	167.24
10 - SELF PAY	160,212.00	31,878.80	208,406.20	-48,194.20	130.08
12 - DIS CONTRACT SELF PAY	-2,000.00	0.00	-592.19	-1,407.81	29.61
15 - CONTRACTUAL ALLOW VA	-3,500.00	-443.65	-1,186.38	-2,313.62	33.90
16 - CONTRACTUAL ALLOW OTHER	-1,200.00	0.00	0.00	-1,200.00	0.00
21 - WOODLAND PER CAPITA FEE	13,950.00	0.00	10,462.50	3,487.50	75.00
22 - NEW SWEDEN PER CAPITA FEE	6,923.00	0.00	5,192.25	1,730.75	75.00
23 - WESTMANLAND PER CAPITA FEE	713.00	0.00	534.75	178.25	75.00
24 - STOCKHOLM PER CAPITA FEE	2,909.00	0.00	2,181.75	727.25	75.00
25 - CONNOR PER CAPITA FEE	5,244.00	0.00	3,933.00	1,311.00	75.00
26 - PERHAM PER CAPITA FEE	4,439.00	0.00	3,329.25	1,109.75	75.00
27 - MADAWASKA LAKE PER CAPITA FEE	1,265.00	0.00	948.75	316.25	75.00
35 - MIS INTEREST	100.00	291.85	324.08	-224.08	324.08
36 - RECOVERY OF BAD DEBT	5,000.00	4,204.00	5,495.00	-495.00	109.90
37 - AMBULANCE INSURANCE REPORTS	200.00	16.00	70.15	129.85	35.08
50 - FIRE PROTECTION CONNOR	28,508.00	0.00	28,508.00	0.00	100.00
51 - FIRE PROTECTION NEW SWEDEN	34,764.00	0.00	34,764.00	0.00	100.00
53 - FIRE PROTECTION WOODLAND	63,041.00	0.00	63,041.00	0.00	100.00
60 - FIRE INSURANCE REPORTS	0.00	8.00	114.00	-114.00	----
62 - FIRE PERMITS	5,200.00	130.00	4,692.00	508.00	90.23
<b>35 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>3,663.42</b>	<b>35,187.06</b>	<b>11,187.94</b>	<b>75.88</b>

# Revenue Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>35 - POLICE DEPARTMENT CONT'D</b>					
<b>01 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>3,663.42</b>	<b>35,187.06</b>	<b>11,187.94</b>	<b>75.88</b>
01 - MISC. FEES INSURANCE REPORTS	1,500.00	0.00	770.00	730.00	51.33
02 - POLICE DISPATCHING	1,000.00	0.00	2,000.00	-1,000.00	200.00
03 - FINGERPRINTING FEES	50.00	0.00	39.00	11.00	78.00
04 - CONCEALED WEAPON PERMITS	375.00	0.00	340.00	35.00	90.67
05 - COPS GRANT REIMBURSEMENT	0.00	0.00	474.76	-474.76	----
06 - PRISONER BOARDING REIMB	10,500.00	180.00	6,120.00	4,380.00	58.29
07 - DOG VIOLATION	500.00	109.00	505.00	-5.00	101.00
08 - PRISONER MEALS	4,750.00	72.00	2,440.00	2,310.00	51.37
09 - COURT REIMBUREMENT	2,000.00	0.00	1,377.80	622.20	68.89
10 - LAMINATION FEES	200.00	0.00	185.00	15.00	92.50
11 - MISCELLANEOUS FEES	500.00	455.00	785.00	-285.00	157.00
14 - SALARY REIMBURSEMENT	22,000.00	1,278.34	18,581.42	3,418.58	84.46
15 - CONTRACT INCOME	3,000.00	0.00	0.00	3,000.00	0.00
16 - SCHOOL RESOURCE OFFICER	0.00	1,569.08	1,569.08	-1,569.08	----
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>2,600.00</b>	<b>0.00</b>	<b>800.00</b>	<b>1,800.00</b>	<b>30.77</b>
<b>01 - CARIBOU EMERGENCY MANAGEME</b>	<b>2,600.00</b>	<b>0.00</b>	<b>800.00</b>	<b>1,800.00</b>	<b>30.77</b>
01 - FEES WOODLAND	200.00	0.00	200.00	0.00	100.00
02 - FEES NEW SWEDEN	200.00	0.00	200.00	0.00	100.00
03 - FEES WESTMANLAND	200.00	0.00	200.00	0.00	100.00
04 - FEES PERHAM	200.00	0.00	200.00	0.00	100.00
06 - TOWER RENT	1,800.00	0.00	0.00	1,800.00	0.00
<b>40 - PUBLIC WORKS</b>	<b>201,230.00</b>	<b>0.00</b>	<b>40,283.94</b>	<b>160,946.06</b>	<b>20.02</b>
<b>01 - PUBLIC WORKS</b>	<b>201,230.00</b>	<b>0.00</b>	<b>40,283.94</b>	<b>160,946.06</b>	<b>20.02</b>
01 - DOT ROAD FUNDS ST. OF ME	142,000.00	0.00	0.00	142,000.00	0.00
03 - SALARY REIMBURSEMENT	0.00	0.00	521.28	-521.28	----
04 - EQUIPMENT RENTAL	0.00	0.00	276.00	-276.00	----
07 - CONNOR CONTRACT	59,230.00	0.00	39,486.66	19,743.34	66.67
<b>50 - RECREATION DEPARTMENT</b>	<b>23,000.00</b>	<b>630.00</b>	<b>17,085.00</b>	<b>5,915.00</b>	<b>74.28</b>
<b>01 - RECREATION DEPARTMENT</b>	<b>23,000.00</b>	<b>630.00</b>	<b>17,085.00</b>	<b>5,915.00</b>	<b>74.28</b>
01 - RENTAL INCOME	12,500.00	505.00	9,848.00	2,652.00	78.78
02 - PROGRAM FEES	9,000.00	125.00	7,237.00	1,763.00	80.41
03 - SPECIAL EVENTS	1,500.00	0.00	0.00	1,500.00	0.00
<b>51 - PARKS</b>	<b>3,000.00</b>	<b>0.00</b>	<b>555.50</b>	<b>2,444.50</b>	<b>18.52</b>
<b>01 - PARKS</b>	<b>3,000.00</b>	<b>0.00</b>	<b>555.50</b>	<b>2,444.50</b>	<b>18.52</b>
01 - MISCELLANEOUS INCOME	1,000.00	0.00	555.50	444.50	55.55
02 - RENTAL INCOME	2,000.00	0.00	0.00	2,000.00	0.00
<b>60 - AIRPORT</b>	<b>12,000.00</b>	<b>5,292.72</b>	<b>11,995.33</b>	<b>4.67</b>	<b>99.96</b>
<b>01 - AIRPORT</b>	<b>12,000.00</b>	<b>5,292.72</b>	<b>11,995.33</b>	<b>4.67</b>	<b>99.96</b>
02 - AIRPORT RENT	9,000.00	120.00	1,058.24	7,941.76	11.76
03 - FUEL SALES	3,000.00	5,172.72	10,937.09	-7,937.09	364.57
<b>61 - CARIBOU TRAILER PARK</b>	<b>17,000.00</b>	<b>1,240.00</b>	<b>13,455.00</b>	<b>3,545.00</b>	<b>79.15</b>
<b>01 - CARIBOU TRAILER PARK</b>	<b>17,000.00</b>	<b>1,240.00</b>	<b>13,455.00</b>	<b>3,545.00</b>	<b>79.15</b>
01 - LOT RENT RECEIPTS	17,000.00	1,240.00	13,455.00	3,545.00	79.15
<b>70 - INS &amp; RETIREMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>6,127.00</b>	<b>-6,127.00</b>	<b>----</b>

# Revenue Summary Report

Fund: 1  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
70 - INS & RETIREMENT CONT'D					
<b>01 - INS &amp; RETIREMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>6,127.00</b>	<b>-6,127.00</b>	<b>----</b>
05 - MMA PROPERTY & CASUALTY REFUND	0.00	0.00	6,127.00	-6,127.00	----
<b>Final Totals</b>	<b>9,788,514.55</b>	<b>362,341.19</b>	<b>8,066,996.97</b>	<b>1,721,517.58</b>	<b>82.41</b>

### Revenue Summary Report

Fund: 2  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
52 - SNOWMOIBLE TRAIL MAINTENANCE	45,000.00	0.00	3,779.79	41,220.21	8.40
<b>01 - SNOWMOIBLE TRAIL MAINTENANC</b>	<b>45,000.00</b>	<b>0.00</b>	<b>3,779.79</b>	<b>41,220.21</b>	<b>8.40</b>
01 - MISCELLANEOUS INCOME	4,500.00	0.00	3,750.00	750.00	83.33
02 - STATE GRANT REVENUE	39,000.00	0.00	0.00	39,000.00	0.00
03 - SNOW SLED REG (STATE)	1,500.00	0.00	29.79	1,470.21	1.99
<b>Final Totals</b>	<b>45,000.00</b>	<b>0.00</b>	<b>3,779.79</b>	<b>41,220.21</b>	<b>8.40</b>

### Revenue Summary Report

Fund: 3  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
24 - HOUSING	89,411.00	11,988.04	67,326.51	22,084.49	75.30
<b>01 - HOUSING</b>	<b>89,411.00</b>	<b>11,988.04</b>	<b>67,326.51</b>	<b>22,084.49</b>	<b>75.30</b>
01 - SECTION 8 ADMINISTRATION	70,000.00	5,833.33	47,128.65	22,871.35	67.33
02 - EXPENSE REIMB	19,411.00	6,154.71	20,197.86	-786.86	104.05
<b>Final Totals</b>	<b>89,411.00</b>	<b>11,988.04</b>	<b>67,326.51</b>	<b>22,084.49</b>	<b>75.30</b>

### Revenue Summary Report

Fund: 4  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
96 - SECTION 8 - FSS PROGAM	50,787.00	4,232.25	33,858.00	16,929.00	66.67
<b>01 - SECTION 8 - FSS PROGRAM</b>	<b>50,787.00</b>	<b>4,232.25</b>	<b>33,858.00</b>	<b>16,929.00</b>	<b>66.67</b>
01 - GRANT	50,787.00	4,232.25	33,858.00	16,929.00	66.67
<b>Final Totals</b>	<b>50,787.00</b>	<b>4,232.25</b>	<b>33,858.00</b>	<b>16,929.00</b>	<b>66.67</b>

### Revenue Summary Report

Fund: 5  
September

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
11 - ECONOMIC DEVELOPMENT	368,337.00	0.00	341,272.80	27,064.20	92.65
<b>01 - ECONOMIC DEVELOPMENT</b>	<b>368,337.00</b>	<b>0.00</b>	<b>341,272.80</b>	<b>27,064.20</b>	<b>92.65</b>
01 - DOWNTOWN TIF FUNDS	368,337.00	0.00	341,272.80	27,064.20	92.65
<b>Final Totals</b>	<b>368,337.00</b>	<b>0.00</b>	<b>341,272.80</b>	<b>27,064.20</b>	<b>92.65</b>

**City of Caribou  
Investment Report  
Sept 2018**

Financial Institution	Investment & Type	Purchase/Reinvest Date	Maturity Date	Length (Days)	Purchase Price	Interest Rate	Estimated Earnings	Amount Int Rec During Period	Market Value
Machias Savings Bank	General Checking Acct					0.30%		6,994.32	5,401,090.16
Machias Savings Bank	Section 125 Checking Acct					0.30%		293.92	78,690.92
ACFS & Loans	Certificate of Deposit	8/9/2015	8/9/2020	1825	3,000,000.00	3.00%	450,000.00	22,345.66	3,000,000.00 *
Machias Savings Bank	RLF #10 Checking Acct (Loan fund Adm By CDCG) (Originated from State of Maine Grant)					0.30%		777.45	232,416.62
<b>Trust Funds</b>									
ACFS & Loans	Dr. Cary Cemetery (Savings acct)					0.15%		0.86	1,159.90
ACFS & Loans	Clara Piper Mem Fund (Savings Acct)					0.15%		0.51	706.63
ACFS & Loans	The Roderick Living Trust (Money Market)	5/4/2017			21,810.76	0.25%		17.38	16,351.82
ACFS & Loans	Hamilton Library Trust (CD)	9/25/2018	9/25/2021	1095	1,744.65	2.55%	133.47	5.32	1,749.97
ACFS & Loans	Knox Library Trust (CD)	4/13/2018	4/13/2023	1825	3,195.30	2.20%	351.48	18.05	3,219.21
ACFS & Loans	Knox Library Trust (CD)	4/9/2018	4/9/2019	365	6,529.15	1.60%	104.47	26.79	6,564.65
ACFS & Loans	Jack Roth Library Trust(CD)	4/13/2018	4/13/2023	1825	30,926.67	2.20%	3,401.93	174.68	31,158.10
County Federal Credit Union	Dorothy Cooper Scholarship (CD)	7/19/2018	7/19/2019	365	58,779.52	1.75%	1,028.64	93.22	58,760.68
Machias Savings Bank	Margaret Shaw Library Mem(CD)	12/24/2016	12/24/2018	730	12,763.77	0.50%	127.64	16.04	12,876.89
Machias Savings Bank	Gordon Robertson Mem(CD)	9/12/2018	9/12/2019	365	11,452.38	0.45%	51.54	10.99	11,459.66
ACFS & Loans	Memorial Investment(CD)	9/17/2018	12/17/2018	182	6,080.22	0.750%	22.74	9.03	6,089.25
Machias Savings Bank	G. Harmon Memorial(CD)	5/11/2018	5/11/2019	365	7,016.02	0.45%	31.57	7.88	7,026.46
Machias Savings Bank	Ken Matthews Scholarship(CD)	5/11/2018	5/11/2019	365	7,366.10	0.45%	33.15	8.28	7,377.01
Machias Savings Bank	Barbara Brewer Fund(CD)	8/12/2017	8/12/2020	1095	5,457.43	0.75%	122.79	10.07	5,396.36

\*Market Value does not reflect interest received due to the fact that interest will be received quarterly and recorded as a revenue

# General Ledger Summary Report

Fund(s): ALL

October

Account	Beginning	Beg Bal	Curr Mnth	---- Y T D ----		Balance
	Balance	Net	Net	Debits	Credits	Net
<b>1 - Gen Fund</b>	4,834.64	-162,883.55	0.00	56,345,613.74	56,182,730.19	0.00
<b>Assets</b>	<b>9,598,920.29</b>	<b>9,544,868.22</b>	<b>-1,503,122.54</b>	<b>27,052,269.36</b>	<b>25,974,828.64</b>	<b>10,622,308.94</b>
101-00 CASH (BANK OF MAINE)	4,138,647.84	3,982,282.38	-848,196.05	14,007,605.97	13,436,994.24	4,552,894.11
102-00 RECREATION ACCOUNTS	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
110-00 SECTION 125 CHECKING FSA	6,754.87	6,817.32	-1,435.44	20,628.97	15,807.48	11,638.81
110-03 2017 SECTION 125 CHECKING HRA	59,687.46	54,351.01	0.00	1,650.00	56,001.01	0.00
110-04 2018 SECTION 125 CHECKING HRA	0.00	0.00	-4,232.80	110,431.78	49,047.91	61,383.87
111-00 RETIREMENT INVESTMENT	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
117-00 RLF #10 INVESTMENT	229,857.54	230,116.83	0.00	2,300.09	0.30	232,416.62
120-00 PETTY CASH	960.00	960.00	0.00	0.00	0.00	960.00
123-00 DIESEL INVENTORY	23,812.40	14,817.33	8,503.79	181,059.40	186,069.34	9,807.39
124-00 GAS INVENTORY	17,284.07	10,433.83	-7,299.16	72,147.26	75,859.41	6,721.68
125-00 ACCOUNTS RECEIVABLE	3,409.07	143,162.37	7,891.01	341,900.04	457,218.02	27,844.39
126-00 SWEETSOFT RECEIVABLES	621,584.90	621,584.90	-40,853.46	1,379,265.02	1,435,121.89	565,728.03
140-00 RESERVE FOR UNCOLLECTIBLE TAX	-1,276.29	-1,276.29	0.00	606.42	0.00	-669.87
174-00 CDC LOANS REC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
180-00 DR. CARY CEMETERY INVESTMENT	1,187.43	1,187.89	0.00	1.96	29.95	1,159.90
181-00 HAMILTON LIBRARY TR. INVEST	1,730.15	1,735.02	0.00	14.95	0.00	1,749.97
182-00 KNOX LIBRARY INVESTMENT	9,652.49	9,674.91	0.00	108.95	0.00	9,783.86
183-00 CLARA PIPER MEM INV	705.18	705.46	0.00	1.17	0.00	706.63
184-00 JACK ROTH LIBRARY INVEST	30,515.18	30,673.00	0.00	485.10	0.00	31,158.10
185-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	0.00	20.00	0.00	7,377.01
187-00 DOROTHY COOPER MEM INV	62,469.25	62,571.65	0.00	416.65	4,000.00	58,988.30
189-00 MARGARET SHAW LIBRARY INV	12,812.83	12,828.82	0.00	48.07	0.00	12,876.89
190-00 GORDON ROBERTSON MEM INV	11,417.03	11,427.56	0.00	32.10	0.00	11,459.66
191-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	0.00	18.75	0.00	6,089.25
192-00 G. HARMON MEM INV	8,000.48	8,006.12	0.00	20.34	1,000.00	7,026.46
193-00 BARBARA BREWER FUND	5,355.97	5,366.18	-74.43	30.18	74.43	5,321.93
194-00 RODERICK LIVING TRUST	17,346.03	17,359.80	0.00	47.18	1,055.16	16,351.82
198-00 TAX ACQUIRED PROPERTY	124,822.12	108,823.31	0.00	0.00	40,792.21	68,031.10
198-04 TAX ACQUIRED PROPERTY 2004	0.00	0.00	0.00	0.00	89.30	-89.30
198-05 TAX ACQUIRED PROPERTY 2005	0.00	0.00	0.00	0.00	96.90	-96.90
198-15 TAX ACQUIRED PROPERTY 2015	-7,526.14	0.00	0.00	12,879.66	12,879.66	0.00
198-16 TAX ACQUIRED PROPERTY 2016	-1,905.28	0.00	0.00	14,017.09	14,017.09	0.00
198-17 TAX ACQUIRED PROPERTY 2017	-1,732.75	0.00	0.00	13,895.46	13,895.46	0.00
198-18 TAX ACQUIRED PROPERTY 2018	0.00	0.00	0.00	15,816.34	15,816.34	0.00
198-19 TAX ACQUIRED PROPERTY 2019	0.00	0.00	0.00	103.97	103.97	0.00
200-04 2004 TAX RECEIVABLE	0.00	0.00	0.00	1,259.53	1,259.53	0.00
200-05 2005 TAX RECEIVABLE	0.00	0.00	0.00	0.00	22.48	-22.48
200-06 2006 TAX RECIEVABLE	0.00	0.00	0.00	0.90	0.00	0.90
200-09 2009 TAX RECEIVABLE	96.00	96.00	0.00	6.65	0.00	102.65
200-16 2016 TAX RECEIVABLE	164.88	164.88	0.00	0.00	164.88	0.00
200-17 2017 TAX RECEIVABLE	869,513.78	869,513.78	0.00	9,544.38	879,058.16	0.00
200-18 2018 TAX RECEIVABLE	-38,375.07	-38,375.07	-555,140.08	8,065,126.59	6,606,095.32	1,420,656.20
200-19 2019 TAX RECEIVABLE	0.00	0.00	-1,750.85	55.36	7,183.13	-7,127.77
205-16 2016 LIENS RECEIVABLE	196,411.85	196,411.85	-19,833.44	0.00	121,417.16	74,994.69
205-17 2017 LIENS RECEIVABLE	0.00	0.00	-26,974.62	386,924.63	171,346.59	215,578.04
210-09 2009 PP TAX RECEIVABLE	95.45	95.45	0.00	0.00	95.45	0.00
210-10 2010 PP TAX RECEIVABLE	1,226.69	1,226.69	0.00	0.00	0.00	1,226.69
210-11 2011 PP TAX RECEIVABLE	1,524.33	1,524.33	0.00	0.00	0.00	1,524.33
210-12 2012 PP TAX RECEIVABLE	5,166.61	5,166.61	0.00	0.00	0.00	5,166.61
210-13 2013 PP TAX RECEIVABLE	9,712.02	9,712.02	0.00	0.00	0.00	9,712.02

# General Ledger Summary Report

Fund(s): ALL  
October

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
210-14 2014 PP TAX RECEIVABLE	15,362.47	15,362.47	0.00	0.00	0.00	15,362.47
210-15 2015 PP TAX RECEIVABLE	14,298.74	14,298.74	0.00	0.00	1,585.26	12,713.48
210-16 2016 PP TAX RECEIVABLE	14,102.94	14,102.94	-170.18	0.00	2,301.39	11,801.55
210-17 2017 PP TAX RECEIVABLE	38,764.44	38,764.44	-1,456.70	17.48	23,719.29	15,062.63
210-18 2018 PP TAX RECEIVABLE	-6.25	-6.25	-30,709.77	394,349.04	320,404.53	73,938.26
210-19 2019 PP TAX RECEIVABLE	0.00	0.00	-0.04	0.00	0.04	-0.04
303-00 FEDERAL WITHHOLDING	0.00	0.00	0.00	323,683.63	323,683.63	0.00
304-00 FICA W/H	0.00	0.00	0.00	418,027.06	418,027.06	0.00
305-00 MEDICARE WITHHOLDING	0.00	0.00	0.00	97,765.84	97,765.84	0.00
306-00 STATE WITHHOLDING	0.00	0.00	0.00	131,992.74	131,992.74	0.00
307-00 M.S.R.S. W/H	0.00	0.00	0.00	115,871.57	115,871.57	0.00
307-01 MSRS EMPLOYER	0.00	0.00	0.00	78,865.19	78,865.19	0.00
308-00 AFLAC INSURANCE	-1.43	0.00	-0.14	6,155.03	6,156.39	-1.36
312-00 HEALTH INS. W/H	-25,078.34	-24,979.10	198.54	213,888.23	212,642.22	-23,733.09
314-00 UNITED WAY W/H	0.00	0.00	0.00	129.00	129.00	0.00
315-00 TEAMSTERS W/H	0.00	0.00	0.00	6,772.78	6,772.78	0.00
316-00 COUNCIL #93 W/H	0.00	0.00	0.00	4,040.73	4,040.73	0.00
317-00 PW UNION INS	0.00	0.00	0.00	1,291.94	1,291.94	0.00
318-00 MMA INCOME PROTECTION	-6,299.67	-6,282.37	293.69	31,347.60	31,081.57	-6,016.34
319-00 REAL ESTATE TAX W/H	0.00	0.00	0.00	21,767.37	21,767.37	0.00
320-00 ICMA RETIREMENT CORP	0.00	0.00	0.00	139,257.28	139,257.28	0.00
320-01 ICMA EMPLOYER MATCH	0.00	0.00	0.00	33,570.01	33,570.01	0.00
322-00 RETIRED HEALTH INS PROGRAM	0.00	0.00	0.00	6,441.91	6,441.91	0.00
323-00 MMA SUPP. LIFE INSURANCE	-959.74	-959.74	68.34	8,713.70	8,730.63	-976.67
324-00 MISC. WITHHOLDING	0.00	0.00	0.00	1,290.00	1,290.00	0.00
325-00 DED. FOR VALIC	0.00	0.00	0.00	33,261.13	33,261.13	0.00
325-01 VALIC EMPLOYER MATCH	0.00	0.00	0.00	10,121.54	10,121.54	0.00
329-00 SALES TAX COLLECTED	-64.82	-64.82	-38.50	311.84	370.02	-123.00
330-00 VEHICLE REG FEE (ST. OF ME)	-3,046.25	0.00	19,468.50	223,423.25	226,184.25	-2,761.00
331-00 BOAT REG FEE INLAND FISHERIES	-94.00	0.00	37.00	8,914.00	8,914.00	0.00
332-00 SNOWMOBILE REG (F&W)	-10,800.00	0.00	-450.00	13,311.00	13,761.00	-450.00
333-00 ATV REGISTRATION (F&W)	0.00	0.00	394.00	21,950.00	22,251.00	-301.00
335-00 PLUMBING PERMITS (ST. OF ME)	-1,175.00	0.00	-115.00	0.00	741.25	-741.25
336-00 CONCEALED WEAPON PERMIT	0.00	0.00	15.00	1,130.00	1,115.00	15.00
338-00 CONNOR EXCISE TAX	0.00	0.00	0.00	43,909.06	43,909.06	0.00
339-00 CONNOR BOAT EXCISE	0.00	0.00	0.00	86.00	86.00	0.00
340-00 DOG LICENSES (ST. OF ME)	-1,454.00	0.00	-174.00	2,539.00	2,713.00	-174.00
341-00 FISHING LICENSES (ST. OF ME)	-564.00	0.00	23.00	5,646.00	5,646.00	0.00
342-00 HUNTING LICENSES (ST. OF ME)	-1,944.25	0.00	-1,110.75	6,412.50	8,209.25	-1,796.75
347-00 NEPBA UNION PD	0.00	0.00	0.00	7,545.00	7,545.00	0.00
<b>Liabilities</b>	<b>7,405,540.22</b>	<b>7,400,281.63</b>	<b>-911,067.47</b>	<b>5,813,857.02</b>	<b>6,461,780.70</b>	<b>8,048,205.31</b>
350-00 INSURANCE REIMBURESEMENTS	0.00	0.00	0.00	2,574.94	3,317.74	742.80
352-00 NYLANDER MUSEUM RESERVE	12,185.99	12,185.99	0.00	0.00	0.00	12,185.99
360-00 RETIREMENT INV FUND	3,000,000.00	3,000,000.00	0.00	0.00	0.00	3,000,000.00
362-00 RLF #10 RESERVE	229,857.54	230,116.83	0.00	0.30	2,300.09	232,416.62
365-01 COMMUNITY POOL IMPROVEMENT	126,655.52	126,655.52	0.00	0.00	0.00	126,655.52
365-02 REC CENTER IMPROVEMENTS	29,883.05	29,883.05	-1,002.91	8,081.22	395.00	22,196.83
365-03 LAND ACQUISITIONS/EASEMENTS	33,340.00	33,340.00	0.00	0.00	0.00	33,340.00
365-04 RAILS TO TRAILS PROGRAM	1,431.28	1,431.28	-1,382.74	11,962.92	22,012.42	11,480.78
365-05 PARK IMPROVEMENT RESERVE	34,762.19	27,461.39	-500.00	4,725.36	30,735.00	53,471.03
365-06 LET'S MOVE	-615.24	-615.24	0.00	0.00	0.00	-615.24

# General Ledger Summary Report

Fund(s): ALL

October

Account	Beginning	Beg Bal	Curr Mnth	---- Y T D ----		Balance
	Balance	Net	Net	Debits	Credits	Net
<b>1 - Gen Fund CONT'D</b>						
365-08 REC NONAPPROPRIATED SPEC PROJ	2,490.17	2,490.17	0.00	0.00	0.00	2,490.17
365-09 RECREATION EQUIPMENT RESERVE	10,172.90	10,172.90	0.00	25,000.00	10,000.00	-4,827.10
365-10 REC LAWN MOWER RESERVE	14,398.91	14,398.91	-500.00	4,500.00	18,650.00	28,548.91
365-11 TRAIL MAINTENANCE RESERVE	0.00	0.00	0.00	0.00	16,356.56	16,356.56
365-12 CRX/TOS RESERVE	282.79	282.79	1,911.66	1,820.48	5,031.15	3,493.46
365-13 RECREATION - COLLINS POND	35,225.91	35,225.91	-1,959.56	33,033.56	20,000.00	22,192.35
365-14 CREATIVE PLAYGROUND RESERVE	-579.44	-579.44	0.00	0.00	0.00	-579.44
365-16 CARIBOU COMMUNITY BAND	1,551.08	1,551.08	0.00	0.00	0.00	1,551.08
365-18 REC SCHOLARSHIPS	2,051.22	2,051.22	0.00	0.00	0.00	2,051.22
365-19 CIVIC BEAUTIFICATION RESERVE	-838.86	-838.86	0.00	0.00	839.00	0.14
365-20 SKI TRAIL PROGRAM	2,710.27	2,710.27	0.00	1,980.98	297.00	1,026.29
365-21 RD TRAILS GRANT	-4,365.53	-4,365.53	0.00	0.00	4,366.00	0.47
365-22 NON APPROP SKI RENTAL PROGRAM	3,379.63	3,379.63	0.00	3,609.50	4,927.50	4,697.63
365-24 CADET RESERVE	482.56	482.56	0.00	0.00	0.00	482.56
365-25 COMMUNITY BULLETIN BOARD	200.00	200.00	0.00	0.00	0.00	200.00
366-01 LIBRARY BUILDING RESERVE	42,277.14	42,277.14	0.00	6,000.00	0.00	36,277.14
366-02 LIBRARY MEMORIAL FUND	19,454.15	19,454.15	1,249.42	1,520.00	6,078.70	24,012.85
366-03 LIBRARY COMPUTER RESERVE	2,508.20	2,508.20	0.00	1,300.00	0.00	1,208.20
366-11 DOROTHY LOUISE KYLER FOUND	4,000.00	4,000.00	0.00	4,000.00	0.00	0.00
366-12 KING GRANT	0.00	0.00	-930.55	4,434.89	6,000.00	1,565.11
366-13 RUDMAN LIBRARY FUND	0.00	0.00	-213.74	888.78	900.00	11.22
367-01 POLICE DONATED FUNDS	31,387.44	31,387.44	-2,200.00	3,236.49	1,029.72	29,180.67
367-02 POLICE DEPT EQUIPMENT	16,423.89	15,589.93	550.00	75,574.03	90,720.80	30,736.70
367-03 POLICE CAR RESERVE	26,312.54	26,312.54	-1,787.00	31,944.00	5,000.00	-631.46
367-04 POLICE CAR VIDEO SYSTEM	3,128.75	3,128.75	0.00	0.00	0.00	3,128.75
367-05 DRINK GRANT PERSONNEL	16,185.79	13,967.88	6,750.38	21,007.50	22,923.16	15,883.54
367-06 PD COMPUTER RESERVE	13,247.18	13,247.18	0.00	2,202.98	400.00	11,444.20
367-07 POLICE DIGITAL FILING	9,000.00	9,000.00	0.00	0.00	0.00	9,000.00
367-08 MAJOR SYSTEMS REPLACEMENT	23,480.00	23,480.00	-20,107.51	20,107.51	40,000.00	43,372.49
368-01 FIRE EQUIPMENT RESERVE	-897.62	-897.62	0.00	209,030.67	94,898.00	-115,030.29
368-02 FIRE HOSE RESERVE	1,706.25	1,706.25	0.00	0.00	0.00	1,706.25
368-03 FIRE DEPT FOAM RESERVE	3,742.50	3,742.50	0.00	820.00	0.00	2,922.50
368-04 FIRE TRAINING BLDG RESERVE	3,226.25	3,226.25	0.00	0.00	0.00	3,226.25
368-05 FIRE DEPT FURNACE	0.14	0.14	0.00	0.00	0.00	0.14
368-06 FIRE/AMB COMPUTER RESERVE	11,128.63	11,128.63	0.00	4,713.73	0.00	6,414.90
368-07 FIRE DISPATCH REMODEL	3,100.00	3,100.00	0.00	0.00	0.00	3,100.00
368-08 FIRE SMALL EQUIPMENT	10,400.00	10,400.00	0.00	0.00	0.00	10,400.00
368-09 FEMA TRUCK GRANT	5.00	5.00	0.00	0.00	0.00	5.00
368-10 FIRE/AMB BUILDING RESERVE	17,900.00	17,900.00	0.00	0.00	0.00	17,900.00
369-01 AMBULANCE SMALL EQUIP RESERVE	37,741.50	37,741.50	0.00	45,220.20	26,480.00	19,001.30
369-02 AMBULANCE STAIRCHAIRS	3,000.00	3,000.00	0.00	0.00	0.00	3,000.00
369-03 AMBULANCE RESERVE	184,240.35	184,240.35	0.00	210,645.91	25,000.00	-1,405.56
369-04 HEALTH OFFICER	0.00	500.00	0.00	500.00	0.00	0.00
370-01 GRIMES MILL RD ENGINEERING	-20,482.70	-20,482.70	0.00	0.00	5,483.00	-14,999.70
370-03 PW EQUIPMENT RESERVE	97,655.52	97,655.52	0.00	0.00	111,624.20	209,279.72
370-04 STREETS/ROADS RECONSTRUCTION	266,213.95	266,213.95	-25,873.42	88,280.30	20,000.00	197,933.65
370-05 CURBING RESERVE	5,178.30	5,178.30	0.00	0.00	0.00	5,178.30
370-06 FUEL TANK RESERVE	-105,100.00	-103,732.09	825.89	1,370.15	10,886.19	-94,216.05
370-07 PW BUILDING RESERVE	0.00	0.00	0.00	6,288.00	35,000.00	28,712.00
370-09 RIVER ROAD	0.00	0.00	-49,116.47	56,913.24	0.00	-56,913.24
371-01 ASSESSMENT REVALUATION RESERVA	65,351.91	65,351.91	0.00	0.00	0.00	65,351.91
371-02 ASSESSING COMPUTER RESERVE	798.50	798.50	0.00	0.00	402.00	1,200.50
371-03 AERIAL PHOTOGRAPHY	2,700.00	2,700.00	0.00	0.00	0.00	2,700.00

# General Ledger Summary Report

Fund(s): ALL

October

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	--- Y T D ---		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
371-04 ASSESSING OFFICE EQUIPMENT	730.00	730.00	0.00	0.00	0.00	730.00
371-05 ASSESSING TRAVEL & TRAINING	0.00	3,500.00	-156.00	390.50	0.00	3,109.50
372-01 AIRPORT RESERVE	-9,892.75	-9,892.75	-12,408.65	448,831.36	414,358.83	-44,365.28
372-04 AIRPORT HANGER SECURITY DEPOS	0.00	0.00	0.00	0.00	835.00	835.00
372-05 AIRPORT FAA LEASE PAYMENT HAN	0.00	0.00	1,030.00	0.00	4,475.00	4,475.00
373-01 GEN GOVT COMPUTER RESERVE	13,246.37	13,246.37	0.00	7,147.40	0.00	6,098.97
373-02 CITY COMPREHENSIVE PLAN	27.40	27.40	0.00	0.00	0.00	27.40
373-03 MUNICIPAL BUILDING RESERVE	4,938.25	10,938.25	0.00	20,176.58	72,000.00	62,761.67
373-04 VITAL RECORDS RESTORATION	1,093.50	1,093.50	0.00	3,136.00	2,500.00	457.50
373-05 BIO-MASS BOILERS	-47,664.49	-47,664.49	0.00	50,339.00	99,041.00	1,037.51
373-07 T/A PROPERTY REMEDIATION RESEI	11,678.00	11,678.00	0.00	0.00	361.20	12,039.20
373-08 HRA CONTRIBUTION RESERVE	27,781.49	27,781.49	0.00	0.00	7,812.50	35,593.99
373-10 FLEET VEHICLES	7,586.00	7,586.00	0.00	12,364.80	0.00	-4,778.80
373-11 NASIFF CLEAN UP	4,684.95	4,684.95	0.00	0.00	0.00	4,684.95
373-12 NBRC BIRDS EYE	-226.70	-226.70	-2,968.81	83,567.76	0.00	-83,794.46
373-15 2017 HRA RESERVE	59,687.46	54,351.01	0.00	54,351.01	0.00	0.00
373-16 2018 HRA RESERVE	0.00	0.00	-4,232.80	49,047.91	110,431.78	61,383.87
373-17 LADDER ENGINE TRUCK 2016	0.00	0.00	0.00	0.00	116,900.00	116,900.00
374-00 REC/PARKS COMPUTER RESERVE	1,000.00	1,000.00	0.00	0.00	0.00	1,000.00
374-01 INDUSTRIAL PARK IMPROVEMENTS	12,440.88	12,440.88	0.00	0.00	0.00	12,440.88
374-02 60 ACCESS HIGHWAY	91,499.40	91,399.40	5,214.20	8,397.96	8,902.77	91,904.21
374-03 DOWNTOWN INFRASTRUSTURE	10,415.42	10,415.42	0.00	0.00	0.00	10,415.42
385-00 COMMUNITY DEVELOPMENT MATCH	31,830.52	31,830.52	0.00	0.00	0.00	31,830.52
387-00 BOUCHARD TIF	6,258.48	6,258.48	-766.10	5,595.45	6,062.42	6,725.45
388-00 HILLTOP TIF	0.00	0.00	0.00	155.25	0.00	-155.25
392-00 PLANNING/ENGINEERING RESERVE	6,241.09	6,241.09	0.00	0.00	0.00	6,241.09
398-00 RECREATION ACCTS FUND BALANCE	61,271.91	29,977.19	0.00	0.00	0.00	29,977.19
399-00 PARKING LOT MAINTENANCE RES	94,466.90	94,466.90	0.00	0.00	0.00	94,466.90
402-00 CDC ECONOMIC DEVELOPMENT	240,000.00	240,000.00	0.00	0.00	0.00	240,000.00
403-00 CDC REVOLVING LOAN	344,532.13	350,339.47	0.00	0.00	0.00	350,339.47
406-00 TRAILER PARK RESERVE	37,595.46	45,277.93	0.00	0.00	0.00	45,277.93
407-00 COUNTY TAX	2.13	2.13	-486,816.00	486,816.00	486,816.00	2.13
415-00 LIONS COMMUNITY CENTER RESERVA	1,056.20	1,056.20	0.00	0.00	15,000.00	16,056.20
417-00 COMPENSATED ABSENCES	170,222.28	170,222.28	0.00	41,465.11	45,000.00	173,757.17
419-00 DUE FROM CDC (1280)	72,081.27	72,081.27	0.00	0.00	0.00	72,081.27
421-00 DEFERRED TAX REVENUE	1,189,573.58	1,166,440.20	0.00	0.00	0.00	1,166,440.20
422-00 KEN MATTHEWS SCHOLARSHIP FUN	7,352.06	7,357.01	0.00	0.00	20.00	7,377.01
423-00 DR. CARY CEMETERY TRUST FUND	1,187.43	1,187.89	0.00	29.95	1.96	1,159.90
424-00 HAMILTON LIBRARY TRUST FUND	1,730.15	1,735.02	0.00	13.19	14.95	1,736.78
425-00 KNOX LIBRARY MEMORIAL FUND	9,652.49	9,674.91	0.00	0.00	108.95	9,783.86
426-00 CLARA PIPER MEM FUND	705.18	705.46	0.00	38.00	1.17	668.63
427-00 JACK ROTH LIBRARY MEM FUND	30,515.18	30,673.00	-199.26	3,529.17	485.10	27,628.93
429-00 BARBARA BREWER FUND	5,355.97	5,366.18	0.00	74.43	30.18	5,321.93
430-00 D. COOPER MEM FUND	62,469.25	62,571.65	0.00	4,000.00	416.65	58,988.30
432-00 MARGARET SHAW LIBRARY MEMORI	12,812.83	12,828.82	0.00	0.00	48.07	12,876.89
433-00 GORDON ROBERTSON MEM FUND	11,417.03	11,427.56	0.00	28.26	32.10	11,431.40
434-00 MEMORIAL INVESTMENT	6,065.84	6,070.50	0.00	0.00	18.75	6,089.25
435-00 RODERICK LIVING TRUST	17,346.03	17,359.80	0.00	1,055.16	47.18	16,351.82
436-00 AMBULANCE REIMBURSEMENT	10,856.70	10,856.70	363.20	2,735.85	3,469.85	11,590.70
437-00 DEFERRED AMBULANCE REVENUE	578,236.08	621,584.90	0.00	0.00	0.00	621,584.90
441-00 AMBULANCE FUND BALANCE	1,005.62	1,005.62	0.00	0.00	0.00	1,005.62
447-00 EMA EQUIP RESERVE	1,991.79	1,991.79	0.00	0.00	0.00	1,991.79
448-00 NYLANDER DONATIONS	2,000.00	2,000.00	0.00	0.00	0.00	2,000.00

# General Ledger Summary Report

Fund(s): ALL  
October

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>1 - Gen Fund CONT'D</b>						
457-00 HOMELAND SECURITY RESERVE	2,277.92	2,277.92	0.00	0.00	0.00	2,277.92
460-00 YARD SALE	320.55	320.55	0.00	2,596.07	1,370.00	-905.52
461-00 CRAFT FAIR	12,651.21	12,651.21	146.00	558.00	789.00	12,882.21
462-00 CDBG HOUSING REHABILITATION	3,879.87	3,879.87	0.00	0.00	0.00	3,879.87
463-00 MISC EVENTS	79.62	79.62	0.00	1,170.48	0.00	-1,090.86
465-00 THURSDAYS ON SWEDEN	7,406.74	7,406.74	1,208.83	17,874.77	12,874.20	2,406.17
466-00 HERITAGE DAY	-8,000.00	-8,000.00	0.00	0.00	0.00	-8,000.00
467-00 MARATHON	-2,149.38	-2,578.43	-6,213.61	62,411.56	36,798.03	-28,191.96
469-00 DENTAL INSURANCE	1,686.35	1,686.35	0.06	10,601.52	10,264.44	1,349.27
470-00 EYE INSURANCE	589.55	589.55	-0.27	2,271.62	2,235.51	553.44
471-00 RC2 TIF	0.00	0.00	0.00	0.00	33,994.79	33,994.79
472-00 ANIMAL WELFARE	0.00	0.00	108.00	0.00	3,413.00	3,413.00
476-00 FLEET VEHICLE ACCOUNT	0.00	0.00	0.00	80.00	0.00	-80.00
477-00 LED STREET LIGHTS	15,558.00	15,558.00	0.00	0.00	20,000.00	35,558.00
478-00 G. HARMON MEM FUND	8,000.48	8,006.12	-1,156.07	2,426.80	1,156.34	6,735.66
480-00 CITY RETIREMENT	1,079.76	1,079.76	0.00	0.00	0.00	1,079.76
483-02 DUE TO FUND 2	279,989.24	279,989.24	1,866.00	0.00	67,139.59	347,128.83
483-03 DUE TO FUND 3	397,120.23	397,120.23	6,922.82	0.00	74,974.81	472,095.04
483-04 DUE TO FUND 4	189,312.68	189,312.68	4,232.25	0.00	38,452.99	227,765.67
483-05 DUE TO FUND 5	1,983,121.64	1,984,642.06	0.00	0.00	366,706.46	2,351,348.52
484-02 DUE FROM FUND 2	-251,807.60	-253,849.48	-1,114.72	91,797.69	0.00	-345,647.17
484-03 DUE FROM FUND 3	-313,836.15	-314,098.36	-5,677.68	74,743.81	0.00	-388,842.17
484-04 DUE FROM FUND 4	-185,642.95	-185,642.95	-3,986.18	38,740.55	0.00	-224,383.50
484-05 DUE FROM FUND 5	-1,401,736.27	-1,404,234.35	-11,892.41	232,657.17	0.00	-1,636,891.52
486-00 RETIREMENT RESERVE	4,139.00	4,139.00	0.00	0.00	0.00	4,139.00
488-00 CHRISTMAS LIGHTS	1,656.53	1,656.53	0.00	1,119.22	2,500.00	3,037.31
492-00 RSU #39 50/50	0.00	0.00	0.00	71,087.50	71,087.50	0.00
493-00 RSU 39 COMMITMENT	-874,839.46	-874,839.46	-300,283.12	3,025,088.52	3,417,666.00	-482,261.98
494-00 TRI COMMUNITY	0.00	0.00	0.00	0.00	260,848.00	260,848.00
496-00 BIRTH RECORDS STATE FEE	58.40	0.00	13.60	872.00	980.00	108.00
497-00 DEATH RECORDS STATE FEE	65.60	0.00	-4.60	839.20	910.60	71.40
498-00 MARRIAGE RECORDS STATE FEE	26.40	0.00	-9.60	346.80	374.80	28.00
<b>Fund Balance</b>	<b>2,188,545.43</b>	<b>2,307,470.14</b>	<b>-592,055.07</b>	<b>23,479,487.36</b>	<b>23,746,120.85</b>	<b>2,574,103.63</b>
500-00 EXPENDITURE CONTROL	0.00	0.00	-911,331.23	8,364,428.96	10,107,509.87	1,743,080.91
510-00 REVENUE CONTROL	0.00	0.00	319,276.16	14,790,852.40	13,388,610.98	-1,402,241.42
600-00 FUND BALANCE	2,188,545.43	2,307,470.14	0.00	324,206.00	250,000.00	2,233,264.14
<b>2 - Snowmoible Trail Maintenance</b>						
Assets	0.00	0.00	0.00	206,076.28	206,076.28	0.00
<b>Liabilities</b>	<b>-10,995.36</b>	<b>-9,265.86</b>	<b>-685.28</b>	<b>105,230.14</b>	<b>155,157.49</b>	<b>40,661.49</b>
365-11 TRAIL MAINTENANCE RESERVE	17,186.28	16,873.90	66.00	38,090.55	63,359.80	42,143.15
483-01 DUE TO FUND 1	251,807.60	253,849.48	1,114.72	0.00	91,797.69	345,647.17
484-01 DUE FROM FUND 1	-279,989.24	-279,989.24	-1,866.00	67,139.59	0.00	-347,128.83
<b>Fund Balance</b>	<b>10,995.36</b>	<b>9,265.86</b>	<b>685.28</b>	<b>100,846.14</b>	<b>50,918.79</b>	<b>-40,661.49</b>
500-00 Expense Control	0.00	0.00	-1,114.72	55,707.14	45,339.00	-10,368.14
510-00 Revenue Control	0.00	0.00	1,800.00	45,000.00	5,579.79	-39,420.21
600-00 Fund Balance	10,995.36	9,265.86	0.00	139.00	0.00	9,126.86

# General Ledger Summary Report

Fund(s): ALL  
October

Account	Beginning Balance	Beg Bal Net	Curr Mnth Net	---- Y T D ----		Balance Net
				Debits	Credits	
<b>3 - Housing Department CONT'D</b>						
3 - Housing Department	0.00	0.00	0.00	239,129.62	239,129.62	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-37,329.26</b>	<b>-37,067.05</b>	<b>-1,245.14</b>	<b>75,700.29</b>	<b>75,469.29</b>	<b>-37,298.05</b>
409-00 HOUSING RESERVE	45,954.82	45,954.82	0.00	725.48	725.48	45,954.82
483-01 DUE TO FUND 1	313,836.15	314,098.36	5,677.68	0.00	74,743.81	388,842.17
484-01 DUE TO FUND 1	-397,120.23	-397,120.23	-6,922.82	74,974.81	0.00	-472,095.04
<b>Fund Balance</b>	<b>37,329.26</b>	<b>37,067.05</b>	<b>1,245.14</b>	<b>163,429.33</b>	<b>163,660.33</b>	<b>37,298.05</b>
500-00 Expense Control	0.00	0.00	-5,677.68	74,018.33	89,006.00	14,987.67
510-00 Revenue Control	0.00	0.00	6,922.82	89,411.00	74,249.33	-15,161.67
600-00 Fund Balance	37,329.26	37,067.05	0.00	0.00	405.00	37,472.05
<b>4 - FSS</b>						
4 - FSS	0.00	0.00	0.00	127,980.54	127,980.54	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-3,669.73</b>	<b>-3,669.73</b>	<b>-246.07</b>	<b>38,452.99</b>	<b>38,740.55</b>	<b>-3,382.17</b>
483-01 DUE TO FUND 1	185,642.95	185,642.95	3,986.18	0.00	38,740.55	224,383.50
484-01 DUE FROM FUND 1	-189,312.68	-189,312.68	-4,232.25	38,452.99	0.00	-227,765.67
<b>Fund Balance</b>	<b>3,669.73</b>	<b>3,669.73</b>	<b>246.07</b>	<b>89,527.55</b>	<b>89,239.99</b>	<b>3,382.17</b>
500-00 Expense Control	0.00	0.00	-3,986.18	38,740.55	43,962.74	5,222.19
510-00 Revenue Control	0.00	0.00	4,232.25	50,787.00	38,090.25	-12,696.75
600-00 Fund Balance	3,669.73	3,669.73	0.00	0.00	7,187.00	10,856.73
<b>5 - ECONOMIC DEV</b>						
5 - ECONOMIC DEV	0.00	0.00	0.00	1,003,656.17	1,003,656.17	0.00
<b>Assets</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>Liabilities</b>	<b>-120,126.28</b>	<b>-119,148.62</b>	<b>10,892.41</b>	<b>420,949.49</b>	<b>292,132.16</b>	<b>-247,965.95</b>
473-00 DOWNTOWN TIF	203,344.61	203,344.61	0.00	29,474.99	24,474.99	198,344.61
474-00 TRAIL GROOMER RESERVE	7,914.48	7,914.48	0.00	0.00	10,000.00	17,914.48
475-00 REVOLVING LOAN RESERVE	200,000.00	200,000.00	0.00	0.00	0.00	200,000.00
476-00 FIRE STATION RESERVE	50,000.00	50,000.00	-1,000.00	24,768.04	25,000.00	50,231.96
483-01 DUE TO FUND 1	1,401,736.27	1,404,234.35	11,892.41	0.00	232,657.17	1,636,891.52
484-01 DUE FROM FUND 1	-1,983,121.64	-1,984,642.06	0.00	366,706.46	0.00	-2,351,348.52
<b>Fund Balance</b>	<b>120,126.28</b>	<b>119,148.62</b>	<b>-10,892.41</b>	<b>582,706.68</b>	<b>711,524.01</b>	<b>247,965.95</b>
500-00 Expense Control	0.00	0.00	-10,892.41	214,369.68	358,446.21	144,076.53
510-00 Revenue Control	0.00	0.00	0.00	368,337.00	341,272.80	-27,064.20
600-00 Fund Balance	120,126.28	119,148.62	0.00	0.00	11,805.00	130,953.62
<b>Final Totals</b>	<b>4,834.64</b>	<b>-162,883.55</b>	<b>0.00</b>	<b>57,922,456.35</b>	<b>57,759,572.80</b>	<b>0.00</b>

# Expense Summary Report

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT</b>	<b>1,019,415.00</b>	<b>94,480.74</b>	<b>834,898.00</b>	<b>184,517.00</b>	<b>81.90</b>
<b>01 - Gen Govt</b>	<b>1,019,415.00</b>	<b>94,480.74</b>	<b>834,898.00</b>	<b>184,517.00</b>	<b>81.90</b>
001 - SALARIES	492,361.00	39,987.19	427,090.52	65,270.48	86.74
01 - REGULAR PAY	399,708.00	32,786.63	351,170.59	48,537.41	87.86
09 - AMBULANCE BILLING PAY	92,653.00	7,200.56	75,919.93	16,733.07	81.94
002 - COUNCIL SALARIES	12,550.00	1,760.00	7,011.42	5,538.58	55.87
01 - COUNCIL SALARIES	12,550.00	1,760.00	7,011.42	5,538.58	55.87
003 - OFFICE SUPPLIES	38,350.00	3,856.63	34,874.88	3,475.12	90.94
01 - POSTAGE	6,500.00	1,115.92	5,170.38	1,329.62	79.54
02 - ADVERTISING	3,500.00	198.90	2,673.75	826.25	76.39
03 - COPIER RENTAL	5,000.00	418.25	4,147.26	852.74	82.95
05 - PRINTER INK	1,950.00	432.22	1,523.35	426.65	78.12
07 - PAPER	1,400.00	146.25	673.96	726.04	48.14
08 - OFFICE SUPPLIES	11,000.00	341.86	6,831.52	4,168.48	62.10
09 - AMB BILLING SUPPLIES	8,000.00	569.11	7,058.50	941.50	88.23
10 - ANNUAL REPORT	1,000.00	0.00	1,110.78	-110.78	111.08
13 - OFFICE SUPPLIES - HOULTON	0.00	224.46	1,977.37	-1,977.37	----
14 - OFFICE SUPPLIES - CALAIS	0.00	144.68	1,607.55	-1,607.55	----
16 - OFFICE SUPPLIES - ISLAND FALLS	0.00	92.13	882.47	-882.47	----
17 - PATTEN	0.00	172.85	1,217.99	-1,217.99	----
005 - LEGAL FEES	20,000.00	851.50	6,625.70	13,374.30	33.13
04 - LEGAL FEES	20,000.00	851.50	6,625.70	13,374.30	33.13
007 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
01 - AUDIT	16,500.00	0.00	16,250.00	250.00	98.48
008 - COMPUTER MAINTENANCE	49,200.00	26,231.90	51,201.65	-2,001.65	104.07
01 - COMPUTER MAINTENANCE	42,500.00	25,455.90	44,418.90	-1,918.90	104.52
02 - HOSTED SERVICES	6,700.00	776.00	6,782.75	-82.75	101.24
009 - PROFESSIONAL DUES	12,000.00	0.00	10,756.59	1,243.41	89.64
04 - PROFESSIONAL DUES	12,000.00	0.00	10,756.59	1,243.41	89.64
010 - TRAVEL EXPENSES	5,700.00	77.89	3,927.00	1,773.00	68.89
01 - MILEAGE	1,200.00	24.00	1,257.40	-57.40	104.78
02 - MEALS & LODGING	3,000.00	53.89	2,027.48	972.52	67.58
04 - CONFERENCE FEE	1,500.00	0.00	642.12	857.88	42.81
011 - TRAINING & EDUCATION	1,500.00	258.45	1,831.44	-331.44	122.10
02 - TRAINING & EDUCATION	1,500.00	258.45	1,831.44	-331.44	122.10
012 - ELECTIONS	11,000.00	2,360.10	6,621.70	4,378.30	60.20
01 - ELECTIONS	8,000.00	2,360.10	6,621.70	1,378.30	82.77
02 - CONTRACTED EXPENSES	3,000.00	0.00	0.00	3,000.00	0.00
014 - NEW EQUIPMENT	1,200.00	0.00	1,374.00	-174.00	114.50
01 - NEW EQUIPMENT	1,200.00	0.00	1,374.00	-174.00	114.50
015 - TELEPHONE	7,650.00	511.60	5,419.61	2,230.39	70.84
01 - CELL PHONE	450.00	36.89	358.15	91.85	79.59
04 - TELEPHONE	7,200.00	474.71	5,061.46	2,138.54	70.30
017 - COMMUNICATIONS	1,440.00	104.95	1,229.50	210.50	85.38
03 - INTERNET	1,440.00	104.95	1,229.50	210.50	85.38
018 - HEALTH INSURANCE	182,954.00	11,852.10	138,010.59	44,943.41	75.43
01 - HEALTH INSURANCE	157,791.00	10,071.15	120,201.09	37,589.91	76.18
02 - AMBULANCE BILLING HEALTH INS	25,163.00	1,780.95	17,809.50	7,353.50	70.78
019 - MISC. EXPENSE	1,500.00	126.91	493.79	1,006.21	32.92
01 - MISC EXPENSE	1,500.00	126.91	493.79	1,006.21	32.92
034 - WORKERS COMPENSATION	4,815.00	722.19	4,814.60	0.40	99.99
01 - WORKERS COMPENSATION	4,815.00	722.19	4,814.60	0.40	99.99
036 - VEHICLE INSURANCE	2,003.00	274.00	1,510.69	492.31	75.42
01 - VEHICLE INSURANCE	2,003.00	274.00	1,510.69	492.31	75.42

