

Position	Member
<b>Highway/Protection</b>	
Chair	Joan Theriault
Member	Nicole Cote
Member	Jody Smith
Staff	Dave Ouellette
<b>Investment</b>	
Chair	Jody Smith
Member	R. Mark Goughan
Member	Douglas Morrell
Staff	Carl Grant
<b>CEGC</b>	
Board Member	Hugh Kirkpatrick
City Rep	City Manager
<b>NMDC</b>	
Board Member	R. Mark Goughan
Board Member	City Manager
<b>Personnel</b>	
Chair	Nicole Cote
Member	Thomas Ayer
Member	Joan Theriault
Staff	City Manager
Staff	Carl Grant
<b>Airport</b>	
Chair	Thomas Ayer
Member	Joan Theriault
Member	Hugh Kirkpatrick
Staff	Airport Manager
Staff	PT TBD

Position	Member
<b>Nylander Board</b>	
Council Liaison	Jody Smith
<b>Planning Board</b>	
Council Liaison	Thomas Ayer
Staff	Kenneth Murchison
<b>Municipal Buildings</b>	
Chair	Douglas Morrell
Member	Thomas Ayer
Member	Hugh Kirkpatrick
Staff	City Manager
Staff	Dave Ouellette
Staff	Gary Marquis
<b>Agency on Aging</b>	
Member	R. Mark Goughan
Member	Lisa Plourde
<b>Housing Board</b>	
Board Member	Douglas Morrell
City Rep	R. Mark Goughan
Staff	Lisa Plourde
Staff	Kenneth Murchison