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>10 - GENERAL GOVERNMENT CONT'D</b>					
038 - SOCIAL SECURITY	37,666.00	3,061.25	34,268.25	3,397.75	90.98
01 - SOCIAL SECURITY	37,666.00	3,061.25	34,268.25	3,397.75	90.98
040 - CITY & STATE RETIREMENT	16,976.00	1,038.12	10,912.85	6,063.15	64.28
01 - CITY & STATE RETIREMENT	16,976.00	1,038.12	10,912.85	6,063.15	64.28
073 - VEHICLE REPAIR	750.00	0.00	2,733.94	-1,983.94	364.53
01 - VEHICLE REPAIR	750.00	0.00	2,733.94	-1,983.94	364.53
074 - TIRES	500.00	0.00	1,203.44	-703.44	240.69
01 - TIRES	500.00	0.00	1,203.44	-703.44	240.69
075 - GAS/OIL/FILTERS	1,800.00	21.95	824.33	975.67	45.80
01 - GAS/OIL/FILTERS	1,800.00	21.95	824.33	975.67	45.80
082 - BAD DEBT ALLOWANCE	101,000.00	1,384.01	65,911.51	35,088.49	65.26
01 - BAD DEBT ALLOWANCE	100,000.00	564.88	61,898.03	38,101.97	61.90
02 - COLLECTION FEE	1,000.00	819.13	4,013.48	-3,013.48	401.35
<b>17 - HEALTH &amp; SANITATION</b>	<b>250,536.00</b>	<b>20,644.00</b>	<b>206,598.08</b>	<b>43,937.92</b>	<b>82.46</b>
<b>01 - HEALTH &amp; SANITATION</b>	<b>250,536.00</b>	<b>20,644.00</b>	<b>206,598.08</b>	<b>43,937.92</b>	<b>82.46</b>
022 - HEALTH OFFICER	500.00	0.00	0.00	500.00	0.00
01 - HEATH OFFICER	500.00	0.00	0.00	500.00	0.00
023 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	206,598.08	43,401.92	82.64
01 - TRI COMMUNITY LANDFILL	250,000.00	20,644.00	206,598.08	43,401.92	82.64
038 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
01 - SOCIAL SECURITY	36.00	0.00	0.00	36.00	0.00
<b>18 - MUNICIPAL BUILDING</b>	<b>70,896.00</b>	<b>4,547.34</b>	<b>50,237.04</b>	<b>20,658.96</b>	<b>70.86</b>
<b>01 - MUNICIPAL BUILDING</b>	<b>70,896.00</b>	<b>4,547.34</b>	<b>50,237.04</b>	<b>20,658.96</b>	<b>70.86</b>
024 - MAINTENANCE COMMUNITY CENTER	6,862.00	477.29	2,547.06	4,314.94	37.12
02 - WATER & SEWER	1,000.00	253.95	743.37	256.63	74.34
04 - ELECTRIC	2,862.00	223.34	1,803.69	1,058.31	63.02
06 - LIONS BLDG RESERVE	3,000.00	0.00	0.00	3,000.00	0.00
025 - HEATING FUEL COMM CENTER	3,700.00	200.33	2,998.55	701.45	81.04
01 - HEATING FUEL COMM CENTER	3,700.00	200.33	2,998.55	701.45	81.04
026 - HEATING FUEL	10,000.00	704.50	11,003.71	-1,003.71	110.04
03 - HEATING FUEL	10,000.00	704.50	11,003.71	-1,003.71	110.04
027 - ELECTRICITY	14,310.00	858.51	9,441.06	4,868.94	65.98
11 - ELECTRICITY	14,310.00	858.51	9,441.06	4,868.94	65.98
028 - WATER	975.00	65.16	655.58	319.42	67.24
05 - WATER	975.00	65.16	655.58	319.42	67.24
029 - SEWER	600.00	49.29	406.54	193.46	67.76
01 - SEWER	600.00	49.29	406.54	193.46	67.76
030 - BUILDING SUPPLIES	4,500.00	666.49	4,714.70	-214.70	104.77
01 - BUILDING SUPPLIES	4,500.00	666.49	4,714.70	-214.70	104.77
031 - BUILDING MAINTENANCE	18,000.00	529.01	9,264.36	8,735.64	51.47
01 - BUILDING MAINTENANCE	13,000.00	529.01	9,264.36	3,735.64	71.26
03 - BOILER MAINTENANCE	5,000.00	0.00	0.00	5,000.00	0.00
032 - PROPERTY INSURANCE	949.00	151.76	755.48	193.52	79.61
01 - PROPERTY INSURANCE	949.00	151.76	755.48	193.52	79.61
271 - CONTRACTED SERVICES	11,000.00	845.00	8,450.00	2,550.00	76.82
01 - JANITORIAL & SUPPLIES	11,000.00	845.00	8,450.00	2,550.00	76.82
<b>20 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>3,100.01</b>	<b>44,347.65</b>	<b>24,014.35</b>	<b>64.87</b>
<b>01 - GENERAL ASSISTANCE</b>	<b>68,362.00</b>	<b>3,100.01</b>	<b>44,347.65</b>	<b>24,014.35</b>	<b>64.87</b>
001 - SALARIES	19,812.00	1,534.06	16,220.68	3,591.32	81.87

### Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
01 - REGULAR PAY	19,812.00	1,534.06	16,220.68	3,591.32	81.87
003 - OFFICE SUPPLIES	160.00	8.93	77.02	82.98	48.14
01 - POSTAGE	110.00	8.93	77.02	32.98	70.02
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	250.00	90.00	289.00	-39.00	115.60
04 - CONFERENCE FEE	250.00	90.00	289.00	-39.00	115.60
011 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
02 - TRAINING & EDUCATION	215.00	0.00	30.00	185.00	13.95
018 - HEALTH INSURANCE	8,291.00	613.68	6,586.80	1,704.20	79.45
01 - HEALTH INSURANCE	8,291.00	613.68	6,586.80	1,704.20	79.45
019 - MISC. EXPENSE	150.00	0.00	52.50	97.50	35.00
01 - MISC EXPENSE	150.00	0.00	52.50	97.50	35.00
038 - SOCIAL SECURITY	1,516.00	106.63	1,131.13	384.87	74.61
01 - SOCIAL SECURITY	1,516.00	106.63	1,131.13	384.87	74.61
040 - CITY & STATE RETIREMENT	693.00	53.92	579.64	113.36	83.64
01 - CITY & STATE RETIREMENT	693.00	53.92	579.64	113.36	83.64
051 - EQUIPMENT MAINTENANCE	1,025.00	80.00	800.00	225.00	78.05
05 - EQUIPMENT MAINTENANCE	1,025.00	80.00	800.00	225.00	78.05
053 - GA CITY	36,250.00	612.79	18,580.88	17,669.12	51.26
01 - G.A. CITY	35,000.00	612.79	18,580.88	16,419.12	53.09
02 - GA STATE	750.00	0.00	0.00	750.00	0.00
03 - GA NON REIMBURSABLE	500.00	0.00	0.00	500.00	0.00
<b>22 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>14,219.00</b>	<b>151,253.16</b>	<b>105,141.84</b>	<b>58.99</b>
<b>01 - TAX ASSESSMENT</b>	<b>256,395.00</b>	<b>14,219.00</b>	<b>151,253.16</b>	<b>105,141.84</b>	<b>58.99</b>
001 - SALARIES	182,953.00	9,074.32	101,965.30	80,987.70	55.73
01 - REGULAR PAY	180,453.00	9,074.32	99,373.93	81,079.07	55.07
02 - OVERTIME	1,000.00	0.00	1,091.37	-91.37	109.14
07 - SALARIES	1,500.00	0.00	1,500.00	0.00	100.00
003 - OFFICE SUPPLIES	650.00	0.00	133.13	516.87	20.48
05 - PRINTER INK	300.00	0.00	33.99	266.01	11.33
08 - OFFICE SUPPLIES	350.00	0.00	99.14	250.86	28.33
006 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
01 - LEGAL FEES	500.00	0.00	0.00	500.00	0.00
009 - PROFESSIONAL DUES	750.00	202.00	202.00	548.00	26.93
04 - PROFESSIONAL DUES	750.00	202.00	202.00	548.00	26.93
010 - TRAVEL EXPENSES	6,500.00	817.53	6,123.18	376.82	94.20
01 - MILEAGE	2,500.00	419.24	2,501.42	-1.42	100.06
02 - MEALS & LODGING	4,000.00	398.29	3,621.76	378.24	90.54
011 - TRAINING & EDUCATION	2,500.00	0.00	2,500.00	0.00	100.00
02 - TRAINING & EDUCATION	2,500.00	0.00	2,500.00	0.00	100.00
015 - TELEPHONE	1,060.00	65.61	658.03	401.97	62.08
01 - CELL PHONE	550.00	33.65	306.77	243.23	55.78
04 - TELEPHONE	510.00	31.96	351.26	158.74	68.87
018 - HEALTH INSURANCE	36,499.00	2,574.90	27,549.00	8,950.00	75.48
01 - HEALTH INSURANCE	36,499.00	2,574.90	27,549.00	8,950.00	75.48
038 - SOCIAL SECURITY	13,805.00	641.32	7,156.63	6,648.37	51.84
01 - SOCIAL SECURITY	13,805.00	641.32	7,156.63	6,648.37	51.84
040 - CITY & STATE RETIREMENT	3,428.00	194.12	2,086.79	1,341.21	60.87
01 - CITY & STATE RETIREMENT	3,428.00	194.12	2,086.79	1,341.21	60.87
051 - EQUIPMENT MAINTENANCE	1,850.00	0.00	1,425.00	425.00	77.03
01 - SOFTWARE	1,850.00	0.00	1,425.00	425.00	77.03
056 - CONTRACTED SERVICES	5,000.00	649.20	697.20	4,302.80	13.94

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>22 - TAX ASSESSMENT CONT'D</b>					
01 - REGISTRY	500.00	0.00	48.00	452.00	9.60
04 - CONTRACTED SERVICES	4,500.00	649.20	649.20	3,850.80	14.43
058 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
01 - CODE MAINTENANCE	600.00	0.00	756.90	-156.90	126.15
070 - CLOTHING ALLOWANCE	300.00	0.00	0.00	300.00	0.00
03 - CLOTHING	300.00	0.00	0.00	300.00	0.00
<b>25 - LIBRARY</b>	<b>223,304.00</b>	<b>12,503.62</b>	<b>170,170.88</b>	<b>53,133.12</b>	<b>76.21</b>
<b>01 - LIBRARY</b>	<b>223,304.00</b>	<b>12,503.62</b>	<b>170,170.88</b>	<b>53,133.12</b>	<b>76.21</b>
001 - SALARIES	121,906.00	8,281.38	98,408.34	23,497.66	80.72
01 - REGULAR PAY	121,906.00	8,281.38	98,408.34	23,497.66	80.72
003 - OFFICE SUPPLIES	4,250.00	331.46	4,005.44	244.56	94.25
01 - POSTAGE	550.00	114.23	363.63	186.37	66.11
02 - ADVERTISING	250.00	0.00	231.15	18.85	92.46
03 - COPIER RENTAL	1,650.00	172.76	1,926.16	-276.16	116.74
07 - PAPER	200.00	0.00	189.86	10.14	94.93
08 - OFFICE SUPPLIES	1,600.00	44.47	1,294.64	305.36	80.92
008 - COMPUTER MAINTENANCE	12,800.00	801.00	10,425.42	2,374.58	81.45
01 - COMPUTER MAINTENANCE	12,800.00	801.00	10,425.42	2,374.58	81.45
009 - PROFESSIONAL DUES	150.00	0.00	134.00	16.00	89.33
01 - SUBSCRIPTIONS	150.00	0.00	134.00	16.00	89.33
010 - TRAVEL EXPENSES	800.00	0.00	563.80	236.20	70.48
05 - TRAVEL EXPENSES	800.00	0.00	563.80	236.20	70.48
011 - TRAINING & EDUCATION	500.00	100.00	300.00	200.00	60.00
02 - TRAINING & EDUCATION	500.00	100.00	300.00	200.00	60.00
014 - NEW EQUIPMENT	2,000.00	0.00	1,156.24	843.76	57.81
01 - NEW EQUIPMENT	2,000.00	0.00	1,156.24	843.76	57.81
015 - TELEPHONE	2,000.00	139.62	1,420.55	579.45	71.03
04 - TELEPHONE	2,000.00	139.62	1,420.55	579.45	71.03
018 - HEALTH INSURANCE	10,127.00	28.80	6,980.40	3,146.60	68.93
01 - HEALTH INSURANCE	10,127.00	28.80	6,980.40	3,146.60	68.93
019 - MISC. EXPENSE	250.00	55.55	105.78	144.22	42.31
01 - MISC EXPENSE	250.00	55.55	105.78	144.22	42.31
026 - HEATING FUEL	12,000.00	0.00	8,006.03	3,993.97	66.72
03 - HEATING FUEL	12,000.00	0.00	8,006.03	3,993.97	66.72
027 - ELECTRICITY	5,342.00	287.13	2,648.56	2,693.44	49.58
01 - P.W. MAIN GARAGE	0.00	0.00	385.24	-385.24	----
11 - ELECTRICITY	5,342.00	287.13	2,263.32	3,078.68	42.37
028 - WATER	275.00	22.30	320.37	-45.37	116.50
05 - WATER	275.00	22.30	320.37	-45.37	116.50
029 - SEWER	250.00	17.43	221.80	28.20	88.72
01 - SEWER	250.00	17.43	221.80	28.20	88.72
031 - BUILDING MAINTENANCE	6,000.00	197.00	4,402.16	1,597.84	73.37
01 - BUILDING MAINTENANCE	6,000.00	197.00	4,402.16	1,597.84	73.37
032 - PROPERTY INSURANCE	1,757.00	278.34	1,394.56	362.44	79.37
01 - PROPERTY INSURANCE	1,757.00	278.34	1,394.56	362.44	79.37
034 - WORKERS COMPENSATION	283.00	42.44	282.93	0.07	99.98
01 - WORKERS COMPENSATION	283.00	42.44	282.93	0.07	99.98
038 - SOCIAL SECURITY	8,905.00	633.55	7,396.24	1,508.76	83.06
01 - SOCIAL SECURITY	8,905.00	633.55	7,396.24	1,508.76	83.06
040 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
01 - CITY & STATE RETIREMENT	2,009.00	0.00	0.00	2,009.00	0.00
055 - BOOKS & PERIODICALS	18,000.00	265.96	11,283.99	6,716.01	62.69

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>25 - LIBRARY CONT'D</b>					
03 - BOOKS & PERIODICALS	18,000.00	265.96	11,283.99	6,716.01	62.69
271 - CONTRACTED SERVICES	13,000.00	905.48	10,248.40	2,751.60	78.83
01 - JANITORIAL & SUPPLIES	13,000.00	905.48	10,248.40	2,751.60	78.83
406 - PROGRAMMING	700.00	116.18	465.87	234.13	66.55
01 - LIBRARY PROGRAMS	700.00	116.18	465.87	234.13	66.55
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>	<b>1,964,485.00</b>	<b>152,542.14</b>	<b>1,583,319.02</b>	<b>381,165.98</b>	<b>80.60</b>
<b>01 - AMBULANCE</b>	<b>1,964,485.00</b>	<b>152,542.14</b>	<b>1,583,319.02</b>	<b>381,165.98</b>	<b>80.60</b>
001 - SALARIES	1,196,374.00	90,374.64	975,423.97	220,950.03	81.53
01 - REGULAR PAY	853,974.00	63,040.94	660,716.91	193,257.09	77.37
02 - OVERTIME	290,000.00	23,829.70	272,775.98	17,224.02	94.06
05 - STAND BY PAY	52,000.00	3,504.00	41,854.08	10,145.92	80.49
08 - SPECIAL TRANSPORTS	400.00	0.00	77.00	323.00	19.25
003 - OFFICE SUPPLIES	500.00	43.80	236.44	263.56	47.29
05 - PRINTER INK	0.00	0.00	64.97	-64.97	----
08 - OFFICE SUPPLIES	500.00	43.80	171.47	328.53	34.29
009 - PROFESSIONAL DUES	3,200.00	95.00	2,855.00	345.00	89.22
01 - SUBSCRIPTIONS	200.00	0.00	0.00	200.00	0.00
04 - PROFESSIONAL DUES	3,000.00	95.00	2,855.00	145.00	95.17
010 - TRAVEL EXPENSES	2,750.00	0.00	93.00	2,657.00	3.38
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
05 - TRAVEL EXPENSES	2,250.00	0.00	93.00	2,157.00	4.13
011 - TRAINING & EDUCATION	10,000.00	773.52	7,412.78	2,587.22	74.13
02 - TRAINING & EDUCATION	10,000.00	773.52	7,412.78	2,587.22	74.13
014 - NEW EQUIPMENT	13,000.00	338.00	7,418.32	5,581.68	57.06
01 - NEW EQUIPMENT	13,000.00	338.00	7,418.32	5,581.68	57.06
015 - TELEPHONE	8,400.00	821.24	7,955.70	444.30	94.71
01 - CELL PHONE	3,000.00	350.18	3,331.77	-331.77	111.06
04 - TELEPHONE	5,400.00	471.06	4,623.93	776.07	85.63
017 - COMMUNICATIONS	1,080.00	88.95	895.50	184.50	82.92
03 - INTERNET	1,080.00	88.95	895.50	184.50	82.92
018 - HEALTH INSURANCE	263,263.00	20,829.24	223,441.29	39,821.71	84.87
01 - HEALTH INSURANCE	263,263.00	20,829.24	223,441.29	39,821.71	84.87
019 - MISC. EXPENSE	1,000.00	0.00	870.37	129.63	87.04
01 - MISC EXPENSE	1,000.00	0.00	870.37	129.63	87.04
026 - HEATING FUEL	20,150.00	16.17	17,066.90	3,083.10	84.70
01 - RECREATION CENTER	0.00	0.00	1,002.92	-1,002.92	----
03 - HEATING FUEL	20,150.00	16.17	16,063.98	4,086.02	79.72
027 - ELECTRICITY	10,000.00	593.49	4,995.81	5,004.19	49.96
11 - ELECTRICITY	10,000.00	593.49	4,995.81	5,004.19	49.96
028 - WATER	675.00	60.81	667.05	7.95	98.82
05 - WATER	675.00	60.81	667.05	7.95	98.82
029 - SEWER	430.00	37.57	403.10	26.90	93.74
01 - SEWER	430.00	37.57	403.10	26.90	93.74
030 - BUILDING SUPPLIES	4,000.00	127.80	2,786.60	1,213.40	69.67
01 - BUILDING SUPPLIES	4,000.00	127.80	2,786.60	1,213.40	69.67
031 - BUILDING MAINTENANCE	14,000.00	778.99	9,807.92	4,192.08	70.06
01 - BUILDING MAINTENANCE	14,000.00	778.99	9,807.92	4,192.08	70.06
032 - PROPERTY INSURANCE	2,087.00	332.84	1,660.27	426.73	79.55
01 - PROPERTY INSURANCE	2,087.00	332.84	1,660.27	426.73	79.55
034 - WORKERS COMPENSATION	77,840.00	11,676.00	77,840.02	-0.02	100.00
01 - WORKERS COMPENSATION	77,840.00	11,676.00	77,840.02	-0.02	100.00
035 - UNEMPLOYMENT COMPENSATION	8,500.00	0.00	4,530.61	3,969.39	53.30

# Expense Summary Report

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONT'D</b>					
01 - UNEMPLOYMENT COMPENSATION	8,500.00	0.00	4,530.61	3,969.39	53.30
036 - VEHICLE INSURANCE	16,800.00	2,537.34	12,147.07	4,652.93	72.30
01 - VEHICLE INSURANCE	16,800.00	2,537.34	12,147.07	4,652.93	72.30
037 - LIABILITY INSURANCE	3,414.00	541.82	3,270.26	143.74	95.79
01 - LIABILITY INSURANCE	3,414.00	541.82	3,270.26	143.74	95.79
038 - SOCIAL SECURITY	94,475.00	6,574.03	71,897.59	22,577.41	76.10
01 - SOCIAL SECURITY	94,475.00	6,574.03	71,897.59	22,577.41	76.10
040 - CITY & STATE RETIREMENT	60,007.00	5,219.76	55,149.90	4,857.10	91.91
01 - CITY & STATE RETIREMENT	60,007.00	5,219.76	55,149.90	4,857.10	91.91
051 - EQUIPMENT MAINTENANCE	18,500.00	4,075.52	11,659.43	6,840.57	63.02
03 - MAINTENANCE CONTRACTS	10,000.00	3,517.23	9,006.53	993.47	90.07
05 - EQUIPMENT MAINTENANCE	8,500.00	558.29	2,652.90	5,847.10	31.21
067 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
01 - PAID CALL FIREFIGHTERS	26,000.00	0.00	1,196.17	24,803.83	4.60
069 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
01 - PAID CALL INSURANCE	600.00	0.00	0.00	600.00	0.00
070 - CLOTHING ALLOWANCE	11,300.00	0.00	7,416.76	3,883.24	65.64
01 - UNIFORMS	8,000.00	0.00	6,375.85	1,624.15	79.70
02 - T.O. GEAR	2,500.00	0.00	597.97	1,902.03	23.92
04 - BOOTS	800.00	0.00	442.94	357.06	55.37
071 - RADIO MAINTENANCE	9,000.00	0.00	869.10	8,130.90	9.66
01 - VEHICLE	2,000.00	0.00	28.00	1,972.00	1.40
02 - BUILDING	1,000.00	0.00	0.00	1,000.00	0.00
03 - RADIO MAINTENANCE	6,000.00	0.00	841.10	5,158.90	14.02
072 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
01 - LADDER TESTING	3,500.00	0.00	0.00	3,500.00	0.00
073 - VEHICLE REPAIR	12,000.00	0.00	16,837.76	-4,837.76	140.31
01 - VEHICLE REPAIR	12,000.00	0.00	16,837.76	-4,837.76	140.31
074 - TIRES	7,000.00	1,062.12	2,222.42	4,777.58	31.75
01 - TIRES	7,000.00	1,062.12	2,222.42	4,777.58	31.75
075 - GAS/OIL/FILTERS	4,500.00	395.81	2,088.49	2,411.51	46.41
01 - GAS/OIL/FILTERS	4,500.00	395.81	2,088.49	2,411.51	46.41
076 - DIESEL	25,000.00	2,651.41	29,235.10	-4,235.10	116.94
01 - DIESEL	25,000.00	2,651.41	29,235.10	-4,235.10	116.94
077 - BATTERIES	1,640.00	0.00	249.80	1,390.20	15.23
01 - VEHICLE	1,000.00	0.00	0.00	1,000.00	0.00
02 - EQUIPMENT	400.00	0.00	172.82	227.18	43.21
03 - BATTERIES	240.00	0.00	76.98	163.02	32.08
078 - FIELD EXPENSES	1,200.00	0.00	609.06	590.94	50.76
01 - FIELD EXPENSES	1,200.00	0.00	609.06	590.94	50.76
079 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
01 - EMPLOYEE PHYSICALS	1,250.00	0.00	496.13	753.87	39.69
080 - PAID CALL VOLUNTEERS	3,000.00	602.00	2,339.75	660.25	77.99
01 - PAID CALL VOLUNTEERS	3,000.00	602.00	2,339.75	660.25	77.99
082 - BAD DEBT ALLOWANCE	0.00	0.00	2.15	-2.15	----
02 - COLLECTION FEE	0.00	0.00	2.15	-2.15	----
085 - TRANSPORT MEALS	8,500.00	760.57	7,121.90	1,378.10	83.79
01 - TRANSPORT MEALS	8,500.00	760.57	7,121.90	1,378.10	83.79
087 - MEDICAL SUPPLIES	18,000.00	1,133.70	11,148.38	6,851.62	61.94
01 - AMBULANCE SUPPLIES	7,000.00	562.50	4,635.51	2,364.49	66.22
02 - OXYGEN	4,000.00	318.11	3,047.21	952.79	76.18
03 - MEDICAL SUPPLIES	7,000.00	253.09	3,465.66	3,534.34	49.51
292 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>31 - FIRE/AMBULANCE DEPARTMENT CONT'D</b>					
01 - EMS LICENSE	1,550.00	0.00	1,001.15	548.85	64.59
<b>35 - POLICE DEPARTMENT</b>	<b>1,509,892.00</b>	<b>124,724.82</b>	<b>1,268,270.04</b>	<b>241,621.96</b>	<b>84.00</b>
<b>01 - POLICE DEPARTMENT</b>	<b>1,509,892.00</b>	<b>124,724.82</b>	<b>1,268,270.04</b>	<b>241,621.96</b>	<b>84.00</b>
001 - SALARIES	935,426.00	74,849.18	803,317.79	132,108.21	85.88
01 - REGULAR PAY	843,426.00	67,417.00	736,737.32	106,688.68	87.35
02 - OVERTIME	70,000.00	7,040.18	50,950.47	19,049.53	72.79
06 - POLICE RESERVES SALARY	22,000.00	392.00	15,630.00	6,370.00	71.05
003 - OFFICE SUPPLIES	4,650.00	446.80	3,956.75	693.25	85.09
01 - POSTAGE	450.00	30.51	426.15	23.85	94.70
02 - ADVERTISING	200.00	0.00	449.10	-249.10	224.55
03 - COPIER RENTAL	1,800.00	150.00	1,200.00	600.00	66.67
05 - PRINTER INK	500.00	0.00	604.95	-104.95	120.99
07 - PAPER	300.00	0.00	339.44	-39.44	113.15
08 - OFFICE SUPPLIES	1,400.00	266.29	937.11	462.89	66.94
009 - PROFESSIONAL DUES	1,000.00	149.60	648.80	351.20	64.88
01 - SUBSCRIPTIONS	600.00	149.60	518.80	81.20	86.47
04 - PROFESSIONAL DUES	400.00	0.00	130.00	270.00	32.50
010 - TRAVEL EXPENSES	3,550.00	0.00	331.27	3,218.73	9.33
01 - MILEAGE	600.00	0.00	0.00	600.00	0.00
02 - MEALS & LODGING	2,200.00	0.00	331.27	1,868.73	15.06
05 - TRAVEL EXPENSES	750.00	0.00	0.00	750.00	0.00
011 - TRAINING & EDUCATION	20,000.00	651.15	7,278.12	12,721.88	36.39
02 - TRAINING & EDUCATION	20,000.00	651.15	7,278.12	12,721.88	36.39
013 - CAR ALLOWANCE	3,200.00	1,286.46	3,252.90	-52.90	101.65
01 - CAR ALLOWANCE	3,200.00	1,286.46	3,252.90	-52.90	101.65
014 - NEW EQUIPMENT	2,500.00	134.00	2,015.46	484.54	80.62
01 - NEW EQUIPMENT	2,500.00	134.00	2,015.46	484.54	80.62
015 - TELEPHONE	6,400.00	544.27	5,233.50	1,166.50	81.77
01 - CELL PHONE	2,200.00	186.97	1,727.73	472.27	78.53
04 - TELEPHONE	4,200.00	357.30	3,505.77	694.23	83.47
017 - COMMUNICATIONS	2,900.00	295.04	1,719.69	1,180.31	59.30
03 - INTERNET	2,900.00	295.04	1,719.69	1,180.31	59.30
018 - HEALTH INSURANCE	267,098.00	22,514.42	234,555.34	32,542.66	87.82
01 - HEALTH INSURANCE	267,098.00	22,514.42	234,555.34	32,542.66	87.82
019 - MISC. EXPENSE	1,500.00	100.75	467.67	1,032.33	31.18
01 - MISC EXPENSE	1,500.00	100.75	467.67	1,032.33	31.18
027 - ELECTRICITY	212.00	9.46	118.28	93.72	55.79
13 - RADIO TOWER	212.00	9.46	118.28	93.72	55.79
028 - WATER	500.00	48.00	480.00	20.00	96.00
05 - WATER	500.00	48.00	480.00	20.00	96.00
030 - BUILDING SUPPLIES	1,600.00	141.14	1,027.65	572.35	64.23
01 - BUILDING SUPPLIES	1,600.00	141.14	1,027.65	572.35	64.23
031 - BUILDING MAINTENANCE	3,000.00	154.55	2,144.53	855.47	71.48
01 - BUILDING MAINTENANCE	3,000.00	154.55	2,144.53	855.47	71.48
032 - PROPERTY INSURANCE	570.00	91.92	454.78	115.22	79.79
01 - PROPERTY INSURANCE	570.00	91.92	454.78	115.22	79.79
034 - WORKERS COMPENSATION	21,310.00	3,196.54	21,310.26	-0.26	100.00
01 - WORKERS COMPENSATION	21,310.00	3,196.54	21,310.26	-0.26	100.00
036 - VEHICLE INSURANCE	7,019.00	1,222.66	5,738.01	1,280.99	81.75
01 - VEHICLE INSURANCE	7,019.00	1,222.66	5,738.01	1,280.99	81.75
037 - LIABILITY INSURANCE	11,428.00	1,758.84	8,994.52	2,433.48	78.71
01 - LIABILITY INSURANCE	11,428.00	1,758.84	8,994.52	2,433.48	78.71

### Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>35 - POLICE DEPARTMENT CONT'D</b>					
038 - SOCIAL SECURITY	72,077.00	5,365.65	57,925.36	14,151.64	80.37
01 - SOCIAL SECURITY	72,077.00	5,365.65	57,925.36	14,151.64	80.37
040 - CITY & STATE RETIREMENT	47,552.00	3,151.93	33,917.56	13,634.44	71.33
01 - CITY & STATE RETIREMENT	47,552.00	3,151.93	33,917.56	13,634.44	71.33
051 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
05 - EQUIPMENT MAINTENANCE	1,000.00	0.00	0.00	1,000.00	0.00
068 - JANITORIAL SERVICES	11,440.00	1,400.80	11,808.77	-368.77	103.22
01 - JANITORIAL SERVICES	11,440.00	1,400.80	11,808.77	-368.77	103.22
070 - CLOTHING ALLOWANCE	5,600.00	372.62	2,586.14	3,013.86	46.18
01 - UNIFORMS	5,600.00	372.62	2,586.14	3,013.86	46.18
071 - RADIO MAINTENANCE	1,750.00	130.49	1,019.69	730.31	58.27
01 - VEHICLE	250.00	0.00	0.00	250.00	0.00
03 - RADIO MAINTENANCE	1,500.00	130.49	1,019.69	480.31	67.98
073 - VEHICLE REPAIR	6,000.00	863.84	7,239.51	-1,239.51	120.66
01 - VEHICLE REPAIR	6,000.00	863.84	7,239.51	-1,239.51	120.66
074 - TIRES	3,680.00	596.65	2,233.61	1,446.39	60.70
01 - TIRES	3,680.00	596.65	2,233.61	1,446.39	60.70
075 - GAS/OIL/FILTERS	26,000.00	2,565.95	24,821.01	1,178.99	95.47
01 - GAS/OIL/FILTERS	26,000.00	2,565.95	24,821.01	1,178.99	95.47
077 - BATTERIES	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE	200.00	0.00	0.00	200.00	0.00
079 - EMPLOYEE PHYSICALS	2,000.00	0.00	0.00	2,000.00	0.00
01 - EMPLOYEE PHYSICALS	500.00	0.00	0.00	500.00	0.00
02 - PSYCHOLOGICAL EVALUATIONS	1,000.00	0.00	0.00	1,000.00	0.00
03 - POLY GRAPH TESTING	500.00	0.00	0.00	500.00	0.00
089 - EQUIPMENT RESERVES	4,500.00	697.54	871.42	3,628.58	19.36
01 - EQUIPMENT RESERVES	4,500.00	697.54	871.42	3,628.58	19.36
090 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
01 - DOG CONSTABLE	6,760.00	0.00	50.00	6,710.00	0.74
093 - MEALS FOR PRISONERS	4,500.00	803.57	3,168.33	1,331.67	70.41
01 - MEALS FOR PRISONERS	4,500.00	803.57	3,168.33	1,331.67	70.41
094 - VIDEO EQUIPMENT	400.00	24.00	609.00	-209.00	152.25
01 - VIDEO EQUIPMENT	400.00	24.00	609.00	-209.00	152.25
097 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
01 - UNIFORM MAINTENANCE	500.00	0.00	0.00	500.00	0.00
098 - MEDICAL TESTS/SUPPLIES	2,830.00	957.00	1,719.32	1,110.68	60.75
01 - MEDICAL TESTS/SUPPLIES	1,830.00	840.00	1,068.28	761.72	58.38
02 - LAUNDRY	1,000.00	117.00	651.04	348.96	65.10
102 - COMPUTER TECH SUPPORT	4,500.00	200.00	2,514.80	1,985.20	55.88
01 - COMPUTER TECH SUPPORT	2,500.00	200.00	2,514.80	-14.80	100.59
02 - RECORDER MAINTENANCE	2,000.00	0.00	0.00	2,000.00	0.00
179 - ANIMAL SHELTER SERVICES	14,740.00	0.00	14,740.20	-0.20	100.00
01 - CEN AROOSTOOK HUMANE SOCIETY	14,740.00	0.00	14,740.20	-0.20	100.00
<b>38 - PROTECTION</b>	<b>456,476.00</b>	<b>25,747.34</b>	<b>350,179.33</b>	<b>106,296.67</b>	<b>76.71</b>
<b>01 - PROTECTION</b>	<b>456,476.00</b>	<b>25,747.34</b>	<b>350,179.33</b>	<b>106,296.67</b>	<b>76.71</b>
105 - STREET LIGHTS	123,868.00	9,675.69	93,032.96	30,835.04	75.11
01 - STREET LIGHTS	123,868.00	9,675.69	93,032.96	30,835.04	75.11
106 - HYDRANT RENTAL	332,608.00	16,071.65	257,146.37	75,461.63	77.31
01 - HYDRANT RENTAL	332,608.00	16,071.65	257,146.37	75,461.63	77.31
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>534.33</b>	<b>7,984.02</b>	<b>7,252.98</b>	<b>52.40</b>
<b>01 - CARIBOU EMERGENCY MANAGEMENT</b>	<b>15,237.00</b>	<b>534.33</b>	<b>7,984.02</b>	<b>7,252.98</b>	<b>52.40</b>

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>39 - CARIBOU EMERGENCY MANAGEMENT CONT'D</b>					
001 - SALARIES	6,858.00	0.00	5,143.50	1,714.50	75.00
07 - SALARIES	6,858.00	0.00	5,143.50	1,714.50	75.00
003 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	50.00	0.00	0.00	50.00	0.00
010 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
05 - TRAVEL EXPENSES	50.00	0.00	0.00	50.00	0.00
011 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
02 - TRAINING & EDUCATION	125.00	0.00	300.00	-175.00	240.00
014 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
01 - NEW EQUIPMENT	1,250.00	0.00	0.00	1,250.00	0.00
015 - TELEPHONE	730.00	60.09	593.43	136.57	81.29
04 - TELEPHONE	730.00	60.09	593.43	136.57	81.29
017 - COMMUNICATIONS	564.00	0.00	0.00	564.00	0.00
03 - INTERNET	564.00	0.00	0.00	564.00	0.00
019 - MISC. EXPENSE	200.00	0.00	67.60	132.40	33.80
01 - MISC EXPENSE	200.00	0.00	67.60	132.40	33.80
027 - ELECTRICITY	250.00	15.74	113.04	136.96	45.22
11 - ELECTRICITY	250.00	15.74	113.04	136.96	45.22
030 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
01 - BUILDING SUPPLIES	250.00	0.00	0.00	250.00	0.00
031 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
01 - BUILDING MAINTENANCE	1,500.00	0.00	0.00	1,500.00	0.00
032 - PROPERTY INSURANCE	383.00	65.84	311.66	71.34	81.37
01 - PROPERTY INSURANCE	383.00	65.84	311.66	71.34	81.37
036 - VEHICLE INSURANCE	887.00	392.66	1,082.49	-195.49	122.04
01 - VEHICLE INSURANCE	887.00	392.66	1,082.49	-195.49	122.04
038 - SOCIAL SECURITY	525.00	0.00	372.30	152.70	70.91
01 - SOCIAL SECURITY	525.00	0.00	372.30	152.70	70.91
040 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
01 - CITY & STATE RETIREMENT	240.00	0.00	0.00	240.00	0.00
051 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
05 - EQUIPMENT MAINTENANCE	400.00	0.00	0.00	400.00	0.00
068 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
01 - JANITORIAL SERVICES	500.00	0.00	0.00	500.00	0.00
073 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
01 - VEHICLE REPAIR	200.00	0.00	0.00	200.00	0.00
075 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
01 - GAS/OIL/FILTERS	200.00	0.00	0.00	200.00	0.00
078 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
01 - FIELD EXPENSES	75.00	0.00	0.00	75.00	0.00
<b>40 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>382,550.40</b>	<b>1,814,522.11</b>	<b>442,362.89</b>	<b>80.40</b>
<b>01 - PUBLIC WORKS</b>	<b>2,256,885.00</b>	<b>382,550.40</b>	<b>1,814,522.11</b>	<b>442,362.89</b>	<b>80.40</b>
001 - SALARIES	741,724.00	38,460.61	572,693.96	169,030.04	77.21
01 - REGULAR PAY	636,724.00	37,988.24	496,139.22	140,584.78	77.92
02 - OVERTIME	105,000.00	472.37	76,554.74	28,445.26	72.91
003 - OFFICE SUPPLIES	2,190.00	71.17	988.26	1,201.74	45.13
01 - POSTAGE	40.00	0.00	1.82	38.18	4.55
02 - ADVERTISING	500.00	0.00	171.00	329.00	34.20
05 - PRINTER INK	50.00	0.00	0.00	50.00	0.00
07 - PAPER	50.00	0.00	0.00	50.00	0.00
08 - OFFICE SUPPLIES	300.00	0.00	174.26	125.74	58.09
11 - EQUIPMENT RENTAL	850.00	71.17	641.18	208.82	75.43

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
12 - SOFTWARE	400.00	0.00	0.00	400.00	0.00
010 - TRAVEL EXPENSES	450.00	52.90	229.42	220.58	50.98
02 - MEALS & LODGING	250.00	34.40	103.35	146.65	41.34
05 - TRAVEL EXPENSES	200.00	18.50	126.07	73.93	63.04
011 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
02 - TRAINING & EDUCATION	400.00	0.00	290.00	110.00	72.50
014 - NEW EQUIPMENT	4,000.00	4,090.00	4,090.00	-90.00	102.25
01 - NEW EQUIPMENT	4,000.00	4,090.00	4,090.00	-90.00	102.25
015 - TELEPHONE	2,220.00	92.35	920.79	1,299.21	41.48
01 - CELL PHONE	720.00	0.00	0.00	720.00	0.00
04 - TELEPHONE	1,500.00	92.35	920.79	579.21	61.39
017 - COMMUNICATIONS	540.00	89.90	494.45	45.55	91.56
03 - INTERNET	540.00	89.90	494.45	45.55	91.56
018 - HEALTH INSURANCE	283,424.00	19,311.85	227,260.40	56,163.60	80.18
01 - HEALTH INSURANCE	283,424.00	19,311.85	227,260.40	56,163.60	80.18
019 - MISC. EXPENSE	1,500.00	187.34	934.12	565.88	62.27
01 - MISC EXPENSE	1,500.00	187.34	934.12	565.88	62.27
026 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
03 - HEATING FUEL	13,500.00	0.00	9,336.15	4,163.85	69.16
027 - ELECTRICITY	13,784.00	715.27	8,750.43	5,033.57	63.48
01 - P.W. MAIN GARAGE	12,010.00	553.56	7,376.52	4,633.48	61.42
02 - P.W. COLD STORAGE	519.00	32.12	387.94	131.06	74.75
03 - P.W. SAND DOME	218.00	29.56	179.94	38.06	82.54
04 - P.W. OUTSIDE LIGHTS	218.00	35.16	169.90	48.10	77.94
11 - ELECTRICITY	382.00	31.54	309.29	72.71	80.97
12 - PW PUMP HOUSE	437.00	33.33	326.84	110.16	74.79
028 - WATER	1,500.00	248.08	1,240.36	259.64	82.69
05 - WATER	1,500.00	248.08	1,240.36	259.64	82.69
029 - SEWER	400.00	45.34	320.68	79.32	80.17
01 - SEWER	400.00	45.34	320.68	79.32	80.17
030 - BUILDING SUPPLIES	1,200.00	250.90	607.98	592.02	50.67
01 - BUILDING SUPPLIES	1,200.00	250.90	607.98	592.02	50.67
031 - BUILDING MAINTENANCE	5,000.00	833.05	2,762.31	2,237.69	55.25
01 - BUILDING MAINTENANCE	5,000.00	833.05	2,762.31	2,237.69	55.25
032 - PROPERTY INSURANCE	2,945.00	489.50	2,372.37	572.63	80.56
01 - PROPERTY INSURANCE	2,945.00	489.50	2,372.37	572.63	80.56
034 - WORKERS COMPENSATION	39,358.00	5,903.66	39,357.73	0.27	100.00
01 - WORKERS COMPENSATION	39,358.00	5,903.66	39,357.73	0.27	100.00
036 - VEHICLE INSURANCE	28,218.00	4,317.50	22,170.66	6,047.34	78.57
01 - VEHICLE INSURANCE	28,218.00	4,317.50	22,170.66	6,047.34	78.57
038 - SOCIAL SECURITY	56,742.00	2,787.77	40,735.11	16,006.89	71.79
01 - SOCIAL SECURITY	56,742.00	2,787.77	40,735.11	16,006.89	71.79
040 - CITY & STATE RETIREMENT	25,095.00	915.32	11,105.70	13,989.30	44.25
01 - CITY & STATE RETIREMENT	25,095.00	915.32	11,105.70	13,989.30	44.25
051 - EQUIPMENT MAINTENANCE	145,500.00	9,237.06	110,381.04	35,118.96	75.86
05 - EQUIPMENT MAINTENANCE	135,000.00	9,237.06	99,480.04	35,519.96	73.69
08 - SNOW PLOW REPAIRS	10,500.00	0.00	10,901.00	-401.00	103.82
070 - CLOTHING ALLOWANCE	7,600.00	567.67	1,731.10	5,868.90	22.78
03 - CLOTHING	5,600.00	467.68	1,036.15	4,563.85	18.50
04 - BOOTS	2,000.00	99.99	694.95	1,305.05	34.75
071 - RADIO MAINTENANCE	1,000.00	889.50	889.50	110.50	88.95
01 - VEHICLE	700.00	799.00	799.00	-99.00	114.14
03 - RADIO MAINTENANCE	300.00	90.50	90.50	209.50	30.17

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>40 - PUBLIC WORKS CONT'D</b>					
074 - TIRES	13,500.00	767.19	4,775.72	8,724.28	35.38
01 - TIRES	1,500.00	0.00	300.00	1,200.00	20.00
03 - HEAVY EQUIPMENT	5,000.00	0.00	1,581.68	3,418.32	31.63
04 - TRUCKS	7,000.00	767.19	2,894.04	4,105.96	41.34
075 - GAS/OIL/FILTERS	6,500.00	521.05	6,390.64	109.36	98.32
01 - GAS/OIL/FILTERS	6,500.00	521.05	6,390.64	109.36	98.32
076 - DIESEL	95,000.00	3,583.55	81,107.70	13,892.30	85.38
01 - DIESEL	95,000.00	3,583.55	81,107.70	13,892.30	85.38
109 - SAFETY MATERIAL	2,500.00	16.68	797.80	1,702.20	31.91
01 - SAFETY MATERIAL	2,500.00	16.68	797.80	1,702.20	31.91
111 - TOOLS - SHOP	1,750.00	399.98	960.04	789.96	54.86
01 - TOOLS - SHOP	1,750.00	399.98	960.04	789.96	54.86
112 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
01 - TOOLS - ROAD/GROUND	1,000.00	0.00	98.17	901.83	9.82
113 - PROPANE	75.00	0.00	0.00	75.00	0.00
01 - PROPANE	75.00	0.00	0.00	75.00	0.00
114 - INDUSTRIAL GAS/SOLVENT	1,700.00	0.00	1,400.78	299.22	82.40
01 - INSUSTRIAL GAS/SOLVENT	1,700.00	0.00	1,400.78	299.22	82.40
115 - LUBRICANTS	11,000.00	0.00	2,467.57	8,532.43	22.43
01 - LUBRICANTS	11,000.00	0.00	2,467.57	8,532.43	22.43
116 - SALT & CALCIUM	175,800.00	0.00	108,251.67	67,548.33	61.58
01 - ROCK SALT	145,800.00	0.00	95,118.97	50,681.03	65.24
02 - LIQUID DEICER	30,000.00	0.00	13,132.70	16,867.30	43.78
117 - GRAVEL	4,000.00	0.00	0.00	4,000.00	0.00
01 - GRAVEL	4,000.00	0.00	0.00	4,000.00	0.00
118 - CRUSHED STONE	30,000.00	2,189.41	30,000.00	0.00	100.00
01 - CRUSHED STONE	30,000.00	2,189.41	30,000.00	0.00	100.00
119 - LIQUID ASPHALT	163,020.00	12,499.22	163,020.00	0.00	100.00
01 - LIQUID ASPHALT	163,020.00	12,499.22	163,020.00	0.00	100.00
120 - SHIM & PATCH	66,000.00	4,500.00	64,791.26	1,208.74	98.17
01 - SHIM & PATCH	50,000.00	4,500.00	48,031.39	1,968.61	96.06
02 - PATCH	16,000.00	0.00	16,759.87	-759.87	104.75
121 - ASPHALT	224,000.00	225,354.74	225,354.74	-1,354.74	100.60
01 - ASPHALT	224,000.00	225,354.74	225,354.74	-1,354.74	100.60
122 - CULVERTS & GAURD RAILS	9,000.00	0.00	6,369.63	2,630.37	70.77
01 - CULVERTS & GAURD RAILS	9,000.00	0.00	6,369.63	2,630.37	70.77
123 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
01 - SIGNS	2,000.00	0.00	325.00	1,675.00	16.25
124 - SIDEWALKS	2,000.00	2,000.00	2,000.00	0.00	100.00
01 - SIDEWALKS	2,000.00	2,000.00	2,000.00	0.00	100.00
126 - TRAFFIC PAINT	11,000.00	0.00	6,910.69	4,089.31	62.82
01 - TRAFFIC PAINT	11,000.00	0.00	6,910.69	4,089.31	62.82
127 - VEHICLE PAINT	3,500.00	1,429.84	2,479.52	1,020.48	70.84
01 - VEHICLE PAINT	3,500.00	1,429.84	2,479.52	1,020.48	70.84
130 - CONSTRUCTION MATERIAL	4,500.00	0.00	377.78	4,122.22	8.40
01 - CONSTRUCTION MATERIAL	4,500.00	0.00	377.78	4,122.22	8.40
131 - SAND ACCOUNT	42,000.00	39,732.00	39,732.00	2,268.00	94.60
01 - SAND ACCOUNT	42,000.00	39,732.00	39,732.00	2,268.00	94.60
132 - MUNICIPAL MAINTENANCE	8,000.00	0.00	6,981.88	1,018.12	87.27
01 - MUNICIPAL MAINTENANCE	8,000.00	0.00	6,981.88	1,018.12	87.27
134 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60
01 - DRUG/ALCOHOL TESTING	750.00	0.00	267.00	483.00	35.60

# Expense Summary Report

Fund: 1

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>50 - RECREATION DEPARTMENT CONT'D</b>					
<b>50 - RECREATION DEPARTMENT</b>	<b>491,316.00</b>	<b>41,755.79</b>	<b>393,258.80</b>	<b>98,057.20</b>	<b>80.04</b>
<b>01 - RECREATION DEPARTMENT</b>	<b>491,316.00</b>	<b>41,755.79</b>	<b>393,258.80</b>	<b>98,057.20</b>	<b>80.04</b>
001 - SALARIES	294,437.00	19,801.47	230,767.25	63,669.75	78.38
01 - REGULAR PAY	192,569.00	14,800.55	162,116.09	30,452.91	84.19
07 - SALARIES	101,868.00	5,000.92	68,651.16	33,216.84	67.39
003 - OFFICE SUPPLIES	5,000.00	1,530.15	4,450.79	549.21	89.02
01 - POSTAGE	250.00	0.00	198.00	52.00	79.20
02 - ADVERTISING	1,300.00	1,341.15	2,221.30	-921.30	170.87
03 - COPIER RENTAL	1,800.00	130.00	1,170.00	630.00	65.00
04 - EQUIPMENT REPAIR	250.00	0.00	0.00	250.00	0.00
05 - PRINTER INK	50.00	0.00	79.98	-29.98	159.96
07 - PAPER	350.00	0.00	316.91	33.09	90.55
08 - OFFICE SUPPLIES	1,000.00	59.00	464.60	535.40	46.46
008 - COMPUTER MAINTENANCE	250.00	0.00	45.00	205.00	18.00
01 - COMPUTER MAINTENANCE	250.00	0.00	45.00	205.00	18.00
009 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
04 - PROFESSIONAL DUES	200.00	0.00	225.00	-25.00	112.50
010 - TRAVEL EXPENSES	1,700.00	0.00	0.00	1,700.00	0.00
01 - MILEAGE	500.00	0.00	0.00	500.00	0.00
02 - MEALS & LODGING	500.00	0.00	0.00	500.00	0.00
04 - CONFERENCE FEE	200.00	0.00	0.00	200.00	0.00
05 - TRAVEL EXPENSES	500.00	0.00	0.00	500.00	0.00
011 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
02 - TRAINING & EDUCATION	800.00	0.00	0.00	800.00	0.00
013 - CAR ALLOWANCE	0.00	246.16	2,646.22	-2,646.22	----
01 - CAR ALLOWANCE	0.00	246.16	2,646.22	-2,646.22	----
015 - TELEPHONE	3,300.00	189.91	2,383.43	916.57	72.23
01 - CELL PHONE	100.00	0.00	100.00	0.00	100.00
02 - REC CENTER	2,800.00	139.43	1,676.44	1,123.56	59.87
04 - TELEPHONE	400.00	50.48	606.99	-206.99	151.75
017 - COMMUNICATIONS	970.00	159.98	799.90	170.10	82.46
03 - INTERNET	970.00	159.98	799.90	170.10	82.46
018 - HEALTH INSURANCE	58,972.00	4,664.30	50,243.00	8,729.00	85.20
01 - HEALTH INSURANCE	58,972.00	4,664.30	50,243.00	8,729.00	85.20
026 - HEATING FUEL	15,500.00	0.00	10,450.81	5,049.19	67.42
01 - RECREATION CENTER	15,000.00	0.00	9,864.18	5,135.82	65.76
02 - TEAGUE PARK	500.00	0.00	586.63	-86.63	117.33
027 - ELECTRICITY	28,100.00	1,331.91	15,358.19	12,741.81	54.66
05 - RECREATION CENTER	26,000.00	1,250.42	13,998.92	12,001.08	53.84
06 - TEAGUE PARK	600.00	0.00	889.08	-289.08	148.18
07 - SOUCIE SPORTS COMPLEX	1,500.00	81.49	470.19	1,029.81	31.35
028 - WATER	1,400.00	108.79	1,005.94	394.06	71.85
01 - RECREATION CENTER	1,000.00	78.21	767.60	232.40	76.76
02 - TEAGUE PARK	100.00	0.00	125.12	-25.12	125.12
04 - SOUCIE SPORTS COMPLEX	300.00	30.58	113.22	186.78	37.74
029 - SEWER	600.00	57.06	467.59	132.41	77.93
01 - SEWER	600.00	57.06	467.59	132.41	77.93
030 - BUILDING SUPPLIES	3,200.00	340.21	2,110.26	1,089.74	65.95
01 - BUILDING SUPPLIES	3,200.00	340.21	2,110.26	1,089.74	65.95
031 - BUILDING MAINTENANCE	24,000.00	4,817.06	24,843.41	-843.41	103.51
01 - BUILDING MAINTENANCE	24,000.00	4,817.06	24,826.43	-826.43	103.44
03 - BOILER MAINTENANCE	0.00	0.00	16.98	-16.98	----
032 - PROPERTY INSURANCE	6,567.00	1,073.50	5,262.61	1,304.39	80.14

# Expense Summary Report

Fund: 1

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>50 - RECREATION DEPARTMENT CONT'D</b>					
01 - PROPERTY INSURANCE	6,567.00	1,073.50	5,262.61	1,304.39	80.14
034 - WORKERS COMPENSATION	9,606.00	1,440.97	9,606.46	-0.46	100.00
01 - WORKERS COMPENSATION	9,606.00	1,440.97	9,606.46	-0.46	100.00
038 - SOCIAL SECURITY	22,524.00	1,471.02	17,455.68	5,068.32	77.50
01 - SOCIAL SECURITY	22,524.00	1,471.02	17,455.68	5,068.32	77.50
040 - CITY & STATE RETIREMENT	6,740.00	534.04	5,740.93	999.07	85.18
01 - CITY & STATE RETIREMENT	6,740.00	534.04	5,740.93	999.07	85.18
136 - YOUTH CENTER EQUIPMENT	800.00	74.40	285.78	514.22	35.72
01 - YOUTH CENTER EQUIPMENT	800.00	74.40	285.78	514.22	35.72
138 - PROGRAM EQUIPMENT	3,750.00	3,167.43	5,993.38	-2,243.38	159.82
01 - BASEBALL/SOFTBALL	800.00	593.04	1,250.08	-450.08	156.26
02 - TENNIS	100.00	0.00	88.32	11.68	88.32
03 - SOCCER	600.00	50.00	635.69	-35.69	105.95
04 - BASKETBALL	450.00	0.00	136.92	313.08	30.43
06 - PROGRAM EQUIPMENT	1,800.00	2,524.39	3,882.37	-2,082.37	215.69
141 - TROPHIES & AWARDS	500.00	39.39	529.39	-29.39	105.88
01 - TROPHIES & AWARDS	500.00	39.39	529.39	-29.39	105.88
145 - SPECIAL EVENTS	2,400.00	708.04	2,587.78	-187.78	107.82
01 - SPECIAL EVENTS	2,400.00	708.04	2,587.78	-187.78	107.82
<b>51 - PARKS</b>	<b>155,360.00</b>	<b>12,384.49</b>	<b>130,747.33</b>	<b>24,612.67</b>	<b>84.16</b>
<b>01 - PARKS</b>	<b>155,360.00</b>	<b>12,384.49</b>	<b>130,747.33</b>	<b>24,612.67</b>	<b>84.16</b>
001 - SALARIES	88,596.00	5,282.53	68,894.32	19,701.68	77.76
01 - REGULAR PAY	48,432.00	3,387.84	34,434.74	13,997.26	71.10
02 - OVERTIME	2,605.00	0.00	3,609.19	-1,004.19	138.55
07 - SALARIES	37,559.00	1,894.69	30,850.39	6,708.61	82.14
014 - NEW EQUIPMENT	1,200.00	429.62	1,272.21	-72.21	106.02
01 - NEW EQUIPMENT	1,200.00	429.62	1,272.21	-72.21	106.02
015 - TELEPHONE	1,000.00	50.48	606.99	393.01	60.70
04 - TELEPHONE	1,000.00	50.48	606.99	393.01	60.70
018 - HEALTH INSURANCE	10,127.00	793.95	7,401.60	2,725.40	73.09
01 - HEALTH INSURANCE	10,127.00	793.95	7,401.60	2,725.40	73.09
026 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
03 - HEATING FUEL	5,000.00	0.00	4,252.76	747.24	85.06
027 - ELECTRICITY	3,074.00	158.85	2,011.18	1,062.82	65.43
09 - PARKS SHOP	1,908.00	67.89	1,320.55	587.45	69.21
10 - PARK SECURITY LIGHTING	954.00	34.09	498.23	455.77	52.23
11 - ELECTRICITY	212.00	56.87	192.40	19.60	90.75
029 - SEWER	250.00	0.00	150.00	100.00	60.00
01 - SEWER	250.00	0.00	150.00	100.00	60.00
030 - BUILDING SUPPLIES	1,300.00	56.77	1,601.99	-301.99	123.23
01 - BUILDING SUPPLIES	1,300.00	56.77	1,601.99	-301.99	123.23
031 - BUILDING MAINTENANCE	1,200.00	78.55	3,589.07	-2,389.07	299.09
01 - BUILDING MAINTENANCE	1,200.00	78.55	3,589.07	-2,389.07	299.09
036 - VEHICLE INSURANCE	5,719.00	826.00	4,420.00	1,299.00	77.29
01 - VEHICLE INSURANCE	5,719.00	826.00	4,420.00	1,299.00	77.29
038 - SOCIAL SECURITY	6,778.00	397.21	5,143.95	1,634.05	75.89
01 - SOCIAL SECURITY	6,778.00	397.21	5,143.95	1,634.05	75.89
040 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
01 - CITY & STATE RETIREMENT	1,916.00	0.00	346.63	1,569.37	18.09
051 - EQUIPMENT MAINTENANCE	4,900.00	1,038.63	6,286.40	-1,386.40	128.29
04 - REPAIRS	900.00	42.73	465.14	434.86	51.68
05 - EQUIPMENT MAINTENANCE	4,000.00	995.90	5,821.26	-1,821.26	145.53

# Expense Summary Report

Fund: 1

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>51 - PARKS CONT'D</b>					
070 - CLOTHING ALLOWANCE	400.00	0.00	473.06	-73.06	118.27
03 - CLOTHING	400.00	0.00	473.06	-73.06	118.27
073 - VEHICLE REPAIR	3,000.00	12.22	5,907.69	-2,907.69	196.92
01 - VEHICLE REPAIR	3,000.00	12.22	5,907.69	-2,907.69	196.92
074 - TIRES	1,200.00	0.00	1,149.19	50.81	95.77
01 - TIRES	1,200.00	0.00	1,149.19	50.81	95.77
075 - GAS/OIL/FILTERS	8,000.00	506.97	5,549.35	2,450.65	69.37
01 - GAS/OIL/FILTERS	8,000.00	506.97	5,549.35	2,450.65	69.37
076 - DIESEL	900.00	314.76	1,369.70	-469.70	152.19
01 - DIESEL	900.00	314.76	1,369.70	-469.70	152.19
111 - TOOLS - SHOP	800.00	205.59	1,235.62	-435.62	154.45
01 - TOOLS - SHOP	800.00	205.59	1,235.62	-435.62	154.45
147 - PARK MAINTENANCE	8,000.00	1,075.20	7,040.49	959.51	88.01
01 - PARK MAINTENANCE	8,000.00	1,075.20	7,040.49	959.51	88.01
237 - CIVIC BEAUTIFICATION	2,000.00	1,157.16	2,045.13	-45.13	102.26
01 - CIVIC BEAUTIFICATION	2,000.00	1,157.16	2,045.13	-45.13	102.26
<b>60 - AIRPORT</b>	<b>37,463.00</b>	<b>2,979.95</b>	<b>76,495.75</b>	<b>-39,032.75</b>	<b>204.19</b>
<b>01 - AIRPORT</b>	<b>37,463.00</b>	<b>2,979.95</b>	<b>76,495.75</b>	<b>-39,032.75</b>	<b>204.19</b>
008 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
01 - COMPUTER MAINTENANCE	0.00	0.00	468.07	-468.07	----
015 - TELEPHONE	300.00	22.03	219.88	80.12	73.29
04 - TELEPHONE	300.00	22.03	219.88	80.12	73.29
017 - COMMUNICATIONS	0.00	0.00	488.88	-488.88	----
03 - INTERNET	0.00	0.00	488.88	-488.88	----
019 - MISC. EXPENSE	450.00	250.00	512.69	-62.69	113.93
01 - MISC EXPENSE	450.00	250.00	512.69	-62.69	113.93
026 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
03 - HEATING FUEL	0.00	0.00	2,948.00	-2,948.00	----
027 - ELECTRICITY	1,889.00	148.82	1,220.45	668.55	64.61
10 - PARK SECURITY LIGHTING	0.00	39.58	39.58	-39.58	----
11 - ELECTRICITY	1,889.00	109.24	779.48	1,109.52	41.26
14 - AIRPORT HANGER	0.00	0.00	401.39	-401.39	----
028 - WATER	900.00	87.62	438.12	461.88	48.68
05 - WATER	900.00	87.62	438.12	461.88	48.68
029 - SEWER	500.00	33.34	166.96	333.04	33.39
01 - SEWER	500.00	33.34	166.96	333.04	33.39
031 - BUILDING MAINTENANCE	4,000.00	1,356.14	2,808.21	1,191.79	70.21
01 - BUILDING MAINTENANCE	4,000.00	1,356.14	2,808.21	1,191.79	70.21
032 - PROPERTY INSURANCE	1,236.00	202.66	991.34	244.66	80.21
01 - PROPERTY INSURANCE	1,236.00	202.66	991.34	244.66	80.21
037 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42
01 - LIABILITY INSURANCE	1,829.00	0.00	1,672.00	157.00	91.42
038 - SOCIAL SECURITY	459.00	50.08	872.00	-413.00	189.98
01 - SOCIAL SECURITY	459.00	50.08	872.00	-413.00	189.98
051 - EQUIPMENT MAINTENANCE	0.00	0.00	2,136.21	-2,136.21	----
05 - EQUIPMENT MAINTENANCE	0.00	0.00	2,136.21	-2,136.21	----
076 - DIESEL	3,500.00	129.26	3,802.03	-302.03	108.63
01 - DIESEL	3,500.00	129.26	3,802.03	-302.03	108.63
153 - AIR CONSULTANT CONTRACT	14,500.00	700.00	8,775.00	5,725.00	60.52
01 - AIR CONSULTANT CONTRACT	14,500.00	700.00	8,775.00	5,725.00	60.52
155 - SNOW PLOWING	6,000.00	0.00	6,462.24	-462.24	107.70
01 - SNOW PLOWING	6,000.00	0.00	6,462.24	-462.24	107.70

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>60 - AIRPORT CONT'D</b>					
156 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
01 - RUNWAY LIGHTS	900.00	0.00	253.40	646.60	28.16
157 - RUNWAY MAINTENANCE	1,000.00	0.00	1,315.40	-315.40	131.54
01 - RUNWAY MAINTENANCE	1,000.00	0.00	1,315.40	-315.40	131.54
420 - AVGAS	0.00	0.00	40,944.87	-40,944.87	----
01 - AVGAS	0.00	0.00	40,944.87	-40,944.87	----
<b>61 - CARIBOU TRAILER PARK</b>	<b>15,387.00</b>	<b>683.91</b>	<b>8,683.26</b>	<b>6,703.74</b>	<b>56.43</b>
<b>01 - CARIBOU TRAILER PARK</b>	<b>15,387.00</b>	<b>683.91</b>	<b>8,683.26</b>	<b>6,703.74</b>	<b>56.43</b>
027 - ELECTRICITY	1,600.00	104.15	1,017.88	582.12	63.62
11 - ELECTRICITY	1,600.00	104.15	1,017.88	582.12	63.62
028 - WATER	5,000.00	300.00	2,901.89	2,098.11	58.04
05 - WATER	5,000.00	300.00	2,901.89	2,098.11	58.04
029 - SEWER	3,000.00	0.00	1,900.00	1,100.00	63.33
01 - SEWER	3,000.00	0.00	1,900.00	1,100.00	63.33
032 - PROPERTY INSURANCE	44.00	8.34	37.04	6.96	84.18
01 - PROPERTY INSURANCE	44.00	8.34	37.04	6.96	84.18
105 - STREET LIGHTS	1,908.00	136.42	1,317.15	590.85	69.03
01 - STREET LIGHTS	1,908.00	136.42	1,317.15	590.85	69.03
147 - PARK MAINTENANCE	200.00	0.00	0.00	200.00	0.00
01 - PARK MAINTENANCE	200.00	0.00	0.00	200.00	0.00
158 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
01 - CTP LICENSE FEE	265.00	0.00	265.00	0.00	100.00
160 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
01 - CTP PARK MAINTENANCE	1,750.00	0.00	29.30	1,720.70	1.67
161 - GARBAGE COLLECTION	1,620.00	135.00	1,215.00	405.00	75.00
01 - GARBAGE COLLECTION	1,620.00	135.00	1,215.00	405.00	75.00
<b>65 - CEMETERIES</b>	<b>6,850.00</b>	<b>480.00</b>	<b>5,901.55</b>	<b>948.45</b>	<b>86.15</b>
<b>01 - CEMETERIES</b>	<b>6,850.00</b>	<b>480.00</b>	<b>5,901.55</b>	<b>948.45</b>	<b>86.15</b>
165 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
01 - EVERGREEN CEMETERY	3,000.00	0.00	3,000.00	0.00	100.00
166 - GRIMES CEMETERY	2,000.00	0.00	1,171.55	828.45	58.58
01 - GRIMES CEMETERY	2,000.00	0.00	1,171.55	828.45	58.58
167 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - SACRED HEART CEMETERY	350.00	0.00	350.00	0.00	100.00
168 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
01 - HOLY ROSARY CEMETERY	350.00	0.00	350.00	0.00	100.00
169 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
01 - GREEN RIDGE CEMETERY	150.00	0.00	150.00	0.00	100.00
170 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00
01 - LYNDON CEMETERY	300.00	0.00	300.00	0.00	100.00
171 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
01 - BUBAR CEMETERY	100.00	0.00	100.00	0.00	100.00
172 - MEMORIAL DAY FLAGS	600.00	480.00	480.00	120.00	80.00
01 - MEMORIAL DAY FLAGS	600.00	480.00	480.00	120.00	80.00
<b>70 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>10,204.42</b>	<b>95,442.01</b>	<b>14,316.99</b>	<b>86.96</b>
<b>01 - INS &amp; RETIREMENT</b>	<b>109,759.00</b>	<b>10,204.42</b>	<b>95,442.01</b>	<b>14,316.99</b>	<b>86.96</b>
007 - AUDIT	3,200.00	0.00	0.00	3,200.00	0.00
02 - GASB 45	3,200.00	0.00	0.00	3,200.00	0.00
018 - HEALTH INSURANCE	0.00	0.00	500.00	-500.00	----

# Expense Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>70 - INS &amp; RETIREMENT CONT'D</b>					
01 - HEALTH INSURANCE	0.00	0.00	500.00	-500.00	----
034 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	----
01 - WORKERS COMPENSATION	0.00	0.00	5,182.00	-5,182.00	----
035 - UNEMPLOYMENT COMPENSATION	19,659.00	5,048.68	14,893.71	4,765.29	75.76
01 - UNEMPLOYMENT COMPENSATION	19,659.00	5,048.68	14,893.71	4,765.29	75.76
037 - LIABILITY INSURANCE	29,400.00	4,605.74	23,250.29	6,149.71	79.08
01 - LIABILITY INSURANCE	29,400.00	4,605.74	23,250.29	6,149.71	79.08
041 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
01 - \$1000 DED PAYMENTS	3,000.00	0.00	0.00	3,000.00	0.00
043 - COMPENSATED ABSENCES	45,000.00	0.00	45,000.00	0.00	100.00
01 - COMPENSATED ABSENCES	45,000.00	0.00	45,000.00	0.00	100.00
046 - RECOGNITIONS & AWARDS	2,500.00	120.00	582.22	1,917.78	23.29
01 - RECOGNITIONS & AWARDS	2,500.00	120.00	582.22	1,917.78	23.29
311 - SECTION 125 EXPENSE	7,000.00	430.00	6,033.79	966.21	86.20
01 - SECTION 125 EXPENSE	7,000.00	430.00	6,033.79	966.21	86.20
<b>80 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>7,248.93</b>	<b>22,879.06</b>	<b>27,370.94</b>	<b>45.53</b>
<b>01 - UNCLASSIFIED</b>	<b>50,250.00</b>	<b>7,248.93</b>	<b>22,879.06</b>	<b>27,370.94</b>	<b>45.53</b>
045 - REFUNDS/REIMBURSEMENTS	250.00	5,950.15	26.07	223.93	10.43
01 - REFUNDS/REIMBURSEMENTS	250.00	5,950.15	26.07	223.93	10.43
200 - TAX LIEN COSTS	20,000.00	798.00	15,999.66	4,000.34	80.00
01 - TAX LIEN COSTS	20,000.00	798.00	15,999.66	4,000.34	80.00
201 - ABATEMENTS	30,000.00	500.78	6,853.33	23,146.67	22.84
01 - ABATEMENTS	30,000.00	500.78	6,853.33	23,146.67	22.84
<b>85 - CAPITAL IMPROVEMENTS</b>	<b>741,569.00</b>	<b>0.00</b>	<b>741,569.00</b>	<b>0.00</b>	<b>100.00</b>
<b>10 - GENERAL GOVERNMENT</b>	<b>2,500.00</b>	<b>0.00</b>	<b>2,500.00</b>	<b>0.00</b>	<b>100.00</b>
020 - COMPUTERS	2,500.00	0.00	2,500.00	0.00	100.00
02 - VITAL RECORDS RESTORATION	2,500.00	0.00	2,500.00	0.00	100.00
<b>18 - MUNICIPAL BUILDING</b>	<b>87,000.00</b>	<b>0.00</b>	<b>87,000.00</b>	<b>0.00</b>	<b>100.00</b>
283 - LIONS BUILDING RESERVES	15,000.00	0.00	15,000.00	0.00	100.00
01 - LIONS BLDG RESERVE	15,000.00	0.00	15,000.00	0.00	100.00
395 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
01 - MUNICIPAL BUILDING RESERVE	72,000.00	0.00	72,000.00	0.00	100.00
<b>22 - TAX ASSESSMENT</b>	<b>402.00</b>	<b>0.00</b>	<b>402.00</b>	<b>0.00</b>	<b>100.00</b>
220 - ASSESSMENT RESERVE	402.00	0.00	402.00	0.00	100.00
04 - COMPUTER REPLACEMENT	402.00	0.00	402.00	0.00	100.00
<b>31 - AMBULANCE</b>	<b>119,898.00</b>	<b>0.00</b>	<b>119,898.00</b>	<b>0.00</b>	<b>100.00</b>
222 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
01 - FIRE EQUIPMENT RESERVE	94,898.00	0.00	94,898.00	0.00	100.00
226 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
01 - AMBULANCE RESERVE	25,000.00	0.00	25,000.00	0.00	100.00
<b>35 - POLICE</b>	<b>51,640.00</b>	<b>0.00</b>	<b>51,640.00</b>	<b>0.00</b>	<b>100.00</b>
229 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
01 - POLICE SMALL EQUIPMENT RESERVE	6,640.00	0.00	6,640.00	0.00	100.00
230 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00
01 - POLICE CAR RESERVE	5,000.00	0.00	5,000.00	0.00	100.00
295 - SYSTEM REPLACEMENTS	40,000.00	0.00	40,000.00	0.00	100.00
02 - RADIO REPLACEMENT	20,000.00	0.00	20,000.00	0.00	100.00
03 - CAD SYSTEM	20,000.00	0.00	20,000.00	0.00	100.00
<b>38 - PROTECTION</b>	<b>22,500.00</b>	<b>0.00</b>	<b>22,500.00</b>	<b>0.00</b>	<b>100.00</b>
309 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00

# Expense Summary Report

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>85 - CAPITAL IMPROVEMENTS CONT'D</b>					
01 - CHRISTMAS LIGHTS	2,500.00	0.00	2,500.00	0.00	100.00
349 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
01 - LED STREET LIGHTS	20,000.00	0.00	20,000.00	0.00	100.00
<b>40 - PUBLIC WORKS</b>	<b>170,483.00</b>	<b>0.00</b>	<b>170,483.00</b>	<b>0.00</b>	<b>100.00</b>
089 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
01 - EQUIPMENT RESERVES	110,000.00	0.00	110,000.00	0.00	100.00
232 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
01 - STREET RECONSTRUCTION	20,000.00	0.00	20,000.00	0.00	100.00
407 - BUILDING MAINTENANCE	35,000.00	0.00	35,000.00	0.00	100.00
02 - PW MAIN BUILDING	35,000.00	0.00	35,000.00	0.00	100.00
414 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
01 - GRIMES MILL ROAD ENGINEERING	5,483.00	0.00	5,483.00	0.00	100.00
<b>51 - PARKS</b>	<b>71,205.00</b>	<b>0.00</b>	<b>71,205.00</b>	<b>0.00</b>	<b>100.00</b>
234 - PARKS IMPORVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
01 - PARKS IMPROVEMENTS	30,000.00	0.00	30,000.00	0.00	100.00
236 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
01 - LAWN MOWER RESERVE	16,000.00	0.00	16,000.00	0.00	100.00
237 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
01 - CIVIC BEAUTIFICATION	839.00	0.00	839.00	0.00	100.00
415 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
01 - COLLINS POND	20,000.00	0.00	20,000.00	0.00	100.00
418 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
01 - RD TRAILS GRANT	4,366.00	0.00	4,366.00	0.00	100.00
<b>70 - DEBT</b>	<b>215,941.00</b>	<b>0.00</b>	<b>215,941.00</b>	<b>0.00</b>	<b>100.00</b>
404 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
01 - BIOMASS BOILER DEBT	99,041.00	0.00	99,041.00	0.00	100.00
419 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
01 - 2016 ENGINE TRUCK	116,900.00	0.00	116,900.00	0.00	100.00
<b>Final Totals</b>	<b>9,699,837.00</b>	<b>911,331.23</b>	<b>7,956,756.09</b>	<b>1,743,080.91</b>	<b>82.03</b>

## Expense Summary Report

Fund: 2

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
52 - SNOWMOIBLE TRAIL MAINTENANCE	45,139.00	1,114.72	55,507.14	-10,368.14	122.97
<b>01 - SNOWMOIBLE TRAIL MAINTENANCE</b>	<b>45,139.00</b>	<b>1,114.72</b>	<b>55,507.14</b>	<b>-10,368.14</b>	<b>122.97</b>
001 - SALARIES	13,320.00	0.00	15,059.66	-1,739.66	113.06
01 - REGULAR PAY	13,320.00	0.00	15,059.66	-1,739.66	113.06
015 - TELEPHONE	200.00	30.32	584.47	-384.47	292.24
01 - CELL PHONE	200.00	30.32	584.47	-384.47	292.24
019 - MISC. EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
01 - MISC EXPENSE	3,500.00	0.00	3,719.44	-219.44	106.27
034 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
01 - WORKERS COMPENSATION	500.00	0.00	0.00	500.00	0.00
035 - UNEMPLOYMENT COMPENSATION	350.00	0.00	261.60	88.40	74.74
01 - UNEMPLOYMENT COMPENSATION	350.00	0.00	261.60	88.40	74.74
038 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
01 - SOCIAL SECURITY	1,019.00	0.00	1,152.10	-133.10	113.06
051 - EQUIPMENT MAINTENANCE	7,500.00	1,084.40	11,795.18	-4,295.18	157.27
05 - EQUIPMENT MAINTENANCE	7,500.00	1,084.40	11,795.18	-4,295.18	157.27
075 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
01 - GAS/OIL/FILTERS	500.00	0.00	1,217.05	-717.05	243.41
076 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
01 - DIESEL	14,000.00	0.00	17,907.79	-3,907.79	127.91
148 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
01 - TRAIL MAINTENANCE	2,250.00	0.00	1,809.85	440.15	80.44
286 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
01 - RENT EXPENSE	2,000.00	0.00	2,000.00	0.00	100.00
<b>Final Totals</b>	<b>45,139.00</b>	<b>1,114.72</b>	<b>55,507.14</b>	<b>-10,368.14</b>	<b>122.97</b>

## Expense Summary Report

Fund: 3

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>24 - HOUSING</b>	89,006.00	5,677.68	74,018.33	14,987.67	83.16
<b>01 - HOUSING</b>	<b>89,006.00</b>	<b>5,677.68</b>	<b>74,018.33</b>	<b>14,987.67</b>	<b>83.16</b>
001 - SALARIES	52,476.00	4,036.61	43,393.52	9,082.48	82.69
01 - REGULAR PAY	52,476.00	4,036.61	43,393.52	9,082.48	82.69
003 - OFFICE SUPPLIES	19,150.00	496.86	13,302.62	5,847.38	69.47
01 - POSTAGE	1,000.00	144.64	971.29	28.71	97.13
02 - ADVERTISING	300.00	0.00	159.00	141.00	53.00
03 - COPIER RENTAL	1,900.00	201.48	1,481.39	418.61	77.97
05 - PRINTER INK	100.00	0.00	121.89	-21.89	121.89
07 - PAPER	100.00	5.29	269.23	-169.23	269.23
08 - OFFICE SUPPLIES	750.00	145.45	790.82	-40.82	105.44
12 - SOFTWARE	15,000.00	0.00	9,509.00	5,491.00	63.39
009 - PROFESSIONAL DUES	975.00	0.00	994.00	-19.00	101.95
01 - SUBSCRIPTIONS	225.00	0.00	494.00	-269.00	219.56
04 - PROFESSIONAL DUES	750.00	0.00	500.00	250.00	66.67
010 - TRAVEL EXPENSES	1,000.00	401.57	1,193.46	-193.46	119.35
02 - MEALS & LODGING	500.00	317.83	742.62	-242.62	148.52
05 - TRAVEL EXPENSES	500.00	83.74	450.84	49.16	90.17
011 - TRAINING & EDUCATION	1,500.00	0.00	1,771.13	-271.13	118.08
02 - TRAINING & EDUCATION	1,500.00	0.00	1,771.13	-271.13	118.08
015 - TELEPHONE	500.00	43.81	430.54	69.46	86.11
04 - TELEPHONE	500.00	43.81	430.54	69.46	86.11
018 - HEALTH INSURANCE	2,591.00	215.22	2,301.39	289.61	88.82
01 - HEALTH INSURANCE	2,591.00	215.22	2,301.39	289.61	88.82
034 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
01 - WORKERS COMPENSATION	167.00	0.00	0.00	167.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	0.00	254.40	41.60	85.95
01 - UNEMPLOYMENT COMPENSATION	296.00	0.00	254.40	41.60	85.95
038 - SOCIAL SECURITY	4,014.00	335.37	3,605.19	408.81	89.82
01 - SOCIAL SECURITY	4,014.00	335.37	3,605.19	408.81	89.82
040 - CITY & STATE RETIREMENT	1,837.00	148.24	1,593.58	243.42	86.75
01 - CITY & STATE RETIREMENT	1,837.00	148.24	1,593.58	243.42	86.75
412 - FEE ACCOUNTANT	4,500.00	0.00	5,178.50	-678.50	115.08
01 - FEE ACCOUNTANT	4,500.00	0.00	5,178.50	-678.50	115.08
<b>Final Totals</b>	<b>89,006.00</b>	<b>5,677.68</b>	<b>74,018.33</b>	<b>14,987.67</b>	<b>83.16</b>

# Expense Summary Report

Fund: 4

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
96 - SECTION 8 - FSS PROGAM	43,600.00	3,986.18	38,377.81	5,222.19	88.02
<b>01 - SECTION 8 - FSS PROGRAM</b>	<b>43,600.00</b>	<b>3,986.18</b>	<b>38,377.81</b>	<b>5,222.19</b>	<b>88.02</b>
001 - SALARIES	36,216.00	2,785.60	29,945.22	6,270.78	82.69
01 - REGULAR PAY	36,216.00	2,785.60	29,945.22	6,270.78	82.69
003 - OFFICE SUPPLIES	525.00	0.00	176.35	348.65	33.59
01 - POSTAGE	400.00	0.00	64.39	335.61	16.10
05 - PRINTER INK	50.00	0.00	111.96	-61.96	223.92
08 - OFFICE SUPPLIES	75.00	0.00	0.00	75.00	0.00
010 - TRAVEL EXPENSES	0.00	649.32	914.72	-914.72	----
01 - MILEAGE	0.00	0.00	265.40	-265.40	----
05 - TRAVEL EXPENSES	0.00	649.32	649.32	-649.32	----
011 - TRAINING & EDUCATION	0.00	0.00	1,170.00	-1,170.00	----
02 - TRAINING & EDUCATION	0.00	0.00	1,170.00	-1,170.00	----
018 - HEALTH INSURANCE	2,591.00	210.42	2,253.09	337.91	86.96
01 - HEALTH INSURANCE	2,591.00	210.42	2,253.09	337.91	86.96
034 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
01 - WORKERS COMPENSATION	113.00	0.00	0.00	113.00	0.00
035 - UNEMPLOYMENT COMPENSATION	296.00	0.00	254.40	41.60	85.95
01 - UNEMPLOYMENT COMPENSATION	296.00	0.00	254.40	41.60	85.95
038 - SOCIAL SECURITY	2,591.00	236.36	2,540.87	50.13	98.07
01 - SOCIAL SECURITY	2,591.00	236.36	2,540.87	50.13	98.07
040 - CITY & STATE RETIREMENT	1,268.00	104.48	1,123.16	144.84	88.58
01 - CITY & STATE RETIREMENT	1,268.00	104.48	1,123.16	144.84	88.58
<b>Final Totals</b>	<b>43,600.00</b>	<b>3,986.18</b>	<b>38,377.81</b>	<b>5,222.19</b>	<b>88.02</b>

### Expense Summary Report

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>11 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>9,988.29</b>	<b>205,788.02</b>	<b>139,074.98</b>	<b>59.67</b>
<b>01 - ECONOMIC DEVELOPMENT</b>	<b>344,863.00</b>	<b>9,988.29</b>	<b>205,788.02</b>	<b>139,074.98</b>	<b>59.67</b>
001 - SALARIES	99,984.00	7,703.01	83,074.67	16,909.33	83.09
01 - REGULAR PAY	99,984.00	7,703.01	83,074.67	16,909.33	83.09
003 - OFFICE SUPPLIES	9,100.00	275.00	8,744.80	355.20	96.10
02 - ADVERTISING	9,000.00	275.00	8,419.02	580.98	93.54
08 - OFFICE SUPPLIES	100.00	0.00	325.78	-225.78	325.78
005 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
04 - LEGAL FEES	0.00	0.00	1,085.00	-1,085.00	----
008 - COMPUTER MAINTENANCE	1,000.00	0.00	575.89	424.11	57.59
03 - GIS	1,000.00	0.00	575.89	424.11	57.59
009 - PROFESSIONAL DUES	4,500.00	0.00	5,354.88	-854.88	119.00
01 - SUBSCRIPTIONS	4,500.00	0.00	5,354.88	-854.88	119.00
010 - TRAVEL EXPENSES	3,900.00	21.83	1,045.61	2,854.39	26.81
01 - MILEAGE	1,200.00	0.00	372.21	827.79	31.02
02 - MEALS & LODGING	1,200.00	0.00	293.70	906.30	24.48
04 - CONFERENCE FEE	1,500.00	21.83	379.70	1,120.30	25.31
018 - HEALTH INSURANCE	33,857.00	1,104.50	14,561.42	19,295.58	43.01
01 - HEALTH INSURANCE	33,857.00	1,104.50	14,561.42	19,295.58	43.01
019 - MISC. EXPENSE	1,000.00	8.50	8.50	991.50	0.85
01 - MISC EXPENSE	1,000.00	8.50	8.50	991.50	0.85
038 - SOCIAL SECURITY	7,649.00	581.01	6,244.05	1,404.95	81.63
01 - SOCIAL SECURITY	7,649.00	581.01	6,244.05	1,404.95	81.63
040 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
01 - CITY & STATE RETIREMENT	4,143.00	0.00	0.00	4,143.00	0.00
238 - TRAIL GROOMER RESERVE	10,000.00	0.00	10,000.00	0.00	100.00
01 - TRAIL GROOMER RESERVE	10,000.00	0.00	10,000.00	0.00	100.00
281 - CONTRACTED SERVICES	23,730.00	0.00	25,639.80	-1,909.80	108.05
03 - NMDC	13,730.00	0.00	21,639.80	-7,909.80	157.61
04 - BROADBAND STUDY	10,000.00	0.00	4,000.00	6,000.00	40.00
385 - DOWNTOWN INFRASTRUCTRE	5,000.00	0.00	24.99	4,975.01	0.50
01 - DOWNTOWN INFRASTRUCTURE	5,000.00	0.00	24.99	4,975.01	0.50
392 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
01 - ADDS & MARKETING	0.00	0.00	176.02	-176.02	----
394 - COMMUNITY PROJECTS	26,000.00	241.17	23,998.72	2,001.28	92.30
01 - PROJECT EXP	0.00	0.00	424.00	-424.00	----
08 - WINTER CARNIVAL	3,000.00	0.00	3,871.83	-871.83	129.06
14 - THURSDAYS ON SWEDEN	8,000.00	0.00	12,831.25	-4,831.25	160.39
15 - HERITAGE DAYS	1,500.00	0.00	1,204.00	296.00	80.27
16 - CARIBOU DAYS	9,000.00	100.38	4,511.42	4,488.58	50.13
20 - MISCELLANEOUS	2,000.00	140.79	1,156.22	843.78	57.81
21 - NEW EVENTS	2,500.00	0.00	0.00	2,500.00	0.00
405 - SLUM/BLIGHT REMOVAL	75,000.00	53.27	253.67	74,746.33	0.34
01 - SLUM/BLIGHT REMOVAL	75,000.00	53.27	253.67	74,746.33	0.34
411 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
01 - FACADE IMPROVEMENT	15,000.00	0.00	0.00	15,000.00	0.00
413 - NEW FIRE STATION	25,000.00	0.00	25,000.00	0.00	100.00
01 - NEW FIRE STATION	25,000.00	0.00	25,000.00	0.00	100.00
<b>12 - CHAMBER</b>	<b>11,669.00</b>	<b>904.12</b>	<b>6,667.45</b>	<b>5,001.55</b>	<b>57.14</b>
<b>01 - CHAMBER</b>	<b>11,669.00</b>	<b>904.12</b>	<b>6,667.45</b>	<b>5,001.55</b>	<b>57.14</b>
003 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
08 - OFFICE SUPPLIES	900.00	0.00	33.80	866.20	3.76
015 - TELEPHONE	640.00	48.61	487.26	152.74	76.13

### Expense Summary Report

Fund: 5

October

Account	Budget Net	Curr Mnth Net	YTD Net	Unexpended Balance	Percent Spent
<b>12 - CHAMBER CONT'D</b>					
04 - TELEPHONE	640.00	48.61	487.26	152.74	76.13
017 - COMMUNICATIONS	720.00	79.99	799.90	-79.90	111.10
03 - INTERNET	720.00	79.99	799.90	-79.90	111.10
026 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
03 - HEATING FUEL	2,500.00	0.00	1,561.51	938.49	62.46
027 - ELECTRICITY	954.00	60.40	635.78	318.22	66.64
11 - ELECTRICITY	954.00	60.40	635.78	318.22	66.64
028 - WATER	1,200.00	197.94	1,043.79	156.21	86.98
05 - WATER	1,200.00	197.94	1,043.79	156.21	86.98
029 - SEWER	200.00	33.34	156.68	43.32	78.34
01 - SEWER	200.00	33.34	156.68	43.32	78.34
030 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	----
01 - BUILDING SUPPLIES	0.00	0.00	39.73	-39.73	----
031 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
01 - BUILDING MAINTENANCE	3,000.00	0.00	369.12	2,630.88	12.30
032 - PROPERTY INSURANCE	1,464.00	483.84	1,539.88	-75.88	105.18
01 - PROPERTY INSURANCE	1,464.00	483.84	1,539.88	-75.88	105.18
038 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
01 - SOCIAL SECURITY	91.00	0.00	0.00	91.00	0.00
<b>Final Totals</b>	<b>356,532.00</b>	<b>10,892.41</b>	<b>212,455.47</b>	<b>144,076.53</b>	<b>59.59</b>

# Revenue Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>10 - GENERAL GOVERNMENT</b>	<b>6,808,067.37</b>	<b>233,100.06</b>	<b>6,570,445.96</b>	<b>237,621.41</b>	<b>96.51</b>
<b>01 - Gen Govt</b>	<b>6,808,067.37</b>	<b>233,100.06</b>	<b>6,570,445.96</b>	<b>237,621.41</b>	<b>96.51</b>
01 - Tax Lien Costs Collected	20,000.00	3,248.47	17,413.02	2,586.98	87.07
02 - DELINQ. TAX INTEREST	61,000.00	4,872.48	49,238.08	11,761.92	80.72
03 - SUPPLEMENTAL TAX	2,500.00	0.00	0.00	2,500.00	0.00
04 - PYMTS IN LIEU OF TAX	57,000.00	4,376.00	121,706.26	-64,706.26	213.52
05 - CITY OWNED PROPERTY	35,000.00	1,000.00	9,300.85	25,699.15	26.57
06 - EXCISE TAX	1,445,000.00	143,578.65	1,345,118.64	99,881.36	93.09
07 - BOAT EXCISE TAX	4,300.00	0.00	4,147.80	152.20	96.46
08 - BOAT REG FEE (LOCAL)	350.00	0.00	420.00	-70.00	120.00
09 - SNOWMOIBLE REGISTRATION LOCAL	600.00	12.00	339.00	261.00	56.50
10 - ATV REGISTRATION LOCAL FEE	875.00	13.00	817.00	58.00	93.37
11 - AIRCRAFT EXCISE	1,471.00	0.00	370.48	1,100.52	25.19
12 - TRAVEL REIMBURSEMENT	0.00	377.87	692.74	-692.74	----
15 - MISC. LICENSES	2,000.00	40.00	2,218.50	-218.50	110.93
16 - VEHICILE REGISTARTION LOCAL FEE	15,500.00	1,143.00	13,558.00	1,942.00	87.47
17 - 60 ACCESS HWY RENTAL	2,400.00	0.00	0.00	2,400.00	0.00
18 - STATE REVENUE SHARING	561,504.00	60,447.03	496,235.12	65,268.88	88.38
19 - CONNOR EXCISE FEE	2,000.00	114.00	1,460.00	540.00	73.00
21 - BIRTH RECORDS	7,000.00	759.00	6,809.00	191.00	97.27
22 - DEATH RECORDS	6,000.00	512.60	4,487.80	1,512.20	74.80
23 - MARRIAGE RECORDS	3,500.00	217.00	3,029.20	470.80	86.55
25 - DOG LICENSES	6,500.00	57.00	866.00	5,634.00	13.32
26 - FISHING LICENSES	500.00	0.00	452.00	48.00	90.40
28 - CABLE TV FRANCHISE	88,000.00	0.00	100,349.17	-12,349.17	114.03
29 - MISC. INTEREST	18,000.00	5,504.32	31,821.00	-13,821.00	176.78
30 - MISC INCOME	4,000.00	275.55	3,988.02	11.98	99.70
32 - PROPERTY TAXES	4,054,884.21	0.00	4,054,884.21	0.00	100.00
34 - PROPERTY TAX OVERLAY	77,008.16	0.00	77,008.16	0.00	100.00
35 - AMBULANCE BILLING HOULTON	39,406.00	3,413.08	31,471.51	7,934.49	79.86
36 - AMBULANCE BILLING CALAIS	28,400.00	1,894.42	20,638.39	7,761.61	72.67
38 - AMBULANCE BILLING ISLAND FALLS	2,100.00	91.98	1,692.88	407.12	80.61
39 - AMBULANCE BILLING PATTEN	8,000.00	986.86	10,880.30	-2,880.30	136.00
40 - HOUSING P/Y RECONCILIATION	10,589.00	0.00	10,589.00	0.00	100.00
42 - CDC LOAN INTEREST PAYMENT	1,445.00	0.00	0.00	1,445.00	0.00
43 - DISPOSAL OF SURPLUS	5,000.00	0.00	5,000.00	0.00	100.00
44 - RSU PAYMENT	142,175.00	0.00	71,087.50	71,087.50	50.00
47 - HUNTING LICENSES	700.00	165.75	538.00	162.00	76.86
51 - CONTRACTED FEES	2,360.00	0.00	3,988.22	-1,628.22	168.99
52 - INVESTMENT INTEREST	91,000.00	0.00	67,830.11	23,169.89	74.54
<b>17 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
<b>01 - HEALTH &amp; SANITATION</b>	<b>260,848.00</b>	<b>0.00</b>	<b>0.00</b>	<b>260,848.00</b>	<b>0.00</b>
01 - TRI COMMUNITY DIVIDENDS	260,848.00	0.00	0.00	260,848.00	0.00
<b>18 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>3,333.30</b>	<b>666.70</b>	<b>83.33</b>
<b>01 - MUNICIPAL BUILDING</b>	<b>4,000.00</b>	<b>333.33</b>	<b>3,333.30</b>	<b>666.70</b>	<b>83.33</b>
01 - EOC RENTALS	4,000.00	333.33	3,333.30	666.70	83.33
<b>20 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>1,571.00</b>	<b>16,250.29</b>	<b>9,449.71</b>	<b>63.23</b>
<b>01 - GENERAL ASSISTANCE</b>	<b>25,700.00</b>	<b>1,571.00</b>	<b>16,250.29</b>	<b>9,449.71</b>	<b>63.23</b>
01 - CONNOR ADMIN FEE	4,800.00	400.00	3,600.00	1,200.00	75.00

# Revenue Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>20 - GENERAL ASSISTANCE CONT'D</b>					
02 - GA REIMBURSEMENT	20,900.00	1,171.00	12,650.29	8,249.71	60.53
<b>22 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>3,568.96</b>	<b>479,804.71</b>	<b>248,932.07</b>	<b>65.84</b>
<b>01 - TAX ASSESSMENT</b>	<b>728,736.78</b>	<b>3,568.96</b>	<b>479,804.71</b>	<b>248,932.07</b>	<b>65.84</b>
01 - TREE GROWTH REIMBURSEMENT	3,200.00	3,568.96	3,568.96	-368.96	111.53
02 - VETERANS EXEMPTION REIMB	11,000.00	0.00	14,040.00	-3,040.00	127.64
04 - HOMESTEAD EXEMPTION REIMB	612,221.36	0.00	462,017.00	150,204.36	75.47
05 - BETE REIMBURSEMENT	101,315.42	0.00	136.00	101,179.42	0.13
06 - PRINTING FEES	1,000.00	0.00	42.75	957.25	4.28
<b>23 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>850.00</b>	<b>5,623.75</b>	<b>926.25</b>	<b>85.86</b>
<b>01 - CODE ENFORCEMENT</b>	<b>6,550.00</b>	<b>850.00</b>	<b>5,623.75</b>	<b>926.25</b>	<b>85.86</b>
02 - BUILDING PERMITS LOCAL FEE	2,300.00	350.00	2,100.00	200.00	91.30
03 - PLUMBING PERMITS LOCAL FEE	3,000.00	300.00	2,193.75	806.25	73.13
07 - SITE DESIGN REVIEW APP FEES	800.00	0.00	630.00	170.00	78.75
11 - SIGN PERMITS	300.00	200.00	700.00	-400.00	233.33
12 - SUBDIVISION REVIEW	150.00	0.00	0.00	150.00	0.00
<b>25 - LIBRARY</b>	<b>6,000.00</b>	<b>525.61</b>	<b>6,055.25</b>	<b>-55.25</b>	<b>100.92</b>
<b>01 - LIBRARY</b>	<b>6,000.00</b>	<b>525.61</b>	<b>6,055.25</b>	<b>-55.25</b>	<b>100.92</b>
01 - MISC INCOME	4,500.00	390.61	3,955.23	544.77	87.89
02 - NON RESIDENT FEES	1,500.00	135.00	2,100.02	-600.02	140.00
<b>31 - FIRE/AMBULANCE DEPARTMENT</b>	<b>1,643,407.40</b>	<b>67,911.19</b>	<b>1,167,855.03</b>	<b>475,552.37</b>	<b>71.06</b>
<b>01 - AMBULANCE</b>	<b>1,643,407.40</b>	<b>67,911.19</b>	<b>1,167,855.03</b>	<b>475,552.37</b>	<b>71.06</b>
01 - MAINECARE	408,405.00	21,992.40	285,206.60	123,198.40	69.83
03 - MAINE CARE CONT ALLOWANCE	-101,824.98	-14,227.91	-151,144.82	49,319.84	148.44
04 - MEDICARE	746,151.00	41,255.20	500,526.20	245,624.80	67.08
06 - MEDICARE CONTRACTUAL ALLOWAN	-153,077.37	-13,426.88	-201,848.99	48,771.62	131.86
07 - PRIVATE INSURANCE	425,184.00	17,346.85	361,964.61	63,219.39	85.13
09 - CONTRACUAL ALLOWANCE PRIVATE	-7,198.25	-2,707.56	-14,745.77	7,547.52	204.85
10 - SELF PAY	160,212.00	10,497.00	218,903.20	-58,691.20	136.63
12 - DIS CONTRACT SELF PAY	-2,000.00	0.00	-592.19	-1,407.81	29.61
15 - CONTRACTUAL ALLOW VA	-3,500.00	-2,851.61	-4,037.99	537.99	115.37
16 - CONTRACTUAL ALLOW OTHER	-1,200.00	0.00	0.00	-1,200.00	0.00
21 - WOODLAND PER CAPITA FEE	13,950.00	3,487.50	13,950.00	0.00	100.00
22 - NEW SWEDEN PER CAPITA FEE	6,923.00	1,730.75	6,923.00	0.00	100.00
23 - WESTMANLAND PER CAPITA FEE	713.00	178.25	713.00	0.00	100.00
24 - STOCKHOLM PER CAPITA FEE	2,909.00	727.25	2,909.00	0.00	100.00
25 - CONNOR PER CAPITA FEE	5,244.00	1,311.00	5,244.00	0.00	100.00
26 - PERHAM PER CAPITA FEE	4,439.00	1,109.75	4,439.00	0.00	100.00
27 - MADAWASKA LAKE PER CAPITA FEE	1,265.00	316.25	1,265.00	0.00	100.00
35 - MIS INTEREST	100.00	0.00	324.08	-224.08	324.08
36 - RECOVERY OF BAD DEBT	5,000.00	142.00	5,637.00	-637.00	112.74
37 - AMBULANCE INSURANCE REPORTS	200.00	30.95	101.10	98.90	50.55
50 - FIRE PROTECTION CONNOR	28,508.00	0.00	28,508.00	0.00	100.00
51 - FIRE PROTECTION NEW SWEDEN	34,764.00	0.00	34,764.00	0.00	100.00
53 - FIRE PROTECTION WOODLAND	63,041.00	0.00	63,041.00	0.00	100.00
60 - FIRE INSURANCE REPORTS	0.00	0.00	114.00	-114.00	----
62 - FIRE PERMITS	5,200.00	0.00	4,692.00	508.00	90.23
63 - MISC INCOME	0.00	1,000.00	1,000.00	-1,000.00	----

# Revenue Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
<b>35 - POLICE DEPARTMENT CONT'D</b>					
<b>35 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>3,214.00</b>	<b>38,401.06</b>	<b>7,973.94</b>	<b>82.81</b>
<b>01 - POLICE DEPARTMENT</b>	<b>46,375.00</b>	<b>3,214.00</b>	<b>38,401.06</b>	<b>7,973.94</b>	<b>82.81</b>
01 - MISC. FEES INSURANCE REPORTS	1,500.00	209.00	979.00	521.00	65.27
02 - POLICE DISPATCHING	1,000.00	0.00	2,000.00	-1,000.00	200.00
03 - FINGERPRINTING FEES	50.00	6.00	45.00	5.00	90.00
04 - CONCEALED WEAPON PERMITS	375.00	165.00	505.00	-130.00	134.67
05 - COPS GRANT REIMBURSEMENT	0.00	0.00	474.76	-474.76	----
06 - PRISONER BOARDING REIMB	10,500.00	2,100.00	8,220.00	2,280.00	78.29
07 - DOG VIOLATION	500.00	30.00	535.00	-35.00	107.00
08 - PRISONER MEALS	4,750.00	624.00	3,064.00	1,686.00	64.51
09 - COURT REIMBURSEMENT	2,000.00	0.00	1,377.80	622.20	68.89
10 - LAMINATION FEES	200.00	50.00	235.00	-35.00	117.50
11 - MISCELLANEOUS FEES	500.00	30.00	815.00	-315.00	163.00
14 - SALARY REIMBURSEMENT	22,000.00	0.00	18,581.42	3,418.58	84.46
15 - CONTRACT INCOME	3,000.00	0.00	0.00	3,000.00	0.00
16 - SCHOOL RESOURCE OFFICER	0.00	0.00	1,569.08	-1,569.08	----
<b>39 - CARIBOU EMERGENCY MANAGEMENT</b>					
<b>01 - CARIBOU EMERGENCY MANAGEME</b>	<b>2,600.00</b>	<b>0.00</b>	<b>800.00</b>	<b>1,800.00</b>	<b>30.77</b>
01 - FEES WOODLAND	200.00	0.00	200.00	0.00	100.00
02 - FEES NEW SWEDEN	200.00	0.00	200.00	0.00	100.00
03 - FEES WESTMANLAND	200.00	0.00	200.00	0.00	100.00
04 - FEES PERHAM	200.00	0.00	200.00	0.00	100.00
06 - TOWER RENT	1,800.00	0.00	0.00	1,800.00	0.00
<b>40 - PUBLIC WORKS</b>					
<b>01 - PUBLIC WORKS</b>	<b>201,230.00</b>	<b>0.00</b>	<b>40,283.94</b>	<b>160,946.06</b>	<b>20.02</b>
01 - DOT ROAD FUNDS ST. OF ME	142,000.00	0.00	0.00	142,000.00	0.00
03 - SALARY REIMBURSEMENT	0.00	0.00	521.28	-521.28	----
04 - EQUIPMENT RENTAL	0.00	0.00	276.00	-276.00	----
07 - CONNOR CONTRACT	59,230.00	0.00	39,486.66	19,743.34	66.67
<b>50 - RECREATION DEPARTMENT</b>					
<b>01 - RECREATION DEPARTMENT</b>	<b>23,000.00</b>	<b>3,361.00</b>	<b>20,446.00</b>	<b>2,554.00</b>	<b>88.90</b>
01 - RENTAL INCOME	12,500.00	901.00	10,749.00	1,751.00	85.99
02 - PROGRAM FEES	9,000.00	2,460.00	9,697.00	-697.00	107.74
03 - SPECIAL EVENTS	1,500.00	0.00	0.00	1,500.00	0.00
<b>51 - PARKS</b>					
<b>01 - PARKS</b>	<b>3,000.00</b>	<b>0.00</b>	<b>555.50</b>	<b>2,444.50</b>	<b>18.52</b>
01 - MISCELLANEOUS INCOME	1,000.00	0.00	555.50	444.50	55.55
02 - RENTAL INCOME	2,000.00	0.00	0.00	2,000.00	0.00
<b>60 - AIRPORT</b>					
<b>01 - AIRPORT</b>	<b>12,000.00</b>	<b>2,281.01</b>	<b>14,276.34</b>	<b>-2,276.34</b>	<b>118.97</b>
02 - AIRPORT RENT	9,000.00	120.00	1,178.24	7,821.76	13.09
03 - FUEL SALES	3,000.00	2,161.01	13,098.10	-10,098.10	436.60
<b>61 - CARIBOU TRAILER PARK</b>					
<b>01 - CARIBOU TRAILER PARK</b>	<b>17,000.00</b>	<b>2,560.00</b>	<b>16,015.00</b>	<b>985.00</b>	<b>94.21</b>
01 - LOT RENT RECEIPTS	17,000.00	2,560.00	16,015.00	985.00	94.21

# Revenue Summary Report

Fund: 1  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
70 - INS & RETIREMENT CONT'D					
70 - INS & RETIREMENT	0.00	0.00	6,127.00	-6,127.00	----
<b>01 - INS &amp; RETIREMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>6,127.00</b>	<b>-6,127.00</b>	<b>----</b>
05 - MMA PROPERTY & CASUALTY REFUNI	0.00	0.00	6,127.00	-6,127.00	----
<b>Final Totals</b>	<b>9,788,514.55</b>	<b>319,276.16</b>	<b>8,386,273.13</b>	<b>1,402,241.42</b>	<b>85.67</b>

# Revenue Summary Report

Fund: 2  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
52 - SNOWMOIBLE TRAIL MAINTENANCE	45,000.00	1,800.00	5,579.79	39,420.21	12.40
<b>01 - SNOWMOIBLE TRAIL MAINTENANC</b>	<b>45,000.00</b>	<b>1,800.00</b>	<b>5,579.79</b>	<b>39,420.21</b>	<b>12.40</b>
01 - MISCELLANEOUS INCOME	4,500.00	1,800.00	5,550.00	-1,050.00	123.33
02 - STATE GRANT REVENUE	39,000.00	0.00	0.00	39,000.00	0.00
03 - SNOW SLED REG (STATE)	1,500.00	0.00	29.79	1,470.21	1.99
<b>Final Totals</b>	<b>45,000.00</b>	<b>1,800.00</b>	<b>5,579.79</b>	<b>39,420.21</b>	<b>12.40</b>

# Revenue Summary Report

Fund: 3  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
24 - HOUSING	89,411.00	6,922.82	74,249.33	15,161.67	83.04
<b>01 - HOUSING</b>	<b>89,411.00</b>	<b>6,922.82</b>	<b>74,249.33</b>	<b>15,161.67</b>	<b>83.04</b>
01 - SECTION 8 ADMINISTRATION	70,000.00	5,833.33	52,961.98	17,038.02	75.66
02 - EXPENSE REIMB	19,411.00	1,089.49	21,287.35	-1,876.35	109.67
Final Totals	89,411.00	6,922.82	74,249.33	15,161.67	83.04

### Revenue Summary Report

Fund: 4  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
96 - SECTION 8 - FSS PROGAM	50,787.00	4,232.25	38,090.25	12,696.75	75.00
<b>01 - SECTION 8 - FSS PROGRAM</b>	<b>50,787.00</b>	<b>4,232.25</b>	<b>38,090.25</b>	<b>12,696.75</b>	<b>75.00</b>
01 - GRANT	50,787.00	4,232.25	38,090.25	12,696.75	75.00
<b>Final Totals</b>	<b>50,787.00</b>	<b>4,232.25</b>	<b>38,090.25</b>	<b>12,696.75</b>	<b>75.00</b>

### Revenue Summary Report

Fund: 5  
October

Account	Budget Net	Curr Mnth Net	YTD Net	Uncollected Balance	Percent Collected
11 - ECONOMIC DEVELOPMENT	368,337.00	0.00	341,272.80	27,064.20	92.65
<b>01 - ECONOMIC DEVELOPMENT</b>	<b>368,337.00</b>	<b>0.00</b>	<b>341,272.80</b>	<b>27,064.20</b>	<b>92.65</b>
01 - DOWNTOWN TIF FUNDS	368,337.00	0.00	341,272.80	27,064.20	92.65
<b>Final Totals</b>	<b>368,337.00</b>	<b>0.00</b>	<b>341,272.80</b>	<b>27,064.20</b>	<b>92.65</b>

**CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736**



**MEMO**

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** Humane Society Agreement  
**DATE:** November 8, 2018

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**CONSENT AGENDA ITEM**

**Background**

State law (M.R.S. Title 7, §3949) requires the city to designate an animal shelter which will accept stray animals on behalf of the city. The city currently uses the Central Aroostook Humane Society shelter for such services. The following agreement outlines the terms for continued use of the shelter in 2019. Cost for services is \$14,740.20, which is already shown in the draft 2019 expense budget.

It is recommended that the Council approve the attached contract and authorize the City Manager to execute the same.



**CENTRAL AROOSTOOK  
HUMANE SOCIETY**

**26 Cross Street  
Presque Isle, Maine 04769  
Telephone: 764-3441**

September 25, 2018

Town of Caribou  
25 High Street  
Caribou, Maine 04736

**Attn: City/Town Clerk/Manager**

Dear Sir or Madam:

Please consider this letter our invoice and request for the appropriations due from your community for the 2019 season. This reflects the decrease from \$1.90 Per Capita to \$1.80, which will continue through the 2019 Contract.

The amount requested from your community is \$14,740.20 that is based on the 2010 United States Census Report showing your community's population to be 8189. The Central Aroostook Humane Society appreciates your past and future support. Without community support, this mandated service organization would not survive and municipalities would be required to maintain a facility of their own.

Maine State Law mandates that each municipality must either support an existing animal shelter or maintain a facility of their own. Should your community choose not to contract with the Central Aroostook Humane Society, animals from your community will be unable to be brought to the Central Aroostook Humane Society Shelter.

Enclosed, please find the contract for your community requiring your signature. Payment is due by March 31, 2019. Please retain a copy of the contract for your records and return the original to the above address by December 1, 2018. Once again, thank you so much for your continued support.

Sincerely,

Christine Robinson  
President

**"HELP US.....HELP THEM"**



**CENTRAL AROOSTOOK  
HUMANE SOCIETY**

26 Cross Street  
Presque Isle, Maine 04769  
Telephone: 764-3441

This **AGREEMENT**, entered into this 25<sup>th</sup> of September 2018 by and between **THE CENTRAL AROOSTOOK HUMANE SOCIETY**, a non-profit corporation duly organized and existing under the laws of the State of Maine and having its principal place of business at Presque Isle, *County* of Aroostook and State of Maine, hereinafter referred to as the "Shelter", and the **INHABITANTS OF THE TOWN/CITY OF Town of Caribou**, a duly organized and existing Town/City situated in the County of Aroostook and State of Maine, hereinafter referred to as "Town/City", with a mailing address of 25 High Street, Maine 04736. **THIS AGREEMENT SHALL GO INTO EFFECT** on the 1<sup>ST</sup> day of JANUARY, 2019 and **TERMINATE** on the 31<sup>st</sup> day of December, 2019.

**WHEREAS**, the said Town/City is desirous of continuing the use of the animal shelter facilities, and

**WHEREAS**, the parties are desirous of entering into **AGREEMENT** for the services offered by the Central Aroostook Humane Society;

**NOW THEREFORE**, in consideration of the covenants that follows, it is **AGREED**, that:

**1. THE TOWN/CITY** shall have the right to use the animal shelter facilities from January 1, 2019 until December 31, 2019 to house and shelter stray, abandoned, or confiscated cats, dogs or other domesticated animals originating from said Town's/City's inhabitants, and also those animals whose origination is unknown, but which were found within the boundaries of said Town/City. Provisions for confiscated/seized animals shall be as follows:

1.1 The Central Aroostook Humane Society shall maintain a license as an Animal Shelter as defined under the MRSA, Title 7 Part 9 Chapter 723 Section 3932-A and shall abide by the Animal Welfare Laws set forth under Maine State Law as amended from time to time.

**2. Provisions for confiscated / seized animals shall be as follows:**

2.1 Animals shall be held at no charge to the municipality for a period of up to 30 days. After 30 days, room and board fees shall be assessed at the rate of \$10.00 per day for each dog and \$5.00 per day for each cat. Any other domesticated animal not listed above will be assessed a flat rate of \$5.00 per day. If after the 30 day period has passed, and the owner then comes to reclaim the animal, the owner shall pay to the Shelter the daily fees for the animal as set forth above.

2.2 If an animal is held pursuant to a Criminal or Civil Search Warrant issued by a Court of the State of Maine or by its designated official, or pursuant to an Ex Parte Order to Seize and hold said animal pursuant to the provisions of the Maine Animal Welfare Laws, the animal shall be held in accordance with the terms of the Court's order. If more than 20 days shall have passed since the initial seizure, the Town / Municipality shall cooperate with the Shelter and or the Prosecuting Attorney in whatever manner is necessary to ensure that a speedy hearing on the matter is held.

If, after hearing, the Owner is required by the court to makes payment to cover the costs associated with the care and treatment of the animal(s) while in the Shelter's possession, or if compensation is provided by the state for confiscated animals, those funds shall first be applied to room and board fees as well as any additional medical fees and costs incurred. The Town / Municipality shall pay any remaining fees not covered by the Court order, or by State reimbursement, for care after the first 30 days.

3. The Town/City shall have access to the animal shelter facilities at all times and will be provided with a key to enable the duly authorized Town/City employee(s) to enter the shelter facilities at any time for the purpose of depositing any stray, abandoned, or confiscated cat, dog or other domesticated animal therein. If the Shelter is closed, and/or if the Town/City is unable to contact the Shelter manager prior to bringing an animal(s) to the facility, the Town/City Employee, shall duly record the date, time, breed and description and Town of origin of each animal brought in on a form to be provided by the Shelter.

Although not always possible, the Shelter requests that the Manager of the Shelter be contacted prior to animals being brought into the shelter. Said authorized employees shall abide by and follow proper procedure for admitting each animal as instructed by the Central Aroostook Humane Society and according to the State of Maine Animal Welfare Laws and Regulations.

4. **THE TOWN/CITY** shall pay to the Central Aroostook Humane Society, the sum of **One Dollar and Eighty Cents (\$1.80)** per capita. **PER CAPITA** shall mean the number of inhabitants residing in the said Town/City as published by the **UNITED STATES CENSUS – 2010**.  
**Note: Our remaining contracted towns are paying \$1.90 PER CAPITA**

5. The **TOWN/CITY** agrees to indemnify and hold harmless the Shelter and its respective officers, agents, board members, volunteers and employees from and against any and all claims of loss, damage, sickness, injury, disease, consequential damages or death sustained by any person resulting from the negligent or other tortuous conduct of any Town/City employees or agents while using or traveling to or from the Central Aroostook Humane Society facility, including loss, damages, sickness, injury, disease, or death to any animal housed therein. The Town/City and the Shelter do not, however, waive any immunities or protections that each may have under Maine State Law. The TOWN/CITY also agrees to defend the Central Aroostook Humane Society and its respective officers, agents, board members, volunteers and employees against any such claim at the expense of the Town/City and also shall pay all attorneys fees, court costs, and litigation expenses and judgment or settlement amounts.

Likewise, the **Shelter** agrees to indemnify and hold harmless the **TOWN/CITY** and its respective officers, and employees from and against any and all suits, claims of loss, damage, sickness, injury, disease, consequential damages or death sustained by any person resulting from the negligent or other tortuous conduct of any Shelter employees or agents while acting in its capacity as an employee, volunteer or agent of the Humane Society or while using the Humane Society facility, including loss, damages, sickness, injury, disease, or death to any animal housed therein. The Town/City and the Shelter do not, however, waive any immunities or protections that each may have under Maine State Law. The **SHELTER** also agrees to defend the **TOWN/CITY** and its respective officers, and employees against any such claim as set out in this paragraph at the expense of the **SHELTER** and also shall pay all attorney's fees, court costs, and litigation expenses and judgment or settlement amounts.

- 6. The Town/City shall carry a Liability Insurance Policy and Worker's Compensation coverage in compliance with applicable laws for Town/City employees using the Central Aroostook Humane Society facility in their capacity as a Town/City employee.
- 7. In the event of breach of this **AGREEMENT** by either party, the breaching party shall be liable for consequential damages, incidental damages, and costs of suit, including reasonable attorney's fees, and the non-breaching party shall avail itself of all additional remedies provided by law.
- 8. In the event of a breach of the **AGREEMENT** by the Town/City, the Shelter shall have the right to terminate its obligation under **AGREEMENT**, after written notice is provided to the Town of the breach. This right includes the right to refuse to admit or accept any animals from said Town/City.

Either party may terminate this **AGREEMENT** by a **thirty (30) day** written notice. Said notice of termination shall be mailed to the other party, postage pre-paid, at the addresses set forth above. If the Town of Caribou pays the yearly fees in full on or before **April 30, 2019** and subsequently elects to terminate the contract in accordance with section **8.** above, the Society shall refund to the Town of Caribou the balance of any unexpended funds, prorated from the date the termination takes effect until the end of the contract year.

Witness	 _____ CAHS President	_____ 9/26/18 Date
Witness	_____ Town/City Representative & Title	_____ Date

**NOTE:** *Please sign in space provided and return original copy to the Central Aroostook Humane Society by December 1, 2018. Retain a copy for your records.*

**"HELP US.....HELP THEM"**

**CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736**



**MEMO**

**TO:** Caribou City Council Members  
**FROM:** Dennis Marker, City Manager  
**RE:** Contracts for Fire and Ambulance Services  
**DATE:** November 8, 2018

**CONSENT AGENDA ITEM**

The City of Caribou has been helping adjacent communities with fire and EMS services for many years. The serviced communities pay fees to help offset costs for service delivery. Any services are formalized through interlocal agreements. The two interlocal agreements attached are the boiler plate agreements for these services. It is proposed that the Council execute similar agreements with the following communities and for the indicated amounts.

Community	Service	Fee Amount	Contract Period
Connor	Fire	\$ 29,078	Jan 1,- Dec 31, 2019
New Sweden	Fire	\$ 35,459	
Woodland	Fire	\$ 64,301	
Connor	EMS	\$ 5,244	
New Sweden	EMS	\$ 6,923	
Perham	EMS	\$ 4,439	
Stockholm	EMS	\$ 2,909	
T.16. R. 4.	EMS	\$ 1,265	
Washburn*	EMS	\$ 9,700	
Westmanland	EMS	\$ 713	
Woodland	EMS	\$ 13,950	
		\$173,981	

\*New contract community for 2019 as requested by Washburn.

EMS fees are connected to population and expectant runs. Nearly all compensation for EMS runs comes through medical billings of patients.

Fire fees include a 2% increase from last year. These fees are based on population and number of expectant runs but there is no available compensation other than this fee and so it is significantly more than the EMS service fee.

## FIRE PROTECTION INTERLOCAL COOPERATION

The Caribou City Councilors, acting in their capacity as Municipal Officers for the City of Caribou, hereinafter referred to as the "City", in accordance with the vote of said Councilors at a regular meeting held on \_\_\_\_\_ 2018, enter into contract with the Municipality of **Connor TWP, Maine** in accordance with the vote of said Municipal Officials, hereinafter referred to as the "Municipality", at a regular meeting held on \_\_\_\_\_ 2018, for fire protection to the Township(s) structures, hereinafter described and designated under the following terms and pursuant to Title 30, Section 1953, M.R.S.A..

1. The City agrees to provide auxiliary or supplemental fire protection to the above named Municipality.
2. When a call for aid or assistance from any person in the Municipality is received by the City Fire Station, the following procedure shall be followed:
  - a. When a call for aid or assistance is received, the dispatcher shall immediately notify his / her Superior who shall dispatch such force as needed in response to the call which the Superior or Officer-in-Charge shall deem necessary and proper under the circumstances if so warranted. In no event shall the City of Caribou be left without adequate fire protection.
  - b. The decision to respond shall rest in the discretion of the Fire Chief or Officer-in-Charge at the Caribou Fire Station when any call for assistance is received.
3. A force sent to aid and assist shall at all times be directly under the order and control of the City Fire Department Officers in charge of the forces; however, while within the limits of the Municipality, the force is acting in behalf of, and as agent for the Municipality.
4. When in the opinion of the Fire Chief or Office-in-Charge, the services of the department are no longer needed; he / she shall order the force to return to the City Fire Station. The Officer may, however, leave such equipment as he / she deems advisable for use by the men on standby, if there is a danger of fire breaking out again.
5. The Fire Chief or Officer-in-Charge shall have the power to order the return of a force at any time when in his / her opinion the services of, or the presence of, such forces is required within the City of Caribou.

6. The Maine Forest Service, under Title 12, Chapter 801, Section 8002, Maine Law, has the responsibility to handle suppression of all grass, brush and forest fires, but will reimburse any municipality that fights a grass or brush fire that is a threat to the forest of the municipality. They will also respond to structural fires when, and only when, personnel and equipment are nearby and available, and will do so in recognition of lack of other readily available sources of help or a potential hazard to the forest.
7. The City shall be compensated for standing by and responding to calls for aid or assistance by the Municipality in the amount of **\$29,078.00** annually. This compensation will be due, even if there is no responses during the year.
8. Invoices will be submitted by the City to the Municipality on a yearly basis. Failure to pay such invoices within Sixty (60) days from date of invoice shall be deemed sufficient cause for cancellation of this agreement at the discretion of the City of Caribou.
9. This agreement shall be in effect from Jan. 1st, 2019 to Dec. 31st, 2019. The City and Municipality shall review this agreement at the end of each period and either the City or the Municipality, by vote of their respective officials, can terminate this contract at any time upon Ninety (90) days written notice to the other party.

IN WITNESS WHEREOF, the parties to those present have executed this Contract, each of which shall be deemed on original on the \_\_\_\_\_ day of \_\_\_\_\_ 2018.

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_
6. \_\_\_\_\_

\_\_\_\_\_ Officials of Aroostook County – Connor TWP

Witness to all

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_
6. \_\_\_\_\_
7. \_\_\_\_\_

\_\_\_\_\_ Caribou City Councilors

Witness to all

Filed with Fiscal Administrator \_\_\_\_\_ 2018.

## AMBULANCE COVERAGE INTERLOCAL COOPERATION

The Caribou City Councilors, acting in their capacity as Municipal Officers for the City of Caribou, hereinafter referred to as the "City", in accordance with the vote of said councilors at a regular meeting held on \_\_\_\_\_ 2018 enter into contract with the Municipality of **Connor TWP, Maine** in accordance with the vote of said Municipal Officials, hereinafter referred to as the "Municipality", at a regular meeting held on \_\_\_\_\_ 2018, for Ambulance Coverage.

1. The City agrees to provide 24-hour Ambulance Coverage to the above named Municipality to the Intermediate level permitted to Paramedic level of patient care according to the Rules of Maine Emergency Medical Services. All personnel will be trained to the standards of Maine EMS and be so licensed.
2. When a call for the Ambulance is received at the Caribou Fire and Ambulance Department from any person in the Municipality, the following procedure shall be followed:
  - a. When a call for the Ambulance is classed as an Emergency Call (meaning not a routine transfer), the dispatcher shall immediately notify his / her Superior who shall dispatch, as soon as possible, such force needed in response to the call which the Superior or Officer-in-Charge shall deem necessary and proper under the circumstances, if so warranted to include 1st Responders if available.
  - b. When a call for the Ambulance is classed as Routine Transfer (meaning moving a patient from Point A to Point B non-emergency for, as example, a Doctor's appointment or other non-emergency situation), the dispatcher shall immediately notify his / her Superior who shall dispatch the Ambulance as soon as possible in response to the call. **In no event will the City of Caribou leave the Ambulance Coverage areas unprotected to handle a Routine Transfer.** All such transfers should be scheduled in advance.
3. The ambulance crew or 1st Responders sent to aid and assist, shall at all times be directly under the order and control of the City Fire Chief and / or the Officer-in-Charge of the call however, while within the limits of the Municipality, the force is acting in behalf of, and as agent for the Municipality to call for special equipment or personnel to help with the situation, should the need arise.
4. When in the opinion of the Officer-in-Charge, the services of the City are no longer needed; he / she shall order the ambulance crew to return to the City Fire Station.

5. While in the area of the Municipality, the Municipality agrees to provide Police Protection and support for the ambulance crews, should the need arise.
6. The City shall be compensated for standing by and responding to calls for the ambulance by the Municipality in the amount of **\$5,244.00** annually. This compensation will be due, even if there are no responses during the year.
7. Invoices will be submitted by the City to the Municipality on a yearly basis. Failure to pay such invoices within Sixty (60) days from date of invoice shall be deemed sufficient cause for the cancellation of this agreement at the discretion of the City.
8. This agreement shall be in effect from January 1st, 2018 to December 31st, 2018. The City and Municipality shall review this agreement at the end of each year and either the City or the Municipality, at any time, by vote of their respective officials, can terminate this contract upon Ninety (90) days written notice to the other party.

IN WITNESS WHEREOF, the parties to those present have executed this Contract, each of which shall be deemed on original on the \_\_\_\_\_ 2018.

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_
6. \_\_\_\_\_

\_\_\_\_\_  
Witness to all

\_\_\_\_\_  
Officials of Aroostook County

1. \_\_\_\_\_
2. \_\_\_\_\_
3. \_\_\_\_\_
4. \_\_\_\_\_
5. \_\_\_\_\_
6. \_\_\_\_\_
7. \_\_\_\_\_

\_\_\_\_\_  
Witness to all

\_\_\_\_\_  
Caribou City Councilors

Filed with Fiscal Administrator \_\_\_\_\_ 2018.

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OCTOBER 1, 2018

## FROM THE EDITOR

### 2018 Next List: Meet the entrepreneur next door

BY PETER VAN ALLEN

In this issue we honor 11 business people who are changing the Maine economy for the better.

Their companies or organizations are not doing anything radical. Most offer practical solutions to everyday needs. But as with so many everyday products we've grown dependent on — say the iPhone or Amazon Prime — they're taking it farther, pushing the marketplace or challenging old assumptions.

Some are in fast-growing sectors: food, health care and technology. Others are helping with the effort to bring more people to Maine. In our view, all are helping develop Maine's economic future.

Some of the Next honorees profiled in this issue have been featured on the pages of Mainebiz or elsewhere. Others you may be reading about for the first time.

There's a geographic mix, with people in Caribou, Augusta, Farmington, Portland. There are native Mainers, but also some transplants.

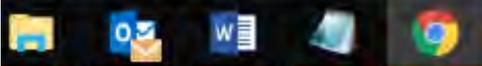
We received a large number of nominations, with some great candidates. As always at Mainebiz, we are on the lookout for entrepreneurs and fast-growing companies of all kinds.

In the pages that follow, you'll find Q&As with this year's class of the Mainebiz Next honorees:

- **Alain J. Nahimana**, executive director, Greater Portland Immigrant Welcome Center
- **Owen McCarthy** and **Brian Harris**, co-founders of MedRhythm
- **Christina Kane-Gibson**, events and marketing director for the city of Caribou
- **Ben Davis** and **Emily Davis**, founders of True Course Yachting, Portland Container Co., OpBox, True Course Management
- **Pete Roberts**, founder, Origin USA
- **Dan and Ashley Rice**, founders of New England Vascular Access
- **Maddie Purcell**, founder of Fyood Kitchen
- **Tobias Parkhurst**, president of O&P Glass and an Augusta developer and business leader.

We offer our congratulations to this year's class of Next honorees.

Read more



Thank you, Madame President

Good Afternoon. It is my pleasure to be here today on behalf of Michelle Beal of Ellsworth and Nick Mavadones of Portland. Together, the three of us as Past Presidents of MMA served as members of the 2018 Ethel N. Kelley Memorial Award Committee. I also want to thank and recognize Theresa Chavarie, MMA Member Relations Manager who assisted the committee with their work.

Before I announce the recipient, I want to tell you a bit about the person for whom this award is named. Ethel Kelley devoted 45 years of service to MMA from its founding in 1936 until her death in 1981. The award honors her contributions to our Association and to the cause of strong local government in Maine.

In 1986, the Executive Committee honored her memory by recognizing other volunteers and employees of municipal government who display the same commitment and devotion to their communities as Mrs. Kelley did to MMA.

The criteria for a nominee includes:

- Being dedicated to the cause of good local government
- Has conscientiously served local government and made this a lifetimes achievement for 20 years or more
- Has demonstrated the capability and willingness to hold the community together
- Has a selfless concern for others in the community
- Has not received full recognition for service in local government; and
- Is currently serving or has retired in the last 2 years

It is now my pleasure to announce this year's award recipient. However, after I announce the individual, I am going to share with you the reasons why the three of us believe our recipient is so deserving on this award.

The 2018 Ethel N. Kelley Memorial Award recipient is Chief Michael Gahagan, Chief of Police for the great City of Caribou.

Mike has served Caribou for a total of 45 outstanding years and has served as Police Chief since 2005. Over the years he has also held the position of Interim City Manager when the City was in transition during management searches. Mike is "that guy" that the community and his colleagues can rely on. He is the steady voice of reason for his department and the community. He is highly respected by his employees, colleagues, and the law enforcement community around Maine. This is evidenced by the high number of current and former employees and Mike's family who are here with us today to celebrate this award with him.

In addition to the nomination form received by the City Manager, Mike's nomination was accompanied by scores of letters of support from former City Managers, Mike's fellow department heads, the Maine Chiefs of Police Association and members of the Caribou business community and non profit sectors.

Said one Caribou businessman, “he brings a sense of calm to the administration and the community is comforted knowing that the Chief is at the helm. His affable personality pulls people together as they work collaboratively to do the city’s business and demonstrated Mike’s ability to lead,”

Another nominator wrote, “The Chief has always been there to guide me through what I believe to be large issues, as routine day to day operations of a city official,”.

Mike is always looking to give back more to the City in other non law enforcement ways. As evidenced by his work to help create a program to deliver food to elderly shut ins in the Caribou area to help reduce food insecurity that is a growing problem in rural Maine.

Mike is also a force to be reckoned with on the fight against drugs in our communities. Mike was a founding member of the Caribou Alcohol and Drug Education Team (CADET) formed in 1992. This group was formed as a proactive means of educating youth and parents to prevent use and abuse before it otherwise impacted Caribou’s residents. Over 25 years later, that program still exists today. Mike is also a member of the Aroostook County Sexual Assault Program, the Fight Crime/Invest in Kids Program and is an advisory board member of the Caribou High School Law Enforcement Education Program.

Ladies and Gentlemen, please join me in recognizing Chief Michael Gahagan, as the 2018 Ethen N. Kelley Memorial Award recipient.



Councilor \_\_\_\_\_ introduced the following ordinance:

Ordinance No. 06, 2018 Series  
City of Caribou  
County of Aroostook  
State of Maine

**AN ORDINANCE AMENDING CHAPTER 17 General Assistance**

Short Title: An Ordinance Amending General Assistance Guidelines.

The City Council of the City of Caribou, County of Aroostook, State of Maine, pursuant to the requirements of the City of Caribou Charter, Section 2.11 (1) does ordain the following:

**Section 1. Amendments to Ordinance.**

**A. Appendix A of Chapter 17 of the Caribou City Ordinances is hereby amended to read as follows:**

**OVERALL MAXIMUMS**

<b>County</b>	<b>Persons in Household</b>					
<b>Aroostook</b>	1	2	3	4	5	6
	\$622.00	662.00	773.00	1016.00	1112.00	1187.00

Add \$75 for each additional person

**B. Appendix B of Chapter 17 of the Caribou City Ordinance is hereby amended to read as follows:**

The maximum amounts allowed for food are established in accordance with the U.S.D.A. Thrifty Food Plan. As of October 1, 2018, those amounts are:

**2017-2018 FOOD MAXIMUMS**

<b>Number in Household</b>	<b>Weekly Maximum</b>	<b>Monthly Maximum</b>
1	\$44.65	\$192.00
2	\$82.09	\$353.00
3	\$117.44	\$505.00
4	\$149.30	\$642.00
5	\$177.21	\$762.00
6	\$212.56	\$914.00
7	\$235.12	\$1011.00
8	\$268.60	\$1155.00

**NOTE:** For each additional person add \$144.00 per month.

**C. Appendix C of Chapter 17 of the Caribou City Ordinance is hereby amended to read as follows:**

A listing of the maximum levels of assistance for housing (both heated and unheated).

Number of Bedrooms	UNHEATED		HEATED	
	Weekly	Monthly	Weekly	Monthly
0	\$112	\$483	\$131	\$565
1	\$115	\$496	\$140	\$600
2	\$133	\$572	\$163	\$700
3	\$180	\$776	\$217	\$932
4	\$192	\$826	\$236	\$1016

**D. Appendix D of Chapter 17 of the Caribou City Ordinance is hereby amended to read as follows:**

**NOTE:** For an electrically heated dwelling also see Appendix E – Heating Fuel. But remember, an applicant is *not automatically* entitled to the “maximums” established – applicants must demonstrate need.

- 1) **Electricity Maximums for Household *Without* Electric Hot Water:** The maximum amounts allowed for utilities, for lights, cooking and other electric used excluding electric hot water and heat:

<u>Number in Household</u>	<u>Weekly</u>	<u>Monthly</u>
1	\$14.00	\$60.00
2	\$15.70	\$67.50
3	\$17.45	\$75.00
4	\$19.90	\$86.00
5	\$23.10	\$99.00
6	\$25.00	\$107.00
<b>NOTE:</b> For each additional person add \$7.50 per month		

- 2) **Electricity Maximums for Household With Electrically Heated Hot Water:** The maximum amounts allowed for utilities, hot water, for lights, cooking and other electric uses *excluding* heat:

<u>Number in Household</u>	<u>Weekly</u>	<u>Monthly</u>
1	\$20.65	\$89.00
2	\$23.75	\$102.00
3	\$27.70	\$119.00
4	\$32.25	\$139.00
5	\$38.75	\$167.00
6	\$41.00	\$176.00
<b>NOTE:</b> For each additional person add \$10.00 per month		

**NOTE:** For electrically heated household, the maximum amount allowed for electrical utilities per month shall be the sum of the appropriate maximum amount under this subsection and the appropriate maximum for the heating fuel as provided in Appendix E.

This ordinance, being introduced on October 9, 2018 and a public hearing being held on November 13, 2018 was duly passed by the City Council of the City of Caribou, Maine, this \_\_\_\_\_ day of \_\_\_\_\_ 2018.

\_\_\_\_\_  
David Martin, Mayor

\_\_\_\_\_  
R. Mark Goughan, Councilor

\_\_\_\_\_  
Nicole L. Cote, Deputy Mayor

\_\_\_\_\_  
Timothy C. Guerrette, Councilor

\_\_\_\_\_  
Philip J. McDonough II, Councilor

\_\_\_\_\_  
Hugh Kirkpatrick, Councilor

\_\_\_\_\_  
Joan Theriault, Councilor

Attest:

\_\_\_\_\_  
Jayne R. Farrin, City Clerk

Ordinance Introduced by Councilor \_\_\_\_\_  
on \_\_\_\_\_, 2018

**Ordinance No. 07, 2018 Series**  
**City of Caribou**  
**County of Aroostook**  
**State of Maine**

**AN ORDINANCE AMENDING CHAPTER 13, SECTION 13-202, ZONING MAP**

Short Title: An Ordinance amending the Caribou Zoning Map.

**WHEREAS**, the City of Caribou is a Local Unit of Government under the State of Maine and is granted home rule authority under Maine Revised Statutes, Title 30-A, §3001; and

**WHEREAS**, the City of Caribou has adopted Chapter 13, Land Use Ordinances as part of its ordinances and regulations, which outline land use laws and zoning regulations; and

**WHEREAS**, a request has been made to amend the official zoning map in order to facilitate the development of land and properties for the economic benefit of the community; and

**WHEREAS**, the City Planning Board conducted a public hearing on October 11, 2018 to receive comment on the proposal, which hearing was preceded by the notification of affected land owners and the general public in accordance with city notification procedures, and

**WHEREAS**, the City Planning Board has forwarded a positive recommendation to the City Council for the proposed rezoning.

**NOW THEREFORE**, the City Council of the City of Caribou, County of Aroostook, State of Maine, pursuant to the requirements of the City of Caribou Charter, Section 2.11, does ordain the following:

**Section I. Zoning Map Amendment**

The following changes are made to the Zoning map and further illustrated on the attached Exhibit A:

- 1) Property on Washburn Street (Map 32 lot 48) being changed from Commercial 2 (C-2) to Residential 2 (R-2).
- 2) Properties on Washburn Street (Map 32 lots 48-A and 49) being changed from Residential 1 (R-1) to Residential 2 (R-2).
- 3) Properties along Paris Snow Drive (Map 26 Lots 61, 63, 64, 67, 70, 73, 75 and 77) and properties along Marshall Avenue (Map 26 Lots 15-A, 15-B, 25 and 78) being changed from Residential 1 (R-1) to Residential 2 (R-2).

**Section II. Severability**

If any part of this ordinance or the application thereof to any person or circumstances shall, for any reason, be adjudged by a court of competent jurisdiction to be unconstitutional or invalid, such judgment shall not affect, impair or invalidate the remainder of this ordinance or the application thereof to other persons and circumstances, but shall be confined to its operation to the section, subdivision, sentence or part of the section and the persons and circumstances directly involved in the controversy in which such judgment shall have been rendered. It is hereby declared to be the intent of the City Council that this section would have been adopted if such invalid section, provisions, subdivision, sentence or part of a section or application had not been included.

**Section III. Posting and Effective Date**

This ordinance, being introduced on November 13, 2018 and a public hearing being held on November 20, 2018 was duly passed by the City Council of the City of Caribou, Maine, this \_\_\_\_\_ day of \_\_\_\_\_ 2018. This ordinance shall become effective 14 days after adoption by the Council.

\_\_\_\_\_  
David Martin, Mayor

\_\_\_\_\_  
R. Mark Goughan, Councilor

\_\_\_\_\_  
Nicole L. Cote, Deputy Mayor

\_\_\_\_\_  
Timothy C. Guerrette, Councilor

\_\_\_\_\_  
Philip J. McDonough II, Councilor

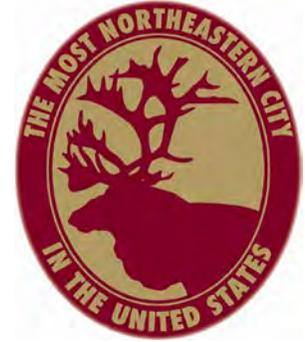
\_\_\_\_\_  
Hugh Kirkpatrick, Councilor

\_\_\_\_\_  
Joan Theriault, Councilor

Attest:

\_\_\_\_\_  
Jayne R. Farrin, City Clerk





## MEMO

TO: Caribou City Council Members and Department Heads  
FROM: Dennis Marker, City Manager  
RE: Budget Revision #2  
DATE: October 30, 2018

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### **PUBLIC HEARING AND DISCUSSION ITEM**

Based on the Council direction, I've made several adjustments to the 2019 expenses and capital budget numbers (see below) which represent a 3% increase in general expenses from the 2018 budget. Total general expenses and capital expenditures are shown as \$10,109,852. Expenses related to enterprise funds would be an additional \$552,420.

I've also prepared revenue estimates for 2019 for the Council to compare with the expenses. Total general revenues, \$10,277,350, are expected to exceed expenses by \$167,497. Although this appears positive, it is only possible with the anticipated \$615,000 disbursement from Aroostook Waste Solutions. Without that disbursement the city expenses would exceed revenues by \$447,503. Most of that overrun is due to major road projects planned on High Street and the River Road this year. Due to estimated revenues, the proposed budget does not anticipate tapping into the city's unexpended appropriations fund balance (i.e. rainy-day fund) although this may be necessary to avoid financing smaller capital projects in the near future.

Over the next three years, (see 2019 Capital Plan pg. 4) the city will need to make some tough decisions about capital projects. How much funding will be allocated toward road repairs and parking lots, building roof and heating system maintenance, new tax credit programs, a public safety building and even saving toward major equipment purchases? Financing projects that can save long term money must be balanced by the city's ability to increase revenues in a sustainable way.

### **Budget Adjustments to General Expense Funds since Budget Forum (October 29, 2018)**

#### **10 - General Government**

- 1) Reduced Wages by \$15,000 due to anticipated retirement of Clerk and replacement with 29-hour part-time clerk. Wages already include additional part-time 29-hour clerk. This change includes reduction in Social Security (\$1,572), Retirement (\$478), and Health Insurance (\$11,674)
- 2) Reduced legal fees by \$2,500
- 3) Workers compensation increased \$250 per insurance provider quote for 2019.
- 4) Reduced Health Insurance line by \$2,940 due to not needing 100% HRA funding this year. The HRA account has been built up due to non-use and thus reduces the need for a full allocation into it this year. This will vary depending on employee use each year.

With the above changes, the General Government fund expenses will be 31.7% lower than 2018. The biggest change within this department is the moving of ambulance billing back into the Fire/EMS department budgets.

## **20 - General Assistance**

- 1) Reduced Health Insurance line by \$180 due to not needing 100% HRA funding this year.

## **22 - Tax Assessing**

- 1) Reduced wages for Plumbing inspector by \$6,000. This also reduced social security by \$459. Due to reduction in monies being set aside for future quarterly revaluations, it is imperative that additional help be provided with building inspections. This will free up time for the assessor and deputy assessor to focus on additional inspections and revaluation updates.
- 2) Reduced Health Insurance line by \$1,200 due to not needing 100% HRA funding this year.

Even with the above cuts, Tax assessing is looking to have an 8.6% increase from the 2018 budget. This is primarily due to the wages for an inspector for the RSU project and adding expenses related to a vehicle into the department.

## **24 - Library**

- 1) Additional PT (20 hour) staff changed to 2 PT (10/15 hour) staff members. One will help cover weekends and the other the archives during the day. The librarian has indicated they can eke by with just the 15-hour archive person.
- 2) Reduced \$200 from computer maintenance line due to change in subscription services.
- 3) Increased Copier Rental line by \$900 to reflect truer rental expenses.
- 4) Split Library Programs line to reflect separation of funding between programs and archive. \$700 to programs, which is the same as last year. \$500 to archival programs.
- 5) Workers compensation line adjusted up \$64 per insurance provider quote for 2019.

The overall Library budget will be 4.7% lower than 2018. This is primarily due to changes in personnel and the resulting wage reductions.

## **31 - Fire/EMS**

- 1) Reduced new equipment by \$900 which still provides a \$500 increase over the budget in 2018.
- 2) Health insurance costs have been separated between Fire/EMS and Ambulance Billing. HRA funding was not included in Health Insurance costs last year but are shown this year.
- 3) Reduced Uniform allowance by \$500, which sets budget line to last year's budget amount of \$8,000. Department requested \$9,500 for 2019.
- 4) Reduced vehicle repairs by \$1,000, which still provides a \$2,000 increase over the 2018 budget.
- 5) Worker's compensation line reduced by \$15,000 per insurance provider quote for 2019.
- 6) Reduced Health Insurance line by \$5,760 due to not needing 100% HRA funding this year. Health Insurance for Ambulance Billing reduced by \$480 for the same reason.

After the above changes, the Fire/EMS department will have a 15.4% increase above 2018 numbers. Most of this increase comes from rolling the ambulance billing staff and supplies

back into the Fire/EMS department. However, the proposed budget is \$133,030 lower than the 2017 budget when ambulance billing was still included in the department.

### **35 - Police**

- 1) Reduced Regular Wages by \$5,720 which was a duplication of wages for PT (10 hr) janitor position in department. Social security remained the same.
- 2) Reduced Janitorial Services by \$780 to reflect true janitorial contract prices and wages for PT (10 hr) employee.
- 3) Added \$800 of funding for new phones in cruisers under line 015-01 and a corresponding \$800 increase to telephone services under 015-02.
- 4) Reduced Gas/Oil/Filters by \$500 which is back to requested amount and the same as the 2018 budget.
- 5) Reduced Equipment for Reserve Officers (089-01) by \$2,000. Historic use of this line has been significantly lower than the requested \$4,500.
- 6) Cost for Animal Shelter Services contract increased by \$740 based on recently submitted contract for services agreement for 2019.
- 7) Workers compensation fund increased by \$2,800 per insurance provider quote for 2019.
- 8) Reduced Health Insurance line by \$6,000 due to not needing 100% HRA funding this year.
- 9) Increased wages to account for replacing position vacated by Officer St Peter when he took the SRO position.

The police department is looking at a 10.7% increase from 2018. Most of this comes from personnel change and wages. The department is looking to restructure with 2 additional sergeants replacing 2 officers and the Council is working to adjust officer wages to try and retain and attract officers in the department.

### **38 - Protection**

- 1) The Streetlight budget covers the power costs for street lights. The city has been investigating purchase of the street lights and conversion to LED lights to save money. It has been found that those two steps can be done independently, and both could provide significant savings. Assuming the city acquires the street lights this line has been reduced by 40% for a savings of nearly \$50,000. The anticipated contract with Realterm energy will provide maintenance on the new LEDs which is reflected in the capital maintenance expenses and debts.
- 2) CUD confirmed that rather than a previously believed 10% water increase the District is considering a max 3% water increase. This lower increase reduced the overall water expenses by about \$500. However, the rate increase was not previously applied to the hydrant rate, which, when applied, caused a \$12,300 budget increase.

### **40 - Public Works**

- 1) Reduced Overtime budget by \$2,000. This leaves \$100,000 in the budget, which is slightly higher than past four years OT expenses, even with a 3% increase in wages for the union this year. Social Security was reduced by \$153 accordingly.
- 3) Workers Compensation allocation was reduced by \$7,881 per insurance provider quote for 2019.

4) Diesel Fuel was reduced by \$4,900 to \$98,000 which is still a 3.2% increase from last year. Diesel fuel prices are projected to remain steady in 2019 by the US Energy Information Administration.

5) Increased Health Insurance line by \$8,520 to include 60% of HRA funding.

The Public works budget is only 1.7% above 2018 budget. Being the largest department on the budget sheet, this still means an increase of nearly \$38,000. Biggest contributor to this increase is liquid asphalt pricing, which went up \$30,000. Other factors include health insurance based on the plans selected by the employees, diesel fuel, and wages. For the most part, the Public Works line items have remained the same or gone down this year to offset increases in materials and benefits.

## **50 - Recreation**

- 1) Reduced projected power costs at new Teague Park by \$250. Park will not be open for use until September so limited power usage is expected.
- 2) Reduced power costs at Soucy Park by \$500. Even with additional programs at the park this past year, the consumption was not more than \$1,000.
- 3) Worker's Compensation line adjusted up \$2,113 per insurance provider quote for 2019.
- 4) Reduced Health Insurance line by \$1,200 due to not needing 100% HRA funding this year.

The Recreation department is looking at a 7.1% increase (\$34,852) from 2018. Health insurance costs increased more than \$17,000 and wages for part time staff went up by \$8,000. Additional maintenance is going to be done in the recreation center and additional money will be needed for improvements and maintenance around the new Teague Park.

## **51 - Parks**

- 1) Reduced Building Supplies budget by \$300 to \$1,500 which is still \$200 more than 2018 budget.

The parks budget is down 5.9% from 2018. This is primarily due to a change in employment and the new employee selecting to waive health coverage through the city.

## **60 - Airport**

- 1) Reduced Building Maintenance by \$1,000 to \$3,000 which is a 25% decrease from 2018. Many maintenance issues were resolved in 2018.
- 2) Reduced snow plowing by \$1,000 to \$8,000 which is still a 33% increase over 2018. Loader is needing more repairs this year and should be considered for replacement in less than 5 years.
- 3) Reduced AvGAS refueling budget by \$2,500. This provides for a 1,000 gallon refuel drop at \$5.00 per gallon rather than a 1,500 gallon refuel. Delivery price of a full load averages \$4.40 per gallon. Dave Ouellette has reported the current amount of gas in the tanks is about 6,000 gallons. Fuel prices have dropped by more than \$0.45 in the past month and it is possible to piggy back on a fuel purchase with Frenchville before the end of 2018 to take advantage of the current pricing. In such event, we may be able to have a new FBO on the field before another refueling is mandated upon us in 2019.

The priority for the airport will need to be getting a new FBO in place as soon as possible. While the budget only increased by \$4,000 (10.6%) from 2018, the additional time and

energy needed to maintain the fuel system and facilities takes away from other priority public works projects.

## **70 - Insurance and Retirement**

- 1) Worker's Compensation line deleted due to expenses already coming from general government 10-01 account. Reduced budget by \$5,545.
- 2) Reduced the compensated absences fund by \$20,000. These funds accumulate each year to cover banked vacation and sick leave buy-outs with current reserves being around \$170,000. The city's current liability for banked time is over \$630,000. It is hoped that retirements and employment terminations will not occur so frequently as to "break the bank."

The 16.5% reduction in budget under insurance and retirement is due to reduction in funds allocated toward compensated absences. One employee is expected to retire this year and possibly a second. The amount of funds budgeted, along with the amount in reserve should cover these buy-outs.

## **75 - Contributions**

In support of the City's commitment to being an age friendly community and at the request of Mayor Martin, I added a contribution to Aroostook Agency on Agency for \$4,600. These funds would support additional programs and services which the city is not staffed to provide but benefit many in our community.

## **80 - Unclassified**

Reduced Abatements by \$5,000 to \$20,000. This equates to a 33% reduction from the 2018 budget.

## **85 - Capital Expenses**

I apologize for the confusion in capital requests at the budget forum. The numbers provided in the more graphical format showed the actual anticipated expenses. The spreadsheet I showed Monday night accounted for use of some of the existing reserves, which resulted in a lower capital request number. The attached capital information sheets show actual anticipated expenses and use of capital reserves with the bottom line showing total new appropriation amounts being requested.

- 1) Reduced Brownfield funding grant match to \$0. City expenses to date can be counted toward matching funds. We will be applying for a \$500,000 EPA grant this year and can show \$80K in city funds and \$100K in NBRC funds already spent as match.
- 2) General Government. Duplicated purchase of 2 computers was removed, saving \$1,200.
- 3) Tax Assessing. Deferred setting aside \$38,890 for Quarterly revaluation help. Additional PT work by inspector on retainer should help offset this reduction and enable more time for assessing staff to catch up on land and property evaluations.
- 4) Public Works. Reduced the amount anticipated for High Street reconstruction by \$95,000 but increased replenishment of the fund with \$110,000 so that the \$180,000 High Street project can be completed.
- 5) Public Works. River Road repairs are estimated to cost \$1.4M. If the city can finance those repairs with a 10-year loan at 3.5%, the annual payments will be roughly \$169,000. In future years, other debt payments can be rolled into the road bond to pay off the road in 8 years.

- 6) Police. Deferred reserving funds for new CAD police software. This will cost around \$100K and is mandated to be complete by 2021.
- 7) Parks. Reduced Teague park improvements in 2019 from \$113K to \$35K. This will provide some funds to start splash pad area work which will be completed in 2020 with additional funds. The \$35K can be covered with existing park improvement reserves.
- 8) Reduced allocation of funds to parking lot maintenance by \$15K. Current reserve has \$94K which will cover most work anticipated in 2019. Will need to budget for larger reserves in 2020 and 2021 to cover major work at the mall and at 60 Access Highway.
- 9) Reduced request for LED street lights by \$12K. This still provides additional \$20K to the current reserve amount of \$35K, which will make the initial payment on the \$340,000 loan for the street light purchase and changeout to LEDs. Anticipated loan payoff is 3.5 years at 4% (loan terms not yet finalized).
- 10) **New Tax Credit Program.** It is assumed that the new Senior Homestead tax credit program will begin in 2020 after the city has finalized program details and processes.

### **Budget Adjustments to Enterprise Expense Funds since Budget Forum (October 29, 2018)**

#### **11 - Economic Development**

- 1) Reduced Health Insurance line by \$720 due to not needing 100% HRA funding this year.

The Economic Development funds are anticipated to increase slightly this year with the creation of the Caribou Senior Housing TIF district. Overall the funds will increase by almost 6% and have a corresponding increase in expenses. One of the major expenses planned for 2019 is the design of a new public safety facility. The downtown TIF plan allocated \$1.1M toward a new fire station. The design costs are expected to be close to \$85,000.

#### **24 & 96 Housing & FSS**

The detail lines for Housing and FSS reflect the requested budgets as per the Housing board and the Manager's recommended budget based on historic use where information was available. The overall results within these departments is a 3.6% increase for Housing (\$3,185) and 6.7% increase for FSS (\$2,909) over the 2018 budget.

## DRAFT 2019 Expenses

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Projected Revenue (2019)
		Approved Budget	Year End Actual	Approved Budget	YTD (11-2)	% Spent	Requested	Manager Adjusted	% Change from 2018	
<b>GENERAL EXPENSE FUNDS</b>										
10 General Government	\$ 720,130	\$ 796,368	\$ 730,857	\$ 1,036,288	\$ 682,822	66%	\$ 707,359		-31.74%	\$ 6,606,236
12 Chamber / Nylander Museum	\$ 26,623	\$ 8,890	\$ 14,241	\$ 14,241	\$ 5,283	45%	\$ 10,153		-12.99%	\$ -
17 Health and Sanitation	\$ 217,168	\$ 249,737	\$ 249,848	\$ 250,536	\$ 165,310	66%	\$ 250,196		-0.14%	\$ 615,000
18 Municipal Building	\$ 63,320	\$ 69,940	\$ 57,166	\$ 70,896	\$ 41,923	59%	\$ 61,124		-13.78%	\$ 4,000
20 General Assistance	\$ 59,576	\$ 71,684	\$ 55,940	\$ 68,362	\$ 37,095	54%	\$ 66,427	\$ 66,248	-3.09%	\$ 25,300
22 Tax Assessing	\$ 169,697	\$ 185,745	\$ 189,865	\$ 256,395	\$ 120,341	47%	\$ 276,856	\$ 278,526	8.63%	\$ 724,700
23 Code Enforcement										\$ 6,100
24 Library	\$ 203,434	\$ 215,600	\$ 204,539	\$ 223,304	\$ 143,069	64%	\$ 229,628	\$ 212,898	-4.66%	\$ 6,600
31 Fire and Ambulance	\$ 2,268,342	\$ 2,398,973	\$ 2,286,801	\$ 1,964,485	\$ 1,278,051	65%	\$ 2,166,881	\$ 2,265,943	15.35%	\$ 1,911,389
35 Police	\$ 1,331,074	\$ 1,485,259	\$ 1,445,691	\$ 1,509,892	\$ 1,019,742	68%	\$ 1,656,679	\$ 1,671,217	10.68%	\$ 112,910
38 Protection	\$ 418,632	\$ 439,777	\$ 439,777	\$ 456,476	\$ 288,001	62%	\$ 419,137		-8.18%	\$ -
39 Emergency Management	\$ 16,037	\$ 23,187	\$ 13,435	\$ 15,237	\$ 5,327	35%	\$ 14,561		-4.43%	\$ 2,600
40 Public Works	\$ 1,967,994	\$ 2,162,607	\$ 2,162,997	\$ 2,256,885	\$ 1,160,767	51%	\$ 2,323,907	\$ 2,294,458	1.66%	\$ 202,415
50 Recreation	\$ 417,917	\$ 458,787	\$ 491,316	\$ 491,316	\$ 320,858	65%	\$ 521,600	\$ 526,169	7.09%	\$ 23,500
51 Parks	\$ 146,567	\$ 143,391	\$ 142,986	\$ 155,360	\$ 102,289	66%	\$ 148,893	\$ 146,202	-5.89%	\$ 2,250
60 Airport	\$ 36,772	\$ 33,085	\$ 39,122	\$ 37,463	\$ 72,208	193%	\$ 41,448		10.64%	\$ 17,000
61 Caribou Trailer Park	\$ 15,503	\$ 17,027	\$ 17,027	\$ 15,387	\$ 6,524	42%	\$ 15,633		1.60%	\$ 17,350
65 Cemeteries	\$ 7,399	\$ 6,850	\$ 7,125	\$ 6,850	\$ 4,872	71%	\$ 6,850		0.00%	\$ -
70 Insurance and Retirements	\$ 127,879	\$ 109,800	\$ 160,054	\$ 109,759	\$ 87,291	80%	\$ 91,700		-16.45%	\$ -
75 Contributions	\$ -	\$ -	\$ -	\$ -			\$ 4,600	\$ 4,600	NA	\$ -
80 Unclassified	\$ 53,665	\$ 55,800	\$ 39,573	\$ 50,250	\$ 20,862	42%	\$ 40,250		-19.90%	\$ -
85 Capital Improvements	\$ 679,357	\$ 444,088	\$ 444,088	\$ 825,690	\$ 726,690	100%	\$ 985,180		19.32%	\$ -
<b>Sub Totals</b>	<b>\$ 8,947,086</b>	<b>\$ 9,376,594</b>	<b>\$ 9,192,451</b>	<b>\$ 9,815,072</b>	<b>\$ 6,289,326</b>	<b>64%</b>	<b>\$ 10,039,063</b>	<b>\$ 10,109,852</b>	<b>3.00%</b>	<b>\$ 10,277,350</b>
<b>ENTERPRISE EXPENSE FUNDS</b>										
11 Economic Development	\$ 347,145	\$ 399,171	\$ 399,171	\$ 344,863	\$ 175,841	51%	\$ 366,705	\$ 365,186	5.89%	\$ 369,420
24 Housing	\$ 78,044	\$ 96,452	\$ 86,891	\$ 89,006	\$ 62,394	70%	\$ 92,735	\$ 92,353	3.76%	\$ 90,000
52 Snow Trail Maintenance	\$ 42,059	\$ 42,949	\$ 43,364	\$ 45,139	\$ 53,458	118%	\$ 55,274	\$ 53,024	17.47%	\$ 43,750
96 Section 8 FSS	\$ 53,986	\$ 56,870	\$ 56,421	\$ 43,600	\$ 42,473	69%	\$ 46,509	\$ 46,509	6.67%	\$ 49,250
<b>Sub Totals</b>	<b>\$ 521,234</b>	<b>\$ 595,442</b>	<b>\$ 585,847</b>	<b>\$ 522,608</b>	<b>\$ 334,166</b>	<b>64%</b>	<b>\$ 561,223</b>	<b>\$ 557,072</b>	<b>6.59%</b>	<b>\$ 552,420</b>
<b>TOTAL ALL EXPENSE FUNDS</b>										
	<b>\$ 9,468,320</b>	<b>\$ 9,972,036</b>	<b>\$ 9,778,298</b>	<b>\$ 10,337,680</b>	<b>\$ 6,623,492</b>	<b>64%</b>	<b>\$ 10,600,286</b>	<b>\$ 10,666,924</b>	<b>3.18%</b>	<b>\$ 10,829,770</b>

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			Requested	Manager Adjusted	% Diff from 2018	2019	Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %					
<b>10 General Government</b>											
<b>001 Salaries</b>											
01 Regular Pay	\$ 382,738	\$ 432,427	\$ 375,638	\$399,708	\$ 428,304	107%	\$ 375,980	-5.9%		TBD Waiting on Wage Policy. Anticipated 2% COLA. Add PT Clerk (\$18,000), Add 2nd PT Clerk (\$14,000). One Clerk retiring	
09 Ambulance Billing Pay	\$ 83,335	\$ -	\$ -	\$92,653	\$ 92,278	100%	\$ -	-100.0%		Move to Fire/EMS	
<b>002 City Council Salaries</b>											
01 Council Salaries	\$ 12,330	\$ 12,450	\$ 11,990	\$12,550	\$ 7,877	63%	\$ 12,550	0.0%			
<b>003 Office Supplies</b>											
01 Postage	\$ 4,112	\$ 4,000	\$ 4,076	\$6,500	\$ 4,841	74%	\$ 5,000	-23.1%			
02 Advertising	\$ 3,914	\$ 4,000	\$ 4,250	\$3,500	\$ 3,712	106%	\$ 4,000	14.3%			
03 Copier Rental	\$ 5,124	\$ 4,800	\$ 5,821	\$5,000	\$ 5,014	100%	\$ 5,100	2.0%			
05 Printer Ink	\$ 1,413	\$ 2,000	\$ 1,245	\$1,950	\$ 1,435	74%	\$ 1,600	-17.9%			
07 Paper	\$ 1,271	\$ 1,400	\$ 1,442	\$1,400	\$ 743	53%	\$ 1,400	0.0%			
08 Office Supplies	\$ 8,733	\$ 9,000	\$ 7,506	\$11,000	\$ 10,384	94%	\$ 10,000	-9.1%			
09 Ambulance Billing Supplies	\$ 6,670	\$ 8,500	\$ -	\$8,000	\$ 20,235	253%	\$ -	-100.0%		Move to Fire/EMS	
10 Annual Report	\$ 1,111	\$ 1,100	\$ 1,146	\$1,000	\$ 1,111	111%	\$ 1,100	10.0%			
13 - Office Supplies - Houlton				\$0						Move to Fire/EMS	
14 - Office Supplies - Calais				\$0						Move to Fire/EMS	
16 - Office Supplies - Island Falls				\$0						Move to Fire/EMS	
17 - Patten				\$0						Move to Fire/EMS	
<b>005 General Govt. Legal Fees</b>											
04 Legal Fees	\$ 21,904	\$ 15,000	\$ 27,788	\$20,000	\$ 8,661	43%	\$ 17,500	-12.5%			
<b>007 Audit</b>											
01 Audit	\$ 16,000	\$ 16,000	\$ 16,000	\$16,500	\$ 16,250	98%	\$ 16,500	0.0%			
<b>008 Computer Maintenance</b>											
01 Computer Maintenance	\$ 41,569	\$ 39,800	\$ 46,216	\$42,500	\$ 25,284	59%	\$ 47,200	11.1%		Oak Leaf Contract \$46,000, replace 2 computers (\$1,200)	
02 Hosted Services	\$ 6,806	\$ 6,700	\$ 7,496	\$6,700	\$ 7,846	117%	\$ 7,500	11.9%		Contractual Obligation through 2019	
<b>009 Professional Dues</b>											
01 Subscriptions	\$ -	\$ -	\$ -	\$0	\$ -						
04 Professional Dues	\$ 11,246	\$ 12,000	\$ 10,294	\$12,000	\$ 11,500	96%	\$ 12,000	0.0%		Clerks - AMCA, MTCCA, NEMCA, IIMC Finance - \$395 memberships in MMTCT, GFOA	
<b>010 Travel Expenses</b>											
01 Mileage	\$ 1,967	\$ 1,500	\$ 2,365	\$1,200	\$ 1,803	150%	\$ 1,800	50.0%			
02 Meals & Lodging	\$ 2,831	\$ 3,500	\$ 2,449	\$3,000	\$ 2,467	82%	\$ 4,500	50.0%		Admin: 3 conferences (6 nights), Finance: 3 conferences (6 nights), Clerks: 2 conference (4 nights) New Clerk Training, Finance: MMEHT local (Jess, Carl), Cash Management (Jess, Holly), Tax Lien (Jess), Excise Tax (Jess), May MMTCTA conference (Holly, Carl), I've got the Job (Carl), MMA conference (Carl) state, GFOA New England/National (Carl)	
04 Conference Fees	\$ 1,500	\$ 1,800	\$ 1,454	\$1,500	\$ 1,200	80%	\$ 1,600	6.7%			
05 Training Expenses	\$ -	\$ -	\$ 9	\$ -	\$ -	0%					
<b>011 Training &amp; Education</b>											
02 Training & Education	\$ 1,325	\$ 1,600	\$ 1,215	\$1,500	\$ 1,950	130%	\$ 1,800	20.0%		New Clerk Training, NNECAPA, 3 online webinars	
<b>012 Elections</b>											
01 Elections	\$ 6,096	\$ 5,800	\$ 5,932	\$8,000	\$ 3,746	47%	\$ 7,000	-12.5%			
02 Contracted Expenses	\$ 2,196	\$ 2,000	\$ 2,036	\$3,000	\$ -	0%	\$ 2,500	-16.7%			
<b>013 Car Allowance</b>											
01 Car Allowance	\$ 800	\$ -	\$ -	\$ -	\$ -	0%					
<b>014 New Equipment</b>											
01 New Equipment	\$ 1,523	\$ 1,500	\$ 1,588	\$1,200	\$ 1,400	117%	\$ 1,300	8.3%			
<b>015 Telephone</b>											
01 Cell Phone	\$ 252	\$ -	\$ 252	\$450	\$ 427	95%	\$ 450	0.0%			
04 Telephone	\$ 6,742	\$ 7,200	\$ 6,154	\$7,200	\$ 6,086	85%	\$ 6,800	-5.6%			
<b>017 Communications</b>											
01 Web Site	\$ 225	\$ -	\$ -	\$ -	\$ -						
03 Internet	\$ 1,481	\$ 1,440	\$ 1,624	\$1,440	\$ 1,529	106%	\$ 1,550	7.6%			
<b>018 Health Insurance</b>											
01 Health Insurance	\$ 127,511	\$ 140,201	\$ 130,839	\$157,791	\$ 150,076	95%	\$ 106,707	-32.4%		3.64% increase as per insurance provider	
02 Ambulance Health Insurance	\$ -	\$ -	\$ -	\$25,163	\$ -	0%				Moved Ambulance Billing to Fire/EMS	
<b>019 Miscellaneous Expenses</b>											
01 Misc Expenses	\$ 3,995	\$ 1,500	\$ 8,360	\$1,500	\$ 550	37%	\$ 1,500	0.0%			
<b>020 Computers &amp; Typewriters</b>											
01-Computers & Typewriters	\$ -	\$ -	\$ -	\$0	\$ -	0%					
<b>034 Worker's Compensation</b>											
01 Worker's Compensation	\$ 2,778	\$ 4,825	\$ 2,778	\$4,815	\$ 4,900	102%	\$ 5,169	7.3%			
<b>036 Vehicle Insurance</b>											
01 - Vehicle Insurance	\$ 1,669	\$ 1,475	\$ 1,918	\$2,003	\$ 1,650	82%	\$ 2,000	-0.1%			
<b>038 Social Security</b>											
01 Social Security	\$ 28,417	\$ 33,081	\$ 27,213	\$37,666	\$ 42,407	113%	\$ 28,762	-23.6%			
<b>040 City &amp; State Retirement</b>											
01 City & State Retirement	\$ 11,635	\$ 17,069	\$ 10,253	\$16,976	\$ 13,255	78%	\$ 12,891	-24.1%		Removed Ambulance Billing. Linked to changes in Clerks	
<b>073 Vehicle Repairs</b>											
01 Vehicle repairs	\$ 1,092	\$ 900	\$ 1,748	\$750	\$ 2,850	380%	\$ 2,100	180.0%		Removed Ambulance Billing	
<b>074 Vehicle Tires</b>											
01 Tires	\$ -	\$ -	\$ -	\$500	\$ 1,203	241%	\$ 500	0.0%		2014 & 2016 Taurus	
<b>075 Gas/Oil/Filters</b>											
01 Gas/Oil/Filters	\$ 1,507	\$ 1,800	\$ 1,761	\$1,800	\$ 1,121	62%	\$ 1,000	-44.4%		Moved one vehicle into Tax Assessing	
<b>082 Bad Debt Allowance</b>											
01 Bad Debt Allowance	\$ -	\$ -	\$ -	\$100,000	\$ 90,412	90%				Move Ambulance Billing to Fire/EMS	
02 Collection Fee	\$ -	\$ -	\$ -	\$1,000	\$ 3,195	320%				Move Ambulance Billing to Fire/EMS	
<b>Totals</b>	\$ 720,130	\$ 796,368	\$ 730,857	\$ 1,036,288	\$ 977,702	94%	\$ -	\$ 707,359	-31.7%	18% below 2018	
<b>12 Chamber / Nylander Museum</b>											
<b>001 Salaries</b>											
01 Regular Pay	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
<b>003 Office Supplies</b>											
01 Postage	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
03 Copier Rental	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
05 Printer Ink	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
07 Paper	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
08 Office Supplies	\$ 735	\$ -	\$ 1,205	\$ 900	\$ 200	22%	\$ -	\$ 500	-44.4%		
<b>015 Telephone</b>											
04 Telephone	\$ 623	\$ 640	\$ 602	\$ 640	\$ 640	100%	\$ -	\$ 640	0.0%		
<b>017 Communications</b>											
01 Website	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		
03 Internet	\$ 760	\$ 720	\$ 840	\$ 720	\$ 720	100%	\$ -	\$ 720	0.0%		
<b>018 Health Insurance</b>											
01 Health Insurance	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!		

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>12 Nylander Cont'd</b>										
<b>019 Miscellaneous Expenses</b>										
01 Misc Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
							\$ -	\$ -	#DIV/0!	
							\$ -	\$ -	#DIV/0!	
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ 2,015	\$ 3,500	\$ 1,804	\$ 2,500	\$ 2,800	112%	\$ -	\$ 2,800	12.0%	increased visitors and hours
							\$ -	\$ -		
<b>027 Electricity</b>										
11 Electricity	\$ 874	\$ 1,200	\$ 884	\$ 954	\$ 1,000	105%	\$ -	\$ 1,000	4.8%	increased visitors and hours + 1% power increase
							\$ -	\$ -		
<b>028 Water</b>										
05 Water	\$ 1,143	\$ 1,100	\$ 1,172	\$ 1,200	\$ 1,300	108%	\$ -	\$ 1,400	16.7%	CUD 10% increase + additional use
							\$ -	\$ -		
<b>029 Sewer</b>										
01 Sewer	\$ 200	\$ 200	\$ 200	\$ 200	\$ 300	150%	\$ -	\$ 400	100.0%	CUD 50% rate increase + increased use
							\$ -	\$ -		
<b>030 Building Supplies</b>										
01 Building Supplies	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
							\$ -	\$ -		
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 1,872	\$ 200	\$ 4,077	\$ 3,000	\$ 500	17%	\$ -	\$ 1,200	-60.0%	
							\$ -	\$ -		
<b>032 Property Insurance</b>										
01 Property Insurance	\$ 1,572	\$ 1,330	\$ 1,410	\$ 1,464	\$ 1,464	100%	\$ -	\$ 1,493	2.0%	Assumes 2% increase
							\$ -	\$ -	#DIV/0!	
<b>038 Social Security</b>										
01 Social Security			\$ 146	\$ 91	\$ -	0%	\$ -	\$ -	-100.0%	
							\$ -	\$ -	#DIV/0!	
<b>068 Janitorial Services</b>										
01 Property Maintenance	\$ 1,903	\$ -	\$ 1,903	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
							\$ -	\$ -	#DIV/0!	
<b>Total</b>	\$ 15,232	\$ 8,890	\$ 14,241	\$ 11,669	\$ 8,924	76%	\$ -	\$ 10,153	-13.0%	13% reduction from 2018

<b>17 Health and Sanitation</b>										
<b>022 Health Officer</b>										
01 Health Officer	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	100%		\$ 500	0.0%	
<b>023 Tri-Community Landfill</b>										
01 Tri-Community Landfill	\$ 216,644	\$ 249,201	\$ 249,348	\$ 250,000	\$ 260,000	104%		\$ 249,660	-0.1%	Birdseye cleanup will raise our three year rolling average. Value provided by AWS 10/26/2018
<b>038 - Social Security</b>										
01 - Social Security	\$ 24	\$ 36	\$ -	\$ 36	\$ 36	100%		\$ 36	0.0%	
<b>Totals</b>	\$ 217,168	\$ 249,737	\$ 249,848	\$ 250,536	\$ 260,536	104%		\$ 250,196	-0.1%	

<b>18 Municipal Building</b>										
<b>024 Maintenance - Comm. Center</b>										
01 Maintenance - Comm. Center	\$ -	\$ -	\$ -	\$ -	\$ -	0%		\$ -	#DIV/0!	
02 Water & Sewer	\$ 1,022	\$ 1,000	\$ 621	\$ 1,000	\$ 1,100	110%		\$ 1,500	50.0%	CUD Rate Increase of 50%
03 Janitorial	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	#DIV/0!	
04 Electric	\$ 2,631	\$ 2,700	\$ 2,516	\$ 2,862	\$ 2,862	100%		\$ 2,900	1.3%	Assumed 1% EMERA increase
06 Lions Building	\$ 3,150	\$ 3,000	\$ 1,500	\$ 3,000	\$ -	0%		\$ -	-100.0%	Rely upon maintenance reserve for 2019
<b>025 Heating Fuel - Lions Building</b>										
01 Heating Fuel Lions Building	\$ 4,110	\$ 3,700	\$ 3,236	\$ 3,700	\$ 4,800	130%		\$ 4,000	8.1%	
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ 10,318	\$ 9,900	\$ 10,289	\$ 10,000	\$ 12,500	125%		\$ 11,000	10.0%	
<b>027 Electricity</b>										
11 Electricity	\$ 12,272	\$ 13,500	\$ 11,280	\$ 14,310	\$ 13,000	91%		\$ 13,500	-5.7%	
<b>028 Water</b>										
05 Water	\$ 854	\$ 950	\$ 792	\$ 975	\$ 1,000	103%		\$ 1,004	3.0%	CUD 10% rate increase
<b>029 Sewer</b>										
01 Sewer	\$ 527	\$ 600	\$ 483	\$ 600	\$ 750	125%		\$ 750	25.0%	CUD 25% rate increase
<b>030 Building Supplies</b>										
01 Building Supplies	\$ 3,059	\$ 5,000	\$ 3,070	\$ 4,500	\$ 4,000	89%		\$ 4,000	-11.1%	
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 7,207	\$ 10,000	\$ 6,326	\$ 13,000	\$ 12,000	92%		\$ 9,000	-30.8%	Major repair of hose tower is covered under capital expenses
03 Boiler Maintenance	\$ 6,130	\$ 6,000	\$ 6,000	\$ 5,000	\$ -			\$ 1,500	-70.0%	Ancillary maintenance and inspections
<b>032 Property Insurance</b>										
01 Property Insurance	\$ 1,065	\$ 950	\$ 914	\$ 949	\$ 949	100%		\$ 970	2.2%	
<b>033 Building Insurance-Comm. Ctr.</b>										
01 Building Ins., - Comm. Ctr.	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -		
<b>271 Contracted Services</b>										
01 Janitorial & Supplies	\$ 10,973	\$ 12,640	\$ 10,140	\$ 11,000	\$ 10,090	92%		\$ 11,000	0.0%	
<b>Totals</b>	\$ 63,320	\$ 69,940	\$ 57,166	\$ 70,896	\$ 63,051	89%		\$ 61,124	-13.8%	

<b>20 General Assistance</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 16,490	\$ 19,352	\$ 17,253	\$ 19,812	\$ 19,755	100%	\$ 20,208	\$ 20,208	2.0%	Assumes 2% COLA
<b>003 Office Supplies</b>										
01 Postage	\$ 87	\$ 110	\$ 76	\$ 110	\$ 87	79%	\$ 80	\$ 80	-27.3%	
05 Printer Ink	\$ 20	\$ -	\$ -	\$ -	\$ -			\$ -		
08 Office Supplies	\$ 38	\$ 50	\$ 39	\$ 50	\$ 50	100%	\$ 50	\$ 50	0.0%	
<b>006 Legal Fees</b>										
01 Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	#DIV/0!	
									#DIV/0!	
<b>010 Travel Exp</b>										
04 Conf Fee	\$ 139	\$ 150	\$ 238	\$ 250	\$ 199	80%	\$ 250	\$ 250	0.0%	
<b>011 Training &amp; Education</b>										
02 Training & Education	\$ 88	\$ 65	\$ 135	\$ 215	\$ 150	70%	\$ 200	\$ 200	-7.0%	
<b>014 New Equipment</b>										
01 New Equipment	\$ 100	\$ -	\$ -	\$ -	\$ -			\$ -		
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 6,545	\$ 7,737	\$ 7,014	\$ 8,291	\$ 8,039	97%	\$ 9,026	\$ 8,846	6.7%	3.64% rate increase. HRA spending not accounted for in last year's budget. HRA obligation funded at 60% based on HRA amounts remaining
<b>019 Miscellaneous Expenses</b>										
01 Misc. Expenses	\$ 24	\$ 50	\$ 51	\$ 150	\$ 79	53%	\$ 150	\$ 150	0.0%	
<b>038 Social Security</b>										
01 Social Security	\$ 1,186	\$ 1,480	\$ 1,307	\$ 1,516	\$ 1,380	91%	\$ 1,546	\$ 1,546	2.0%	Tied to wages
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 644	\$ 729	\$ 683	\$ 693	\$ 708	102%	\$ 707	\$ 707	2.1%	Tied to wages
<b>044 Reimbursements</b>										
01 Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ -			\$ -	#DIV/0!	
<b>051 Equipment Maintenance</b>										
05 Equipment Maintenance	\$ 942	\$ 960	\$ 900	\$ 1,025	\$ 960	94%	\$ 960	\$ 960	-6.3%	Tracker System Software

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>20 General Assistance Cont'd</b>										
<b>053 G.A. - City</b>										
01 G. A. City	\$ 33,255	\$ 39,500	\$ 28,244	\$ 35,000	\$ 24,291	69%	\$ 32,000	\$ 32,000	-8.6%	
02 - G.A. State	\$ 98	\$ 1,000	\$ -	\$ 750	\$ -		\$ 750	\$ 750	0.0%	
03 - GA - Nonreimbursible	\$ -	\$ 500	\$ -	\$ 500	\$ -		\$ 500	\$ 500	0.0%	
<b>Totals</b>	<b>\$ 59,576</b>	<b>\$ 71,684</b>	<b>\$ 55,940</b>	<b>\$ 68,362</b>	<b>\$ 55,698</b>	<b>81%</b>	<b>\$ 66,427</b>	<b>\$ 66,248</b>	<b>-3.1%</b>	

<b>22 Tax Assessing</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 114,161	\$ 122,641	\$ 128,821	\$ 180,453	\$ 175,500	97%	\$ 197,426	\$ 197,426	9.4%	2% COLA. Commercial/plumbing inspector retainer (10 hrs/wk)
02 Overtime Pay	\$ 2,221	\$ 1,500	\$ 2,951	\$ 1,000	\$ 1,637	164%	\$ 1,500	\$ 1,500	50.0%	
07 Salaries-Bd of Assessors	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	100%	\$ 1,500	\$ 1,500	0.0%	
<b>003 Office Supplies</b>										
01 Postage	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
05 Printer Ink	\$ 258	\$ 300	\$ 325	\$ 300	\$ 280	93%	\$ 300	\$ 300	0.0%	
08 Office Supplies	\$ 391	\$ 300	\$ 350	\$ 350	\$ 325	93%	\$ 300	\$ 350	0.0%	
<b>006 Legal Fees</b>										
01 Legal Fees	\$ 185	\$ 500	\$ 370	\$ 500	\$ -		\$ 500	\$ 500	0.0%	
<b>009 Professional Dues</b>										
02 IA00	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
04 Professional Dues	\$ 511	\$ 600	\$ 585	\$ 750	\$ -		\$ 862	\$ 862	14.9%	IAAO, NEAAO, IAAO, APA, ICC, MGUG
<b>010 Travel Expenses</b>										
01 Mileage	\$ 2,179	\$ 3,000	\$ 3,103	\$ 2,500	\$ 3,302	132%	\$ 3,000	\$ 2,500	0.0%	
02 Meal & Lodge	\$ 2,221	\$ 3,500	\$ 2,318	\$ 4,000	\$ 2,409	60%	\$ 4,000	\$ 4,000	0.0%	
04 CONF FEE	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
05 Travel Expenses	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>011 Training &amp; Education</b>										
02 Training & Education	\$ 1,215	\$ 2,000	\$ 666	\$ 2,500	\$ 3,614	145%	\$ 2,500	\$ 3,500	40.0%	4 MUBEC courses for CEO, IAAO Course 333 & 334 which are mass appraisal modeling classes
<b>013 Car Allowance</b>										
01 Car Allowance	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>015 Telephone</b>										
01 Cell Phone	\$ 323	\$ 500	\$ 323	\$ 550	\$ 360	65%	\$ 350	\$ 350	-36.4%	Code Enforcement Cell Phone
04 Telephone	\$ 477	\$ 500	\$ 430	\$ 510	\$ 423	83%	\$ 510	\$ 510	0.0%	
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 29,074	\$ 30,507	\$ 30,507	\$ 36,499	\$ 33,599	92%	\$ 38,215	\$ 38,215	4.7%	3.64% increase. HRA contributions not included last year. HRA obligation funded at 60% based on HRA amounts remaining.
<b>019 Miscellaneous Expenses</b>										
01 Misc. Expense	\$ 195	\$ -	\$ 195	\$ -	\$ -		\$ -	\$ -		
<b>038 Social Security</b>										
01 Social Security	\$ 8,278	\$ 9,382	\$ 9,468	\$ 13,805	\$ 13,426	97%	\$ 15,103	\$ 15,103	9.4%	Tied to wages
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 2,199	\$ 2,614	\$ 2,428	\$ 3,428	\$ 2,548	74%	\$ 3,591	\$ 3,591	4.8%	Tied to wages and personnel changes
<b>051 Equipment Maint</b>										
01 Software	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 1,200	\$ 1,200	#DIV/0!	GIS License maintenance, analyst extension
<b>055 Books &amp; Periodicals</b>										
03 Books & Periodicals	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>056 Contracted Services</b>										
01 Registry	\$ 644	\$ 500	\$ 294	\$ 500	\$ 72	14%	\$ 500	\$ 500	0.0%	
04 Contracted Services	\$ 4,164	\$ 4,500	\$ 4,333	\$ 4,500	\$ 3,800	84%	\$ 4,500	\$ 4,500	0.0%	Marshall Swift, Tax Maps
01 Assessment Reserve	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>058 Codes Maintenance</b>										
01 Codes Maintenance	\$ -	\$ 500	\$ -	\$ 600	\$ 1,135	189%	\$ 500	\$ 600	0.0%	
<b>070 Clothing Allowance</b>										
03 Clothing	\$ 899	\$ 900	\$ 899	\$ 300	\$ -		\$ 500	\$ 300	0.0%	
<b>073 Vehicle Repairs</b>										
01 Vehicle repairs	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 120	#DIV/0!	
<b>074 Vehicle Tires</b>										
01 Tires	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 300	#DIV/0!	
<b>075 Gas/Oil/Filters</b>										
01 Gas/Oil/Filters	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ 800	#DIV/0!	Dedicated department vehicle
<b>Totals</b>	<b>\$ 169,697</b>	<b>\$ 185,745</b>	<b>\$ 189,865</b>	<b>\$ 256,395</b>	<b>\$ 245,354</b>	<b>96%</b>	<b>\$ 276,955</b>	<b>\$ 278,526</b>	<b>9.6%</b>	9.2% increase over 2018. Primarily due to RSU project inspector and vehicle dedication

<b>25 Library</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 101,400	\$ 103,647	\$ 107,983	\$ 121,906	\$ 121,905	100%	\$ 129,124	\$ 129,341	6.1%	Assumes 2% COLA. Requesting additional PT (20h) employee. Change in personnel reduced wages
02 Overtime	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>003 Office Supplies</b>										
01 Postage	\$ 639	\$ 500	\$ 440	\$ 550	\$ 516	94%	\$ 550	\$ 550	0.0%	
02 Advertising	\$ 322	\$ 350	\$ 494	\$ 250	\$ 232	93%	\$ 250	\$ 250	0.0%	
03 Copier Rental	\$ 1,893	\$ 1,800	\$ 1,967	\$ 1,650	\$ 2,499	151%	\$ 2,500	\$ 2,450	48.5%	Copier rental averages \$2,236.20/yr, toner for Savin \$202.79.
05 Printer Ink	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
07 Paper	\$ 168	\$ 200	\$ 263	\$ 200	\$ 226	113%	\$ 225	\$ 200	0.0%	
08 Office Supplies	\$ 1,617	\$ 1,400	\$ 1,962	\$ 1,600	\$ 1,575	98%	\$ 2,000	\$ 2,000	25.0%	\$500 for library cards in 2019.
11 Equip Rental	\$ -	\$ 0	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>005 Gen Gov't Leg</b>										
01 CCC&I	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>008 Computer Maintenance</b>										
01 Computer Maintenance	\$ 12,825	\$ 13,200	\$ 13,184	\$ 12,800	\$ 12,242	96%	\$ 8,000	\$ 7,800	-39.1%	\$4k Oakleaf, \$2k Frontier, \$1,190 Atrium, \$275 Network Maine, \$216 Weebly, \$235 GoToMyPC = \$7,916
<b>009 Professional Dues</b>										
01 Subscriptions	\$ 150	\$ 200	\$ 55	\$ 150	\$ 134	89%	\$ 200	\$ 200	33.3%	\$100 Prime, \$100 Maine Library Assoc, \$100 ME Archives/Museums
<b>010 Travel Expenses</b>										
01 Mileage	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
02 Meals & Lodging	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
05 Travel Expenses	\$ 725	\$ 800	\$ 452	\$ 800	\$ 564	71%	\$ 800	\$ 800	0.0%	Planning to attend MLA Conference 2019
<b>011 Training &amp; Education</b>										
02 Training & Education	\$ 403	\$ 500	\$ 475	\$ 500	\$ 300	60%	\$ 500	\$ 500	0.0%	Planning to attend MLA Conference 2019
<b>014 New Equipment</b>										
01 New Equipment	\$ 1,613	\$ 2,250	\$ 700	\$ 2,000	\$ 1,856	93%	\$ 2,000	\$ 2,000	0.0%	
<b>015 Telephone</b>										
04 Telephone	\$ 1,580	\$ 2,170	\$ 1,705	\$ 2,000	\$ 1,702	85%	\$ 1,800	\$ 1,800	-10.0%	
<b>016-02 Misc Income</b>										
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 14,956	\$ 19,318	\$ 8,868	\$ 10,127	\$ 10,427	103%	\$ 2,591	\$ 2,591	-74.4%	Change in plan selection

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>25 Library Cont'd</b>										
<b>019 Miscellaneous Expenses</b>										
01 Misc. Expenses	\$ 284	\$ 250	\$ 314	\$ 250	\$ 207	83%	\$ 250	\$ 250	0.0%	
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ 9,926	\$ 12,000	\$ 10,965	\$ 12,000	\$ 10,823	90%	\$ 12,000	\$ 11,000	-8.3%	New heat pumps in children's room will lower fuel use
<b>027 Electricity</b>										
11 Electricity	\$ 4,198	\$ 5,040	\$ 3,641	\$ 5,342	\$ 3,542	66%	\$ 5,342	\$ 4,500	-15.8%	Historically trended+new pumps in children's room + increase to commercial
<b>028 Water</b>										
05 Water	\$ 244	\$ 255	\$ 250	\$ 275	\$ 409	149%	\$ 275	\$ 333	21.2%	CUD 10% increase. Increased programming and use
<b>029 Sewer</b>										
01 Sewer	\$ 202	\$ 225	\$ 200	\$ 250	\$ 278	111%	\$ 250	\$ 363	45.0%	CUD 50% increase + increased programming and use
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 6,943	\$ 6,000	\$ 8,511	\$ 6,000	\$ 5,000	83%	\$ 8,500			Rely upon building maintenance reserve account already built up
<b>032 Property Insurance</b>										
01 Property Insurance	\$ 1,757	\$ 1,736	\$ 1,690	\$ 1,757	\$ 1,757	100%	\$ 1,792	\$ 1,792	2.0%	Assumes 2% increase until number provided by agency
<b>034 Worker's Compensation</b>										
01 Worker's Compensation	\$ 668	\$ 664	\$ 668	\$ 283	\$ 361	127%	\$ 304	\$ 304	7.3%	assumes 2018 YTD until number provided by agency
<b>038 Social Security</b>										
01 Social Security	\$ 7,451	\$ 7,929	\$ 8,044	\$ 8,905	\$ 9,128	103%	\$ 9,895	\$ 9,895	11.1%	Tied to wages and personnel
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 843	\$ 1,687	\$ -	\$ 2,009	\$ -	0%	\$ 1,680	\$ 1,680	-16.4%	Tied to wages and personnel
<b>055 Books &amp; Periodicals</b>										
01 Mars and Swift	\$ -	\$ 0	\$ -	\$ -	\$ -	#DIV/0!	\$ -	\$ -	#DIV/0!	
03 Books & Periodicals	\$ 20,004	\$ 19,000	\$ 18,709	\$ 18,000	\$ 18,000	100%	\$ 18,000	\$ 18,000	0.0%	
<b>271 Contracted Services</b>										
01 Janitorial & Supplies	\$ 12,444	\$ 13,880	\$ 12,454	\$ 13,000	\$ 12,394	95%	\$ 13,000	\$ 13,000	0.0%	Contract for services
<b>406 Programming</b>										
01 Library Programs	\$ 625	\$ 600	\$ 547	\$ 700	\$ 700	100%	\$ 1,700	\$ 700	0.0%	Requesting additional \$1,000 for archival program
xx Archives	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ 500	#DIV/0!	Additional \$500 for archives provided
<b>291 Computer Reserve</b>										
01 Computer Reserve	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		See Capital Requests under fund 85
000 Roof Phase I	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
01 Roofing Phase I	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		See Capital Requests under fund 85
<b>Totals</b>	\$ 203,434	\$ 215,600	\$ 204,539	\$ 223,304	\$ 216,777	97%	\$ 229,628	\$ 212,898	-4.7%	

<b>31 Fire and Ambulance</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 759,673	\$ 828,992	\$ 806,902	\$ 853,974	\$ 802,331	94%	\$ 879,593	\$ 874,839	2.4%	TBD No additional help. assumes 2% COLA. Union negotiations still needed.
02 Overtime	\$ 311,965	\$ 300,000	\$ 297,521	\$ 290,000	\$ 331,569	114%	\$ 290,000	\$ 290,000	0.0%	TBD No additional help. assumes 2% COLA. Union negotiations still needed.
05 Stand By Pay	\$ 45,396	\$ 39,140	\$ 50,068	\$ 52,000	\$ 51,513	99%	\$ 52,560	\$ 52,560	1.1%	TBD Union negotiations still needed.
07 Amb. Billing Salaries	\$ 83,335	\$ 82,423	\$ 86,068	\$ 92,653	\$ -	0%	\$ -	\$ 95,479	3.1%	Rolling ambulance billing back into Fire/EMS. Assumes 2% COLA
08 Special Transports	\$ -	\$ 400	\$ -	\$ 400	\$ 154	39%	\$ -	\$ -		Unlikely to use funds
<b>003 Office Supplies</b>										
01 Postage	\$ 2,294	\$ 1,400	\$ 2,447	\$ -	\$ -	#DIV/0!	\$ 300	\$ 300	#DIV/0!	No Ambulance billing costs
03 Copier Rent	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 960	\$ 960	#DIV/0!	Previously not coded to this line
04 Equipment Repair	\$ 188	\$ -	\$ 188	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
05 Printer Ink	\$ 700	\$ -	\$ -	\$ -	\$ 65	#DIV/0!	\$ 700	\$ 200	#DIV/0!	No Ambulance billing costs
07 Paper	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 100	\$ -	#DIV/0!	
08 Office Supplies	\$ 6,345	\$ 5,400	\$ 6,672	\$ 500	\$ 400	80%	\$ 500	\$ 3,500	600.0%	Rolling ambulance billing back into Fire/EMS
09 Amb. Billing Supplies	\$ 63	\$ 500	\$ -	\$ 8,000	\$ -	0%	\$ 7,000	\$ 8,000	0.0%	Ambulance costs billed to clients. Rolling ambulance billing back into Fire/EMS
13 Houlton Supplies	\$ 2,559	\$ 3,500	\$ 2,663	\$ -	\$ -	0%	\$ 2,500	\$ 2,100	#DIV/0!	Ambulance costs billed to clients. Rolling ambulance billing back into Fire/EMS
14 Calais Supplies	\$ 2,050	\$ 3,000	\$ 2,118	\$ -	\$ -	0%	\$ 2,000	\$ 1,800	#DIV/0!	Ambulance costs billed to clients. Rolling ambulance billing back into Fire/EMS
15 Van Buren Supplies	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
16 Island Falls Supplies	\$ 983	\$ 500	\$ 1,068	\$ -	\$ -	0%	\$ 1,200	\$ 1,000	#DIV/0!	Ambulance costs billed to clients. Rolling ambulance billing back into Fire/EMS
17 Patten Supplies	\$ 1,015	\$ 1,000	\$ 1,364	\$ -	\$ -	0%	\$ 1,300	\$ 1,300	#DIV/0!	Ambulance costs billed to clients. Rolling ambulance billing back into Fire/EMS
<b>005 Legal Fees</b>										
04 Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
<b>009 Professional Dues</b>										
01 Subscriptions	\$ 61	\$ 200	\$ -	\$ 200	\$ -	0%	\$ 200	\$ 200	0.0%	
04 Professional Dues	\$ 3,018	\$ 3,000	\$ 2,646	\$ 3,000	\$ 2,760	92%	\$ 3,000	\$ 3,000	0.0%	
<b>010 Travel Expenses</b>										
01 Mileage	\$ 285	\$ 600	\$ 246	\$ 500	\$ -	0%	\$ 500	\$ 500	0.0%	
02 Meals & Lodging	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
05 Travel Expenses	\$ 1,936	\$ 2,500	\$ 2,869	\$ 2,250	\$ 2,000	89%	\$ 2,500	\$ 2,250	0.0%	
<b>011 Training &amp; Education</b>										
02 Training & Education	\$ 9,378	\$ 10,000	\$ 9,163	\$ 10,000	\$ 9,338	93%	\$ 10,000	\$ 10,000	0.0%	
<b>014 New Equipment</b>										
01 New Equipment	\$ 11,810	\$ 13,500	\$ 10,159	\$ 13,000	\$ 13,000	100%	\$ 14,000	\$ 13,500	3.8%	
<b>015 Telephone</b>										
01 Cell Phone	\$ 3,134	\$ 3,200	\$ 3,160	\$ 3,000	\$ 3,948	132%	\$ 4,000	\$ 4,000	33.3%	
04 Telephone	\$ 5,311	\$ 5,600	\$ 5,471	\$ 5,400	\$ 5,523	102%	\$ 5,500	\$ 5,500	1.9%	Data device costs. Transmitting data to hospitals
<b>016 Misc Income</b>										
01 Insurance Reports	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>017 Communications</b>										
01 Website	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 150	\$ -		
03 Internet	\$ 1,048	\$ 1,080	\$ 1,074	\$ 1,080	\$ 1,077	100%	\$ 1,080	\$ 1,100	1.9%	
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 268,788	\$ 286,753	\$ 268,585	\$ 263,263	\$ 272,675	104%	\$ 265,000	\$ 282,618	7.4%	HRA costs not included last year. HRA obligation funded at 60% based on HRA amounts remaining
02 Ambulance Health Insurance	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 27,140	\$ 26,660	#DIV/0!	Rolled Amb Billing into Fire. HRA costs not included last year. HRA obligation funded at 60% based on HRA amounts remaining
<b>019 Miscellaneous Exp.</b>										
01 Misc. Expense	\$ 847	\$ 1,500	\$ 964	\$ 1,000	\$ 870	87%	\$ 1,500	\$ 1,000	0.0%	
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ 19,641	\$ 23,000	\$ 17,304	\$ 20,150	\$ 21,000	104%	\$ 20,150	\$ 20,150	0.0%	
<b>027 Electricity</b>										
11 Electricity	\$ 8,830	\$ 10,400	\$ 7,075	\$ 10,000	\$ 5,490	55%	\$ 9,000	\$ 9,000	-10.0%	6% increase requested by EMERA. Equates to a 4% power increase overall. Efficiencies in equipment allows slight reduction
<b>028 Water</b>										
05 Water	\$ 715	\$ 675	\$ 766	\$ 675	\$ 801	119%	\$ 880	\$ 695	3.0%	CUD 10% rate increase
<b>029 Sewer</b>										
01 Sewer	\$ 449	\$ 430	\$ 470	\$ 430	\$ 483	112%	\$ 700	\$ 538	25.0%	CUD 25% rate increase
<b>030 Building Supplies</b>										
01 Building Supplies	\$ 3,830	\$ 4,000	\$ 3,982	\$ 4,000	\$ 4,000	100%	\$ 4,000	\$ 4,000	0.0%	
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 10,355	\$ 15,000	\$ 9,197	\$ 14,000	\$ 13,379	96%	\$ 20,000	\$ 14,000	0.0%	

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>31 Fire and Ambulance Cont'd</b>										
<b>032 Property Insurance</b>										
01 Property Insurance	\$ 2,049	\$ 1,980	\$ 1,955	\$ 2,087	\$ 1,742	83%	\$ 2,100	\$ 2,129	2.0%	TBD Insurer provided number
<b>034 Workers Comp.</b>										
01 Workers Comp.	\$ 45,079	\$ 51,626	\$ 54,175	\$ 77,840	\$ 99,246	128%	\$ 80,000	\$ 83,561	7.3%	Provider quote of 7% increase over last year actual
<b>035 Unemployment Comp</b>										
01 Unemployment Comp.	\$ 7,219	\$ 8,300	\$ 6,625	\$ 8,500	\$ 6,800	80%	\$ 6,500	\$ 7,000	-17.6%	TBD Insurer provided number
<b>036 Vehicle Insurance</b>										
01 Vehicle Insurance	\$ 13,708	\$ 13,771	\$ 16,036	\$ 16,800	\$ 16,600	99%	\$ 16,800	\$ 17,136	2.0%	TBD Insurer provided number
<b>037 Liability Insurance</b>										
01 Liability Insurance	\$ 3,251	\$ 3,252	\$ 3,251	\$ 3,414	\$ 3,687	108%	\$ 3,400	\$ 3,482	2.0%	TBD Insurer provided number
<b>038 Social Security</b>										
01 Social Security	\$ 93,303	\$ 96,262	\$ 96,480	\$ 94,475	\$ 87,665	93%	\$ 97,309	\$ 103,376	9.4%	TBD Assumes 2% COLA, Added backin Amb. Billing. Union Negotiation to still take place.
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 51,380	\$ 72,889	\$ 62,471	\$ 60,007	\$ 66,696	111%	\$ 61,807	\$ 64,409	7.3%	TBD Assumes 2% COLA, Added backin Amb. Billing. Union Negotiation to still take place.
<b>046 Recognitions</b>										
01 Recognitions	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>051 Equipment Maint.</b>										
01 Software	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 3,500	\$ -	#DIV/0!	
03 Maintenance Contracts	\$ 8,811	\$ 10,000	\$ 9,996	\$ 10,000	\$ 10,000	100%	\$ 9,000	\$ 10,000	0.0%	
05 Equipment Main.	\$ 8,734	\$ 8,500	\$ 8,126	\$ 8,500	\$ 8,500	100%	\$ 6,500	\$ 8,500	0.0%	
<b>067 Paid Call Firefighters</b>										
01 Paid Call Firefighters	\$ 25,733	\$ 26,000	\$ 25,805	\$ 26,000	\$ 26,000	100%	\$ 26,000	\$ 26,000	0.0%	
<b>068 Janitorial Services</b>										
01 Janitorial Services	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
<b>069 Paid Call Insurance</b>										
01 Paid Call Insurance	\$ 603	\$ 700	\$ 563	\$ 600	\$ 600	100%	\$ 600	\$ 600	0.0%	
<b>070 Clothing Allowance</b>										
01 Uniforms	\$ 7,585	\$ 9,000	\$ 7,538	\$ 8,000	\$ 8,000	100%	\$ 9,500	\$ 8,000	0.0%	
02 Turnout Gear	\$ 4,354	\$ 7,000	\$ 1,712	\$ 2,500	\$ 2,000	80%	\$ 3,000	\$ 2,500	0.0%	
03 Clothing	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
04 Boots	\$ 862	\$ 700	\$ 483	\$ 800	\$ 800	100%	\$ 1,000	\$ 800	0.0%	
06 Clothing Allowance	\$ 624	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
<b>071 Radio Maintenance</b>										
01 Vehicle	\$ 1,944	\$ 2,000	\$ 1,890	\$ 2,000	\$ 1,000	50%	\$ 2,000	\$ 2,000	0.0%	
02 Building	\$ 379	\$ 1,000	\$ 137	\$ 1,000	\$ 1,000	100%	\$ 1,000	\$ 1,000	0.0%	
03 Radio Maintenance	\$ 5,285	\$ 6,000	\$ 5,739	\$ 6,000	\$ 6,000	100%	\$ 6,000	\$ 6,000	0.0%	
<b>072 Ladder Testing</b>										
01 Ladder Testing	\$ 2,068	\$ 1,500	\$ 1,500	\$ 3,500	\$ 3,500	100%	\$ 3,500	\$ 3,500	0.0%	
<b>073 Vehicle Repair</b>										
01 Vehicle Repair	\$ 14,517	\$ 15,000	\$ 11,890	\$ 12,000	\$ 15,000	125%	\$ 15,000	\$ 14,000	16.7%	
<b>074 Tires</b>										
01 Tires	\$ 5,606	\$ 7,000	\$ 6,482	\$ 7,000	\$ 6,500	93%	\$ 7,000	\$ 6,500	-7.1%	Historic trend
02 Tire Replacement	\$ 767	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -		
<b>075 Gas/Oil/Filters</b>										
01 Gas/Oil/Filters	\$ 3,506	\$ 5,000	\$ 3,788	\$ 4,500	\$ 4,500	100%	\$ 5,000	\$ 4,500	0.0%	
<b>076 Diesel Fuel</b>										
01 Diesel Fuel	\$ 26,795	\$ 25,000	\$ 31,095	\$ 25,000	\$ 32,715	131%	\$ 25,000	\$ 25,000	0.0%	Industry projection for fuel increase
<b>077 Batteries</b>										
01 Vehicle	\$ 608	\$ 1,000	\$ -	\$ 1,000	\$ -	0%	\$ -	\$ -	-100.0%	
02 Equipment	\$ 359	\$ 500	\$ 187	\$ 400	\$ 212	53%	\$ 500	\$ 500	25.0%	typical expenditure
03 Batteries	\$ 46	\$ 100	\$ -	\$ 240	\$ -	0%	\$ -	\$ -	-100.0%	
<b>078 Field Expenses</b>										
01 Field Expenses	\$ 972	\$ 1,200	\$ 1,131	\$ 1,200	\$ 1,200	100%	\$ 1,200	\$ 1,200	0.0%	
<b>079 Employee Physicals</b>										
01 Employee Physicals	\$ 529	\$ 2,500	\$ 171	\$ 1,250	\$ 1,000	80%	\$ 2,500	\$ 1,250	0.0%	Historic trend
<b>080 Paid Call Volunteers</b>										
01 Paid Call Volunteers	\$ 2,323	\$ 3,000	\$ 1,189	\$ 3,000	\$ 1,800	60%	\$ 3,000	\$ 3,000	0.0%	
<b>082 Bad Debt Allowance</b>										
01 Bad Debt Allowance	\$ 94,379	\$ 100,000	\$ 99,836	\$ 100,000	\$ -	0%	\$ 100,000	\$ 100,000	0.0%	
02 Collection Fee	\$ 1,131	\$ 1,200	\$ 1,772	\$ 1,000	\$ 2	0%	\$ 1,200	\$ 1,200	20.0%	
<b>083 Contractual Allowance</b>										
01 Contractual Allowance	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
<b>085 Transport Meals</b>										
01 Transport Meals	\$ 9,691	\$ 9,000	\$ 10,004	\$ 8,500	\$ 8,297	98%	\$ 9,000	\$ 8,500	0.0%	
<b>086 Air Transports</b>										
01 Air Transports	\$ 239,224	\$ 240,000	\$ 195,670	\$ -	\$ -	#DIV/0!	\$ -	\$ -	#DIV/0!	
<b>087 Medical Supplies</b>										
01 Ambulance Supplies	\$ 6,706	\$ 7,000	\$ 6,410	\$ 7,000	\$ 7,000	100%	\$ 7,000	\$ 7,000	0.0%	
02 Oxygen	\$ 3,904	\$ 4,000	\$ 4,516	\$ 4,000	\$ 3,800	95%	\$ 4,000	\$ 4,000	0.0%	
03 Medical Supplies	\$ 6,771	\$ 7,000	\$ 6,484	\$ 7,000	\$ 6,500	93%	\$ 7,000	\$ 7,000	0.0%	
<b>292 EMS Licenses</b>										
01 EMS License	\$ 1,436	\$ 1,600	\$ 1,484	\$ 1,550	\$ 1,520	98%	\$ 1,500	\$ 1,550	0.0%	
<b>Totals</b>	\$ 2,268,342	\$ 2,398,973	\$ 2,286,801	\$ 1,964,485	\$ 1,982,257	101%	\$ 2,156,430	\$ 2,265,943	15.3%	Primarily due to rolling ambulance billing back into Fire/EMS departments
<b>35 Police</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 774,697	\$ 809,742	\$ 846,550	\$ 843,426	\$ 897,519	106%	\$ 951,808	\$ 951,808	12.9%	TBD based on Union negotiations. Approximate 2% COLA for non-union, 3.0% for sergeants, wage adjustment to officers. 2 new sergeants positions to replace 2 officers. Backfill SRO position
02 Overtime	\$ 60,518	\$ 90,000	\$ 51,214	\$ 70,000	\$ 55,773	80%	\$ 70,000	\$ 70,000	0.0%	TBD based on Union negotiations. Approximate 2% COLA for non-union and 3.0% for union
06 Police Reserves Salary	\$ 21,229	\$ 25,000	\$ 23,678	\$ 22,000	\$ 18,069	82%	\$ 22,440	\$ 22,440	2.0%	Approximate 2% COLA for non-union
<b>003 Office Supplies</b>										
01 Postage	\$ 528	\$ 400	\$ 644	\$ 450	\$ 533	118%	\$ 500	\$ 500	11.1%	
02 Advertising	\$ 261	\$ 200	\$ 216	\$ 200	\$ 175	88%	\$ 200	\$ 200	0.0%	
03 Copier Rental	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,350	75%	\$ 1,800	\$ 1,800	0.0%	
05 Printer Ink	\$ 643	\$ 450	\$ 803	\$ 500	\$ 908	182%	\$ 600	\$ 550	10.0%	
07 Paper	\$ 268	\$ 300	\$ 295	\$ 300	\$ 273	91%	\$ 300	\$ 300	0.0%	
08 Office Supplies	\$ 1,248	\$ 1,400	\$ 1,034	\$ 1,400	\$ 1,001	72%	\$ 1,400	\$ 1,400	0.0%	
<b>006 Legal Fees</b>										
01 Legal Fees	\$ 225	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
<b>009 Professional Dues</b>										
01 Subscriptions	\$ 563	\$ 740	\$ 480	\$ 600	\$ 554	92%	\$ 600	\$ 600	0.0%	Law enforcement books, motor vehicle and criminal reference books
04 Professional Dues	\$ 490	\$ 400	\$ 340	\$ 400	\$ 350	88%	\$ 400	\$ 400	0.0%	Maine Chief's Assoc., New England Chiefs

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
35 Police Cont'd										
010 Travel Expenses							\$ -			
01 Mileage	\$ 204	\$ 1,000	\$ 374	\$ 600	\$ 350	58%	\$ 600	\$ 600	0.0%	Historic actual trend
02 Meals & Lodging	\$ 2,436	\$ 2,200	\$ 2,198	\$ 2,200	\$ 2,200	100%	\$ 2,500	\$ 2,500	13.6%	
05 Travel Expenses	\$ 722	\$ 1,000	\$ 1,000	\$ 750	\$ 800	107%	\$ 1,000	\$ 1,000	33.3%	
011 Training & Education							\$ -			
02 Training & Education	\$ 18,922	\$ 22,000	\$ 21,083	\$ 20,000	\$ 21,000	105%	\$ 25,000	\$ 25,000	25.0%	Supervisor classes, firearms trainings, Methods of Instruction, CTO school, DRE School, NIBRS
013 Car Allowance							\$ -			
01 Car Allowance	\$ 3,401	\$ 3,200	\$ 3,247	\$ 3,200	\$ 3,200	100%	\$ 3,200	\$ 3,200	0.0%	
014 New Equipment							\$ -			
01 New Equipment	\$ 2,369	\$ 2,500	\$ 2,490	\$ 2,500	\$ 2,822	113%	\$ 2,500	\$ 2,500	0.0%	Anticipate outfitting and equipping new officer
015 Telephone							\$ -			
01 Cell Phone	\$ 2,195	\$ 2,200	\$ 2,065	\$ 2,200	\$ 2,031	92%	\$ 2,200	\$ 3,000	36.4%	4 new cell phones for crewers
04 Telephone	\$ 3,909	\$ 4,300	\$ 4,144	\$ 4,200	\$ 4,187	100%	\$ 4,200	\$ 5,000	19.0%	Additional data service for crewer phones
017 Communication Fees							\$ -			
01 Web Site	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
03 Internet	\$ 2,016	\$ 2,900	\$ 1,882	\$ 2,900	\$ 1,916	66%	\$ 2,900	\$ 2,900	0.0%	Now have to pay more for METRO
018 Health Insurance							\$ -			
01 Health Insurance	\$ 232,132	\$ 258,725	\$ 248,660	\$ 267,098	\$ 284,291	106%	\$ 290,580	\$ 295,414	10.6%	3,64% increase with changes in plans. HRA contributions not included in budget last year. HRA obligation funded at 60% based on HRA amounts
019 Miscellaneous Expenses							\$ -			
01 Misc. Expense	\$ 1,423	\$ 1,500	\$ 1,370	\$ 1,500	\$ 1,390	93%	\$ 1,500	\$ 1,500	0.0%	
027 Electricity							\$ -			
13 Radio Tower	\$ 155	\$ 200	\$ 147	\$ 212	\$ 147	69%	\$ 215	\$ 215	1.4%	
028 Water							\$ -			
05 Water	\$ 470	\$ 500	\$ 510	\$ 500	\$ 567	113%	\$ 500	\$ 500	0.0%	
030 Building Supplies							\$ -			
01 Building Supplies	\$ 1,456	\$ 1,500	\$ 1,677	\$ 1,600	\$ 1,127	70%	\$ 1,600	\$ 1,600	0.0%	
031 Building Maintenance							\$ -			
01 Building Maintenance	\$ 2,062	\$ 2,500	\$ 3,119	\$ 3,000	\$ 2,963	99%	\$ 3,000	\$ 3,000	0.0%	
032 Property Insurance							\$ -			
01 Property Insurance	\$ 583	\$ 570	\$ 548	\$ 570	\$ 476	84%	\$ 581	\$ 581	2.0%	TBD. Rates to be given by provider
034 Worker's Compensation							\$ -			
01 Worker's Compensation	\$ 15,873	\$ 18,113	\$ 15,873	\$ 21,310	\$ 27,171	128%	\$ 20,000	\$ 22,876	7.3%	Provider quote is 7% increase over last year
036 Vehicle Insurance							\$ -			
01 Vehicle Insurance	\$ 8,202	\$ 8,100	\$ 6,588	\$ 7,019	\$ 5,856	83%	\$ 7,019	\$ 7,019	0.0%	TBD. Rates to be given by provider
037 Liability Insurance							\$ -			
01 Liability Insurance	\$ 9,984	\$ 9,760	\$ 10,143	\$ 11,428	\$ 9,534	83%	\$ 10,500	\$ 10,500	-8.1%	TBD. Rates to be given by provider
038 Social Security							\$ -			
01 Social Security	\$ 63,159	\$ 71,235	\$ 67,565	\$ 72,077	\$ 70,080	97%	\$ 75,731	\$ 80,840	12.2%	TBD Tied to wages based on union negotiations. 2 new sergeants to replace two officers
040 City & State Retirement							\$ -			
01 City & State Retirement	\$ 31,850	\$ 48,854	\$ 39,903	\$ 47,552	\$ 40,992	86%	\$ 50,145	\$ 53,794	13.1%	TBD Tied to wages based on union negotiations. 2 new sergeants to replace two officers
044 Reimbursement							\$ -			
01 Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
051 Equipment Maintenance							\$ -			
01 Equipment Maintenance	\$ -	\$ -	\$ -	\$ 1,000	\$ 850	85%	\$ 1,000	\$ 1,000	0.0%	
068 Janitorial Services							\$ -			
01 Janitorial Services	\$ 6,826	\$ 11,440	\$ 10,608	\$ 11,440	\$ 15,011	131%	\$ 15,500	\$ 14,720	-28.7%	Contract with BP cleaners for 9,000 + 10 hr/week general janitorial work.
070 Clothing Allowance							\$ -			
01 Uniforms	\$ 5,153	\$ 5,600	\$ 4,934	\$ 5,600	\$ 3,186	57%	\$ 5,600	\$ 5,600	0.0%	
071 Radio Maintenance							\$ -			
01 Vehicle	\$ 875	\$ 500	\$ 2,124	\$ 250	\$ -	0%	\$ 250	\$ 250	0.0%	
03 Radio Maintenance	\$ 1,842	\$ 1,500	\$ 3,775	\$ 1,500	\$ 1,334	89%	\$ 1,500	\$ 1,500	0.0%	
073 Vehicle Repair							\$ -			
01 Vehicle Repair	\$ 6,093	\$ 6,000	\$ 6,333	\$ 6,000	\$ 6,163	103%	\$ 6,500	\$ 6,300	-5.0%	
074 Tires							\$ -			
01 Tires	\$ 3,742	\$ 3,680	\$ 3,809	\$ 3,680	\$ 3,480	95%	\$ 3,680	\$ 3,680	0.0%	
075 Gas/Oil/Filters							\$ -			
01 Gas/Oil/Filters	\$ 24,148	\$ 27,000	\$ 25,808	\$ 26,000	\$ 26,269	101%	\$ 26,000	\$ 26,000	0.0%	
077 Batteries							\$ -			
01 Vehicle	\$ 80	\$ -	\$ 80	\$ 200	\$ 160	80%	\$ -	\$ -	-100.0%	
079 Employee Physicals							\$ -			
01 Employee Physicals	\$ 42	\$ 200	\$ 78	\$ 500	\$ 100	20%	\$ 500	\$ 500	0.0%	Contractual
02 Psychological Evaluations	\$ 1,083	\$ 1,000	\$ 650	\$ 1,000	\$ 450	45%	\$ 1,000	\$ 1,000	0.0%	Contractual
03 Poly Graph Testing	\$ 250	\$ 1,000	\$ 250	\$ 500	\$ 300	60%	\$ 500	\$ 500	0.0%	Contractual
089 Equipment Reserves							\$ -			
01 Equipment Reserves	\$ 605	\$ 500	\$ 471	\$ 4,500	\$ 3,900	87%	\$ 4,500	\$ 2,500	-44.4%	Used for Reserve Officer equipment
090 Dog Constable							\$ -			
01 Dog Constable	\$ 33	\$ 6,760	\$ 50	\$ 6,760	\$ 50	1%	\$ 6,760	\$ 6,760	0.0%	Need on the books in case our dog Constable gets done.
093 Meals for Prisoners							\$ -			
01 Meals for Prisoners	\$ 4,751	\$ 3,500	\$ 4,365	\$ 4,500	\$ 3,548	79%	\$ 4,700	\$ 4,500	-0.0%	Meal prices have increased along with the number of meals given
094 Video Equipment							\$ -			
01 Video Equipment	\$ 317	\$ 500	\$ 443	\$ 400	\$ 585	146%	\$ 600	\$ 600	50.0%	Recording from body cameras new in 2018
097 Uniform Maintenance							\$ -			
01 Uniform Maintenance	\$ 38	\$ 500	\$ 14	\$ 500	\$ 50	10%	\$ 500	\$ 200	-60.0%	Historic actuals trend
098 Medical Tests/Supplies							\$ -			
01 Medical Tests/Supplies	\$ 505	\$ 1,830	\$ 864	\$ 1,830	\$ 486	27%	\$ 1,830	\$ 1,830	0.0%	
02 Laundry	\$ 746	\$ 720	\$ 592	\$ 1,000	\$ 731	73%	\$ 1,000	\$ 1,000	0.0%	Historic actuals trend
102 Computer Tech Support							\$ -			
01 Computer Tech Support	\$ 2,375	\$ 3,000	\$ 2,400	\$ 2,500	\$ 2,365	95%	\$ 2,500	\$ 2,500	0.0%	Historic actuals trend
02 Recorder Maint	\$ 1,631	\$ 2,000	\$ 1,665	\$ 2,000	\$ 1,700	85%	\$ 2,000	\$ 2,000	0.0%	contract amount
179 Animal Shelter Services							\$ -			
01 Animal Shelter Services	\$ 14,740	\$ 14,740	\$ 14,740	\$ 14,740	\$ 14,740	100%	\$ 14,740	\$ 14,740	0.0%	TBD Contract renewal amount
229 Small Equipment Reserve							\$ -			
01 Small Equipment Reserve	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
230 Police Car Reserve							\$ -			
01 Police Car Reserve	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -		
<b>Totals</b>	\$ 1,331,074	\$ 1,485,259	\$ 1,445,691	\$ 1,509,892	\$ 1,545,063	102%	\$ 1,656,679	\$ 1,671,217	10.7%	

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>38 Protection</b>										
105 Street Lights										
01 Street Lights	\$ 109,657	\$ 116,857	\$ 111,063	\$ 123,868	\$ 110,568	89%		\$ 76,550	-38.2%	Assumes the city acquires the streetlights
XX Maintenance										
106 Hydrant Fees										
01 Hydrant Fees	\$ 308,975	\$ 322,920	\$ 321,433	\$ 332,608	\$ 321,434	97%		\$ 342,586	3.0%	
107 Ambulance Service										
01 Ambulance Service	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>Totals</b>	\$ 418,632	\$ 439,777	\$ 439,777	\$ 456,476	\$ 432,002	95%		\$ 419,137	-8.2%	<b>0.8% increase</b>
<b>39 Emergency Management</b>										
001 Salaries										
07 Salaries	\$ 6,858	\$ 6,858	\$ 6,858	\$ 6,858	\$ 6,858	100%	\$ -	\$ 6,995	2.0%	Assumes 2% COLA
003 Office Supplies										
01 Postage	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
08 Office Supplies	\$ -	\$ 50	\$ -	\$ 50	\$ -	0%	\$ -	\$ 40	-20.0%	
010 Travel Expenses										
05 Travel Expenses	\$ 33	\$ 100	\$ -	\$ 50	\$ -	0%	\$ -	\$ -	-100.0%	
011 Training & Education										
02 Training & Education	\$ 48	\$ 250	\$ -	\$ 125	\$ 300	240%	\$ -	\$ 150	20.0%	
014 New Equipment										
01 New Equipment	\$ 926	\$ 1,500	\$ 1,278	\$ 1,250	\$ 1,250	100%	\$ -	\$ 1,000	-20.0%	
015 Telephone										
04 Telephone	\$ 685	\$ 730	\$ 705	\$ 730	\$ 715	98%	\$ -	\$ 730	0.0%	
017 Communications										
03 Communications (Internet)	\$ 188	\$ 564	\$ -	\$ 564	\$ -	0%	\$ -	\$ 564	0.0%	
019 Miscellaneous Expenses										
01 Misc. Expenses	\$ 104	\$ 200	\$ 81	\$ 200	\$ 120	60%	\$ -	\$ 150	-25.0%	
024-02 Water & Sewer										
027 Electricity										
11 Electricity	\$ 211	\$ 175	\$ 233	\$ 250	\$ 153	61%	\$ -	\$ 250	0.0%	
12 PWPUMP HOUSE	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
030 Building Supplies										
01 Building Supplies	\$ 206	\$ 500	\$ 248	\$ 250	\$ -	0%	\$ -	\$ 250	0.0%	
031 Building Maintenance										
01 Building Maintenance	\$ 610	\$ 1,500	\$ 164	\$ 1,500	\$ -	0%	\$ -	\$ 1,500	0.0%	
032 Property Insurance										
01 Property Insurance	\$ 419	\$ 424	\$ 369	\$ 383	\$ 320	84%	\$ -	\$ 390	1.8%	TBD by provider
036 Vehicle Insurance										
01 Vehicle Insurance	\$ 875	\$ 886	\$ 846	\$ 887	\$ 741	84%	\$ -	\$ 887	0.0%	TBD by provider
038 Social Security										
01 Social Security	\$ 538	\$ 525	\$ 498	\$ 525	\$ 525	100%	\$ -	\$ 535	1.9%	
040 City & State Retirement										
01 City & State Retirement	\$ -	\$ -	\$ -	\$ 240	\$ 240	100%	\$ -	\$ 245	2.0%	
051 Equipment Maintenance										
01 Software	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
05 Equipment Maintenance	\$ 143	\$ 400	\$ -	\$ 400	\$ 300	75%	\$ -	\$ -	-100.0%	
068 Janitorial Services										
01 Janitorial Services	\$ 1,908	\$ 1,800	\$ 2,025	\$ 500	\$ -	0%	\$ -	\$ 400	-20.0%	
071 Radio Maintenance										
03 Radio Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	Handled by PW employee
073 Vehicle Repair										
01 Vehicle Repair	\$ 35	\$ 200	\$ 7	\$ 200	\$ 50	25%	\$ -	\$ -	-100.0%	
074 Tires										
01 Tires	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ 200	#DIV/0!	
075 Gas/Oil/Filters										
01 Gas/Oil/Filters	\$ 45	\$ 200	\$ 125	\$ 200	\$ 150	75%	\$ -	\$ -	-100.0%	
078 Field Expenses										
01 Field Expenses	\$ -	\$ 75	\$ -	\$ 75	\$ -	0%	\$ -	\$ 200	166.7%	
108 CEM Rent										
01 CEM Rent	\$ 4,167	\$ 6,250	\$ -	\$ -	\$ -	0%	\$ -	\$ 75	#DIV/0!	
<b>Totals</b>	\$ 16,037	\$ 23,187	\$ 13,435	\$ 15,237	\$ 11,722	77%	\$ -	\$ 14,561	-4.4%	Down 4.5% from 2018
<b>40 Public Works</b>										
001 Salaries										
01 Regular Pay	\$ 572,588	\$ 615,878	\$ 585,458	\$ 636,724	\$ 624,162	98%	\$ 639,621	\$ 638,691	0.3%	TBD 3.0% union, summer hires no increase, non-union 2% COLA. Additional PT hours for janitorial services to Nylander and EOC.
02 Overtime	\$ 89,968	\$ 105,000	\$ 92,945	\$ 105,000	\$ 98,000	93%	\$ 108,150	\$ 100,000	-4.8%	0
07 Salaries	\$ -	\$ -	\$ -	\$ -	\$ -					
003 Office Supplies										
01 Postage	\$ 27	\$ 75	\$ 7	\$ 40	\$ 25	63%	\$ 40	\$ 40	0.0%	0
02 Advertising	\$ 602	\$ 250	\$ 962	\$ 500	\$ 750	150%	\$ 500	\$ 500	0.0%	Historic actual trend
05 Printer Ink	\$ 45	\$ 50	\$ 38	\$ 50	\$ 50	100%	\$ -	\$ 40	-20.0%	
07 Paper	\$ 32	\$ 50	\$ 40	\$ 50	\$ 50	100%	\$ 50	\$ 50	0.0%	
08 Office Supplies	\$ 320	\$ 350	\$ 329	\$ 300	\$ 260	87%	\$ 300	\$ 300	0.0%	
11 Equipment Rental	\$ 1,366	\$ 1,500	\$ 1,098	\$ 850	\$ 742	87%	\$ 875	\$ 875	2.9%	Swapped out machines
12 Software	\$ 515	\$ 400	\$ 295	\$ 400	\$ 300	75%	\$ 400	\$ 400	0.0%	
010 Travel Expenses										
02 Meal & Lodging	\$ 207	\$ 250	\$ 270	\$ 250	\$ 260	104%	\$ 250	\$ 250	0.0%	
05 Travel Expenses	\$ 175	\$ 200	\$ 97	\$ 200	\$ 161	81%	\$ 200	\$ 200	0.0%	
011 Training & Education										
02 Training & Education	\$ 228	\$ 500	\$ 150	\$ 400	\$ 350	88%	\$ 400	\$ 400	0.0%	
014 New Equipment										
01 New Equipment	\$ 4,190	\$ 4,000	\$ 3,613	\$ 4,000	\$ 3,750	94%	\$ 4,000	\$ 4,000	0.0%	
02 Office	\$ -	\$ -	\$ -	\$ -	\$ -					
03 Shop	\$ -	\$ -	\$ -	\$ -	\$ -					
015 Telephone										
01 Cell Phone	\$ 720	\$ 720	\$ 720	\$ 720	\$ 720	100%	\$ 720	\$ 720	0.0%	2 phone stipends
04 Telephone	\$ 2,264	\$ 2,800	\$ 1,158	\$ 1,500	\$ 1,106	74%	\$ 1,300	\$ 1,300	-13.3%	
017 Communications										
03 Internet	\$ 524	\$ 540	\$ 539	\$ 540	\$ 540	100%	\$ 600	\$ 550	1.9%	
018 Health Insurance										
01 Health Insurance	\$ 224,329	\$ 252,518	\$ 238,163	\$ 283,424	\$ 282,956	100%	\$ 297,425	\$ 288,906	1.9%	3.64% increase. Change in plan selections. HRA obligation funded at 60% based on HRA amounts remaining.

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
49 Public Works Cont'd										
019 Misc. Expense										
01 Misc. Expense	\$ 1,528	\$ 1,500	\$ 1,555	\$ 1,500	\$ 1,040	69%	\$ 1,500	\$ 1,250	-16.7%	
026 Heating Fuel										
03 Heating Fuel	\$ 11,136	\$ 13,500	\$ 11,052	\$ 13,500	\$ 14,004	104%	\$ 14,790	\$ 14,790	9.6%	Propane Boiler
027 Electricity										
01 P.W. Main Garage	\$ 9,026	\$ 11,330	\$ 8,356	\$ 12,010	\$ 9,339	78%	\$ 10,500	\$ 10,500	-12.6%	
02 P.W. Cold Storage	\$ 435	\$ 489	\$ 410	\$ 519	\$ 480	92%	\$ 500	\$ 450	-13.3%	
03 P.W. Sand Dome	\$ 263	\$ 206	\$ 358	\$ 218	\$ 185	85%	\$ 200	\$ 250	14.7%	
04 P.W. Outside Lights	\$ 207	\$ 206	\$ 201	\$ 218	\$ 203	93%	\$ 200	\$ 210	-3.7%	
11 Electricity	\$ 384	\$ 361	\$ 422	\$ 382	\$ 375	98%	\$ 400	\$ 400	4.7%	
12 P.W. Pump House	\$ 391	\$ 412	\$ 391	\$ 437	\$ 390	89%	\$ 400	\$ 400	-8.5%	
028 Water										
05 Water	\$ 1,488	\$ 1,510	\$ 1,488	\$ 1,500	\$ 1,488	99%	\$ 1,500	\$ 1,545	3.0%	CUD 10% rate increase
029 Sewer										
01 Sewer	\$ 314	\$ 500	\$ 356	\$ 400	\$ 413	103%	\$ 425	\$ 500	25.0%	CUD 25% rate increase
030 Building Supplies										
01 Building Supplies	\$ 945	\$ 1,000	\$ 1,078	\$ 1,200	\$ 254	21%	\$ 1,200	\$ 1,200	0.0%	
031 Building Maintenance										
01 Building Maintenance	\$ 4,770	\$ 4,000	\$ 4,972	\$ 5,000	\$ 2,894	58%	\$ 5,000	\$ 5,000	0.0%	
032 Property Insurance										
01 Property Insurance	\$ 2,959	\$ 2,945	\$ 2,838	\$ 2,945	\$ 2,457	83%	\$ 3,000	\$ 3,000	1.9%	TBD Insurer provided number
034 Worker's Compensation										
01 Worker's Compensation	\$ 26,741	\$ 24,248	\$ 26,741	\$ 39,358	\$ 50,181	127%	\$ 50,000	\$ 42,251	7.3%	Increase amount provided by provider
036 Vehicle Insurance										
01 Vehicle Insurance	\$ 26,728	\$ 26,200	\$ 25,927	\$ 28,218	\$ 23,541	83%	\$ 28,782	\$ 28,782	2.0%	TBD Insurer provided number
038 Social Security										
01 Social Security	\$ 48,789	\$ 55,147	\$ 49,852	\$ 56,742	\$ 52,430	92%	\$ 56,509	\$ 56,509	-0.4%	Tied to wages and Overtime
040 City & State Retirement										
01 City & State Retirement	\$ 13,886	\$ 23,653	\$ 12,278	\$ 25,095	\$ 13,908	55%	\$ 23,649	\$ 23,649	-5.8%	Tied to wages
051 Equipment Maintenance										
01 Software	\$ -	\$ -	\$ -	\$ -	\$ -					
05 Equipment Maintenance	\$ 139,578	\$ 132,000	\$ 135,944	\$ 135,000	\$ 119,297	88%	\$ 135,000	\$ 135,000	0.0%	Parts and materials
06 Air Compressor	\$ -	\$ -	\$ -	\$ -	\$ -				#DIV/0!	
08 Snow Plow repairs	\$ 9,008	\$ 10,000	\$ 6,121	\$ 10,500	\$ 16,352	156%	\$ 13,500	\$ 13,500	28.6%	
070 Clothing Allowance										
03 Clothing	\$ 4,400	\$ 5,600	\$ 5,859	\$ 5,600	\$ 5,500	98%	\$ 5,600	\$ 5,600	0.0%	
04 Boots	\$ 1,894	\$ 2,200	\$ 2,301	\$ 2,000	\$ 2,200	110%	\$ 2,000	\$ 2,000	0.0%	
06 Clothing Allowance	\$ -	\$ -	\$ -	\$ -	\$ -					
071 Radio Maintenance										
01 Vehicle	\$ 745	\$ 1,000	\$ 980	\$ 700	\$ 350	50%	\$ 700	\$ 700	0.0%	
03 Radio Maintenance	\$ -	\$ -	\$ -	\$ 300	\$ 300	100%	\$ 300	\$ 300	0.0%	Vehicle and radio funds were lumped previously.
074 Tires										
01 Tires others	\$ 1,452	\$ 1,500	\$ 1,698	\$ 1,500	\$ 1,350	90%	\$ 1,500	\$ 1,500	0.0%	
03 Heavy Equipment	\$ 6,994	\$ 3,000	\$ 3,000	\$ 5,000	\$ 4,800	96%	\$ 5,000	\$ 5,000	0.0%	
04 Trucks	\$ 6,283	\$ 9,000	\$ 9,000	\$ 7,000	\$ 6,850	98%	\$ 7,000	\$ 7,000	0.0%	
075 Gas/Oil/Filters										
01 Gas/Oil/Filters	\$ 7,010	\$ 7,000	\$ 7,380	\$ 6,500	\$ 7,155	110%	\$ 6,500	\$ 6,500	0.0%	
076 Diesel Fuel										
01 Diesel	\$ 80,564	\$ 96,750	\$ 78,999	\$ 95,000	\$ 106,598	112%	\$ 102,900	\$ 98,000	3.2%	
109 Safety Material										
01 Safety Material	\$ 2,503	\$ 2,500	\$ 2,604	\$ 2,500	\$ 2,500	100%	\$ 2,500	\$ 2,500	0.0%	
110 Equipment Rental										
01 Equipment Rental	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
111 Tools - Shop										
01 Tools - Shop	\$ 1,833	\$ 1,750	\$ 1,750	\$ 1,750	\$ 1,750	100%	\$ 1,750	\$ 1,750	0.0%	
112 Tools-Road/Ground										
01 Tools - Road/Ground	\$ 995	\$ 1,000	\$ 1,048	\$ 1,000	\$ 1,000	100%	\$ 1,000	\$ 1,000	0.0%	
113 Propane										
01 Propane	\$ 91	\$ 150	\$ 104	\$ 75	\$ -		\$ -	\$ -	-100.0%	
114 Industrial Gas/Solvent										
01 Ind. Gas	\$ 1,633	\$ 1,700	\$ 1,700	\$ 1,700	\$ 2,013	118%	\$ 1,700	\$ 1,700	0.0%	
02 Solvents/Cleaners	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
115 Lubricants										
01 Lubricants	\$ 10,142	\$ 10,000	\$ 9,951	\$ 11,000	\$ 10,000	91%	\$ 13,000	\$ 13,000	18.2%	
116 Salt & Calcium										
01 Rock Salt	\$ 130,001	\$ 144,090	\$ 142,282	\$ 145,800	\$ 142,679	98%	\$ 145,800	\$ 145,800	0.0%	
02 Liquid Deicer	\$ 26,644	\$ 27,125	\$ 26,267	\$ 30,000	\$ 19,700	66%	\$ 28,000	\$ 28,000	-6.7%	
117 Gravel										
01 Gravel	\$ 2,440	\$ 4,000	\$ 2,459	\$ 4,000	\$ 2,500	63%	\$ 4,000	\$ 4,000	0.0%	
118 Crushed Stone										
01 Crushed Stone	\$ 29,919	\$ 28,284	\$ 32,303	\$ 30,000	\$ 30,000	100%	\$ 30,000	\$ 30,000	0.0%	
119 Liquid Asphalt										
01 Liquid Asphalt	\$ 170,832	\$ 163,020	\$ 161,664	\$ 163,020	\$ 163,020	100%	\$ 193,200	\$ 193,200	18.5%	
120 Shim and Patch										
01 Shim/Paver	\$ 43,895	\$ 50,000	\$ 50,841	\$ 50,000	\$ 51,000	102%	\$ 50,000	\$ 50,000	0.0%	
02 Patch	\$ 16,355	\$ 16,000	\$ 16,343	\$ 16,000	\$ 17,040	107%	\$ 16,000	\$ 16,000	0.0%	
121 Asphalt										
01 Asphalt	\$ 231,350	\$ 208,700	\$ 208,700	\$ 224,000	\$ 224,000	100%	\$ 221,760	\$ 221,760	-1.0%	
122 Culverts & Guard Rails										
01 Culverts & Guard Rails	\$ 7,199	\$ 9,000	\$ 8,573	\$ 9,000	\$ 8,960	100%	\$ 9,000	\$ 9,000	0.0%	
123 Signs										
01 Signs	\$ 1,755	\$ 2,400	\$ 1,565	\$ 2,000	\$ 488	24%	\$ 2,000	\$ 2,000	0.0%	
124 Sidewalks										
01 Sidewalks	\$ 1,333	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	100%	\$ 2,000	\$ 2,000	0.0%	
126 Traffic Paint										
01 Traffic Paint	\$ 11,961	\$ 12,000	\$ 12,000	\$ 11,000	\$ 9,947	90%	\$ 11,000	\$ 11,000	0.0%	
127 Vehicle Paint										
01 Vehicle Paint	\$ 3,720	\$ 3,500	\$ 3,500	\$ 3,500	\$ 2,575	74%	\$ 3,500	\$ 3,500	0.0%	
130 Construction Material										
01 Construction Material	\$ 4,383	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	100%	\$ 4,500	\$ 4,500	0.0%	

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>49 Public Works Cont'd</b>										
<b>131 Sand Account</b>										
01 Sand Account	\$ 43,337	\$ 42,000	\$ 38,300	\$ 42,000	\$ 41,500	99%	\$ 42,000	\$ 42,000	0.0%	
<b>132 Municipal Maintenance</b>										
01 Municipal Maintenance	\$ 8,159	\$ 7,800	\$ 8,306	\$ 8,000	\$ 8,100	101%	\$ 8,000	\$ 8,000	0.0%	
<b>133 Tools Insurance</b>										
01 Tools Insurance	\$ -	\$ -	\$ -	\$ -	\$ -					
<b>134 Drug/Alcohol Testing</b>										
01 Drug/Alcohol Testing	\$ 723	\$ 750	\$ 447	\$ 750	\$ 550	73%	\$ 750	\$ 750	0.0%	
<b>271 Contracted Services</b>										
01 Janitorial & Supplies	\$ 5,837	\$ -	\$ 1,560	\$ -	\$ -					
<b>Totals</b>	\$ 1,967,994	\$ 2,162,607	\$ 2,162,997	\$ 2,256,885	\$ 2,204,335	98%	\$ 2,323,907	\$ 2,294,458	1.7%	Primary changes are street materials, lubricants, and wages
<b>50 Recreation</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 174,781	\$ 186,095	\$ 192,722	\$ 192,569	\$ 197,821	103%	\$ 196,420	\$ 196,420	2.0%	2% COLA
02 Overtime	\$ 86	\$ -	\$ -	\$ -	\$ -		\$ -	\$ -	#DIV/0!	
07 Salaries	\$ 60,870	\$ 94,832	\$ 75,583	\$ 101,868	\$ 88,569	87%	\$ 109,842	\$ 109,842	7.8%	Minimum wage for seasonal employees increased to \$11 per statute, PT Non-Union 2% COLA
<b>003 Office Supplies</b>										
01 Postage	\$ 274	\$ 250	\$ 197	\$ 250	\$ 297	119%	\$ 250	\$ 250	0.0%	
02 Advertising	\$ 1,507	\$ 1,300	\$ 1,298	\$ 1,300	\$ 675	52%	\$ 1,935	\$ 1,950	50.0%	Adobe Creator software added maintenance of \$635. Software used to prepare advertising and program booklets.
03 Copier Rental	\$ 1,002	\$ 1,800	\$ 1,690	\$ 1,800	\$ 1,720	96%	\$ 1,800	\$ 1,800	0.0%	
04 Equipment Repair	\$ 230	\$ 250	\$ -	\$ 250	\$ 185	74%	\$ -	\$ 250	0.0%	
05 Printer Ink	\$ 62	\$ 70	\$ 120	\$ 50	\$ 75	150%	\$ 50	\$ 50	0.0%	
07 Paper	\$ 299	\$ 350	\$ 277	\$ 350	\$ 305	87%	\$ 350	\$ 300	-14.3%	
08 Office Supplies	\$ 866	\$ 800	\$ 866	\$ 1,000	\$ 925	93%	\$ 1,000	\$ 900	-10.0%	this line has usually gone over as there are always an issue that comes up that is beyond our control
<b>008 Computer Maintenance</b>										
01 Computer Maintenance	\$ 384	\$ 300	\$ 318	\$ 250	\$ -		\$ -	\$ 600	140.0%	one computer scheduled on replacement program
<b>009 Professional Dues</b>										
04 Professional Dues	\$ 112	\$ 150	\$ 175	\$ 200	\$ 225	113%	\$ 225	\$ 225	12.5%	Two staff members that are certified as youth sports certified. We have also added an employee to the Maine Parks And Recreation Association.
<b>010 Travel Expenses</b>										
01 Mileage	\$ -	\$ -	\$ -	\$ 500	\$ -		\$ 500	\$ 500	0.0%	
02 Meals & Lodging	\$ -	\$ -	\$ -	\$ 500	\$ 450	90%	\$ 500	\$ 450	-10.0%	
04 Conference Fee	\$ 71	\$ 200	\$ -	\$ 200	\$ 200	100%	\$ 200	\$ 200	0.0%	
05 Travel Expenses	\$ 459	\$ 300	\$ 728	\$ 500	\$ 250	50%	\$ 500	\$ 500	0.0%	
<b>011 Training &amp; Education</b>										
02 Training & Education	\$ 737	\$ 850	\$ 450	\$ 800	\$ 500	63%	\$ 700	\$ 500	-37.5%	
<b>013 Car Allowance</b>										
01 Car Allowance	\$ -	\$ -	\$ -	\$ -	\$ 3,231	0%	\$ 3,200	\$ 3,200	#DIV/0!	
<b>015 Telephone</b>										
01 Cell Phone	\$ 51	\$ 100	\$ -	\$ 100	\$ 150	150%	\$ 100	\$ 100	0.0%	
02 Rec Center	\$ 2,526	\$ 2,780	\$ 2,091	\$ 2,800	\$ 2,057	73%	\$ -	\$ 2,100	-25.0%	
04 Telephone	\$ 914	\$ 1,000	\$ 757	\$ 400	\$ 744	186%	\$ -	\$ 750	87.5%	
<b>017 Internet</b>										
03 Internet	\$ 946	\$ 970	\$ 1,010	\$ 970	\$ 840	87%	\$ 970	\$ 970	0.0%	
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 49,943	\$ 55,466	\$ 55,466	\$ 58,972	\$ 61,371	104%	\$ 77,591	\$ 76,391	29.5%	3.64% increase plus HRA was not included in last budget. HRA obligation funded at 60% based on HRA amounts remaining.
<b>026 Heating Fuel</b>										
01 Recreation Center	\$ 15,502	\$ 15,000	\$ 15,008	\$ 15,000	\$ 14,796	99%	\$ 15,000	\$ 15,000	0.0%	What I have been doing is making sure that I fill the tanks before year end
02 Teague Park	\$ 922	\$ 1,000	\$ 823	\$ 500	\$ 587	117%	\$ -	\$ -	-100.0%	New public restroom building will be electric
03 Heating Fuel	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>027 Electricity</b>										
01 PW MAIN GAR	\$ -	\$ -	\$ -	\$ -	\$ -					
05 Recreation Center	\$ 19,113	\$ 12,910	\$ 17,208	\$ 26,000	\$ 17,085	66%	\$ 20,000	\$ 20,000	-23.1%	Changed out Gym lights for LED
06 Teague Park	\$ 1,945	\$ 1,915	\$ 2,053	\$ 600	\$ 900	150%	\$ 1,000	\$ 750	25.0%	New Teague Park power for lights and heat in restroom
07 Soucy Sports Complex	\$ 710	\$ 758	\$ 693	\$ 1,500	\$ 419	28%	\$ 1,500	\$ 1,000	-33.3%	Programs moved to soucy due to Teague Park loss
08 Pool	\$ 121	\$ -	\$ 18	\$ -	\$ -	0%				
<b>028 Water</b>										
01 Recreation Center	\$ 1,001	\$ 1,050	\$ 938	\$ 1,000	\$ 917	92%	\$ 1,000	\$ 1,030	3.0%	CUD 10% rate increase anticipated
02 Teague Park	\$ 281	\$ 315	\$ 350	\$ 100	\$ 188	188%	\$ 300	\$ 300	200.0%	New Teague Park construction and operations of splash pad
03 Pool	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
04 Soucy Complex	\$ 87	\$ 110	\$ 131	\$ 300	\$ 93	31%	\$ 200	\$ 200	-33.3%	
<b>029 Sewer</b>										
01 Sewer	\$ 585	\$ 600	\$ 605	\$ 600	\$ 560	93%	\$ 600	\$ 750	25.0%	CUD 25% rate increase in 2018
<b>030 Building Supplies</b>										
01 Building Supplies	\$ 3,007	\$ 2,800	\$ 3,857	\$ 3,200	\$ 2,655	83%	\$ 3,700	\$ 3,700	15.6%	Additional paint and door maintenance
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 23,519	\$ 22,000	\$ 25,063	\$ 24,000	\$ 28,964	121%	\$ 27,000	\$ 27,000	12.5%	Hire out painting of the gym
<b>032 Property Insurance</b>										
01 Property Insurance	\$ 6,731	\$ 6,484	\$ 6,328	\$ 6,567	\$ 5,478	83%	\$ 6,698	\$ 6,700	2.0%	Assumes 2% increase until Insurer provided number received.
<b>034 Worker's Compensation</b>										
01 Worker's Compensation	\$ 6,005	\$ 7,114	\$ 6,005	\$ 9,606	\$ 12,248	128%	\$ 8,165	\$ 10,312	7.3%	Assumes 2018 YTD until Insurer provided number received.
<b>038 Social Security</b>										
01 Social Security	\$ 17,722	\$ 22,959	\$ 19,375	\$ 22,524	\$ 21,834	97%	\$ 23,429	\$ 23,429	4.0%	Tied to fulltime and seasonal wages
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 6,043	\$ 7,709	\$ 6,511	\$ 6,740	\$ 7,010	104%	\$ 6,875	\$ 6,875	2.0%	
<b>051 Equipment Maintenance</b>										
01 Equip Maint	\$ 204	\$ -	\$ 204	\$ -	\$ -	0%				
<b>073 Vehicle Repair</b>										
01 Vehicle Repair	\$ 224	\$ -	\$ -	\$ -	\$ -					
<b>135 Water Tests</b>										
01 Water Tests	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 150	\$ 150	#DIV/0!	New splash pad
<b>136 Youth Center Equipment</b>										
01 Youth Center Equipment	\$ 308	\$ 900	\$ 333	\$ 800	\$ 317	40%	\$ 800	\$ 800	0.0%	
<b>137 Rink Equipment</b>										
01 Rink Equipment	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ 300	\$ 300	#DIV/0!	New ice rink at Teague Park
<b>138 Program Equipment</b>										
01 Baseball/Softball	\$ 772	\$ 1,000	\$ 472	\$ 800	\$ 986	123%	\$ 800	\$ 800	0.0%	
02 Tennis	\$ 63	\$ 100	\$ 60	\$ 100	\$ -		\$ 100	\$ 75	-25.0%	
03 Soccer	\$ 681	\$ 600	\$ 630	\$ 600	\$ 720	120%	\$ 2,400	\$ 2,400	300.0%	We need to purchase new goals as we have not purchased goals in over 20
04 Basketball	\$ 477	\$ 500	\$ 445	\$ 450	\$ 450	100%	\$ 450	\$ 450	0.0%	
05 Arts & Crafts	\$ -	\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ -	#DIV/0!	
06 Program Equipment	\$ 1,751	\$ 2,000	\$ 1,419	\$ 1,800	\$ 1,680	93%	\$ 1,900	\$ 1,900	5.6%	Program shirts and summer staff shirts included now

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>50 Recreation Cont'd</b>										
139 Rink Maintenance										
01 Rink Maintenance		\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ 300	#DIV/0!	New ice rink at Teague Park
140 Pool Supplies										
01 Pool Supplies		\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ 300	#DIV/0!	New Splash Pad Supplies
141 Trophies & Awards										
01 Trophies & Awards	\$ 455	\$ 600	\$ 457	\$ 500	\$ 550	110%	\$ 600	\$ 500	0.0%	
142 Pool Maintenance										
01 Pool Maintenance		\$ -	\$ -	\$ -	\$ -	0%	\$ -	\$ 500	#DIV/0!	New Splash Pad Maintenance
145 Special Events										
01 Special Events	\$ 2,513	\$ 2,500	\$ 2,695	\$ 2,400	\$ 2,505	104%	\$ 2,400	\$ 2,400	0.0%	
243 Rec Center Improvement										
<b>Totals</b>	\$ 417,917	\$ 458,787	\$ 491,316	\$ 491,316	\$ 481,531	98%	\$ 521,600	\$ 526,169	7.1%	

<b>51 Parks</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 42,540	\$ 45,147	\$ 41,519	\$ 48,432	\$ 41,489	86%	\$ 44,042	\$ 44,042	9.1%	Change in personnel
02 Overtime	\$ 1,727	\$ 2,605	\$ 2,530	\$ 2,605	\$ 3,318	127%	\$ 4,000	\$ 3,000	15.2%	
07 Salaries	\$ 40,470	\$ 33,959	\$ 37,918	\$ 37,559	\$ 39,470	105%	\$ 37,559	\$ 37,559	0.0%	
<b>014 New Equipment</b>										
01 New Equipment	\$ 1,119	\$ 1,200	\$ 963	\$ 1,200	\$ 1,257	105%	\$ 1,200	\$ 1,200	0.0%	
<b>015 Telephone</b>										
01 Cell Phone		\$ -	\$ -	\$ -	\$ -					
04 Telephone	\$ 976	\$ 1,000	\$ 942	\$ 1,000	\$ 744	74%	\$ 1,000	\$ 1,000	0.0%	
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 8,884	\$ 9,434	\$ 9,074	\$ 10,127	\$ 8,721	86%	\$ 2,591	\$ 2,591	-74.4%	change in policy selection
<b>019 Misc. Expense</b>										
01 Misc. Expense		\$ -	\$ -	\$ -	\$ -					
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ 4,268	\$ 4,000	\$ 3,990	\$ 5,000	\$ 6,380	128%	\$ 5,500	\$ 5,500	10.0%	
<b>027 Electricity</b>										
01 PW MAIN GAR		\$ -	\$ -	\$ -	\$ -					
09 Park Shop	\$ 1,458	\$ 1,800	\$ 1,243	\$ 1,908	\$ 1,538	81%	\$ 1,900	\$ 1,965	3.0%	6% increase requested by EMERA, equates to a 3% power increase overall.
10 Park Security Lighting	\$ 862	\$ 900	\$ 871	\$ 954	\$ 617	65%	\$ 700	\$ 983	3.0%	
11 Electricity	\$ 204	\$ 200	\$ 244	\$ 212	\$ 167	79%	\$ 220	\$ 218	3.0%	
<b>029 Sewer</b>										
01 Sewer	\$ 238	\$ 250	\$ 213	\$ 250	\$ 150	60%	\$ 250	\$ 313	25.0%	
<b>030 Building Supplies</b>										
01 Building Supplies	\$ 1,204	\$ 1,000	\$ 1,097	\$ 1,300	\$ 2,318	178%	\$ 1,800	\$ 1,500	15.4%	
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 1,132	\$ 1,000	\$ 997	\$ 1,200	\$ 3,885	324%	\$ 1,500	\$ 1,500	25.0%	with a 20 year old building we will need to be doing a few maint. Repairs to the building
<b>032 Property Insurance</b>										
01 Property Insurance		\$ -	\$ -	\$ -	\$ -					0
<b>036 Vehicle Insurance</b>										
01 Vehicle Insurance	\$ 6,181	\$ 5,846	\$ 5,528	\$ 5,719	\$ 4,772	83%	\$ 5,800	\$ 5,800	1.4%	TBD by provider
<b>038 Social Security</b>										
01 Social Security	\$ 6,665	\$ 6,251	\$ 6,842	\$ 6,778	\$ 6,296	93%	\$ 6,472	\$ 6,472	-4.5%	Tied to wages
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 1,491	\$ 1,799	\$ 1,704	\$ 1,916	\$ 521	27%	\$ 1,659	\$ 1,659	-13.4%	Tied to full-time wages
<b>051 Equipment Maintenance</b>										
04 Repairs	\$ 992	\$ 800	\$ 1,417	\$ 900	\$ 633	70%	\$ 1,000	\$ 1,000	11.1%	
05 Equipment Maintenance	\$ 4,800	\$ 3,500	\$ 4,783	\$ 4,000	\$ 4,485	112%	\$ 5,500	\$ 4,500	12.5%	making sure everything is in great working order and safe
<b>070 Clothing Allowance</b>										
03 Clothing	\$ 334	\$ 400	\$ 300	\$ 400	\$ 473	118%	\$ 500	\$ 400	0.0%	
<b>073 Vehicle Repairs</b>										
01 Vehicle Repairs	\$ 3,145	\$ 2,600	\$ 2,667	\$ 3,000	\$ 6,250	208%	\$ 5,000	\$ 4,000	33.3%	We are doing a lot more of our own maint. Plus fleet is getting older
<b>074 Tires</b>										
01 Tires	\$ 1,069	\$ 1,500	\$ 1,357	\$ 1,200	\$ 1,724	144%	\$ 1,500	\$ 1,500	25.0%	trailer tires and will need tires for two trucks
<b>075 Gas/Oil/Filters</b>										
01 Gas/Oil/Filters	\$ 7,524	\$ 8,200	\$ 7,295	\$ 8,000	\$ 6,039	75%	\$ 6,800	\$ 7,500	-6.3%	
<b>076 Diesel</b>										
01 Diesel	\$ 1,273	\$ 900	\$ 904	\$ 900	\$ 1,209	134%	\$ 1,000	\$ 1,000	11.1%	
<b>111 Tools - Shop</b>										
01 Tools - Shop	\$ 708	\$ 600	\$ 704	\$ 800	\$ 1,545	193%	\$ 1,000	\$ 1,000	25.0%	
<b>147 Parks Maintenance</b>										
01 Parks Maintenance	\$ 7,826	\$ 8,000	\$ 7,357	\$ 8,000	\$ 6,059	76%	\$ 8,000	\$ 8,000	0.0%	
02 Civic Beautification		\$ -	\$ -	\$ -	\$ -					
<b>237 Civic Beaut</b>										
01 Civic Beaut	\$ 265	\$ 500	\$ 530	\$ 2,000	\$ 732	37%	\$ 2,400	\$ 2,000	0.0%	
<b>Totals</b>	\$ 146,567	\$ 143,391	\$ 142,986	\$ 155,360	\$ 150,792	97%	\$ 148,894	\$ 146,202	-5.9%	

<b>60 Airport</b>										
<b>001 Salaries</b>										
01 Regular Pay							\$ 1,500	#DIV/0!		Stipend for Dave O. Assumes 10 months to get new FBO
<b>008 Computer Maintenance</b>										
04 Computer Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 468	468%	\$ -	#DIV/0!		
<b>015 Telephone</b>										
04 Telephone	\$ 300	\$ 300	\$ 264	\$ 300	\$ 264	88%	\$ 300		0.0%	
<b>017 Communications</b>										
03 Internet	\$ -	\$ -	\$ -	\$ -	\$ 636	0%	\$ 700	#DIV/0!		
<b>019 Miscellaneous Expense</b>										
01 Misc. Expense	\$ 374	\$ 500	\$ 505	\$ 450	\$ 395	88%	\$ 450		0.0%	
<b>026 Heating Fuel</b>										
03 Heating Fuel	\$ -	\$ -	\$ -	\$ -	\$ 4,422	0%	\$ 3,800	#DIV/0!		
<b>027 Electricity</b>										
11 Electricity	\$ 1,367	\$ 1,436	\$ 1,590	\$ 1,889	\$ 1,984	105%	\$ 1,946		3.0%	
14 Airport Hangar	\$ -	\$ -	\$ -	\$ -	\$ 500	0%	\$ 1,000	#DIV/0!		
<b>028 Water</b>										
05 Water	\$ 752	\$ 890	\$ 506	\$ 900	\$ 527	59%	\$ 927		3.0%	CUD 10% rate increase
<b>029 Sewer</b>										
01 Sewer	\$ 350	\$ 400	\$ 200	\$ 500	\$ 201	40%	\$ 625		25.0%	CUD 25% rate increase

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			Requested	Manager Adjusted	% Diff from 2018	2019	Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %					
<b>60 Airport Cont'd</b>											
<b>030 Building Supplies</b>											
01 Building Supplies	\$ 6,350	\$ 3,000	\$ 9,379	\$ 4,000	\$ 1,851	46%		\$ 100	-97.5%		
<b>031 Building Maintenance</b>											
01 Building Maintenance								\$ 3,000	#DIV/0!		
<b>032 Property Insurance</b>											
01 Property Insurance	\$ 1,058	\$ 1,250	\$ 1,223	\$ 1,236	\$ 1,031	83%		\$ 1,400	13.3%		Additional hangars
<b>037 Liability Insurance</b>											
01 Airport Liability	\$ 1,879	\$ 1,850	\$ 1,829	\$ 1,829	\$ 2,508	137%		\$ 2,500	36.7%		Additional hangars & hangar leases
<b>038 Social Security</b>											
01 Social Security	\$ 248	\$ 459	\$ 433	\$ 459	\$ 1,101	240%		\$ 1,300	183.2%		SS for Dave O stipend and PT snow plow
<b>051 Equipment Maintenance</b>											
05 Equipment Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 2,886	0%		\$ 1,500	#DIV/0!		
<b>076 Diesel</b>											
01 Diesel	\$ 3,764	\$ 3,500	\$ 2,700	\$ 3,500	\$ 5,510	157%		\$ 4,200	20.0%		0
<b>153 Air Consultant Contract</b>											
01 Air Consultant Contract	\$ 12,000	\$ 12,000	\$ 12,000	\$ 14,500	\$ 11,007	76%		\$ -	-100.0%		TBD with new FBO contract
<b>155 Snow Plowing</b>											
01 Snow Plowing	\$ 7,188	\$ 6,000	\$ 6,371	\$ 6,000	\$ 8,955	149%		\$ 8,000	33.3%		PT worker + equipment
<b>156 Runway Lights</b>											
01 Runway Lights	\$ 1,060	\$ 500	\$ 1,579	\$ 900	\$ 380	42%		\$ 1,200	33.3%		replace multi-color bulbs
<b>157 Runway Maintenance</b>											
01 Runway Maintenance	\$ 500	\$ 1,000	\$ 500	\$ 1,000	\$ 1,973	197%		\$ 2,000	100.0%		
<b>420 AVGas</b>											
01 AVGas	\$ -	\$ -	\$ -	\$ -	\$ 40,945	0%		\$ 5,000	#DIV/0!		One 1,000 gallon fueling @ \$5.00/gallon
<b>Totals</b>	\$ 36,772	\$ 33,085	\$ 39,122	\$ 37,463	\$ 87,694	234%		\$ 41,448	10.6%		10.6%

<b>61 Caribou Trailer Park</b>											
<b>006 Legal Fees</b>											
01 Legal Fees	\$ -	\$ -	\$ -	\$ -	\$ -	0%					
<b>027 Electricity</b>											
11 Electricity	\$ 1,359	\$ 1,600	\$ 1,215	\$ 1,600	\$ 1,218	76%		\$ 1,600	0.0%		
<b>028 Water</b>											
05 Water	\$ 4,799	\$ 6,500	\$ 4,521	\$ 5,000	\$ 3,156	63%		\$ 5,000	0.0%		Historic trend + CUD 10% rate increase
<b>029 Sewer</b>											
01 Sewer	\$ 2,317	\$ 3,000	\$ 2,600	\$ 3,000	\$ 1,950	65%		\$ 3,750	25.0%		CUD 50% rate increase
<b>032 Property Insurance</b>											
01 Property Insurance	\$ 44	\$ 42	\$ 42	\$ 44	\$ 38	86%		\$ 50	13.6%		Insurer provided number
<b>105 Street Lights</b>											
01 Street Lights	\$ 1,456	\$ 1,800	\$ 1,556	\$ 1,908	\$ 1,566	82%		\$ 1,648	-13.6%		
<b>147 Park Maintenance</b>											
01 Park Maintenance	\$ -	\$ 200	\$ -	\$ 200	\$ 200	100%		\$ -	-100.0%		
<b>158 CTP License Fee</b>											
01 CTP License Fee	\$ 299	\$ 265	\$ 265	\$ 265	\$ 265	100%		\$ 265	0.0%		
<b>160 CTP Park Maintenance</b>											
01 CTP Park Maintenance	\$ 531	\$ 2,000	\$ 1,034	\$ 1,750	\$ 44	3%		\$ 1,700	-2.9%		
<b>161 Garbage Collection</b>											
01 Garbage Collection	\$ 1,620	\$ 1,620	\$ 1,620	\$ 1,620	\$ 1,418	88%		\$ 1,620	0.0%		
<b>385 Year End CTP</b>											
01 Year End CTP	\$ 3,626	\$ -	\$ 4,174	\$ -	\$ 5,532	0%					
<b>Totals</b>	\$ 15,503	\$ 17,027	\$ 17,027	\$ 15,387	\$ 15,387	100%		\$ 15,633	1.6%		Down 3.3% from 2018

<b>65 Cemeteries</b>											
<b>165 Evergreen Cemetery</b>											
01 Evergreen Cemetery	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	100%		\$ 3,000	0.0%		
<b>166 Grimes Cemetery</b>											
01 Grimes Cemetery	\$ 1,700	\$ 2,000	\$ 1,800	\$ 2,000	\$ 2,000	100%		\$ 2,000	0.0%		
<b>167 Sacred Heart Cemetery</b>											
01 Sacred Heart Cemetery	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	100%		\$ 350	0.0%		
<b>168 Holy Rosary Cemetery</b>											
01 Holy Rosary Cemetery	\$ 350	\$ 350	\$ 350	\$ 350	\$ 350	100%		\$ 350	0.0%		
<b>169 Green Ridge Cemetery</b>											
01 Green Ridge Cemetery	\$ 150	\$ 150	\$ 150	\$ 150	\$ 150	100%		\$ 150	0.0%		
<b>170 Lyndon Cemetery</b>											
01 Lyndon Cemetery	\$ 300	\$ 300	\$ 300	\$ 300	\$ 300	100%		\$ 300	0.0%		
<b>171 Bubar Cemetery</b>											
01 Bubar Cemetery	\$ 100	\$ 100	\$ 100	\$ 100	\$ 100	100%		\$ 100	0.0%		
<b>172 Memorial Day Flags</b>											
01 Memorial Day Flags	\$ 1,449	\$ 600	\$ 1,075	\$ 600	\$ 600	100%		\$ 600	0.0%		
<b>190 Veterans Cemetery Fund</b>											
01 Veterans Cemetery Fund	\$ -	\$ -	\$ -	\$ -	\$ -	0%					
<b>Totals</b>	\$ 7,399	\$ 6,850	\$ 7,125	\$ 6,850	\$ 6,850	100%		\$ 6,850	0.0%		

<b>70 Insurance and Retirements</b>											
<b>007 Audit</b>											
02 GASB 45	\$ 3,200	\$ 2,000	\$ 3,200	\$ 3,200	\$ 3,200	100%		\$ 3,200	0.0%		
<b>018 Health Insurance</b>											
01 Employee Assistance Prog	\$ -	\$ -	\$ -	\$ -	\$ -						
<b>034 Worker's Compensation</b>											
01 Worker's Compensation	\$ 28,656	\$ -	\$ 7,734	\$ -	\$ 5,182	0%		\$ -	#DIV/0!		
<b>035 Unemployment Comp.</b>											
01 Unemployment Comp.	\$ 21,606	\$ 22,500	\$ 20,034	\$ 19,659	\$ 22,719	116%		\$ 22,000	11.9%		TBD by provider
<b>037 Liability Insurance</b>											
01 Liability Insurance	\$ 29,738	\$ 28,800	\$ 28,156	\$ 29,400	\$ 24,513	83%		\$ 29,000	-1.4%		TBD by provider
<b>038 Social Security</b>											
01 Social Security	\$ -	\$ -	\$ -	\$ -	\$ -						
<b>039 Bonds</b>											
01 Bonds	\$ -	\$ -	\$ -	\$ -	\$ -						
<b>040 City &amp; State Retirement</b>											
01 City & State Retirement	\$ -	\$ -	\$ -	\$ -	\$ -						

70 Insurance and Retirements, Cont'd

**Exhibit A  
DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>041 \$1000 Ded. Payments</b>										
01 \$1000 Ded. Payments	\$ 2,333	\$ 2,000	\$ 3,500	\$ 3,000	\$ 3,000	100%		\$ 3,000	0.0%	
<b>043 Compensated Absences</b>										
01 Compensated Absences	\$ 57,500	\$ 45,000	\$ 90,000	\$ 45,000	\$ 45,000	100%		\$ 25,000	-44.4%	
<b>044 - Reimbursements</b>										
01 Reimbursements	\$ -	\$ -	\$ -	\$ -	\$ -					
<b>046 Recognitions &amp; Awards</b>										
01 Recognitions & Awards	\$ 444	\$ 2,500	\$ 444	\$ 2,500	\$ 2,500	100%		\$ 2,500	0.0%	
<b>311 Section 125 Expense</b>										
01 Section 125 Expense	\$ 5,939	\$ 7,000	\$ 6,986	\$ 7,000	\$ 7,752	111%		\$ 7,000	0.0%	Retirement account management fee to GDI
<b>Totals</b>	\$ 127,879	\$ 109,800	\$ 160,054	\$ 109,759	\$ 113,866	104%		\$ 91,700	-16.5%	\$ -
<b>75 Contributions</b>										
<b>177 Aroost. Agency on Aging</b>										
01 Aroost. Agency on Aging								\$ 4,600		
<b>Totals</b>	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 4,600	#DIV/0!	\$ -
<b>80 Unclassified</b>										
<b>045 Refunds/Reimbursements</b>										
01 Refunds/Reimbursements	\$ 375	\$ -	\$ 1,025	\$ 250	\$ 200	80%		\$ 250	0.0%	
<b>200 Tax Lien Costs</b>										
01 Tax Lien Costs	\$ 19,161	\$ 15,800	\$ 18,548	\$ 20,000	\$ 22,148	111%		\$ 20,000	0.0%	
<b>201 Abatements</b>										
01 Abatements	\$ 20,795	\$ 20,000	\$ 20,000	\$ 30,000	\$ 27,902	93%		\$ 20,000	-33.3%	Partial Nasiff (Birdseye property)
<b>202 Bad Debt Write-Off</b>										
01 Bad Debt Write-Off	\$ 13,333	\$ 20,000	\$ -	\$ -	\$ -					
<b>Totals</b>	\$ 53,665	\$ 55,800	\$ 39,573	\$ 50,250	\$ 50,250	100%		\$ 40,250	-19.9%	
<b>85 Capital Improvements (see Separate Capital Plan Sheets)</b>										
<b>Total Expense Budgets</b>	\$ 8,773,949	#####	#####	#####	#####	100%		#####	1.8%	

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>11 Economic Development</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 77,398	\$ 77,520	\$ 77,520	\$ 99,984	\$ 101,466	101%		\$ 100,963	1.0%	TBD 2% COLA, Added 2700K toward Events Supervision by Gary Marquis
03 Overtime	\$ 194	\$ 2,500	\$ 194	\$ -	\$ -			\$ -	#DIV/0!	
<b>003 Office Supplies</b>										
01 Postage	\$ -	\$ -	\$ -	\$ -	\$ -					
02 Advertising	\$ 10,735	\$ 9,000	\$ 9,962	\$ 9,000	\$ 12,216	136%		\$ 10,000	11.1%	Increase to keep pace with rising advertisign costs
04 Equipment Repair	\$ 45	\$ 100	\$ -	\$ -	\$ -					
08 Office Supplies	\$ 37	\$ 100	\$ -	\$ 100	\$ 375	375%				
<b>005 General Govt. Legal Fees</b>										
04 Legal Fees	\$ 610	\$ 500	\$ -	\$ -	\$ 1,085	#DIV/0!		\$ -	#DIV/0!	
<b>008 Computer Maintenance</b>										
01 Computer Maintenance								\$ 2,000	#DIV/0!	Computer replacement with advertising quality graphic capabilities
02 Hosted Services	\$ 175	\$ -	\$ -	\$ -	\$ -					
03 GIS License			\$ 1,500	\$ 1,000	\$ 576	58%		\$ 1,152	15.2%	GIS License maintenance. Added license for ZA
<b>009 Professional Dues</b>										
01 Subscriptions	\$ 4,186	\$ 4,100	\$ 4,459	\$ 4,500	\$ 2,800	62%		\$ 4,500	0.0%	Includes 1/2 ICMA, APA(2), IEDC, Main Street
<b>010 Travel Expenses</b>										
01 Mileage	\$ 230	\$ 800	\$ -	\$ 1,200	\$ 500	42%		\$ 1,000	-16.7%	
02 Meals & Lodging	\$ 644	\$ 1,500	\$ -	\$ 1,200	\$ 1,050	88%		\$ 1,200	0.0%	In state econ meetings
04 Conference Fees	\$ 601	\$ 1,700	\$ -	\$ 1,500	\$ 800	53%		\$ 1,500	0.0%	IEDC, MMA, Main Street
<b>018 Health Insurance</b>										
01 Health Insurance	\$ 13,638	\$ 22,669	\$ 22,669	\$ 33,857	\$ 33,857	100%		\$ 36,104	6.6%	3.64% plan increases. Changes in plan selection. HRA obligation funded at 60% based on HRA amounts remaining
<b>019 Miscellaneous Expenses</b>										
01 Misc Expenses	\$ 11,000	\$ -	\$ 11,000	\$ 1,000	\$ 500	50%		\$ 750	-25.0%	
<b>031 Building Maintenance</b>										
01 Building Maintenance	\$ 17,697	\$ -	\$ -	\$ -	\$ -					
<b>038 Social Security</b>										
01 Social Security	\$ 5,555	\$ 5,681	\$ 5,681	\$ 7,649	\$ 7,648	100%		\$ 7,724	1.0%	Connected to Wage increases
<b>040 City &amp; State Retirement</b>										
01 City & State Retirement	\$ 2,237	\$ 584	\$ 584	\$ 4,143	\$ 4,143	100%		\$ 4,192	1.2%	Connected to Wage increases
<b>238 Trail Groomer Reserve</b>										
01 Trail Groomer Reserve	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	100%		\$ 10,000	0.0%	
<b>280 Revolving Loan Fund</b>										
01 Revolving Loan Fund	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	\$ -					This account has accumulated \$200,000 over the years. An additional revolving loan fund has \$274,000 in it. Economic funds may be better utilized elsewhere now.
<b>281 Contracted Services</b>										
01 Buxton Contract	\$ 50,000	\$ -	\$ -	\$ -	\$ -					
03 NMDC	\$ 13,808	\$ 13,730	\$ 13,730	\$ 13,730	\$ 21,750	158%		\$ 13,602	-0.9%	Received Statement from NMDC on 10-29 for \$13,601.75
04 Broadband Study	\$ 1,000	\$ 50,000	\$ 1,000	\$ 10,000	\$ 10,000	100%				
<b>385 - Downtown Infrastructure</b>										
01 Downtown Infrastructure	\$ 125,000	\$ -	\$ -	\$ 5,000	\$ 3,200	64%		\$ 2,000	-60.0%	Physical Infrastructure enhancements. Materials.
<b>392 Ads &amp; Marketing</b>										
01 Video Ads & Marketing	\$ 1,269	\$ 20,000	\$ 1,269	\$ -	\$ 176	#DIV/0!				
<b>394 Community Projects</b>										
01 Project Exp	\$ -	\$ -	\$ -	\$ -	\$ -			\$ 1,000	#DIV/0!	
08 Winter Carnival	\$ 1,197	\$ -	\$ -	\$ -	\$ 636	#DIV/0!		\$ 3,500	#DIV/0!	
14 Thursday's On Sweden	\$ 3,408	\$ 3,000	\$ 900	\$ 3,000	\$ 3,872	129%		\$ 9,000	200.0%	Additional kid friendly elements, music improvements
15 Heritage Days	\$ 3,000	\$ 7,000	\$ 8,543	\$ 8,000	\$ 14,000	175%		\$ 1,500	-81.3%	Combined with Caribou Days but some minor heritage events and programs coordinated with library/museums
16 Caribou Days	\$ 1,191	\$ 7,000	\$ -	\$ 1,500	\$ 1,129	75%		\$ 7,500	400.0%	add fireworks, events to annual celebration
17 Moose Lottery	\$ 4,999	\$ 2,000	\$ 2,583	\$ 9,000	\$ 2,664	30%				
18 New Years Eve	\$ 536	\$ 5,000	\$ 4,999	\$ -	\$ -					
20 Miscellaneous	\$ 946	\$ 2,000	\$ 2,874	\$ 2,000	\$ 212	11%		\$ 1,500	-25.0%	
21 New Events	\$ -	\$ 2,000	\$ 536	\$ -	\$ -			\$ 2,500	#DIV/0!	Possible Wine and Dine activity. Halloween activities
<b>405 Slum/Blight Removal</b>										
01 Slum/Blight Removal	\$ 1,269	\$ 20,000	\$ 118,662	\$ 75,000	\$ 75,000	100%		\$ 70,000	-6.7%	Birdseye site clean up, Patten street improvements
<b>411 Façade Improvement</b>										
01 Façade Improvement	\$ 42,887	\$ 22,500	\$ -	\$ 15,000	\$ 8,000	53%		\$ 12,000	-20.0%	
<b>413 New Fire Station</b>										
01 New Fire Station	\$ 8,189	\$ 50,000	\$ 50,000	\$ 25,000	\$ 25,000	100%		\$ 60,000	140.0%	Downtown TIF Plan allows for \$1.1M in expenditure for a new fire station. Design and Engineering expected to be about \$85k, which can be covered between the budget and previous reserves under this line item.
<b>Totals</b>	\$ 347,145	\$ 399,171	\$ 399,171	\$ 344,863	\$ 343,198	100%		\$ 365,186	5.9%	

<b>24 Housing</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 49,004	\$ 51,447	\$ 51,447	\$ 52,476	\$ 52,980	101%		\$ 53,525	2%	
03-FSS Grant		\$ -	\$ -	\$ -	\$ -	0%				
<b>003 Office Supplies</b>										
01 Postage	\$ 1,083	\$ 800	\$ 1,159	\$ 1,000	\$ 1,092	109%		\$ 1,000	10%	
02 Advertising	\$ 292	\$ 150	\$ 162	\$ 300	\$ 239	80%		\$ 300	-33%	
03 Copier Rental	\$ 1,944	\$ 1,850	\$ 1,974	\$ 1,900	\$ 1,671	88%		\$ 1,900	4%	
05 Printer Ink	\$ 113	\$ -	\$ 110	\$ 100	\$ 183	183%		\$ 150	50%	
07 Paper	\$ 104	\$ -	\$ 104	\$ 100	\$ 300	300%		\$ 300	100%	
08 Office Supplies	\$ 1,881	\$ 1,500	\$ 1,369	\$ 750	\$ 929	124%		\$ 750	0%	
12 Software	\$ 9,158	\$ 15,000	\$ 11,426	\$ 15,000	\$ 14,264	95%		\$ 15,000	-7%	
<b>007 Audit</b>										
01 Audit		\$ 2,000	\$ -	\$ -	\$ -	0%		\$ 1,500	#DIV/0!	
<b>009 Professional Dues</b>										
01 Subscriptions	\$ 224	\$ 225	\$ 224	\$ 225	\$ 500	222%		\$ 500	122%	
04 Professional Dues	\$ 750	\$ 500	\$ 500	\$ 750	\$ 750	100%		\$ 500	-33%	
<b>010 Travel Expenses</b>										
01 Mileage	\$ 1,023	\$ 0	\$ 1,023	\$ -	\$ 160	#DIV/0!		\$ 200	200%	
02 Meals & Lodging	\$ 414	\$ 1,000	\$ 776	\$ 500	\$ 230	46%		\$ 750	50%	
05 Travel Expenses		\$ -	\$ -	\$ 500	\$ 551	110%		\$ 750	20%	
<b>011 Training and Education</b>										
02 Training and Education	\$ 1,534	\$ 1,500	\$ 1,750	\$ 1,500	\$ 1,892	126%		\$ 1,500	0%	
<b>015 Telephone</b>										
04 Telephone	\$ 495	\$ 500	\$ 510	\$ 500	\$ 514	103%		\$ 500	0%	
<b>017 Communications</b>										
03 Communications		\$ -	\$ -	\$ -	\$ -	0%				
<b>018 Health Insurance</b>										
01 Health Insurance Housing	\$ 6,432	\$ 8,000	\$ 2,778	\$ 2,591	\$ 2,806	108%		\$ 2,591	0%	
02 Health Ins. Stipend FSS	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>034-Workers Comp</b>										
01-Workers Comp Housing	\$ 221	\$ 460	\$ 134	\$ 167	\$ 150	90%		\$ 167	7%	
01-Workers Comp FSS	\$ -	\$ -	\$ -	\$ -	\$ -	0%				

**Exhibit A**  
**DRAFT 2019 Expense Budget - Department Details**

Department	3 Year Average Actual Expenses (15-17)	2017		2018			2019			Comments
		Approved Budget	Year End Actual	Approved Budget	Projected Year End	Project %	Requested	Manager Adjusted	% Diff from 2018	
<b>24 Housing Cont'd</b>										
<b>035-Unemployment</b>										
01-Unemployment Housing	\$ 296	\$ 350	\$ 258	\$ 296	\$ 275	93%	\$ 296	\$ 296	0%	
01-Unemployment FSS	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>038-Social Security</b>										
01-Social Security Housing	\$ 4,368	\$ 4,279	\$ 4,279	\$ 4,014	\$ 4,402	110%	\$ 4,014	\$ 4,095	2%	
01-Social Security FSS	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>040 City &amp; State Retirement</b>										
01-Retirement Housing	\$ 1,934	\$ 1,891	\$ 1,891	\$ 1,837	\$ 1,946	106%	\$ 1,837	\$ 1,837	0%	
<b>285 Year End Closing</b>										
01-Year End Closing	\$ -	\$ -	\$ -	\$ -	\$ -	0%				
<b>412 - Fee Accountant</b>										
01 - Fee Accountant	\$ 5,077	\$ 5,000	\$ 5,017	\$ 4,500	\$ 5,179	115%	\$ 4,500	\$ 5,200	16%	
<b>Totals</b>	<b>\$ 78,044</b>	<b>\$ 96,452</b>	<b>\$ 86,891</b>	<b>\$ 89,006</b>	<b>\$ 91,013</b>	<b>102%</b>	<b>\$ 92,735</b>	<b>\$ 92,353</b>	<b>4%</b>	

<b>52 Snow Trail Maintenance</b>										
<b>001 Salaries</b>										
01 Regular Pay	\$ 11,342	\$ 12,000	\$ 11,200	\$ 13,320	\$ 22,590	170%	\$ 16,000	\$ 16,000	20.1%	this line will need to be increased as the minimum wage increased
02 Overtime	\$ 598	\$ 850	\$ 655	\$ -	\$ -	0%				
07 Salaries	\$ -	\$ -	\$ -	\$ -	\$ -					
<b>015 Telephone</b>										
01 Cell Phone	\$ 395	\$ 466	\$ 299	\$ 200	\$ 786	393%	\$ 400	\$ 400	100.0%	
04 Telephone	\$ -	\$ -	\$ -	\$ -	\$ -					
<b>019 Misc. Expense</b>										
01 Misc. Expense	\$ 3,518	\$ 4,000	\$ 3,979	\$ 3,500	\$ 3,969	113%	\$ 4,000	\$ 3,500	0.0%	
<b>034 Work Comp</b>										
01 Work Comp	\$ 140	\$ 500	\$ 160	\$ 500	\$ 500	100%	\$ 500	\$ 500	0.0%	
<b>035 Unemployment</b>										
01 Unemployment	\$ 224	\$ 350	\$ 159	\$ 350	\$ 350	100%	\$ 350	\$ 350	0.0%	
<b>036 Vehicle Insurance</b>										
01 Vehicle Insurance	\$ -	\$ -	\$ -	\$ -	\$ -					
<b>038 Social Security</b>										
01 Social Security	\$ 820	\$ 983	\$ 907	\$ 1,019	\$ 1,728	170%	\$ 1,224	\$ 1,224	20.1%	
<b>051 Equipment Maintenance</b>										
04 Repairs	\$ -	\$ -	\$ -	\$ -	\$ -					
05 Equipment Maintenance	\$ 7,958	\$ 7,000	\$ 7,906	\$ 7,500	\$ 15,102	201%	\$ 9,500	\$ 8,000	6.7%	there were unexpected issues last season, hoping that they were a one time event
<b>075 Gas/Oil/Filters</b>										
01 Gas/Oil/Filters	\$ 310	\$ 300	\$ 536	\$ 500	\$ 1,826	365%	\$ 1,000	\$ 750	50.0%	with someone paying attention to units this line will need to be increased
<b>076 Diesel</b>										
01 Diesel	\$ 13,144	\$ 13,000	\$ 14,501	\$ 14,000	\$ 26,862	192%	\$ 18,000	\$ 18,000	28.6%	
<b>148 Trail Maint</b>										
01 Trail Maint	\$ 1,865	\$ 2,000	\$ 1,563	\$ 2,250	\$ 2,715	121%	\$ 2,300	\$ 2,300	2.2%	
<b>286 Rent Exp</b>										
01 Rent Exp	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,000	\$ 3,000	150%	\$ 2,000	\$ 2,000	0.0%	
<b>Totals</b>	<b>\$ 42,059</b>	<b>\$ 42,949</b>	<b>\$ 43,364</b>	<b>\$ 45,139</b>	<b>\$ 79,428</b>	<b>176%</b>	<b>\$ 55,274</b>	<b>\$ 53,024</b>	<b>17.5%</b>	

<b>96 Section 8 FSS</b>										
<b>001-Salaries</b>										
01-Regular Pay	\$ 31,528	\$ 34,839	\$ 34,839	\$ 36,216	\$ 36,561	101%	\$ 36,940	\$ 36,940	2.0%	
<b>003-Office Supplies</b>										
01-Postage	\$ -	\$ -	\$ -	\$ 400	\$ 62	16%	\$ 200	\$ 200	-50.0%	
05-Printer Ink	\$ -	\$ -	\$ -	\$ 50	\$ 168	336%	\$ 175	\$ 175	250.0%	
08-Office Supplies	\$ -	\$ -	\$ -	\$ 75	\$ 60	80%	\$ 75	\$ 75	0.0%	
<b>010- Travel Expenses</b>										
01-Mileage	\$ -	\$ -	\$ -	\$ -	\$ 265	#DIV/0!	\$ -	\$ -	#DIV/0!	
02 Meals & Lodging	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 500	\$ 500	#DIV/0!	
05 Travel Exp	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 500	\$ 500	#DIV/0!	
<b>011 - Training and Education</b>										
02 - Training and Education	\$ -	\$ -	\$ -	\$ -	\$ 295	#DIV/0!	\$ 1,000	\$ 1,000	#DIV/0!	Was never put in before
<b>018- Health Insurance</b>										
01-Health Insurance	\$ 14,034	\$ 2,591	\$ 2,716	\$ 2,591	\$ 2,748	106%	\$ 2,591	\$ 2,591	0.0%	Receives buy-out
<b>034-Workers Comp</b>										
01-Workers Comp	\$ 130	\$ 200	\$ 93	\$ 113	\$ 136	120%	\$ 113	\$ 113	0.0%	Calculated based on numbers provided for other departments
<b>035-Unemployment</b>										
01-Unemployment	\$ 296	\$ 467	\$ 258	\$ 296	\$ 379	128%	\$ 296	\$ 296	0.0%	
<b>038 Social Security</b>										
01-Social Security	\$ 2,352	\$ 2,665	\$ 2,964	\$ 2,591	\$ 2,797	108%	\$ 2,826	\$ 2,826	9.1%	Incorrect calculation in last budget
<b>040 City &amp; State Retirement</b>										
01-Retirement Housing	\$ 1,137	\$ 1,313	\$ 1,310	\$ 1,268	\$ 1,371	108%	\$ 1,293	\$ 1,293	2.0%	Tied to wages
<b>Totals</b>	<b>\$ 50,364</b>	<b>\$ 42,075</b>	<b>\$ 42,473</b>	<b>\$ 43,600</b>	<b>\$ 44,842</b>	<b>103%</b>	<b>\$ 46,509</b>	<b>\$ 46,509</b>	<b>6.7%</b>	

## DRAFT 2019 Capital Plan

Dept	Type	2019		2020		2021		2022		2023	
		Allocation	Note	Allocation	Note	Allocation	Note	Allocation	Note	Allocation	Note
		\$985,180		\$1,377,254		\$1,594,401		\$1,490,136		\$1,344,414	
Capital	Program	\$ -	Funding for Brownfield Grant Match on Birdseye Site								
Capital	Program			\$ 50,000	CUD Consolidation study						
Debt	Facilities	\$ 102,378	Biomass Boiler	\$ 105,843	Biomass Boiler	\$ 109,440	Biomass Boiler	\$ 230,175	Biomass Boiler (Roll in Engine Pmt)	\$ 234,053	Biomass Boiler Final Payment
Debt	Facilities	\$ 116,900	Engine Payment	\$ 116,900	Engine Payment	\$ 116,900	Engine Payment				
Debt	Facilities					\$ 360,000	Public Safety Facility (paid off in 2031) (30yr, 3%, on \$7M)	\$ 360,000	Public Safety Facility	\$ 360,000	Public Safety Facility
Debt	Facilities			\$ 110,000	Finance payments on streelight conversion	\$ 110,000	Finance payments on streelight conversion	\$ 106,000	Finance payments on streelight conversion		
Debt	Maintenance	\$ 169,000	River Road Repair (10yr, 3.5% on \$1.4M)	\$ 169,000	River Road Repair	\$ 169,000	River Road Repair	\$ 169,000	River Road Repair	\$ 275,000	River Road Repair (Roll in LED payment)
Fire/EMS	Equipment	\$ 5,000	Fire Hose replacement (\$5000)								
Fire/EMS	Equipment	\$ (1,700)	Use of Current Reserve - Fire Hose								
Fire/EMS	Equipment	\$ 25,000	1/6 Replace ambulance monitors in 2024 (\$150,000) (Deferred to future)	\$ 25,000	1/6 Replace ambulance monitors in 2024 (\$150,000)	\$ 25,000	1/6 Replace ambulance monitors in 2024 (\$150,000)	\$ 25,000	1/6 Replace ambulance monitors in 2024 (\$150,000)	\$ 25,000	1/6 Replace ambulance monitors in 2024 (\$150,000)
Fire/EMS	Maintenance	\$ 27,000	1/2 roof repair in 2020	\$ 27,000	1/2 roof repair in 2020						
Fire/EMS	Vehicle	\$ 40,000	1/9 allocation toward replacement ladder truck in 2027 (Deferred to future)	\$ 40,000	1/9 allocation toward replacement ladder truck in 2027	\$ 40,000	1/9 allocation toward replacement ladder truck in 2027	\$ 40,000	1/9 allocation toward replacement ladder truck in 2027	\$ 40,000	1/9 allocation toward replacement ladder truck in 2027
Fire/EMS	Vehicle	\$ 75,000	1/2 ambulance remount in 2020	\$ 75,000	1/2 ambulance remount in 2020						
Fire/EMS	Equipment	\$ 1,000	Foam Equipment/supplies								
Fire/EMS		\$ (1,000)	Use of Current Reserves - Foam								
Fire/EMS	IT	\$ 1,000	Computer								
Fire/EMS		\$ (1,000)	Use of Current Reserves - Computers								
Fire/EMS	Equipment	\$ 1,000	Stair Chairs								
Fire/EMS		\$ (1,000)	Use of Current Reserves - Stair Chairs								
Fire/EMS	IT					\$ 2,100	Dispatch Computer, office computer				
Fire/EMS	Vehicle					\$ 75,000	1/2 ambulance #23 remount in 2022	\$ 75,000	1/2 ambulance #22 remount in 2024		
Fire/EMS	IT							\$ 600	Office computer		
Fire/EMS	Vehicle									\$ 75,000	1/2 ambulance #22 remount in 2024
Gen Gov	IT	\$ -	2 Finance computers								
Gen Gov	IT	\$ 2,000	1/3 allocation for 2021 purchase	\$ 2,000	1/3 allocation for 2021 purchase	\$ 1,000	New server (Total \$5,000)				
Gen Gov	Account	\$ 4,779	Purchased retired cruiser in 2018. Additional expense to ready for use.								
Gen Gov	Vehicle	\$ 7,000	1/3 allocation for 2021 vehicle replacement	\$ 12,000	1/3 allocation for 2021 vehicle replacement	\$ 12,000	1/3 allocation for 2021 vehicle replacement (\$31,000)				
Gen Gov	Program	\$ 2,500	vital records restoration	\$ 2,500	vital records restoration	\$ 2,500	vital records restoration	\$ 2,500	vital records restoration	\$ 2,500	vital records restoration
Gen Gov	IT			\$ 3,000	6 office computers						
Gen Gov	Program			\$ 9,000	Codificaton of Clerk documents						
Gen Gov	Program			\$ 60,000	Senior Homestead Credit Program	\$ 60,000	Senior Homestead Credit Program	\$ 60,000	Senior Homestead Credit Program	\$ 60,000	Senior Homestead Credit Program
Gen Gov	IT					\$ 1,200	1 CAD computer				
Gen Gov	Vehicle							\$ 12,000	1/3 allocation for 2024 vehicle replacement	\$ 12,000	1/3 allocation for 2024 vehicle replacement

## DRAFT 2019 Capital Plan

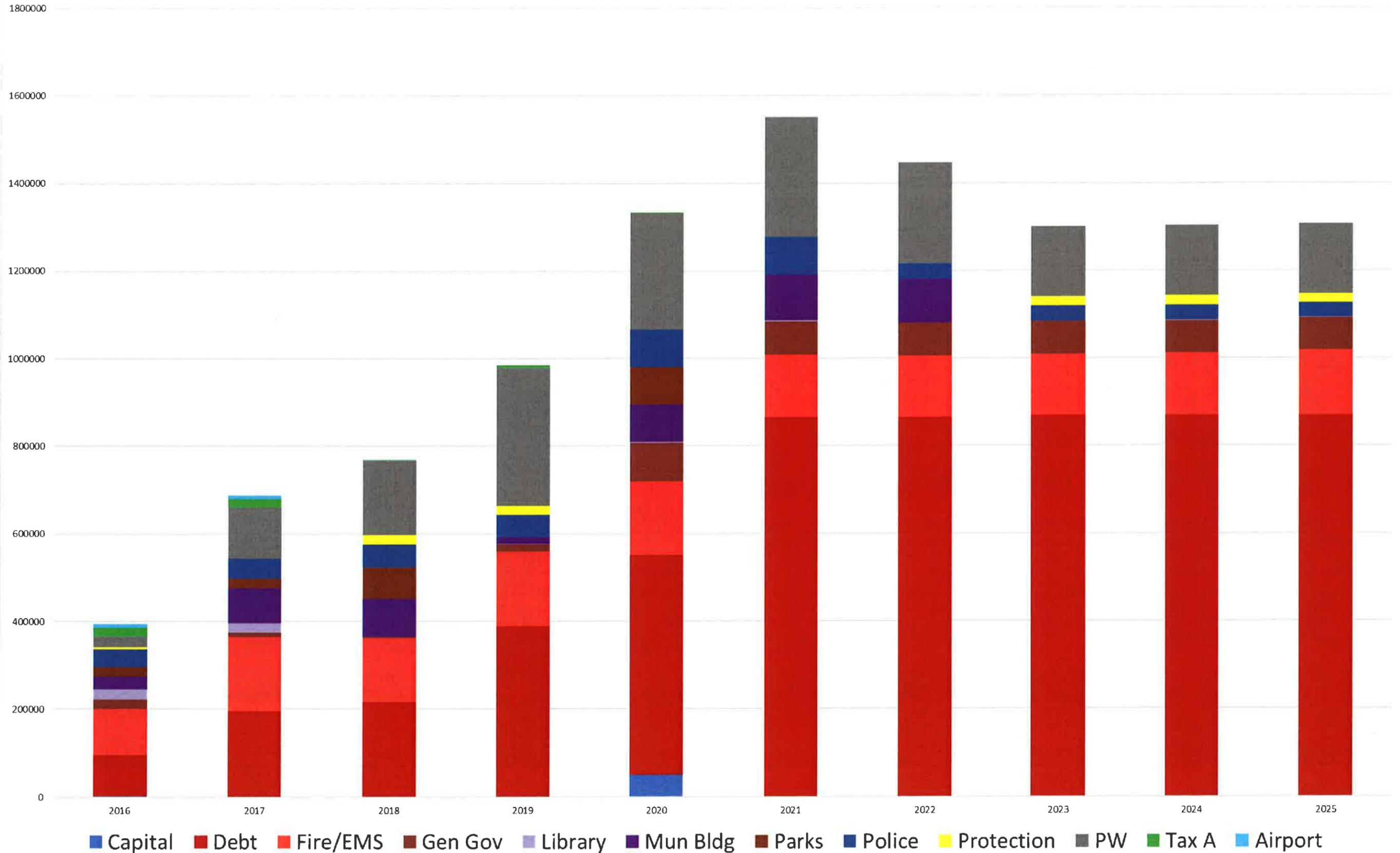
		2019		2020		2021		2022		2023	
Library	IT	\$ 600	Computer								
Library	IT	\$ 1,800	1/3 Public Access Server in 2021	\$ 1,800	1/3 Public Access Server in 2021	\$ 1,800	1/3 Public Access Server in 2021				
Library	Maintenance	\$ 8,500	Carnegie Side Exterior Maintenance								
Library		\$ (8,500)	Use of Current Reserves - Bldg Maint								
Library	IT			\$ 600	Computer						
Library	IT					\$ 600	Computer				
Library	IT							\$ 600	Computer		
Library	IT									\$ 600	Computer
Library	IT										
Mun Bldg	Maintenance	\$ 60,000	City Hall and Mail Parking Lot resurface (\$60,000)	\$ 40,000	City Hall and Mail Parking Lot resurface (\$60,000)	\$ 40,000	City Hall and Mail Parking Lot resurface (\$60,000)	\$ 40,000	City Hall and Mail Parking Lot resurface (\$60,000)		
Mun Bldg		\$ (45,000)	Use of Current Reserves - Parking Lots								
Mun Bldg		\$ 12,000	Hose tower reface								
Mun Bldg		\$ (12,000)	Use of Current Reserves - Mun Bldg								
Mun Bldg	Maintenance			\$ 45,000	60 Access Roof Repair						
Mun Bldg	Maintenance					\$ 65,000	60 Access Heat Replacement				
Mun Bldg	Maintenance							\$ 60,000	City Hall roof repair		
Parks	Facilities	\$ 35,000	Teague Park Reconstruct	\$ 25,000	Teague Park Reconstruct						
Parks		\$ (35,000)	Use of Current Reserves - Parks Improv	\$ (25,000)	Use of Current Reserves - Parks Improv						
Parks	Equipment	\$ 7,500	Mower Trailer								
Parks		\$ (7,500)	Use of Current Reserves - Parks Vehicle								
Parks	Facilities			\$ 35,000	Sincock Park Construct						
Parks	Facilities			\$ 50,000	Collins Pond Improvements						
Police	Equipment	\$ 4,800	Protective Vests								
Police	IT	\$ 6,000	Vehicle computer replacements								
Police	Equipment	\$ 6,640	Body Cameras								
Police	Vehicle	\$ 33,000	Replace Cruiser								
Police	Equipment	\$ -	CAD software purchase in 2021	\$ 50,000	CAD software purchase in 2021	\$ 50,000	CAD software purchase in 2021				
Police	Equipment			\$ 4,000	1/5 gun replacement in 2024	\$ 2,250	1/5 gun replacement in 2024	\$ 2,250	1/5 gun replacement in 2024	\$ 2,250	1/5 gun replacement in 2024
Police	Vehicle			\$ 33,000	Replace Cruiser						
Police	IT					\$ 600	Computer				
Police	Vehicle					\$ 33,000	Replace Cruiser				
Police	Vehicle							\$ 33,000	Replace Cruiser		
Police	Vehicle									\$ 33,000	Replace Cruiser
Police	Vehicle										
Police	Vehicle										
Protectio	Equipment	\$ 20,000	Purchase of streetlights and replace with LED fixtures. (Financed)								
Protectio	Equipment				Streetlight Maintenance Reserve - Covered under LED finance contracts	\$ -	Streetlight Maintenance Reserve - Covered under LED finance contracts	\$ -	Streetlight Maintenance Reserve - Covered under LED finance contracts	\$ 21,000	Streetlight Maintenance Reserve

## DRAFT 2019 Capital Plan

		2019		2020		2021		2022		2023	
PW	Account	\$ 5,000	Grimes Mill Engineering Balance	\$ 5,000	Grimes Mill Engineering Balance	\$ 5,000	Grimes Mill Engineering Balance				
PW	Vehicle	\$ 5,000	Replace pickup truck								
PW	Equipment	\$ 24,000	15 Bat wing mower: 24K								
PW	Maintenance	\$ 75,000	Main Building Roof								
PW	Equipment	\$ 210,000	New 3.5Yd loader: \$210K								
PW	Maintenance	\$ 180,000	High Street repair								
PW		\$ (15,000)	Vehicle Trade-in								
PW		\$ (69,000)	Use of current reserves - Equipment								
PW		\$ (70,000)	Use of current reserves - Maintenance								
PW		\$ (28,712)	Use of current reserves - Main Bldg								
PW	Vehicle			\$ 5,000	Replace pickup truck						
PW	Maintenance			\$ 25,000	Salt Shed roof repair in 2021	\$ 25,000	Salt Shed roof repair in 2021				
PW	Maintenance			\$ 80,000	North Main Street reconstruct in 2021	\$ 80,000	North Main Street reconstruct in 2021				
PW	Equipment			\$ 150,000	Replace Plow Truck with force hyd.						
PW	Vehicle					\$ 5,000	Replace pickup truck				
PW	Equipment					\$ 25,000	Small equipment				
PW	Equipment					\$ 50,000	8' paving machine				
PW	Equipment					\$ 83,000	Walker sidewalk machine with blower				
PW	Vehicle							\$ 5,000	Replace pickup truck		
PW	Equipment							\$ 225,000	Blanchett Blower		
PW	Vehicle									\$ 5,000	Replace pickup truck
PW	Equipment									\$ 155,000	Replace T-6 plow
PW	Vehicle										
PW	Equipment										
PW	Vehicle										
PW	Equipment										
PW	Vehicle										
PW	Vehicle										
Rec	Account	\$ 579	Creative Playground cleanup								
Rec	Account	\$ 615	Let's Move cleanup								
Rec	Maintenance	\$ 25,000	Rec Center maintenance								
Rec		\$ (20,000)	Use of Current Reserves - Bldg Maint								
Rec	IT			\$ 1,200	2 computers						
Tax A.	Program	\$ -	1/9 allocation toward revaluation in 2027 OR hire PT help for quarterly reval work (Deferred program to future years)	\$ 43,211	1/9 allocation toward revaluation in 2027 OR hire PT help for quarterly reval work	\$ 43,211	1/9 allocation toward revaluation in 2027 OR hire PT help for quarterly reval work	\$ 43,211	1/9 allocation toward revaluation in 2027 OR hire PT help for quarterly reval work	\$ 43,211	1/9 allocation toward revaluation in 2027 OR hire PT help for quarterly reval work
Tax A.	IT			\$ 1,200	1 CAD computer						
Tax A.	IT					\$ 800	1/2 CAD computer in 2022	\$ 800	1/2 CAD computer in 2022 (\$1600)		
Tax A.	IT									\$ 800	1/2 CAD computer in 2024

# DRAFT 2019 Capital Plan

Projected Capital Expenses to 2025



## DRAFT 2019 Revenue Estimates

Department	Fund	3 yr Avg (2015-17)	2017		2018			2019		
			Budget	Year End	Budget Estimate	Projected Year End (as of 11-2)	% of Budget	Estimate	% Diff from 2018	% of Gen Revenue
<b>GENERAL FUNDS</b>										
10 General Government	Totals	\$ 6,402,258	\$ 6,458,163	\$ 6,556,664	\$ 6,730,161	\$ 6,793,368	0.9%	\$ 6,606,236	-1.8%	64.3%
17 Health & Sanitation	Totals	\$ -	\$ -	\$ -	\$ 260,848	\$ 260,848	0.0%	\$ 615,000	135.8%	6.0%
18 Municipal Buildings	Totals	\$ 3,892	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%	\$ 4,000	0.0%	0.0%
20 General Assistance	Totals	\$ 27,687	\$ 34,425	\$ 25,720	\$ 25,700	\$ 25,700	0.0%	\$ 25,300	-1.6%	0.2%
22 Tax Assesment	Totals	\$ 461,236	\$ 597,212	\$ 598,199	\$ 728,737	\$ 672,129	-7.8%	\$ 724,700	-0.6%	7.1%
23 Code Enforcement	Totals	\$ 16,851	\$ 9,150	\$ 8,533	\$ 6,550	\$ 8,430	28.7%	\$ 6,100	-6.9%	0.1%
25 Library	Totals	\$ 6,288	\$ 6,200	\$ 6,824	\$ 6,000	\$ 6,996	16.6%	\$ 6,600	10.0%	0.1%
31 Fire & Ambulance	Totals	\$ 1,907,658	\$ 1,887,940	\$ 1,859,576	\$ 1,721,313	\$ 1,449,980	-15.8%	\$ 1,911,389	11.0%	18.6%
35 Police	Totals	\$ 51,971	\$ 49,375	\$ 61,184	\$ 46,775	\$ 58,906	25.9%	\$ 112,910	141.4%	1.1%
39 Emergency Management	Totals	\$ 7,828	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	0.0%	\$ 2,600	0.0%	0.0%
40 Public Works	Totals	\$ 196,864	\$ 192,742	\$ 200,546	\$ 201,230	\$ 202,027	0.4%	\$ 202,415	0.6%	2.0%
50 Recreation	Totals	\$ 22,645	\$ 20,500	\$ 24,101	\$ 23,000	\$ 22,197	-3.5%	\$ 23,500	2.2%	0.2%
51 Parks	Totals	\$ 3,256	\$ 2,600	\$ 3,058	\$ 3,000	\$ 2,100	-30.0%	\$ 2,250	-25.0%	0.0%
60 Airport	Totals	\$ 138	\$ 138	\$ 138	\$ 12,000	\$ 23,528	96.1%	\$ 17,000	41.7%	0.2%
61 Trailer Park	Totals	\$ 15,616	\$ 15,727	\$ 15,727	\$ 17,000	\$ 17,835	4.9%	\$ 17,350	2.1%	0.2%
70 Insurance & Retirement	Totals	\$ 1,755	\$ 5,000	\$ -	\$ -	\$ 6,127	#DIV/0!	\$ -	#DIV/0!	0.0%
<b>Sub-Total</b>		<b>\$ 9,123,638</b>	<b>\$ 9,285,773</b>	<b>\$ 9,366,869</b>	<b>\$ 9,788,914</b>	<b>\$ 9,556,772</b>	<b>-2.4%</b>	<b>\$ 10,277,350</b>	<b>5.0%</b>	<b>100.0%</b>
<b>ENTERPRISE FUNDS</b>										
11 Economic Development	Totals	\$ 372,725	\$ 414,998	\$ 374,821	\$ 368,337	\$ 368,337	100.0%	\$ 369,420	0.3%	
24 Housing	Totals	\$ 68,276	\$ 100,000	\$ 113,570	\$ 89,411	\$ 84,842	94.9%	\$ 90,000	0.7%	
52 Snowmobile Trails	Totals	\$ 44,072	\$ 45,883	\$ 43,413	\$ 45,000	\$ 41,550	92.3%	\$ 43,750	-2.8%	
96 FSS Revenues	Totals	\$ 48,616	\$ 48,729	\$ 48,729	\$ 50,787	\$ 50,787	100.0%	\$ 49,250	-3.0%	
<b>Sub-Total</b>		<b>\$ 694,654</b>	<b>\$ 609,610</b>	<b>\$ 580,533</b>	<b>\$ 553,535</b>	<b>\$ 545,516</b>	<b>98.6%</b>	<b>\$ 552,420</b>	<b>\$ (0)</b>	
<b>TOTAL ALL FUNDS</b>										
		<b>\$ 9,818,293</b>	<b>\$ 9,895,383</b>	<b>\$ 9,947,402</b>	<b>\$ 10,342,449</b>	<b>\$ 10,102,288</b>	<b>97.7%</b>	<b>\$ 10,829,770</b>	<b>4.7%</b>	

NOTE: Primary difference between 2019 and 2018 years is the \$615,000 payment from Aroostook Waste Solutions. Without that payment, revenues would be \$9,662,350 or 1.1% above projected 2018.

Department	Fund	3 yr Avg (2015-17)	2017		2018			2019	
			Budget	Year End	Budget Estimate	Projected Year End (as of 11-2)	% of Budget	Estimate	% Diff from 2018
<b>GENERAL FUNDS</b>									
<b>10 General Government</b>	01 - TAX LIEN COSTS COLLECTED	\$ 19,441	\$ 21,000.00	\$ 18,035.87	\$ 20,000	\$ 19,140	-4.3%	\$ 19,000	-5.0%
	02 - DELINQ. TAX INTEREST	\$ 63,863	\$ 63,000.00	\$ 62,675.27	\$ 61,000	\$ 54,007	-11.5%	\$ 60,000	-1.6%
	03 - SUPPLEMENTAL TAX	\$ 4,718	\$ 3,000.00	\$ 1,092.33	\$ 2,500	\$ 500	-80.0%	\$ 1,200	-52.0%
	04 - PYMTS IN LIEU OF TAX	\$ 58,880	\$ 62,000.00	\$ 57,977.65	\$ 57,000	\$ 123,000	115.8%	\$ 65,000	14.0%
	05 - CITY OWNED PROPERTY	\$ 48,187	\$ 35,000.00	\$ 49,142.81	\$ 35,000	\$ 9,301	-73.4%	\$ 50,000	42.9%
	06 - EXCISE TAX	\$ 1,416,008	\$ 1,428,000.00	\$ 1,479,888.01	\$ 1,445,000	\$ 1,473,145	1.9%	\$ 1,436,000	-0.6%
	07 - BOAT EXCISE TAX	\$ 4,304	\$ 4,200.00	\$ 4,374.50	\$ 4,300	\$ 4,148	-3.5%	\$ 4,000	-7.0%
	08 - BOAT REG FEE (LOCAL)	\$ 445	\$ 550.00	\$ 387.00	\$ 350	\$ 420	20.0%	\$ 400	14.3%
	09 - SNOWMOBILE REGISTRATION	\$ 616	\$ 570.00	\$ 636.00	\$ 600	\$ 650	8.3%	\$ 600	0.0%
	10 - ATV REGISTRATION LOCAL FEE	\$ 911	\$ 900.00	\$ 885.00	\$ 875	\$ 817	-6.6%	\$ 800	-8.6%
	11 - Aircraft Excise	\$ 1,471	\$ 1,471.00	\$ 1,471.04	\$ 1,471	\$ 370	-74.8%	\$ 370	-74.8%
	12 - Travel Reimbursement	\$ 753	\$ 1,500.00	\$ 260.01		\$ 1,036	#DIV/0!	\$ 900	#DIV/0!
	15 - MISC. LICENSES	\$ 1,895	\$ 1,850.00	\$ 2,220.00	\$ 2,000	\$ 2,420	21.0%	\$ 2,300	15.0%
	16 - VEHICLE REGISTRATION	\$ 16,000	\$ 16,000.00	\$ 15,543.00	\$ 15,500	\$ 14,860	-4.1%	\$ 14,350	-7.4%
	17 - 60 ACCESS HIGHWAY	\$ -	\$ -	\$ -	\$ 2,400	\$ 2,400	0.0%	\$ 3,600	50.0%
	18 - STATE REVENUE SHARING	\$ 558,077	\$ 543,088.00	\$ 562,985.21	\$ 561,504	\$ 541,347	-3.6%	\$ 561,504	0.0%
	19 - CONNOR EXCISE FEE	\$ 2,221	\$ 2,250.00	\$ 1,955.00	\$ 2,000	\$ 1,860	-7.0%	\$ 1,850	-7.5%
	21 - BIRTH RECORDS	\$ 8,328	\$ 9,000.00	\$ 7,629.40	\$ 7,000	\$ 7,009	0.1%	\$ 7,250	3.6%
	22 - DEATH RECORDS	\$ 7,455	\$ 7,800.00	\$ 6,728.40	\$ 6,000	\$ 4,878	-18.7%	\$ 4,800	-20.0%
	23 - MARRIAGE RECORDS	\$ 3,631	\$ 3,600.00	\$ 3,446.00	\$ 3,500	\$ 3,305	-5.6%	\$ 3,150	-10.0%
	25 - DOG LICENSES	\$ 7,029	\$ 6,000.00	\$ 7,452.00	\$ 6,500	\$ 1,200	-81.5%	\$ 1,200	-81.5%
	26 - FISHING LICENSES	\$ 520	\$ 550.00	\$ 478.00	\$ 500	\$ 452	-9.6%	\$ 420	-16.0%
	28 - CABLE TV FRANCHISE	\$ 89,037	\$ 88,950.00	\$ 93,045.01	\$ 88,000	\$ 100,349	14.0%	\$ 95,250	8.2%
	29 - MISC. INTEREST	\$ 17,232	\$ 12,000.00	\$ 29,615.33	\$ 18,000	\$ 34,714	92.9%	\$ 30,000	66.7%
	30 - MISC. INCOME	\$ 10,176	\$ 6,000.00	\$ 4,684.68	\$ 4,000	\$ 4,351	8.8%	\$ 4,250	6.3%
	32 - PROPERTY TAXES	\$ 3,896,335	\$ 3,965,110.97	\$ 3,965,110.97	\$ 4,054,884	\$ 4,054,884	0.0%	\$ 4,135,982	2.0%
	34 - PROPERTY TAX OVERLAY	\$ 87,329	\$ 80,005.08	\$ 80,005.08	\$ 77,008	\$ 77,008	0.0%		-100.0%
	40 - HOUSING P/Y RECONCILIATION	\$ -	\$ -	\$ -	\$ 10,589	\$ 10,589	0.0%	\$ 5,000	-52.8%
	41 - CDC REVOLVING LOAN INT	\$ -	\$ -	\$ -			#DIV/0!	\$ -	#DIV/0!
	42 - CDC LOAN IRP INTEREST	\$ 1,671	\$ 1,558.00	\$ 1,557.77	\$ 1,445	\$ 1,445	0.0%	\$ 1,400	-3.1%
	43 - DISPOSAL OF SURPLUS	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000	0.0%	\$ 1,200	-76.0%
	44 - RSU Payment	\$ -	\$ -	\$ -	\$ 142,175	\$ 142,175	0.0%	\$ -	-100.0%
	47 - HUNTING LICENSES	\$ 817	\$ 850.00	\$ 737.00	\$ 700	\$ 600	-14.3%	\$ 600	-14.3%
	51 - Contracted Fees Elections	\$ 3,634	\$ 2,360.00	\$ 4,940.70	\$ 2,360	\$ 4,988	111.4%	\$ 2,360	0.0%
	52 - Investment Interest	\$ 71,274	\$ 90,000.00	\$ 91,705.28	\$ 91,000	\$ 91,000	0.0%	\$ 91,500	0.5%
	53 - Transfer In	\$ -	\$ -	\$ -			#DIV/0!	\$ -	#DIV/0!
	<b>Totals</b>	\$ 6,402,258	\$ 6,458,163	\$ 6,556,664	\$ 6,730,161	\$ 6,793,368	0.9%	\$ 6,606,236	-1.8%
<b>17 Health &amp; Sanitation</b>	01 - Tri-Community Dividends	\$ -	\$ -	\$ -	\$ 260,848	\$ 260,848	0.0%	\$ 615,000	135.8%
	<b>Totals</b>	\$ -	\$ -	\$ -	\$ 260,848	\$ 260,848	0.0%	\$ 615,000	135.8%
<b>18 Municipal Buildings</b>	01 - EOC Rentals	\$ 3,892	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%	\$ 4,000	0.0%
	<b>Totals</b>	\$ 3,892	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%	\$ 4,000	0.0%
<b>20 General Assistance</b>	01 - Connor Administration Fees	\$ 4,898	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,800	0.0%	\$ 4,800	0.0%
	02-State Reimbursement	\$ 22,788	\$ 29,625	\$ 20,920	\$ 20,900	\$ 20,900	0.0%	\$ 20,500	-1.9%
	<b>Totals</b>	\$ 27,687	\$ 34,425	\$ 25,720	\$ 25,700	\$ 25,700	0.0%	\$ 25,300	-1.6%
<b>22 Tax Assesment</b>	01 - TREE GROWTH REIMBURSEMENT	\$ 3,091	\$ 3,000	\$ 3,286	\$ 3,200	\$ 3,569	11.5%	\$ 3,450	7.8%
	02 - VETERANS EXEMPTION REIMB	\$ 11,235	\$ 11,000	\$ 10,521	\$ 11,000	\$ 14,040	27.6%	\$ 11,250	2.3%
	04 - HOMESTEAD EXEMPTION REIMB	\$ 362,689	\$ 484,048	\$ 484,048	\$ 612,221	\$ 554,420	-9.4%	\$ 612,000	0.0%
	05 - BETE REIMBURSEMENT	\$ 83,018	\$ 99,164	\$ 99,294	\$ 101,315	\$ 100,000	-1.3%	\$ 97,500	-3.8%
	06 - Printing Fees	\$ 1,204	\$ -	\$ 1,050	\$ 1,000	\$ 100	-90.0%	\$ 500	-50.0%
	<b>Totals</b>	\$ 461,236	\$ 597,212	\$ 598,199	\$ 728,737	\$ 672,129	-7.8%	\$ 724,700	-0.6%
<b>23 Code Enforcement</b>	01 - ELECTRICAL PERMITS	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	02 - BUILDING PERMITS LOCAL FEE	\$ 9,744	\$ 2,300	\$ 2,600	\$ 2,300	\$ 2,100	-8.7%	\$ 2,000	-13.0%
	03 - PLUMBING PERMITS LOCAL FEE	\$ 3,364	\$ 3,000	\$ 3,208	\$ 3,000	\$ 5,000	66.7%	\$ 3,200	6.7%
	07 - SITE DESIGN REVIEW APP FEES	\$ 863	\$ 450	\$ 900	\$ 800	\$ 630	-21.3%	\$ 500	-37.5%
	10 - DEMO PERMIT FEES	\$ 83	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	11 - SIGN PERMITS	\$ 483	\$ 200	\$ 650	\$ 300	\$ 700	133.3%	\$ 400	33.3%
	12 - SUBDIVISION REVIEW	\$ 90	\$ -	\$ 180	\$ 150	\$ -	-100.0%	\$ -	-100.0%
	13 - MISCELLANEOUS INCOME	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	14 - Heating Permits	\$ 40	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	15 - LDA Inspection Service	\$ -	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	16 - Woodland Services	\$ 2,212	\$ 3,200	\$ 995	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	<b>Totals</b>	\$ 16,851	\$ 9,150	\$ 8,533	\$ 6,550	\$ 8,430	28.7%	\$ 6,100	-6.9%
<b>25 Library</b>	01 Miscellaneous Income	\$ 4,193	\$ 4,000	\$ 4,766	\$ 4,500	\$ 4,746	5.5%	\$ 4,600	2.2%
	02 Non-Resident Fees	\$ 1,812	\$ 1,700	\$ 2,058	\$ 1,500	\$ 2,250	50.0%	\$ 2,000	33.3%
	03 Passport Services	\$ 283	\$ 500	\$ -	\$ -	\$ -	#DIV/0!	\$ -	#DIV/0!
	<b>Totals</b>	\$ 6,288	\$ 6,200	\$ 6,824	\$ 6,000	\$ 6,996	16.6%	\$ 6,600	10.0%

Department	Fund	3 yr Avg (2015-17)	2017		2018			2019	
			Budget	Year End	Budget Estimate	Projected Year End (as of 11-2)	% of Budget	Estimate	% Diff from 2018
31 Fire & Ambulance	01 - MAINECARE	\$ 378,758	\$ 374,715	\$ 400,126	\$ 408,405	\$ 342,248	-16.2%	\$ 317,376	-22.3%
	02 - MAINECARE AIR AMBULANCE	\$ 32,028	\$ 36,056	\$ 33,918	\$ -	\$ -		\$ -	
	03 - MaineCare Contractual Allowance	\$ (181,024)	\$ (137,622)	\$ (171,741)	\$ (101,825)	\$ (181,374)	43.9%	\$ (180,634)	77.4%
	04 - MEDICARE	\$ 663,358	\$ 649,352	\$ 659,333	\$ 746,151	\$ 600,631	-19.5%	\$ 1,458,785	95.5%
	05 - MEDICARE AIR AMBULANCE	\$ 250,802	\$ 240,585	\$ 202,806	\$ -	\$ -		\$ -	
	06 - MediCare Contractual Allowance	\$ (307,716)	\$ (200,175)	\$ (306,665)	\$ (153,077)	\$ (242,219)	36.8%	\$ (270,460)	76.7%
	07 - PRIVATE INSURANCE	\$ 420,618	\$ 378,528	\$ 433,959	\$ 425,184	\$ 434,358	2.2%	\$ 232,236	-45.4%
	08 - PRIVATE INS AIR AMBULANCE	\$ 131,625	\$ 117,077	\$ 106,246	\$ -	\$ -		\$ -	
	09 - Contractual Allowance - Private	\$ (7,198)	\$ (4,635)	\$ (12,233)	\$ (7,198)	\$ (17,695)	59.3%	\$ (9,500)	32.0%
	10 - SELF PAY	\$ 168,342	\$ 142,092	\$ 207,613	\$ 160,212	\$ 262,684	64.0%	\$ 100,814	-37.1%
	11 - SELF PAY AIR AMBULANCE	\$ 73,201	\$ 44,468	\$ 63,230	\$ -	\$ -		\$ -	
	12 - Dis Contract - Self Pay	\$ (4,454)	\$ (3,560)	\$ (3,659)	\$ (2,000)	\$ (710)	-181.5%	\$ (1,743)	-12.9%
	13 - VA Air	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	14 - VA Land	\$ 34,340	\$ -	\$ -	\$ -	\$ -		\$ -	
	15 - Contractual Allow - VA	\$ (3,968)	\$ -	\$ (6,966)	\$ (3,500)	\$ (4,846)	27.8%	\$ (4,500)	28.6%
	16 - Contractual Allow - Other	\$ (1,190)	\$ -	\$ (179)	\$ (1,200)	\$ (250)	-380.0%	\$ (300)	-75.0%
	21 - WOODLAND PER CAPITA FEE	\$ 13,849	\$ 13,950	\$ 13,950	\$ 13,950	\$ 13,950	0.0%	\$ 13,950	0.0%
	22 - NEW SWEDEN PER CAPITA FEE	\$ 6,873	\$ 6,923	\$ 6,923	\$ 6,923	\$ 6,923	0.0%	\$ 6,923	0.0%
	23 - WESTMANLAND PER CAPITA FEE	\$ 708	\$ 713	\$ 713	\$ 713	\$ 713	0.0%	\$ 713	0.0%
	24 - STOCKHOLM PER CAPITA FEE	\$ 2,888	\$ 2,909	\$ 2,909	\$ 2,909	\$ 2,909	0.0%	\$ 2,909	0.0%
	25 - CONNOR PER CAPITA FEE	\$ 5,210	\$ 5,244	\$ 5,244	\$ 5,244	\$ 5,244	0.0%	\$ 5,244	0.0%
	26 - PERHAM PER CAPITA FEE	\$ 4,407	\$ 4,439	\$ 4,439	\$ 4,439	\$ 4,439	0.0%	\$ 4,439	0.0%
	27 - MADAWASKA LAKE PER CAPITA	\$ 1,256	\$ 1,265	\$ 1,265	\$ 1,265	\$ 1,265	0.0%	\$ 1,265	0.0%
	28 - LORING DEV PER CAPITA FEE	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	
	999 - WASHBURN PER CAPITA FEE	\$ -	\$ -	\$ -	\$ -	\$ -		\$ 9,700	#DIV/0!
	35 - MISC. INTEREST	\$ 487	\$ -	\$ 871	\$ 100	\$ 389	288.9%	\$ 300	200.0%
	36 - RECOVERY OF BAD DEBT	\$ 3,558	\$ 8,500	\$ 512	\$ 5,000	\$ 6,764	35.3%	\$ 4,000	-20.0%
	37 - Ambulance Insurance Reports	\$ 228	\$ 100	\$ 260	\$ 200	\$ 121	-39.3%	\$ 175	-12.5%
	35 - AMB BILLING HOULTON	\$ 41,787	\$ 37,994	\$ 43,653	\$ 39,406	\$ 37,766	-4.2%	\$ 43,652	10.8%
	36 - AMB BILLING CALAIS	\$ 31,577	\$ 28,996	\$ 32,337	\$ 28,400	\$ 29,500	3.9%	\$ 32,337	13.9%
	37 - AMB BILLING VAN BUREN	\$ 4,322	\$ -	\$ -	\$ -	\$ -		\$ -	
	38 - AMB BILLING ISLAND FALLS	\$ 1,905	\$ 2,000	\$ 1,599	\$ 2,100	\$ 2,031	-3.3%	\$ 1,598	-23.9%
	39 - AMB BILLING PATTEN	\$ 7,202	\$ 8,000	\$ 8,122	\$ 8,000	\$ 13,058	63.2%	\$ 8,121	1.5%
50 - FIRE PROTECTION CONNOR	\$ 27,468	\$ 28,194	\$ 28,194	\$ 28,508	\$ 28,508	0.0%	\$ 29,078	2.0%	
51 - FIRE PROTECTION NEW SWEDEN	\$ 33,534	\$ 34,421	\$ 34,421	\$ 34,764	\$ 34,764	0.0%	\$ 35,459	2.0%	
52 - FIRE PROTECTION WESTMANLAND	\$ 7,078	\$ -	\$ -	\$ -	\$ -	#DIV/0!	\$ -		
53 - FIRE PROTECTION WOODLAND	\$ 60,803	\$ 62,411	\$ 62,411	\$ 63,041	\$ 63,041	0.0%	\$ 64,302	2.0%	
54 - T16 R4	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
60 - Fire Insurance Reports	\$ 183	\$ -	\$ 238	\$ -	\$ 137	#DIV/0!	\$ 150	#DIV/0!	
61 - Fire Insurance Recovery	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -		
62 - Fire Permits	\$ 5,181	\$ 5,000	\$ 5,728	\$ 5,200	\$ 5,630	8.3%	\$ 5,000	-3.8%	
63 - Misc Income	\$ 1,701	\$ -	\$ -	\$ -	\$ -		\$ -		
<b>Totals</b>	\$ 1,907,658	\$ 1,887,940	\$ 1,859,576	\$ 1,721,313	\$ 1,449,980	-15.8%	\$ 1,911,389	11.0%	
35 Police	01 - MISC. FEES INSURANCE REPORTS	\$ 1,666	\$ 1,500	\$ 1,678	\$ 1,500	\$ 1,175	-21.7%	\$ 1,500	0.0%
	02 - POLICE DISPATCHING	\$ 1,278	\$ 500	\$ 1,335	\$ 1,000	\$ 2,000	100.0%	\$ 1,300	30.0%
	03 - FINGERPRINTING FEES	\$ 50	\$ 50	\$ 51	\$ 50	\$ 54	8.0%	\$ 50	0.0%
	04 - CONCEALED WEAPON PERMITS	\$ 515	\$ 600	\$ 460	\$ 375	\$ 606	61.6%	\$ 450	20.0%
	05 - COPS GRANT REIMBURSEMENT	\$ -	\$ -	\$ -	\$ -	\$ 570	#DIV/0!	\$ -	#DIV/0!
	06 - Prisoner Boarding Reimbursement	\$ 10,238	\$ 11,000	\$ 10,320	\$ 10,500	\$ 9,864	-6.1%	\$ 10,250	-2.4%
	07 - Dog Violation	\$ 526	\$ 400	\$ 766	\$ 650	\$ 650	0.0%	\$ 600	-7.7%
	08 - Prisoner Meals	\$ 5,181	\$ 5,000	\$ 6,136	\$ 5,000	\$ 5,000	0.0%	\$ 5,000	0.0%
	09 - Court Reimbursement	\$ 1,608	\$ 2,500	\$ 1,791	\$ 2,000	\$ 1,652	-17.4%	\$ 1,600	-20.0%
	10 - Lamination Fees	\$ 264	\$ 200	\$ 245	\$ 200	\$ 282	41.0%	\$ 200	0.0%
	11 - Misc Fees	\$ 524	\$ 425	\$ 435	\$ 500	\$ 978	95.6%	\$ 500	0.0%
	12 - False Alarm Fees	\$ -	\$ 100	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	13 - Fines	\$ 13	\$ 100	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	14 - Salary Reimbursement	\$ 26,658	\$ 22,000	\$ 34,518	\$ 22,000	\$ 26,661	21.2%	\$ 22,000	0.0%
	15 - Contract Inc	\$ 3,450	\$ 5,000	\$ 3,450	\$ 3,000	\$ -	-100.0%	\$ -	-100.0%
	16 - School Resource Officer	\$ -	\$ -	\$ -	\$ -	\$ 9,414	#DIV/0!	\$ 69,460	#DIV/0!
	<b>Totals</b>	\$ 51,971	\$ 49,375	\$ 61,184	\$ 46,775	\$ 58,906	25.9%	\$ 112,910	141.4%
39 Emergency Management	01 - Fees Woodland	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	0.0%	\$ 200	0.0%
	02 - Fees New Sweden	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	0.0%	\$ 200	0.0%
	03 - Fees Westmanland	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	0.0%	\$ 200	0.0%
	04 - Fees Perham	\$ 200	\$ 200	\$ 200	\$ 200	\$ 200	0.0%	\$ 200	0.0%
	05 - State EOC Reimbursment	\$ 5,228	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	06 - Tower Rent	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	0.0%	\$ 1,800	0.0%
	<b>Totals</b>	\$ 7,828	\$ 2,600	\$ 2,600	\$ 2,600	\$ 2,600	0.0%	\$ 2,600	0.0%
40 Public Works	01 - URIP/LRAP	\$ 137,911	\$ 135,872	\$ 142,260	\$ 142,000	\$ 142,000	0.0%	\$ 142,000	0.0%
	03 - Salary Reimbursement	\$ 10	\$ -	\$ 19	\$ -	\$ 521	#DIV/0!	\$ -	#DIV/0!
	04 - Equipment Rental	\$ -	\$ -	\$ -	\$ -	\$ 276	#DIV/0!	\$ -	#DIV/0!
	05 - FEMA Reimbursement	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	06 - Brush Removal Permit Fees	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	07 - Connor Contract	\$ 57,720	\$ 58,267	\$ 58,267	\$ 59,230	\$ 59,230	0.0%	\$ 60,415	2.0%
	08 - Presque Isle Contract	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	09 - School Dept Snow Plowing	\$ 1,127	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	30 - Misc Income	\$ 148	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	<b>Totals</b>	\$ 196,864	\$ 192,742	\$ 200,546	\$ 201,230	\$ 202,027	0.4%	\$ 202,415	0.6%
50 Recreation	01 Rental Income	\$ 12,246	\$ 10,000	\$ 14,533	\$ 12,500	\$ 11,700	-6.4%	\$ 12,500	0.0%
	02 Program Fees	\$ 8,860	\$ 9,000	\$ 8,198	\$ 9,000	\$ 9,697	7.7%	\$ 10,000	11.1%
	03 Special Events	\$ 1,540	\$ 1,500	\$ 1,370	\$ 1,500	\$ 800	-46.7%	\$ 1,000	-33.3%
	04 Swimming Pool Fees	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
	05 Rec Program Fees	\$ -	\$ -	\$ -	\$ -	\$ -		\$ -	#DIV/0!
<b>Totals</b>	\$ 22,645	\$ 20,500	\$ 24,101	\$ 23,000	\$ 22,197	-3.5%	\$ 23,500	2.2%	
51 Parks	01 Miscellaneous Income	\$ 1,657	\$ 600	\$ 1,488	\$ 1,000	\$ 600	-40.0%	\$ 750	-25.0%
	02 Rental Income	\$ 1,598	\$ 2,000	\$ 1,570	\$ 2,000	\$ 1,500	-25.0%	\$ 1,500	-25.0%
	<b>Totals</b>	\$ 3,256	\$ 2,600	\$ 3,058	\$ 3,000	\$ 2,100	-30.0%	\$ 2,250	-25.0%

Department	Fund	3 yr Avg (2015-17)	2017		2018			2019	
			Budget	Year End	Budget Estimate	Projected Year End (as of 11-2)	% of Budget	Estimate	% Diff from 2018
60 Airport	02 - AIRPORT RENT	\$ 138	\$ 138	\$ 138	\$ 9,000	\$ 8,528	-5.2%	\$ 11,000	22.2%
	03 - FUEL REVENUE				\$ 3,000	\$ 15,000	400.0%	\$ 6,000	100.0%
	<b>Totals</b>	\$ 138	\$ 138	\$ 138	\$ 12,000	\$ 23,528	96.1%	\$ 17,000	41.7%
61 Trailer Park	01 - Lot Rent Receipts	\$ 20,552	\$ 15,727	\$ 19,236	\$ 17,000	\$ 17,835	4.9%	\$ 17,350	2.1%
	02 - Year End Close	\$ (4,936)	\$ -	\$ (3,509)					#DIV/0!
	<b>Totals</b>	\$ 15,616	\$ 15,727	\$ 15,727	\$ 17,000	\$ 17,835	4.9%	\$ 17,350	2.1%
70 Insurance & Retirement	01 - MMA WORKERS COMP REFUND	\$ 1,755	\$ 5,000	\$ -	\$ -	\$ 6,127	#DIV/0!	\$ -	#DIV/0!
	04 - HRA Credit				\$ -			\$ -	#DIV/0!
	<b>Totals</b>	\$ 1,755	\$ 5,000	\$ -	\$ -	\$ 6,127	#DIV/0!	\$ -	#DIV/0!
<b>Sub-Total</b>		\$ 9,123,638	\$ 9,285,773	\$ 9,366,869	\$ 9,788,914	\$ 9,556,772	-2.4%	\$ 10,277,350	5.0%
<b>ENTERPRISE FUNDS</b>									
11 Economic Development	TIF Dollars Received	\$ 371,059	\$ 414,998	\$ 374,821.11	\$ 368,337	\$ 368,337		\$ 369,420	0.3%
	Interest	\$ 2,500						\$ -	#DIV/0!
	<b>Totals</b>	\$ 372,725	\$ 414,998	\$ 374,821	\$ 368,337	\$ 368,337	100.0%	\$ 369,420	0.3%
24 Housing		\$ 68,276	\$ 100,000	\$ 113,570					#DIV/0!
	01 - Section 8 Administration	\$ -		\$ -	\$ 70,000	\$ 63,554		\$ 70,000	0.0%
	02 - Expense Reimbursement	\$ -		\$ -	\$ 19,411	\$ 21,287		\$ 20,000	3.0%
<b>Totals</b>	\$ 68,276	\$ 100,000	\$ 113,570	\$ 89,411	\$ 84,842	94.9%	\$ 90,000	0.7%	
52 Snowmobile Trails	01 - Miscellaneous Income	\$ 4,681	\$ 4,000	\$ 4,500	\$ 4,500	\$ 5,550		\$ 4,500	0.0%
	02 - State Grant	\$ 38,376	\$ 38,883	\$ 38,883	\$ 39,000	\$ 35,000		\$ 39,000	0.0%
	03 - Snow Sled Reg (State)	\$ 1,015	\$ 3,000	\$ 30	\$ 1,500	\$ 1,000		\$ 250	-83.3%
<b>Totals</b>	\$ 44,072	\$ 45,883	\$ 43,413	\$ 45,000	\$ 41,550	92.3%	\$ 43,750	-2.8%	
96 FSS Revenues	01-FSS Reimbursement	\$ 48,616	\$ 48,729	\$ 48,729	\$ 50,787	\$ 50,787		\$ 49,250	-3.0%
	02 - From/To Reserve	\$ -							#DIV/0!
	<b>Totals</b>	\$ 48,616	\$ 48,729	\$ 48,729	\$ 50,787	\$ 50,787	100.0%	\$ 49,250	-3.0%
<b>Sub-Total</b>		\$ 694,654	\$ 609,610	\$ 580,533	\$ 553,535	\$ 545,516	98.6%	\$ 552,420	\$ (0)
<b>TOTAL ALL FUNDS</b>									
		\$ 9,818,293	\$ 9,895,383	\$ 9,947,402	\$ 10,342,449	\$ 10,102,288	97.7%	\$ 10,829,770	4.7%

**CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736**



**MEMO**

**TO:** Caribou City Council Members and Department Heads  
**FROM:** Dennis Marker, City Manager  
**RE:** Lien Waivers  
**DATE:** October 30, 2018

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**DISCUSSION AND POSSIBLE ACTION ITEM**

The attached list includes those properties which are at risk of being tax acquired. The City Council needs to review the list and determine if they would like to waive any of the liens. Waiving the liens does not abate the property taxes, but means the city is not willing to exercise its rights as a lien holder to acquire the property at this time.

There are two properties on the list which staff recommends the Council waive. These are trailer homes inside trailer parks for which the city would be liable for rental payments until disposal of the trailer can occur.

Caribou  
10:40 AM

**RE Collection Account Status List**

Tax Year: 2016-1 To 2016-2, Show Interest

Order By: Name, Account, Year

Location :		<b>Property Tax Due</b>	<b>Payment Received</b>	<b>Interest Adjust</b>	<b>Balance Due</b>
375 SWEDEN STREET	2016-1	1,464.66	0.00	-148.02	1,612.68
37 HOME FARM ROAD	2016-1	1,923.14	0.00	-184.96	2,108.10
30 NORTH STREET	2016-1	1,044.15	0.00	-108.58	1,152.73
7 HILLCREST AVENUE	2016-1	1,168.57	0.00	-120.25	1,288.82
3 HILLCREST AVENUE	2016-1	773.75	0.00	-83.22	856.97
8 HILLCREST AVENUE	2016-1	1,058.50	0.00	-109.92	1,168.42
0 ACCESS HIGHWAY	2016-1	654.11	0.00	-72.00	726.11
901 VAN BUREN ROAD	2016-1	508.14	0.00	-58.31	566.45
0 EMOND ROAD	2016-1	269.48	0.00	-29.87	299.35
0 EMOND ROAD	2016-1	262.55	0.00	-29.22	291.77
7 WASHINGTON STREET	2016-1	1,741.09	0.00	-167.89	1,908.98
905 VAN BUREN ROAD	2016-1	515.94	300.00	-54.70	270.64
9 YORK STREET	2016-1	532.07	376.46	-53.00	208.61
8 PRESTON DRIVE	2016-1	1,525.73	0.00	-147.69	1,673.42
10 OTTER STREET	2016-1	963.12	0.00	-105.65	1,068.77
83 WASHBURN STREET	2016-1	438.75	0.00	-58.47	497.22
0 BELYEA ROAD	2016-1	101.98	0.00	-14.16	116.14
14 VIEW STREET	2016-1	525.51	0.00	-53.88	579.39
28 GOLDFRANK DRIVE	2016-1	247.94	156.00	-27.44	119.38
0 NOYES ROAD	2016-1	324.51	0.00	-35.03	359.54
200 WEST GATE ROAD LOT#052	2016-1	221.62	120.00	-31.52	133.14
95 OLD WASHBURN ROAD	2016-1	2,695.41	1,800.00	-257.66	1,153.07
200 WEST GATE ROAD LOT#069	2016-1	157.01	0.00	-19.32	176.33
49 HERSCHEL STREET	2016-1	5,043.23	0.00	-477.59	5,520.82
9 SAWYER ROAD	2016-1	1,630.40	1,458.00	-168.83	341.23
61 WASHBURN STREET	2016-1	1,252.94	280.00	-120.77	1,093.71
479 POWERS ROAD	2016-1	411.81	150.00	-55.05	316.86
82 MAYSVILLE SIDING ROAD	2016-1	1,137.47	800.00	-121.54	459.01

Location :		Property Tax Due	Payment Received	Interest Adjust	Balance Due
10 MITCHELL ROAD	2016-1	252.73	0.00	-28.30	281.03
119 WASHBURN STREET	2016-1	1,462.90	1,250.00	-153.51	366.41
28 PATTEN STREET	2016-1	700.19	600.00	-65.58	165.77
110 WATSON MEMORIAL DRIVE	2016-1	2,452.92	0.00	-246.76	2,699.68
93 BENNETT DRIVE	2016-1	3,493.20	0.00	-350.38	3,843.58
16 BRADLEY STREET	2016-1	795.91	80.00	-79.24	795.15
20 PATTEN STREET	2016-1	1,333.68	0.97	-135.73	1,468.44
137 WASHBURN STREET	2016-1	628.41	0.00	-63.53	691.94
412 ACCESS HIGHWAY	2016-1	117.86	55.00	-15.85	78.71
27 BOG ROAD	2016-1	17,097.84	0.00	-1,614.21	18,712.05
781 FORT FAIRFIELD RD	2016-1	1,042.37	900.00	-73.89	216.26
44 COLLINS STREET	2016-1	2,174.19	207.35	-208.51	2,175.35
44 HARDISON AVENUE	2016-1	692.02	0.00	-69.50	761.52
63 FONTAINE DRIVE	2016-1	635.58	460.00	-61.07	236.65
908 ACCESS HIGHWAY	2016-1	369.36	33.34	-51.96	387.98
678 MADAWASKA ROAD	2016-1	633.19	0.00	-63.98	697.17
29 LIBERTY STREET	2016-1	365.31	0.00	-52.20	417.51
6 MIDLAND STREET	2016-1	1,140.39	0.00	-111.55	1,251.94
208-2 LIMESTONE STREET	2016-1	467.47	217.00	-54.35	304.82
55 CROSBY AVENUE	2016-1	594.29	300.00	-66.38	360.67
33 VAUGHAN STREET	2016-1	1,422.22	360.00	-143.32	1,205.54
15 COOLIDGE AVENUE	2016-1	1,268.46	990.00	-136.30	414.76
16 SINCOCK STREET	2016-1	588.79	507.90	-41.26	122.15
16 SINCOCK STREET	2016-2	12,994.35	0.00	-1,223.30	14,217.65
0 GREEN RIDGE RD	2016-1	314.94	0.00	-34.13	349.07
<b>Total for 53 Bills:</b>		<b>81,632.15</b>		<b>-8,059.33</b>	
	52 Accounts		11,402.02		78,289.46



**MEMO**

**TO:** Caribou City Council Members and Department Heads  
**FROM:** Dennis Marker, City Manager  
**RE:** Real Term Streetlight conversion update and discussion  
**DATE:** November 8, 2018

**DISCUSSION AND POSSIBLE ACTION ITEM**

Real Term continues to work with the City and 12 other municipalities to evaluate the purchase and conversion of existing streetlights to LED fixtures. Real Term needs direction from the City on the following items:

**1) Which LED fixture does the City want for typical streetlight installation?**

The attached matrix shows the four national companies which submitted product specs for consideration by the cities. The majority of city reps involved in this process agree that the Eaton product would be preferred for typical streetlight installation. Cities with ornamental lighting will have to consider other options, which Real Term will make available at a future date.

**2) Does the City want a pilot project installed?**

Real term has offered to install a couple of the selected light(s) so residents can see the differences between the current lights and the preferred fixtures. Similar pilot projects have been done in other communities considering this change out. The majority of cities believed that before/after photography from previous studies would be sufficient.

**3) Does the City want to move forward with acquiring the streetlights ahead of the LED study results?**

EMERA provided a quote to purchase the existing street lights (617) in Caribou for less than \$13,000. Doing this would trigger two things; 1) the City would be charged a reduced user rate for each light (see below). Based on the current EMERA price structure the cost reduction would be nearly \$100,000 per year. Additional savings would come with the conversion of the fixtures to LED, and 2) the City would be responsible for maintenance of all street lights purchased. Any complaints about lights being out would be the city's responsibility to address. A licensed electrician would need to be hired/contracted with for the maintenance work.

LIGHTS AS REPORTED ON PROPERTY TAX BULLETINS	Light Count	SL Rate			SL2 Rate		
		Rate/Light	Total cost		Rate/Light	Total cost	
			Monthly	annual		Monthly	Annual
50 W HP SODIUM SECURITY LIGHT	265	\$ 12.27	\$ 3,251.55	\$ 39,018.60	\$ 1.00	\$ 264.81	\$ 3,177.73
70 W HP SODIUM SECURITY LIGHT	36	\$ 12.75	\$ 459.00	\$ 5,508.00	\$ 1.40	\$ 50.36	\$ 604.37
100 W HP SODIUM SECURITY LIGHT	69	\$ 13.66	\$ 942.54	\$ 11,310.48	\$ 2.00	\$ 137.90	\$ 1,654.82
150 W HP SODIUM SECURITY LIGHT	62	\$ 15.56	\$ 964.72	\$ 11,576.64	\$ 3.00	\$ 185.87	\$ 2,230.41
250 W HP SODIUM SECURITY LIGHT	102	\$ 21.16	\$ 2,158.32	\$ 25,899.84	\$ 5.00	\$ 509.64	\$ 6,115.63
100 W HP SODIUM FLOOD LIGHT	47	\$ 13.66	\$ 642.02	\$ 7,704.24	\$ 2.00	\$ 93.93	\$ 1,127.19
150 W HP SODIUM FLOOD LIGHT			\$ -	\$ -	\$ 3.00	\$ -	\$ -
250/400 W HP SODIUM FLOOD LIGHT	36	\$ 29.04	\$ 1,045.44	\$ 12,545.28	\$ 5.00	\$ 179.87	\$ 2,158.46
	617		\$ 9,463.59	\$113,563.08		\$ 1,422.38	\$ 17,068.59

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No Contract Yet  
 Malek El Nouwayri  
 Kamala Kanhoye

		Action By	Ashland	Blaine	Bridgewater	Carleton	Chapel Hill	Eagle Lake	Easton	Fort Fairfield	Fort Kent	Frenchville	Grand Isle	Inland Falls	Limestone	Machowaska	Madison	Marble Hill	Pleasant Hill	St Agatha	Washburn	
Task 0: Nothing Started Yet																						
Task 1: GIS Audit	1.a	Compile Inventory	RTE	x		x	x	x	x	x		x	x		x	x	x	x	x	x	x	x
	1.b	Produce final inventory report for City	RTE	x		x	x	x	x	x		x	x		x	x	x	x	x	x	x	x
	1.c	Review/Sign off inventory	City	x		x	0	x	0		x	0		0	x	x	x	x	x	x	x	x
Task 2: Light Acquisition	2.a	Get EMERA equipment Acquisition Quote	City			x						x				x	x	x	x	x	x	x
	2.b	Reconcile Task 1 data with city billings	City/RTE			0						x										x
	2.c	Evaluate acquisition price with survey data	City/RTE									x										x
	2.d	Give opinion about need for additional negotiation	City/RTE									x										x
	2.e	Acquire Fixtures	City																			
Task 3: Pilot Project	3	Pilot Project (if desired by City)	City																			
Task 4: Labor Procurement	4.a	Get Material Quotes	RTE																			
	4.b	Evaluate Material Quotes	RTE																			
	4.c	Select manufacturer	City																			
	4.d	Get Labor Quotes	RTE																			
	4.e	Evaluate Labor Quotes	RTE																			
	4.f	Select Installer	City																			
Task 5: Photometric Design	5.a	Complete designs with photometric modeling	RTE																			
Task 6: Smart Control	6	Consult about smart control	City/RTE																			
Task 7: Audit	7a	Prepare Investment Grade Audit (IGA) Report	RTE																			
	7.c	IGA submitted to City for review	RTE																			
	7.d	IGA approval by City	City																			
Task 8: Public Info	8	Optional outreach	City/RTE																			
Task 9: Funding Assistance	9	Assist with rebate and incentive applications	RTE																			
Task 10: Project Management	10.a	Place purchase order for materials	City																			
	10.b	Issue contract to Installer	City																			
	10.c	Manage installation and construction	RTE																			
Task 11: Billing Changes	11	Work with EMERA to make sure billing is correct	RTE																			
Task 12: Final Commissioning	12	Provide final documentation/warranties, etc.	RTE																			
The above tasks are based on the generic Realterm contract. Your contract may vary slightly																						
Include Decoratives/Floodlights				Y		Y			Y	Y		N	Y		Y	N	Y	N	Y	N		

# BID EVALUATION SUMMARY

Supplier	Image	Technical Score	Lum/Watt /\$ Score	Fixture Cost Score	10 yr operating cost Score	Total Score	Estimated total Fixture Cost	10 yr Operating costs	Total Cost
Acuity Brands		24%	4%	26%	37%	91%	\$281,434	\$1,009,298	\$1,290,732
Eaton		25%	5%	30%	36%	96%	\$244,650	\$1,040,176	\$1,284,826
GE		20%	3%	20%	39%	82%	\$375,130	\$956,134	\$1,331,264
Leotek		20%	4%	24%	40%	88%	\$310,906	\$938,952	\$1,249,858



**General Scope of Work & Project Cost**

~Quantity of Cobraheads:	565
~Quantity of Decorative/Floods/Other:	40
~Total Quantity of Fixtures:	605

Item	Estimated Total
LED Fixtures and Fusing Material:	\$151,472
Installation and Labor:	\$116,367
RTE Street Light Fixture fee:	\$29,702
Project Cost:	\$297,542
Contingency (10%):	\$29,754
<b>Total Project Cost:</b>	<b>\$327,296</b>
Utility Acquisition Cost:	\$12,863
<b>Total Project Cost + Acquisition:</b>	<b>\$340,158</b>

**Energy and Cost Savings**

Parameter (Annual):	Before Upgrade	Post Upgrade	Savings	Savings (%)
<b>Fixture Quantity</b>	<b>605</b>	<b>605</b>		
Energy Consumption (kWh)	350,172	102,425	247,747	71%
Delivery Charges	\$107,901	\$5,718	\$102,183	95%
Conservation Charges	\$851	\$0	\$851	N/A
Supply Charges	\$25,993	\$7,603	\$18,390	71%
Maintenance Cost	\$0	\$10,890	(\$10,890)	N/A
<b>Total Street Lights Expenditures</b>	<b>\$134,745</b>	<b>\$24,211</b>	<b>\$110,534</b>	<b>82%</b>
Average Cost per Fixture	\$223	\$40	\$183	82%

**Project Payback**

**Project Simple Payback: 3.1 years**

**Notes**

- 1 Before upgrade, the maintenance cost is included in the Delivery charges. After the acquisition of the lighting system, the Municipality will be responsible for the maintenance cost of the new LED lighting system. Estimated new maintenance cost includes only the warranty maintenance cost of the fixtures and photocells.
- 2 Incentives from Efficiency Maine not considered at this stage. Incentive subject to Pole ownership and Photometric Designs results and LED fixture DLC status.
- 3 LED Technology: Smart ready LED Fixtures: 7-PIN, Dimmable Drivers. Fixture and Photocell Warranty: 10 years.
- 4 Project cost is subject to change based on GIS Audit data validation, Photometric Design, IGA results including but not limited to Manufacturer and Electrical Contractor selection.
- 5 Total project cost does not include: modification of fixture mounting, relocation of fixture, the replacement of the fixtures near high tension located in the restricted zone, any potential Connection or disconnect fees by the utility and any applicable tax.
- 6 Energy Escalation rate (annual): 3% and O&M Savings Escalation rate (annual): 2%
- 7 Project Cost includes acquisition cost as per NBV quote provided by the Town and is included for analysis purpose only.

CARIBOU ADMINISTRATION  
25 HIGH STREET  
CARIBOU, ME. 04736



MEMO

TO: Caribou City Council Members and Department Heads  
FROM: Dennis Marker, City Manager  
RE: Cable Franchise Renewal Study  
DATE: November 9, 2018

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**DISCUSSION AND POSSIBLE ACTION ITEM**

The City contracted with Sewell to evaluate the city's cable franchise agreement and determine if potential savings or additional benefits could be derived when the agreement is renewed in 2019. The attached information was provided by Sewell and outlines their recommendations.

Before moving into formal negotiations with the cable provider, Sewell is seeking direction from the City Council on the following items:

- 1) Extension of System. The current agreement requires that all roads having a density of 20 homes per mile must be serviced. Is the City interested in requiring a density of 15 homes per mile to be serviced? The following map shows which additional roads would be serviced under the 15 homes per mile standard.
- 2) Education Facilities. The agreement requires service to be provided to educational facilities. Hilltop Elementary will be removed from the list. Are there other facilities the city wants to make sure are serviced (e.g. Caribou Historic Society, etc.).
- 3) Municipal Services. The agreement requires service to be provided to municipal buildings. Currently, the recreation center and Nylander Museum are not serviced. Does the Council want to make sure these two buildings are also served?
- 4) Franchise Fee. The current fee is set at 5% of gross annual earnings from customers in Caribou and derives approximately \$90,000 each year. Does the Council want to try and increase this fee? In considering a change to this, be aware that there are currently efforts at the federal level to deregulate these services or at least inhibit cities from milking the proverbial cash cow. Some legislation would allow cable providers to reduce any fees by the cost of providing municipal services such as public channels or services to buildings. Furthermore, the FCC is considering rules that would effectively treat cable services as internet service. Since the federal government has determined that internet service cannot be charged fees the city would therefore no longer collect cable franchise fees. If fees can go away, then any benefits to citizens would have to come through other negotiated points.



September 14, 2018

Dennis Marker  
City of Caribou  
25 High Street  
Caribou, Maine 04736

**Re: Franchise Document Review & Compliance Analysis**

Dear Mr. Marker:

I am pleased to report that I have reviewed the available franchise documents and have conducted a compliance analysis from the evaluation of those documents and additional information provided to me by Charter (Franchisee). Below are my findings and recommendations.

1. Section 5 a. Extension of System.

Existing Franchise requires Franchisee to extend, at its own expense, cable service where density is 40 residential units, or 20 customers per mile.

It appears that TWC/Charter has met this provision of the franchise. I have reviewed maps and conducted a survey of City roads. I did not identify any area meeting the current minimum franchise density requirement that is not cabled. I have attached a coverage map and road list.

Recommendation: Reduce the minimum extension requirement to 15 Homes per Mile. Implement a cost sharing requirement in the agreement. Monitor new homes, developments, and business construction in any uncabled areas to determine if they may meet the minimum extension requirements. Request a line extension report regularly.

2. Section 6 Insurance.

This section requires evidence that an insurance policy has been obtained in the amounts stated, and is in full force and effect.

A copy of the most recent certificate of insurance is attached to this report.

Offices nationwide  
sewall.com

136 Center Street  
P.O. Box 433  
Old Town, Maine 04468

207 827 4456  
fax: 207 827 3641  
800 648 4202

3. Section 9 Educational Services

This section requires Franchisee to provide Service to 100% of Public Schools, and in certain instances, private schools.

Charter reports that they provide courtesy service to the following locations:

Caribou Rec Center  
Women's Project  
Caribou Learning center  
Caribou High School  
Hilltop Elementary School  
Caribou Middle School  
Teague Park Elementary  
Superintendent's office

4. Section 10 Municipal Services

Requires Franchisee to provide one local origination channel

Franchisee is currently providing access channel(s) as required by the City. The City can request Grantee to provide capital equipment support funding to add to, or upgrade the City's existing equipment. Include language in the Franchise renewal to insure continued provision of this service at the franchisee's expense.

This section also requires Franchisee to provide one cable hook-up for each municipal building at no charge.

Charter reports that they provide courtesy service to the following locations:

Caribou Fire Department  
Caribou police Department  
Caribou Public Library  
Cary Medical Center  
Caribou Airport  
Emergency Management Agency  
Town of Caribou

Recommendation: Maintain the current courtesy accounts in the renewed franchise. Identify any additional accounts that may qualify.

5. Section 17 Franchise Fee

This section requires Franchisee to pay to the City a franchise fee in the amount of 5% of the Franchisee's annual Gross Revenues. Each payment shall be accompanied by a report showing the basis for the computation and such other relevant material as required by the City Council.

During the ascertainment process it was discovered that the 4th Quarter 2016 payment was incorrect. The quarterly revenue was \$514,577.28 and 5% of this would be a fee of \$25,728.87. Check #5845057 was sent on 2/27/17 in the amount of \$15,437.32 (paid incorrectly at 3%) The true-up total for the remaining 2% owed to the city was \$10,291.55. A payment was made to the City after this discovery. I have reviewed the statements and found no other anomalies in the reporting or amounts reported for the period. Current Franchise Fee is based on 5% of all gross revenues.

Over the five year span from 2012 through 2017, there has been a slow decline in subscriber numbers from a high of 2128 in 2012 to a low of 1981 in 2016. Rate increases have apparently offset any subscriber loss franchise fees collected as the payment to the city has continued to increase. The high was \$73,748.63 collected for 2016 and the low was \$68,783.75 in 2014. (2017 numbers were not available at time of request.)

The average gross revenue reported per subscriber was \$71.95 per month in 2012 and \$76.96 in 2016. This resulted in an average franchise fee collected per month of \$1.38 in 2012 and \$1.48 in 2016

**City of Caribou Maine Franchise Fee Analysis**

**5% Fee**

Year	Subs	Gross Annual Revenue	Gross Annual Revenue per Sub	Gross Monthly Revenue per Sub	Average Franchise fee per month	Franchise Fee Paid
2012	2,201	\$1,901,504	\$863.93	\$71.99	\$2.88	\$57,045.12
2013	2,087	\$1,833,842	\$878.70	\$73.22	\$2.93	\$55,015.28
2014	2,010	\$1,779,515	\$885.33	\$73.78	\$2.95	\$85,996.95
2015	1,995	\$1,761,404	\$882.91	\$73.58	\$2.94	\$88,070.22
2016	2,062	\$1,847,029	\$895.75	\$74.65	\$2.99	\$93,045.01



**2014 - Franchise fee from 3% to 5% in February**

2016	Paid a payment of	\$67,316.14
2016-4Q	3% payment	\$15,437.32
2016-4Q	2% payment	\$10,291.55
	2016 Total:	<b>\$93,045.01</b>

Actual subscriber revenues most likely have increased because of internet and phone service, but these are not subject to franchise fees. Also, bundling reduces the amount of fees collected on the cable TV service.

Recommendation: I have no recommendation, as this should be a board decision. The board has full authority to adjust the fees as they see fit. The City is advised to closely monitor payments to detect anomalies in amounts received.

**Summary:** Charter appears to be in general compliance with the terms of the existing franchise. I did not notice any glaring technical issues, performance issues, or customer service issues. Franchise fees are being collected and paid in accordance with the franchise, and the payment is received on time.

I recommend that the Board enters into the renewal negotiation phase of the process, carrying over the terms and conditions of the current franchise that best meet the needs and interests of the community. The Board should not be reluctant to impose any new terms or conditions that they determine would better serve the community. I further recommend the City use a modified Maine Model franchise as the draft renewal document. A draft is included in this report.

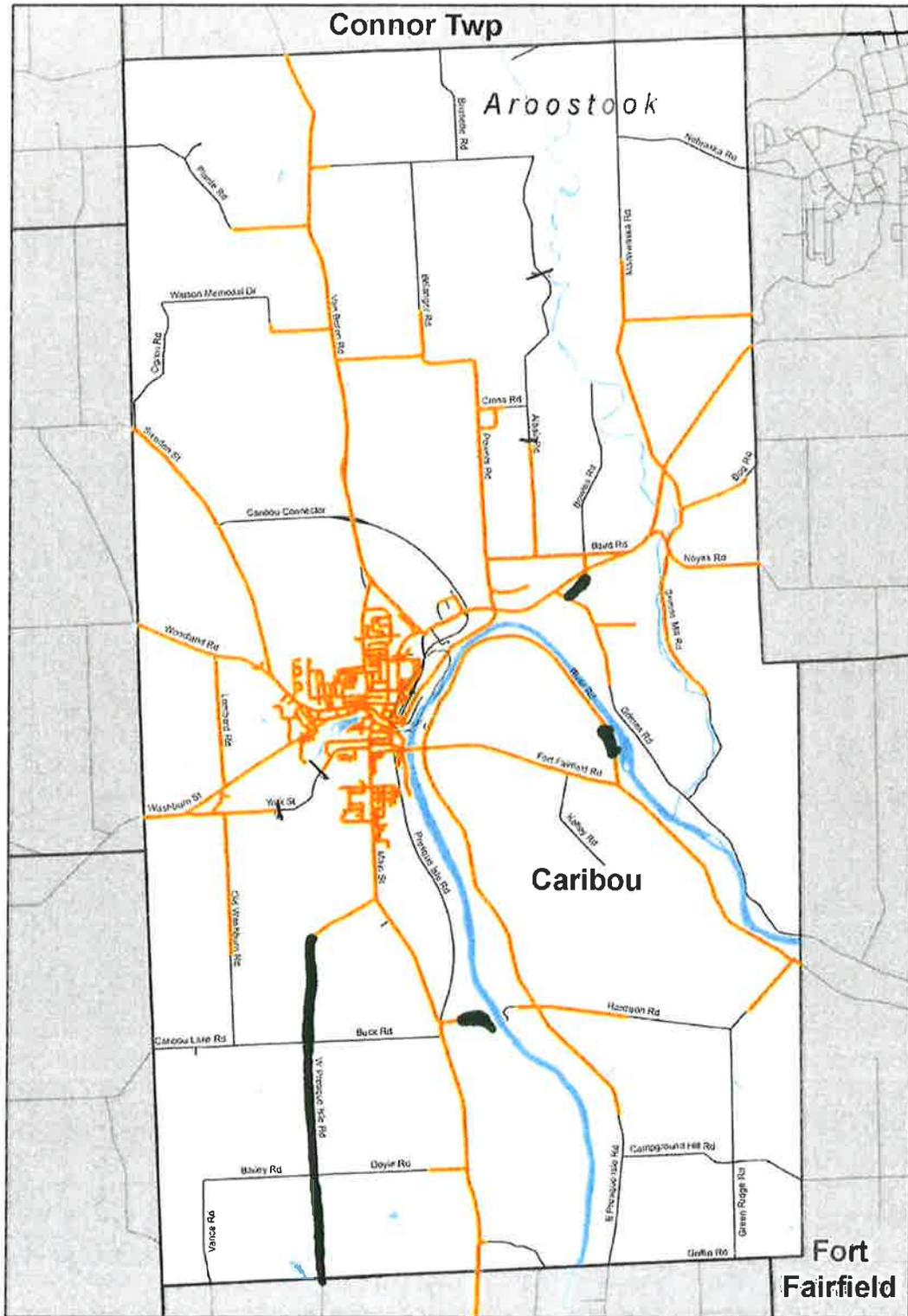
Please feel free to contact me with any questions you may have. I can be reached at Phone: (207) 817 5530; Email: [michael.edgecomb@sewall.com](mailto:michael.edgecomb@sewall.com)

Sincerely,  
JAMES W. SEWALL COMPANY

Michael Edgecomb  
Business Development Manager

(85132D)

# Caribou AROOSTOOK COUNTY



**SEWALL**

Map Generated: 1/7/2018





# ADDITIONAL REMARKS SCHEDULE

<b>AGENCY</b> One Federal Street Boston, MA 02110 USA	<b>NAMED INSURED</b> Charter Communications, Inc. 400 Atlantic Street Stamford, CT 06901
<b>EFFECTIVE DATE:</b> 01/01/2017	

## ADDITIONAL REMARKS

**THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,**

**FORM NUMBER:** 25 **FORM TITLE:** Certificate of Liability Insurance

**Certificate Reference:** 235241

City Manager, Clifford M. Caribao  
 35 High Street  
 Caribou, ME 04736 are added as Additional Insured to the Commercial General Liability policy but only with respects to the requirements of the written contract or agreement with the Named Insured. Additional Insured status ceases effective once the written contract or agreement is fully executed.

### WORKERS COMPENSATION POLICY INFORMATION

Insured	Policy Number	Effective Date	Expiration Date
P	014649996 (MA, WA, RI, NY)	1/1/2017	1/1/2018
E	014649997 (AZ)	1/1/2017	1/1/2018
K	014649998 (MN)	1/1/2017	1/1/2018
R	014649999 (AZ, IL, KY, NC, NH, NJ, PA, UT, VA, VT)	1/1/2017	1/1/2018
K	014649700 (ME)	1/1/2017	1/1/2018
E	014649701 (CA)	1/1/2017	1/1/2018
E	014649702 (FL)	1/1/2017	1/1/2018

Charter Communications, Inc. dba Spectrum and their

- Subsidiaries, associated, affiliated and inter-related companies;
- Controlled or majority (more than 50%) owned partnerships, limited liability companies;
- Interest only in (or its subsidiaries' interest in) any other partnerships or limited liability companies;
- Interest in (or its subsidiaries' interest in) any company or organization control under its active management or control;
- Any entity or party required to be insured under any contract or agreement which now exist, may have previously existed, or may hereafter be created or acquired.

Aerion Cable Entertainment Company, Athens Cablevision, LLC, Bresnan Broadband Holdings, LLC, Bresnan Broadband of Colorado, LLC, Bresnan Broadband of Montana, LLC, Bresnan Broadband of Utah, LLC, Bresnan Broadband of Wyoming, LLC, Bresnan Communications, LLC, Bresnan Digital Services, LLC, Bresnan Edgecast of NY, LLC, Bright House Networks Information Systems (Alabama), LLC, Bright House Networks Information Systems (California), LLC, Bright House Networks Information Systems (Florida), LLC, Bright House Networks Information Systems (Indiana), LLC, Bright House Networks Information Systems (Michigan), LLC, Bright House Networks, LLC, Cable Equities Colorado, LLC, CC 10, LLC, CC Michigan, LLC, CC Systems, LLC, CC VIII Fiberlink, LLC, CC VIII Operating, LLC, CC9 Social 1, LLC, CC9 Social 11, LLC, Charter Advanced Services (AL), LLC, Charter Advanced Services (CA), LLC, Charter Advanced Services (CO), LLC, Charter Advanced Services (CT), LLC, Charter Advanced Services (GA), LLC, Charter Advanced Services (IL), LLC, Charter Advanced Services (IA), LLC, Charter Advanced Services (MA), LLC, Charter Advanced Services (MD), LLC, Charter Advanced Services (MI), LLC, Charter Advanced Services (MN), LLC, Charter Advanced Services (MO), LLC, Charter Advanced Services (MS), LLC, Charter Advanced Services (MT), LLC, Charter Advanced Services (NC), LLC, Charter Advanced Services (NE), LLC, Charter Advanced Services (NH), LLC, Charter Advanced Services (NV), LLC, Charter Advanced Services (NY), LLC, Charter Advanced Services (OR), LLC, Charter Advanced Services (SC), LLC, Charter Advanced Services (SD), LLC, Charter Advanced Services (TX), LLC, Charter Advanced Services (UT), LLC, Charter Advanced Services (VA), LLC, Charter Advanced Services (VT), LLC, Charter Advanced Services (WA), LLC, Charter Advanced Services (WI), LLC, Charter Advanced Services (WV), LLC, Charter Advanced Services VIII (MI), LLC, Charter Advanced Services VIII (MN), LLC, Charter Advanced Services VIII (MT), LLC, Charter Cable Partners, LLC, Charter Communications Entertainment I, LLC, Charter Communications Entertainment II, LLC, Charter Communications Entertainment III, LLC, Charter Communications Operating, LLC, Charter Communications Properties LLC, Charter Communications VI, L.P., Charter Communications, LLC, Charter Fiberlink - Alabama, LLC, Charter Fiberlink - Georgia, LLC, Charter Fiberlink - Illinois, LLC, Charter Fiberlink - Maryland II, LLC, Charter Fiberlink - Michigan, LLC, Charter Fiberlink - Missouri, LLC, Charter Fiberlink - Nebraska, LLC, Charter Fiberlink - Pennsylvania, LLC, Charter Fiberlink - Tennessee, LLC, Charter Fiberlink AR-CCVII, LLC, Charter Fiberlink CA-CCO, LLC, Charter Fiberlink CO VIII, LLC, Charter Fiberlink CO, LLC, Charter Fiberlink CT-CCO, LLC, Charter Fiberlink IA-CCO, LLC, Charter Fiberlink MA-CCO, LLC, Charter Fiberlink MI-CCVII, LLC, Charter Fiberlink NC-CCO, LLC, Charter Fiberlink NH-CCO, LLC, Charter Fiberlink NY-CCVII, LLC, Charter Fiberlink NY-CCO, LLC, Charter Fiberlink CA-CCO, LLC, Charter Fiberlink OR-CCVII, LLC, Charter Fiberlink SC-CCO, LLC, Charter Fiberlink TX-CCO, LLC, Charter Fiberlink VA-CCO, LLC, Charter Fiberlink VT-CCO, LLC, Charter Fiberlink WA-CCVII, LLC, Charter Video Fiberlink, LLC, DukeNet Communications LLC, Falcon Cable Media, a California Limited Partnership, Falcon Cable Systems Company II, L.P., Falcon Cablevision, a California Limited Partnership, Falcon Community Cable, L.P., Falcon Community Ventures I Limited Partnership, Falcon First Cable of the Rochester, LLC, Falcon Telecable, a California Limited Partnership, Falcon Video Communications, L.P., Hamtown P.V., LLC, HPI Acquisition Co. LLC, Insight Communications Midwest, LLC, Insight Communications of Central Ohio, LLC, Insight Kentucky Partners II, L.P., Insight Communications Partners, LLC, Long Beach LLC, Marcus Cable, LLC, Marcus Cable Associates, L.L.C., Marcus Cable of Alabama, L.L.C., Midwest Cable Communications, LLC, Navistar LLC, Oceanic Time Warner Cable LLC, Peachtree Cable TV, G.P., Renaissance Media LLC, Ripken Acquisition Partners, LLC, Robin Media Group, LLC, Scripps TV Cable, LLC, The Hailon Group, L.P., Time Warner Cable Business Unit, Time Warner Cable Enterprises LLC, Time Warner Cable Information Services (Alabama), LLC, Time Warner Cable Information Services (Arizona), LLC, Time Warner Cable Information Services (California), LLC, Time Warner Cable Information Services (Colorado), LLC, Time Warner Cable Information Services (Hawaii), LLC, Time Warner Cable Information Services (Idaho), LLC, Time Warner Cable Information Services (Illinois), LLC, Time Warner Cable Information Services (Indiana), LLC, Time Warner Cable Information Services (Kansas), LLC, Time Warner Cable Information Services (Kentucky), LLC, Time Warner Cable Information Services (Maine), LLC, Time Warner Cable Information Services (Massachusetts), LLC, Time Warner Cable Information Services (Michigan), LLC, Time Warner Cable Information Services (Missouri), LLC, Time Warner Cable Information Services (Nebraska), LLC, Time Warner Cable Information Services (New Hampshire), LLC, Time Warner Cable Information Services (New Jersey), LLC, Time Warner Cable Information Services (New Mexico), LLC, Time Warner Cable Information Services (New York), LLC, Time Warner Cable Information Services (North Carolina), LLC, Time Warner Cable Information Services (Ohio), LLC, Time Warner Cable Information Services (Pennsylvania), LLC, Time Warner Cable Information Services (South Carolina), LLC, Time Warner Cable Information Services (Tennessee), LLC, Time Warner Cable Information Services (Texas), LLC, Time Warner Cable Information Services (Virginia), LLC, Time Warner Cable Information Services (Washington), LLC, Time Warner Cable Information Services (West Virginia), LLC, Time Warner Cable Information Services (Wisconsin), LLC, Time Warner Cable Internet LLC, Time Warner Cable Media LLC, Time Warner Cable Midwest LLC, Time Warner Cable New York City LLC, Time Warner Cable Northeast LLC, Time Warner Cable Pacific West LLC, Time Warner Cable Southeast LLC, Time Warner Cable Sports LLC, Time Warner Cable Texas LLC, TWC Administration LLC, TWC Digital Sports LLC, TWC News and Local Programming LLC, TWC Regional Sports Network I LLC, Vista Broadband Communications, LLC, VSN Home Security Services, LLC, TWC Security LLC

and any corporation or other business organization other than a joint venture in which the Named Insured shown in the declarations has or acquires during the policy period an ownership of more than 50% and which is domiciled within the United States of America, and territories or possessions, Puerto Rico or Canada.

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THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

### ADDITIONAL INSURED - DESIGNATED PERSON OR ORGANIZATION

This endorsement modifies insurance provided under the following:

COMMERCIAL GENERAL LIABILITY COVERAGE PART

#### SCHEDULE

<p><b>Name Of Additional Insured Person(s) Or Organization(s):</b></p> <p>ANY PERSON OR ORGANIZATION WHOM YOU BECOME OBLIGATED TO INCLUDE AS AN ADDITIONAL INSURED AS A RESULT OF ANY CONTRACT OR AGREEMENT YOU HAVE ENTERED INTO.</p>
<p>Information required to complete this Schedule, if not shown above, will be shown in the Declarations.</p>

**A. Section II - Who Is An Insured** is amended to include as an additional insured the person(s) or organization(s) shown in the Schedule, but only with respect to liability for "bodily injury", "property damage" or "personal and advertising injury" caused, in whole or in part, by your acts or omissions or the acts or omissions of those acting on your behalf:

1. In the performance of your ongoing operations; or
2. In connection with your premises owned by or rented to you.

However:

1. The insurance afforded to such additional insured only applies to the extent permitted by law; and
2. If coverage provided to the additional insured

is required by a contract or agreement, the insurance afforded to such additional insured will not be broader than that which you are required by the contract or agreement to provide for such additional insured.

**B. With respect to the insurance afforded to these additional insureds, the following is added to Section III - Limits Of Insurance:**

If coverage provided to the additional insured is required by a contract or agreement, the most we will pay on behalf of the additional insured is the amount of insurance:

1. Required by the contract or agreement; or
  2. Available under the applicable Limits of Insurance shown in the Declarations;
- whichever is less.

This endorsement shall not increase the applicable Limits of Insurance shown in the Declarations.

This endorsement, effective 12:01 A.M. 1/1/2017, forms a part of  
Policy No. 1921838 (AOS), 1921839 (MA), 1921840 (VA)  
issued to Charter Communications, Inc.  
National Union Fire Ins Co Pittsburgh PA

THIS ENDORSEMENT CHANGES THE POLICY. PLEASE READ IT CAREFULLY.

## ADDITIONAL INSURED – WHERE REQUIRED UNDER CONTRACT OR AGREEMENT

This endorsement modifies insurance provided under the following:

BUSINESS AUTO COVERAGE FORM

### SCHEDULE

Additional Insured:

ANY PERSON OR ORGANIZATION FOR WHOM YOU ARE CONTRACTUALLY BOUND TO PROVIDE ADDITIONAL INSURED STATUS BUT ONLY TO THE EXTENT OF SUCH PERSON OR ORGANIZATIONS LIABILITY ARISING OUT OF THE USE OF A COVERED "AUTO".

I. Section II – LIABILITY COVERAGE, A. Coverage, 1. - Who Is Insured is amended to add:

d. Any person or organization, shown in the Schedule above, to whom you become obligated to include as an additional insured under this policy, as a result of any contract or agreement you enter into which requires you to furnish insurance to that person or organization of the type provided by this policy, but only with respect to liability arising out of use of a covered "auto". However, the insurance provided will not exceed the lesser of:

(1) The coverage and/or limits of this policy, or

(2) The coverage and/or limits required by said contract or agreement.

**Mailing Address:**  
P.O. Box 605  
Caribou, Maine 04736-0605  
**Physical Address:**  
303 Murphy Road  
Fort Fairfield, Maine 04742



[www.tricommunityrecycling.com](http://www.tricommunityrecycling.com)

Phone: 207-473-7840

FAX: 207-472-1619

OWNED BY THE MUNICIPALITIES OF CARIBOU, FORT FAIRFIELD & LIMESTONE  
AROOSTOOK WASTE SOLUTIONS

Board of Directors Meeting  
September 28, 2018

## MINUTES

**CALL TO ORDER:** The meeting was called to order by the Chairman at 7:33 am.

**MEMBERS PRESENT:** Jim Risner, Walt Elliott, Ken Murchison, Dennis Marker

**MEMBERS ABSENT:** Stev Rogeski, Mark Goughan, Limestone has not appointed an Alternate Board member

**OTHERS PRESENT:** Martin Puckett, Dana Fowler, Sharon Raymond, Hugh Kirkpatrick (Caribou Utilities District), and Mark Draper

Dennis Marker voted in the absence of Mark Goughan; and Jim Risner voted in the absence of Stev Rogeski

1. Review and approve the minutes of the August 24, 2018 meeting

**A motion was made by Jim Risner; and was seconded by Ken Murchison; to approve the minutes as presented. The motion carried unanimously.**

2. Review and approve the financial statements for the period ending August 31, 2018

**A motion was made by Ken Murchison; and was seconded by Walt Elliott; to approve the financial statements as presented. The motion carried unanimously.**

3. Review and approve the warrant for checks numbered 22393 through 22476

**A motion was made by Jim Risner; and was seconded by Walt Elliott; to approve the warrant as presented. The motion carried unanimously.**

4. Solid Waste Directors report:

Mark reported on an illegal dump on a farm in Caribou that was reported to the Maine DEP, and he provided the Board with photos of the site. The dump site had been used by both the farm operation, and by local residents to dump wood, demo debris, furniture, appliances, and regular household trash. As of the date of the Board meeting, nearly 21 tons of trash had been removed from the site and delivered to TCL. Mark explained to the Board that TCL generally has not charged the landowner or the municipality (Caribou in this case), any fees for disposal of waste from illegal dump sites. This is to incentivize the clean-up of these sites, and Mark

***We are an equal opportunity employer and provider.***

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recommended not changing that policy. However, he did ask that municipal managers and employees to be aware that small dump sites generally grow into large ones, so reporting them early and getting them cleaned up as soon as possible helps avoid the large clean-up efforts. He noted that this particular site in Caribou was immediately adjacent to an ATV trail, so presumably it had been observed by many people before finally being reported.

5. Review and approve a proposal from CES, Inc. to conduct a joint feasibility study with CUD for septage disposal.

Hugh Kirkpatrick, General Manager of Caribou Utilities District, attended the meeting to discuss a potential project whereby septage currently being received and processed by AWS would be instead pumped to CUD for treatment. Mark explained that there are some technical questions that need to be answered in order to determine if this is possible, so it has been suggested that CUD and AWS split the cost of having CES, Inc. complete a feasibility study. Mark provided the Board with a copy of the proposal from CES to do so, which CES estimates will cost \$6,000. **A motion was made by Jim Risner; and was seconded by Walt Elliott; to authorize the expenditure of \$3,000 for AWS's share of the cost of the feasibility study, contingent upon approval by the Caribou Utilities District Board for their share. The motion carried unanimously.**

There was also discussion regarding a project being planned by CUD to remove the sludge from one or more lagoons at their facility next year, and the subsequent disposal of that sludge at TCL. Mark has raised some concerns about the volume of material, and how that might impact TCL's operations. An option may be to send some of the material to the Presque Isle landfill as well. More discussion will occur as planning proceeds over the winter.

6. Consider options for a new logo

Mark presented the Board with six (6) options for a new logo, based on a rough draft created by Ken Murchison. The Board offered suggestions, and Mark will provide that feedback to County Quik Print and will provide an updated version for Board consideration via email.

7. Review early draft of 2019 budget

Mark and Sharon presented a first draft of the 2019 budget to the Board. Mark thanked Sharon for her work in creating this early draft that incorporates the various additional revenues and expenses associated with the merger with Presque Isle. Mark reported that he feels this is a very solid first draft that has captured all of the major line items. Mark reviewed some of the format changes that were incorporated into the budget, along with some of the major line items. Board members offered feedback, and Mark and Sharon will implement changes and bring a second draft of the budget back to the Board for further review at their October meeting, with the goal of having a budget approved at or before the November meeting.

8. Presque Isle merger

- a. Review and approve a Grant Agreement to Purchase Services: Mark provided the Board with a copy of the grant agreement and correspondence for the \$676,485 grant awarded to TCL for the necessary capital improvements to expand TCL's recycling services into Presque Isle and their member towns. **A motion was made by Jim Risner; and was seconded by Walt Elliott; to authorize the Solid Waste Director to sign an Agreement to Purchase Services to receive \$676,485 in grant funds from the State of Maine. The motion was approved unanimously.**
- b. Recycling: Mark reported to the Board on the three major components of the grant. Those are; the building additions, a new baler, and new igloos. He reported that CES is doing the building design work, with the goal of having the interior work (insulation and new heating system) done this fall/winter, and the additions completed in the spring/early summer. He has received a quote for the new igloos, which can be delivered in 6-8 weeks from order date. And he is working with Atlantic Recycling Equipment to finalize quotes and proposals for a new baler. Delivery time on a new baler is 8-12 weeks. So, Mark is planning to operate the recycling center in Presque Isle for a few months in 2019, and the budget reflects that.
- c. P.I. employees: Mark has presented 3 P.I. employees with offers of employment, effective January 1, 2019, and 2 have accepted so far.
- d. PILF User Guide: Mark shared with the Board a final draft of a User's Guide that Marj Bither has developed for the PILF. This guide will be handed out at the PILF Scalehouse prior to the merger, and with each permit sold for use of the PILF after the merger.
- e. Public Communications: Mark has issued press releases regarding the name change and the grant award. These were picked up by the local newspapers. WAGM also did a news story regarding those topics recently. He will be meeting with Channel X radio to provide some information through that media as well.

9. Enter into Executive Session per Title 1 MRSA, Chapter 405(6)(E) to discuss a contract matter.

**Upon a motion by Ken Murchison; and seconded by Jim Risner; the Board entered Executive Session at 9:33 am.**

**Upon returning to regular session at 9:44 am, a motion was made by Ken Murchison; and was seconded by Walt Elliott; to renew the Solid Waste Management Agreement with the Northern Aroostook Solid Waste Association for a period of one year (until December 31, 2019); provided they agree to pay a tipping fee that is 5% higher than the long-term contracted rate for that year; and provided that they consider a 9-year contract extension (at standard long-term contract rates) after 2019. The motion carried unanimously.**

10. Schedule next meeting

The next meeting is scheduled for October 26, 2018

With no further business to discuss, the meeting was adjourned at 9:48 am.

Respectfully submitted,

Jim Risner, Secretary



**Board of Directors  
October 1, 2018  
5:30 p.m.**

**Present:** Doug Plourde, Chairman; Rob Kieffer, Carl Soderberg, Kevin Barnes, Mike Quinlan, Sue White, Dennis Marker, Chris Bell, Matt Hunter, Dr. Carl Flynn, Dr. Shawn Laferriere, Kris Doody, RN, CEO, Dr. Regen Gallagher, CMO; Dr. Irene Djuanda, COS; Shawn Anderson, COO, Paula Parent, RN, CNO; Will Grant, Interim CFO, Kristie Moir, PHS Board Member; Dr. Caleb Swanberg, Dr. Maranda Record, Dr. Dimas Yusuf and Peg McAfee

**Welcome:** Doug Plourde welcomed Kristie Moir, PHS Board Member, Dr. Swanberg, Dr. Maranda Record and Dr. Dimas Yusuf.

**Education:** Shawn Anderson provided an update of Cary Medical Center's XNG Conversion.

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
<b>REGULAR MEETING</b>			
<b>1. Call to Order</b>	Doug Plourde, Chairman, called the Regular Meeting of the Board of Directors to order at approximately 6:07 p.m.		
<b>2. Approval of Minutes</b>	Upon motion duly made and seconded, it was so VOTED to approve the minutes of the September 10, 2018 Board of Directors meeting.	Informational.	
<b>3. Report of Chief of Staff</b>	<p>Dr. Irene Djuanda provided the following updates from the September 17, 2018 Medical Staff Executive Committee and General Medical Staff Meetings:</p> <p><b>Appointment Active Medical Staff – Dimas Yusuf, MD (Hematology/Oncology);</b> The complete appointment application and provider profile of Dimas Yusuf, MD was reviewed with no discrepancies. The report from the National Practitioner's Data Bank contained no reports. Upon motion duly made and seconded it was so VOTED to recommend approving provisional appointment of Dimas Yusuf, MD to the Active Medical Staff with privileges as requested through December 31, 2019. Dr. Flynn was appointed as proctor for Dr. Dimas Yusuf during his provisional appointment. This recommendation was forwarded to the Board of Directors for action.</p> <p><b>Appointment Courtesy Medical Staff –Jose Diaz, DO (General Surgery);</b> The complete appointment application and provider profile of Jose Diaz, DO was reviewed with no discrepancies. The report from the National Practitioner's Data Bank contained no reports. Upon motion duly made and seconded it was so VOTED to recommend approving provisional appointment of Jose Diaz, DO to the Courtesy Medical Staff with privileges as requested through December 31, 2019. Dr. Bawa was appointed as proctor for Jose Diaz, DO during his provisional appointment. This recommendation was forwarded to the Board of Directors for action.</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the report of the Chief of Staff as presented.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve the provisional appointment of Dimas Yusuf, M.D. to the Active Medical Staff.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve the provisional appointment of Jose Diaz, D.O. to the Courtesy Medical Staff.</p>	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<p><b>Appointment Courtesy Medical Staff –Crystal Reese, MD (OB/GYN);</b> The complete appointment application and provider profile of Crystal Reese, MD was reviewed with no discrepancies. The report from the National Practitioner’s Data Bank contained no reports. Upon motion duly made and seconded it was so VOTED to recommend approving provisional appointment of Crystal Reese, MD to the Courtesy Medical Staff with privileges as requested through December 31, 2019. Dr. Wall was appointed as proctor for Crystal Reese, MD during her provisional appointment. This recommendation was forwarded to the Board of Directors for action.</p> <p><b>Appointment Consulting Medical Staff – Anas Mansour, MD (IM/Cardiovascular);</b> The complete appointment application and provider profile of Anas Mansour, MD was reviewed with no discrepancies. The report from the National Practitioner’s Data Bank contained no reports. Upon motion duly made and seconded it was so VOTED to recommend approving provisional appointment of Anas Mansour, MD to the Consulting Medical Staff with privileges as requested through December 31, 2019. Dr. Flynn was appointed as proctor for Dr. Anas Mansour during his provisional appointment. This recommendation was forwarded to the Board of Directors for action.</p> <p><b>Resignation – Clayton Jones, CRNA</b> - Dr. Djuanda reported Clayton Jones, CRNA submitted his letter of resignation. Upon motion duly made and seconded it was so VOTED to recommend approving the resignation of Clayton Jones, CRNA. This was forwarded to the Board of Directors for action.</p> <p><b>Medical Staff Quality Indicators</b> – The MSEC Committee reviewed the quality indicators in the Dashboard during their meeting.</p> <p><b>2<sup>nd</sup> Quarter 2018 Peer Review Summary</b> - The 2<sup>nd</sup> Quarter 2018 Peer Review Summary reports were distributed for review.</p> <p><b>The Maine Uniform Initial Application</b> - The revised Maine Uniform Initial Application was reviewed. The revisions consisted of formatting changes. There were no revisions that warranted additional discussion. Upon motion duly made and seconded it was so VOTED to approve the revised Maine Uniform Initial Application as presented. This was forwarded to the Board of Directors for action.</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the provisional appointment of Crystal Reese, M.D. to the Courtesy Medical Staff.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve the provisional appointment of Anas Mansour, M.D. to the Consulting Medical Staff.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve the resignation of Clayton Jones, CRNA.</p> <p>Informational.</p> <p>Informational.</p> <p>Upon motion duly made and seconded, it was so VOTED to approve the Maine Uniform Application for Initial Appointment as presented.</p>	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<p><b>The Maine Uniform Reappointment Application</b> - The revised Maine Uniform Reappointment Application was reviewed. The revisions consisted of formatting changes. There were no revisions that warranted additional discussion. Upon motion duly made and seconded it was so VOTED to approve the revised Maine Uniform Reappointment Application as presented. This was forwarded to the Board of Directors for action.</p> <p><b>Proposed Revised Medical Staff Bylaws, Rules &amp; Regulations</b> - The proposed revised Medical Staff Bylaws, Rules &amp; Regulations were reviewed. Prior to revisions being made, a complete review of the bylaws took place to ensure any proposed changes would meet both Joint Commission and CMS standards. The revisions consisted of formatting and grammatical changes necessary to clean up the document. There were no revisions that warranted additional discussion. Upon motion duly made and seconded it was so VOTED to approve the proposed revised Medical Staff Bylaws, Rules &amp; Regulations as presented. This was forwarded to the Board of Directors for action.</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the Maine Uniform Application for Reappointment as presented.</p> <p>A motion was made by Mike Quinlan and seconded by Chris Bell to approve the proposed revisions to the Medical Staff Bylaws, Rules and Regulations. Discussion ensued regarding further clarification on "administrative suspension" on Page 30. Mike Quinlan withdrew his motion.</p> <p>A motion was made by Mike Quinlan and seconded by Chris Bell to approve the proposed revisions to the Medical Staff Bylaws, Rules and Regulations with the written clarification within the bylaws, Page 30, regarding "administrative suspension".</p>	
<p><b>4. Quality Management Committee</b></p>	<p>Dr. Regen Gallagher provided the following updates from the September 19<sup>th</sup> QM Committee Meeting:</p> <p><b>Old Business</b> - Some topics reviewed under old business were: Readmission Rates for BBBL (Better</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the Quality Management</p>	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
<p><b>Patient Safety Committee</b></p> <p><b>Dashboard</b></p>	<p>Breathing, Better Living) patients; Rounds on O2 Tanks in Respiratory.</p> <p><b>Utilization/Case Management</b> – Topics reviewed were: CDI Querie Rate and Compliance is doing good, Internal and External Delays in Stay, QNet (Cary's quality organization) Reports – 30 Day All Cause Readmission, Hospital Payment Adjustment Factor and PEPPER Report; QIO Reports, Hospital Compare Preview Report and Case Management Dashboard.</p> <p><b>Risk Management</b> – Shawn Anderson provided and update to the QM Committee.</p> <p><b>Joint Commission Follow-Up</b> – Quarterly tracer updates and Joint Commission preparation updates were provided to the committee.</p> <p><b>Quality Management Compliance Indicators</b> – Departments submitting indicators for review were: New England Donor Services, HIS and Specialty Services.</p> <p><b>QM Plans</b> – The Utilization Management Plan was approved by the QM Committee. The Plan will be reviewed for approval by the Medical Staff Executive Committee and then the Board of Directors.</p> <p><b>Patient Safety Committee</b> – The minutes of the September 19, 2018 meeting were included in the packet for review.</p> <p><b>Dashboard</b> – Dr. Gallagher provided an overview of the following sections of the dashboard:</p> <p><b>Inpatient Core Measures</b> – The review process for Sepsis has been changed compliance has improved to 100% for July.</p> <p><b>HCAHPS</b> – Shawn Anderson reported information for patient satisfaction scores includes information from HealthStream as well as Press Ganey. Cary Medical Center continues with seven categories patient satisfaction scores in the 90<sup>th</sup> percentile year-to-date. They are: communication with nurses, responsiveness of hospital staff, communication about medicines, discharge information, overall rating of hospital, willingness to recommend the hospital and transition of care. The actual questions provided to patients will be included in the dashboard in the future.</p>	<p>Committee report as presented.</p>	
<p><b>5. Report of Chairman, Board of Directors – Doug Plourde –</b></p>	<p><b>Doug Plourde provided the following updates:</b></p>	<p>Informational.</p>	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
<p><b>Chairman</b></p> <p><b>a. Report from Board Members – PHS, MSEC &amp; GMS</b></p> <p><b>b. Strategic Planning Session</b></p> <p><b>c. QHR Contract Renewal</b></p>	<p><b>Pines Health Services</b> – Dr. Carl Flynn reported that the Pines Board of Directors review QM measures, opioid replacement therapy for pregnant moms, Dr. Gautam will be working out of the Caribou and Presque Isle practices and Dr. Duvefelt will work out of the Van Buren practice. August financials are generally positive. The 340b program was also discussed.</p> <p><b>MSEC &amp; GMS</b> – Mike Quinlan reported the Medical Staff reviewed medical records deficiencies, chart audits, treasurer’s report, bylaws revisions and department reports.</p> <p><b>Strategic Planning Session</b> – The Strategic Planning Session is scheduled for Thursday, October 4<sup>th</sup>, 5:30-8 p.m. with 31 attendees and Friday, October 5<sup>th</sup>, 7:30-11:30 a.m. with 29 attendees.</p> <p><b>QHR Contract Renewal</b> – Chip Holmes, Kris Doody and the Executive Committee met recently to review the current QHR Contract. The contract is due for renewal in November. Updated information has since been provided to the Committee. Plans are to meet next week to review the information. The Executive Committee will provide updated information with recommendation to renew the QHR Contract at the November Board meeting.</p>		
<p><b>6. Report of CEO – Kris Doody</b></p> <p><b>a. Physician Recruitment</b></p>	<p>Kris Doody reported the following, noting more information is available in the CEO and Provider Activity Reports:</p> <p><b>Physician Recruitment –</b></p> <p><b>Arrivals:</b></p> <ul style="list-style-type: none"> <li>▪ <b>OB/GYN</b> – Ongoing dialogue continues with Drs. Faye Jensen and Charles Whiting.</li> <li>▪ <b>New Physicians</b> - Pines Health Services has received good feedback from patients on the new physicians: Dr. Maranda Record, Dr. Caleb Swanberg and Dr. Dimas Yusuf.</li> </ul> <p>Dr. Jarryd Rossignol will be joining Pines Health Services next year.</p> <p><b>Site Visits:</b></p> <ul style="list-style-type: none"> <li>• <b>OB/GYN</b> – Dr. Renee Thibodeau, OB/GYN. Dr. Thibodeau is originally from Fort Kent. She is currently completing a breast fellowship and is interested in the opportunity with Pines and Cary. Plans are to conduct a site visit the third week of October.</li> </ul>	Informational.	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
<p><b>b. CFO/COO Searches</b></p> <p><b>c. QHR Joint Commission Mock Survey</b></p> <p><b>d. TJC Triennial Survey</b></p> <p><b>e. Pines Health Services Leadership Change</b></p>	<ul style="list-style-type: none"> <li>• <b>Cardiologist (J1) and General Surgery</b> – Site visits are being planned for a J1 Cardiologist candidate as well as two general surgery candidates for October and November.</li> </ul> <p><b>Locum Coverage:</b></p> <ul style="list-style-type: none"> <li>• <b>OB/GYN &amp; Pediatrics</b> - The locum calendars for OB/GYN and Pediatrics have been completed through December 2018.</li> <li>• <b>General Surgery</b> – The locum calendar for General Surgery is currently being completed. Dr. Arebalo has provided his availability through June 2019.</li> </ul> <p><b>CFO/COO Searches</b> –There have been seventy applications for the CFO position. Many of the applicants don't meet the requirements of the position. One applicant, from Baker, Newman, Noyes, has ten years of experience in healthcare auditing. There is one internal candidate for the CFO position. QHR is involved in recruitment for the CFO position. Cary has received twenty-six applications for the COO position. Plans are to conduct 4-6 interviews by the end of next week. Applications were received internally, from Maine and Nationwide.</p> <p><b>QHR Joint Commission Mock Survey</b> – Consultants from Quorum Health Resources will be on site November 13-16 to conduct a Joint Commission Mock Survey.</p> <p><b>TJC Triennial Survey</b> – Cary Medical Center is anticipating the Joint Commission Survey in the Spring of 2019 for renewal of the Joint Commission Accreditation prior to the April, 2019 deadline for reaccreditation. Darlene Higgins, former COO, has been hired to work 16-20 hours per week with the many changes on the administrative team.</p> <p><b>Pines Health Services Leadership Change</b> – Tony Lahey, Director of Finance, has submitted his resignation. He has provided a 90-day notice.</p>		
<p><b>7. Report of Finance &amp; Personnel Committee</b></p> <p><b>a. August Financials</b></p>	<p>Will Grant provided the following updates:</p> <p><b>CMC Financials</b> – An overview was provided of the August financials for Cary Medical Center, including review of: gross patient revenue, net revenue, new income, bottom line, inpatient and outpatient ancillary, the balance sheet, expenses, patient days, AR and cash flow.</p>	<p>Upon motion duly made and seconded, it was so VOTED to approve the report of the Finance &amp; Personnel Committee as reported.</p>	



**Board of Directors  
October 1, 2018  
5:30 p.m.**

AGENDA TOPIC	ISSUE DISCUSSED & CONCLUSION	PLAN OF ACTION	PERSON RESPONSIBLE
	<p><b>2019 Budget</b> – Cary Medical Center has begun the budget process for 2019.</p> <p><b>PHS Financials</b> – Will Grant provided an overview of the August financials for Pines Health Services, including review of: gross charges, expenses, net revenue, 340b program. He noted that four additional pharmacies had joined the 340b program. Pines Health Services is paying Cary Medical Center what is due. Plans are to pay up through the end of the year.</p>		
<p><b>8. Quorum Health Resources Updates</b></p>	<p>There were no QHR representatives at the meeting, however, items of importance include:</p> <p><b>Consulting &amp; Support Deployment Plan</b> – The latest plan was included in the packet for review.</p> <p><b>Strategic Planning</b> – The retreat will be attended by John Maher, Facilitator, Ryan Duke, Scott Towle, Sam Brown and Chip Holmes.</p> <p><b>Mock Survey</b> – Sandy Garcia, QHR Senior Consultant for Accreditation will lead the Survey Readiness Team November 13-16, preparing Cary Medical Center for the Joint Commission Survey Spring 2019.</p> <p><b>Compliance Program Review</b> – Tomi Hagan, QHR Manager of Compliance and Compliance Team will be at Cary Medical Center December 3-5 to conduct a full review of Cary's Compliance Program.</p>	<p>Informational.</p>	
<p><b>9. Adjournment, Other &amp; Next Meeting</b></p>	<p><b>Adjournment</b> - Upon motion duly made and seconded, it was so VOTED to adjourn the meeting at approximately 7:05 p.m.</p> <p><b>Next Meeting</b> –The next meeting of the Board of Directors is scheduled for November 5, 2018.</p>	<p>Informational.</p>	

Prepared by: Marguerite E. (Peg) McAfee, Executive Assistant to the CEO and COO

Respectfully submitted,

Kris Doody, RN, MSB  
Chief Executive Officer



# Caribou Public Library

## DIRECTOR'S REPORT

*To: Mayor and City Councilors  
Dennis Marker, City Manager*

*From: A. Hope Rumpca, Library Director*

*Date: November 1, 2018*

Dear Honorable Mayor and City Councilors,

Every month I come to you excited to share the wonderful things happening at your library, and this month is no exception! I am lucky that I work in a place that I love, with people I respect and enjoy, doing things that make me happy and excited! Then I get to tell you all about them – lucky you!

This past month was AMAZING! We continue to see record turnouts for our events. I added up the numbers for the Caribou Room use THREE times just to make sure I had an accurate count - 377! That is the number of people who came to programs and made use of the Caribou Room in October. They come to the library for everything from knitting/crochet, to Breathe – the writer's group, the D&D group, early literacy programs, the ACGS genealogy group, movies for children and radio shows for families, book clubs for children & adults, 53 came for the Mad Hatter's Tea and our preschool program on Halloween saw 25! They even come to check out books, DVDs, magazines and audiobooks. From all walks of life, from children to adult, your library is teeming with people daily!

We plan to continue our programming next month. A few highlights to look forward to are a food drive November 1<sup>st</sup>-17<sup>th</sup>, a GIANT book sale the 17<sup>th</sup>, a new program – POP Pilates on Saturdays and all our “regular programs” (see list above).

I am excited to announce that CPL is finally able to jump on the STEM/STEAM (Science Technology Engineering (Art) and Math) program bandwagon! We are hosting “Get A Clue – Forensics for Kids” program this month. It comes to the library free of charge from Cornerstone Science, part of the Maine State Library. All supplies are included, all we must do is learn the material and give the presentation. This is a FABULOUS chance for us to jump in with little cost to the library and yet still make an impact on our youth! Erin and I agreed that our first foray would be a 2-day class for 15 students ages 7-13. Within 15 minutes of posting the event on Facebook on Friday we had 6 students registered! This is going to be a fun event and hopefully the beginning of a new program for CPL.

I'll wrap things up before I get too excited and type another 2 or 3 pages about all that is going on at CPL in November and December! Come see for yourself!

As always, happy reading!

~Hope



MONTHLY STATISTICAL COMPARISON FOR CIRCULATION										
MATERIAL TYPE	JAN 2018	FEB 2018	MAR 2018	APR 2018	MAY 2018	JUN 2018	JUL 2018	AUG 2018	SEPT 2018	OCT 2018
Adult books	627	657	798	827	483	703	1,151	1,194	813	616
Juvenile books	430	445	731	1,213	856	1,071	725	1,146	1,209	1,207
Teen/YA books	69	50	70	130	97	106	98	89	67	72
DVDs	394	404	508	390	492	372	460	430	381	487
eBooks/Audiobooks	147	90	159	94	161	141	88	162	143	131
Magazines	83	55	77	62	55	56	57	68	49	76
Interlibrary loans	39	50	53	42	48	52	50	77	65	58
<b>TOTAL NUMBERS</b>	<b>1,789</b>	<b>1,755</b>	<b>2,396</b>	<b>2,758</b>	<b>2,192</b>	<b>2,501</b>	<b>2,629</b>	<b>3,166</b>	<b>2,727</b>	<b>2,647</b>

OVERALL MONTHLY STATISTICAL COMPARISON										
TYPE	JAN 2018	FEB 2018	MAR 2018	APR 2018	MAY 2018	JUN 2018	JUL 2018	AUG 2018	SEPT 2018	OCT 2018
Circulation	1789	1755	2,396	2,758	2,192	2,501	2,629	3,166	2,727	2,647
Library Visit	4,670	5,141	5,851	6,479	6,721	6,756	7,055	7,049	6,049	7,051
Wi-Fi access	3,447	3,943	4,783	5,581	7,000	5,491	6,152	8,264	6,558	7,291
Books added	135	144	200	162	224	226	115	193	181	186
Books withdrawn	210	398	141	114	35	1,654	616	69	357	257
Caribou Room Use	124	123	196	258	228	286	254	184	237	377
New registered patrons	24	16	45	30	22	42	26	33	39	21
Archives (# of users)	23	50	102	42	34	38	39	64	45	32

YEAR-TO-DATE MONTHLY CIRCULATION COMPARISON											
Year	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEPT	OCT	TOTAL
2017	1,429	1,647	2,165	1,671	1,782	2,053	2,086	2,225	1,995	2,335	<b>19,388</b>
2018	1,789	1,755	2,396	2,758	2,192	2,501	2,629	3,166	2,727	2,647	<b>24,560</b>

**City of Caribou**  
**Finance Department**  
**MEMORANDUM**

<b>DATE:</b> <u>  November 7, 2018  </u>
<b>TO:</b> <u>  Council  </u>
<b>FROM:</b> <u>  Carl Grant, Finance Director  </u>
<b>SUBJECT:</b> <u>  Open Enrollment  </u>

The Finance Department has gone through a bid process for Health Benefits, Workers Compensation, and Property and Casualty insurance quotes for 2019. The City received one bid for Health Benefits from Maine Municipal Association with a 3.64% increase for health insurance and no increase for Dental, Vision, Life and Income Protection plans.

Workers Compensation, one bid was received from Maine Municipal Association with a 7% increase from 2018.

Employees received open enrollment packets with their November 9<sup>th</sup> payroll checks outlining these changes and having the ability to make changes to their plans if they choose too. This needs to be done to give employees time to discuss with their family and get their forms back to our department in a timely effort for our staff to make changes effective for December 3<sup>rd</sup> payroll week ending.

With the transition to bi-weekly payroll, employees will need to sign all new forms to give the payroll department authorization to take double deductions. Employees December benefit deductions cover them for January 2019, these deductions will still be weekly deductions, on January 11<sup>th</sup> and January 25<sup>th</sup> pay check dates their deductions will be bi-weekly deductions to cover them for February and will continue on a bi-weekly schedule going forward.

If you have any concerns or questions regarding this transition, please feel free to let me know by email at [cgrant@cariboumaine.org](mailto:cgrant@cariboumaine.org) or telephone at (207) 493-5970. Thank You.

**CFAD MONTHLY REPORT**

**October 2018**

**Total Calls – 162**

See attached Breakdown

-Alarms for Fires (33) 1  
 -Alarms for Rescues (66) 1  
 -Silent Alarms 12  
 Total Hours Pumped .5  
 Gallons of Water Used 800  
 Amt. of Hose used: 100'  
 Ladders Used (in Feet):  
 (75' Ariel) \_\_\_\_\_  
 Thermal Imaging Camera Used: 2  
 Gas Meter Used:  
 Rescue Sled & Snowmobile:  
 Rescue Boat:  
 Jaws Used:

Fire Permits Issued 22  
 Miles Traveled by all Units 8,493

**MUTUAL AID TO:**

P.I.F.D. 1  
 F.F.F.D. 1  
 L.F.D.  
 W.F.D.  
 Stockholm F.D.  
 North Lakes FD  
 Crown Amb 2  
 Van Buren Amb. 1  
 Life Flight 4

**Out of City Fire and/or Ambulance Responses**

LOCATION	# Of Fires Responses	Man Hrs.	#of Amb. Responses
Woodland	1	1.5	5
New Sweden	1	2.25	3
Connor	1	3	4
Perham			
Stockholm			3
Westmanland			

Fire Extinguisher Class = 14 participants

- ALS Calls 79  
 - BLS Calls 69  
 - Amb Calls cancelled: 4  
 - No Transport 19  
 - Long Distance Transfers 16  
 - Calls Turned Over: 11 = \$19,557.

Total Out of Town Calls 18

Est. Fire Loss, Caribou \$0  
 Est. Fire Loss, out of City \$0  
 Total Est. Fire Loss \$0

Total Maint. Hours 3 mhrs.  
 Total Training Hours 192.5 mhrs.  
 \*Color Guard Trng./Ceremonies

**MUTUAL AID FROM:**

P.I.F.D.  
 F.F.F.D.  
 L.F.D.  
 W.F.D.  
 Stockholm F.D.  
 North Lakes FD  
 Crown Amb

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Scott Susi, Chief  
 Caribou Fire and Ambulance

**BREAKDOWN OF FIRES  
For October 2018**

<b>Situation Found</b>	<b># Of Incidents</b>	<b>Fire Casualties</b>	<b>Est. Property Damage</b>
1. Private Dwellings (111) Mobile Homes (121)			
2. Apartments (3 or more) (111)			
3. Hotels & Motels (111)			
4. Dormitories & Boarding Homes (111)			
5. Public Assembly (Church, Restaurant) (111)			
6. Schools (111)			
7. Institutions (Hospitals, Jails, Nursing Homes) (111)			
8. Stores, Offices (111)			
9. Industry, Utility, Defense (111)	1		
10. Storage (111)			
11. Vacant Buildings or being Built (111)			
12. Fires outside structure w/value (crops, timber, etc.) (171)			
13. Fires Highway Vehicles (131)			
14. Other Vehicles (planes, trains, etc.) (132)			
15. Fires in brush, grass w/no value (140)	2		

**Other Incidents**

16. Haz-Mat (400)	
17. False Calls (740)	
18. Mutual Aid Calls (571)	2 (1 - PIFD: 1 – FFFD)
19. Aid to Ambulance (10-55's) (322)	4
20. Aid to Police (551)	
21. Investigation (Smoke, CO <sub>2</sub> or Alarm) (730)	2 (Alarms)
22. Service Calls (500)	3 (LNTB; MCI Trng; Stalled Elevator)
23. Ambulance Calls (300)	148

**Total Calls for the Month:**   162

## Monthly Permit Report October 2018

	Current Month	Year To Date	Prior Year Month	Prior Year YTD
<b>Building Permits</b>	7	42	4	48
<b>Permit Value</b>	\$ 395,350	\$ 2,242,296	\$ 42,700	\$ 3,999,071
Homes	0	6	0	2
Mobile Homes	0	0	0	1
Multi Family	0	0	0	1
Commercial	1	6	0	14
Exempt	2	5	0	3
<b>Plumbing Permits</b>				
Internal	0	12	2	15
External	1	8	2	11
<b>Demolition Permits</b>	0	3	4	18
<b>Sign Permits</b>	4	14	2	8

YTD is January 2018 to October 2018

**NOTE:**

Exempt properties- RSU#39 CHS remodel project  
LDS Church project

4 sign permits were from McDonalds